



2019

**Comprehensive Annual
Financial Report**

**For the Year Ended
December 31, 2019**



ALAMEDA COUNTY
EMPLOYEES' RETIREMENT
ASSOCIATION

**A Pension Trust Fund of the
County of Alameda
Oakland, CA**

Securing Your Retirement

A Comprehensive Annual Financial Report

for the Year Ended: **DECEMBER 31, 2019**

Issued By:

David Nelsen CHIEF EXECUTIVE OFFICER

Margo Allen FISCAL SERVICES OFFICER



475 14TH STREET, SUITE 1000, OAKLAND, CA 94612

A Pension Trust Fund of the County of Alameda
(State of California)

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Introduction



Letter of Transmittal

Dear Board of Retirement Members:

I am pleased to submit this *Comprehensive Annual Financial Report (CAFR) of the Alameda County Employees' Retirement Association for the Year Ended December 31, 2019*.

This report presents the financial condition of the Pension Plan, the Other Postemployment Medical Benefits (OPEB), and Non-OPEB, as well as, investment results for the year ended December 31, 2019. It also includes information from the current actuarial valuations as of December 31, 2018. The information presented is accurate and reliable. It conforms to generally accepted accounting principles and is free of material misstatements.

ACERA 2019 – Overview

Mission

ACERA provides members and employers with flexible, cost-effective, participant-oriented benefits through prudent investment management and superior member services. Under the supervision and direction of the Board of Retirement (the Board), ACERA deploys competent, professional, impartial, and open procedures designed to treat all members fairly and with courtesy and respect. ACERA manages investments by balancing the need for financial security of its members with superior performance.

ACERA and its Services

ACERA was established by the Alameda County Board of Supervisors in 1947, under the County Employees Retirement Law of 1937 (CERL or 1937 Act), to provide retirement allowances and other benefits for

County employees. ACERA's membership is composed of the following participating employers:

- Alameda County
- Alameda Health System
- First 5 Alameda County
- Housing Authority of the County of Alameda
- Livermore Area Recreation and Park District
- The Superior Court of California for the County of Alameda

In accordance with the CERL and ACERA's investment policies, ACERA collects and invests employer and member contributions to fund member benefits (including lifetime retirement, disability, and death benefits), pay administration expenses, and offer non-vested benefit programs for select medical and supplemental COLA benefits (subject to annual Board approval under CERL Article 5.5).

Investment Performance

After a steep sell-off and market drop in late 2018, stocks, bonds, and oil broadly rebounded in 2019. Among US stocks, the technology and communication services sectors saw the biggest increases. While trade wars loomed over the market all year, the S&P 500 still managed to record its best year since 2013 on a price-return basis.

The total fund had an 18.7% gross rate of return, and the fund ranked in the 17th percentile of comparable pension funds for the year ended December 31, 2019. The fair value of ACERA's net position increased by \$1.2 billion, to \$8.8 billion. ACERA's annualized gross rate of return over the last five and ten year spans was 7.9%

and 9.2%, ranking ACERA's fund in the 14th and 10th percentiles, respectively. ACERA's investment goal is to operate at a level of performance in the upper quartile of comparable pension funds on a risk adjusted basis.

Financial Reporting

ACERA management is responsible for the accuracy, completeness, and fair presentation of the information in this report. Williams, Adley & Company-CA, LLP provides external audit services to determine whether the financial statements are presented in conformity with generally accepted accounting principles. The Management's Discussion and Analysis (MD&A) Section starting on [page 12](#) provides a thorough analysis of ACERA's operations and financial status.

Internal Controls

Management employs an annual risk assessment to design, implement, and maintain effective internal controls. Recognizing that even sound internal controls have inherent limitations, management is developing a risk profile by applying an Enterprise Risk Management (ERM) framework. The ERM framework will be applied in strategy setting to identify potential events that may affect the organization to better assess risk potential and provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Common risk considerations include safeguarding pension assets, maintaining accurate and reliable accounting records, protecting member privacy, preventing fraud, and ensuring compliance with laws and regulations. The Board of Retirement oversees management's performance, and is ultimately responsible for confirming that management fulfills its duty in this regard. In addition, ACERA's Office of Internal Audit independently assesses whether the organization's risk management, control, and governance processes are adequate.

Actuarial Funding Status

ACERA engages an independent firm to conduct annual actuarial valuations. The pension plan's actuarial accrued liability increased from \$8.99 billion in 2017 to \$9.38 billion as of December 31, 2018.

The plan's valuation value of assets increased from \$6.83 billion in 2017 to \$7.24 billion as of December 31, 2018. The Unfunded Actuarial Accrued Liability (UAAL) decreased from \$2.16 billion in 2017 to \$2.14 billion as of December 31, 2018, with the funded ratio increasing from 76.0% to 77.2%, respectively.

The Actuarial Section of this report starting on [page 95](#) contains a more detailed discussion of the funding requirements.

Supplemental Retiree Benefits Reserve

ACERA administers a Supplemental Retiree Benefits Reserve (SRBR) funded by regular earnings and sharing gains above the assumed actuarial investment rate of 7.25%. As of December 31, 2018, the SRBR held \$922.4 million in actuarial value of assets, of which, \$883.0 million will fund the current benefit structure until the year 2040 for postemployment medical benefits and \$39.4 million will fund the current non-OPEB benefit structure until the year 2036, even if no new earnings above the assumed investment rate of return are allocated to the SRBR.

Membership

In 2019, ACERA's active membership decreased from 11,368 to 11,333. The number of retired members and beneficiaries receiving pension benefits increased from 9,779 to 10,078. Deferred membership increased from 2,592 to 2,851. Total membership increased from 23,739 to 24,262.

2019 Accomplishments

In 2019, ACERA continued to focus on accountability and customer service enhancements to achieve our mission of excellent customer service while remaining cost effective and efficient in operations.

Organization-Wide

Utilizing considerable resources from all departments across the organization, ACERA continued its project to upgrade its pension administration system from Pension Gold 2 to Pension Gold 3, completing a full requirement definition process, and initiating a data conversion cleanup subproject and an employer reporting portal subproject. The project is targeted for completion in 2023.

Administration

Administrative efficiency efforts have continued and accomplishments include:

- streamlining ACERA's vendor payments and cash management with paperless processes;
- developing and launching an internal financial fraud hotline;
- completing internal audits of the Medicare Part B Reimbursement Plan, the investments watch list, and the 30-year membership;
- completing an employer audits of the Superior Courts;
- migrating communications to the cloud with Microsoft Office 365 to take advantage of enhanced collaboration features;
- recruiting a new chief counsel;
- further enhancing Workforce Excellence, an associate development program that consolidates performance planning, professional development, and performance evaluation into a single template and management cycle; and
- receiving an unmodified audit opinion for the December 31, 2019 Financial Statements.

Investments

In 2019, ACERA accomplished several important initiatives: ACERA completed an asset/liability integration study to review the risk and return characteristics of all asset classes in the total fund and to modify the asset allocations. Based on the review, ACERA adopted an adjusted asset allocation that improves diversification and supports long-term sustainability with a more conservative asset mix that is expected to slightly lower portfolio volatility. Adjustments include small decreases to US stocks, international stocks, and private equity along with the introduction of a new allocation to private credit.

ACERA established a working group of trustees to evaluate and develop the possibility of an Environmental, Social, and Governance (ESG) policy. ACERA ultimately adopted an ESG Belief Statement.

ACERA conducted an investment department optimization project using Lean methodology. This project helped streamline various processes used by staff in supporting the investment committee and the monitoring and administration of the Total Fund, as well as redefine the staffing structure of the department.

The Board continued to expand the Total Fund's investment in 11 privately placed funds worth over \$436 million. Two new commitments to Absolute Return were executed in 2019 totaling \$100 million, and six investments in Private Equity were executed for \$191 million. One commitment was made to Real Assets for \$30 million. One commitment was also made to Real Estate, for \$35 million. Lastly, ACERA made its first commitment to the newly adopted asset class, Private Credit, for \$80 million. ACERA's Private Equity, Absolute Return, Real Assets, and Real Estate asset classes continue to approach their target allocations and will continue to be built throughout 2020 and beyond.

Benefits

ACERA continued to enhance its customer service and benefits administration, though Benefits Department staff spent the bulk of their available development time on the pension administration system upgrade. Accomplishments include:

- conducting an RFP for a retiree individual medical plan marketplace, and selecting the incumbent, Via Benefits;
- expanding ACERA's wellness program to five retiree wellness events including two wellness open houses and two wellness walks around Lake Merritt in downtown Oakland;
- optimizing ACERA's terminations process using Lean methodology; and
- relaunching ACERA's online member portal, Web Member Services, using a new responsive design that renders well on any size device, and is capable of enhanced intuitive user interface.

Certificate of Achievement

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to ACERA for its Comprehensive Annual Financial Report for the year ended December 31, 2018 (See [page 6](#)). This has been the twenty first year ACERA has received this prestigious award.

Acknowledgments

The compilation of this report reflects the combined efforts of ACERA's management and staff under the leadership of the Board of Retirement. This report and the corresponding Popular Annual Financial Report

are available to members and the general public on ACERA's website at www.acera.org.

The dedication of ACERA staff forms the nucleus of our service mission, and I wish to express deep gratitude to them for the success of our operation.

Respectfully submitted,



David Nelsen
Chief Executive Officer
June 17, 2020



Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**Alameda County
Employees' Retirement Association
California**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

December 31, 2018

Christopher P. Morill

Executive Director/CEO

Also awarded each year from 1996 through 2010 and 2012 through 2018

Members of the Board of Retirement

As of January 1, 2020



Henry C. Levy
Chair
Ex-Officio Member
Treasurer-Tax Collector
County of Alameda



Elizabeth Rogers
First Vice-Chair
Elected by General
Members



Jaime Godfrey
Second Vice Chair
Appointed by and Member of the
Board of Supervisors



Dale E. Amaral
Elected by Safety Members



Ophelia B. Basgal
Appointed by the Board
of Supervisors



Keith Carson
Appointed by and member
of the Board of Supervisors



Tarrell V. Gamble
Appointed by the Board
of Supervisors



Liz Koppenhaver
Elected by Retired
Members



Nancy Reilly
Alternate Elected by
Retired Members



Darryl L. Walker Sr.
Alternate Elected by
Safety Members



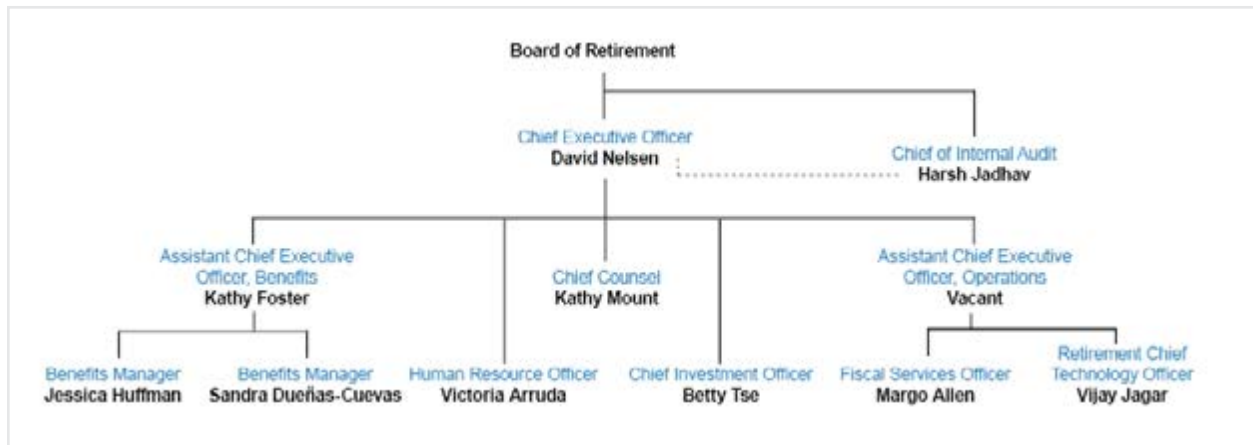
George Wood
Elected by General
Members

2019 Board of Retirement

George Wood (Chair), Henry C. Levy (First Vice-Chair), Elizabeth Rogers (Second Vice-Chair), Dale E. Amaral, Ophelia B. Basgal, Keith Carson, Tarrell V. Gamble, Jaime Godfrey, Liz Koppenhaver, Nancy Reilly (Alternate Retiree), Darryl L. Walker (Alternate Safety)

Administrative Organizational Chart

As of December 31, 2019



Professional Consultants¹

Actuary

Segal

Administration

Leap Technologies, Inc

Benefits

Segal²

Fiscal Services

Armanino LLP

Human Resources

Lakeside Group

Independent Auditors

Williams, Adley & Company-CA, LLP

Information Technology

Digital Deployment

Levi, Ray & Shoup Consulting

LRWL Inc.

Maverick Networks Inc.

NEKO Industries

Legal

Berman Tabacco

Bernstein Litowitz Berger & Grossmann LLP

Hanson Bridgett LLP

Kaplan Fox & Kilsheimer LLP

Kessler Topaz Meltzer Check

K&L Gates

Meyers Nave Professional Law Corporation

Nossaman, LLP

Reed Smith, LLP

Other Specialized Services

American Arbitration Association

Manager Medical Review Org, Inc.

Willis Towers Watson

¹ The listing of Investment Professionals found on [page 90](#) provided services to the total fund which includes the pension plan and postemployment medical benefits. Also, the schedule of Brokerage Commissions and schedule of Investment Managers Fees are reported on [page 90](#) and [page 92](#), respectively. Not all of the professional consultants listed above are required to file a Statement of Economic Interests (Form 700) under ACERA's Conflict of Interest Policy.

² Segal also provides Administration and Benefits consulting services.



Financial



Independent Auditor's Report

Board of Retirement
Alameda County Employees' Retirement Association
Oakland, California

Report on the Financial Statements

We have audited the accompanying financial statements of the Alameda County Employees' Retirement Association (ACERA), as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise ACERA's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the fiduciary net position of ACERA as of December 31, 2019, and the change in its fiduciary net position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matters

Net Pension Liability of Employers

As described in note 5, based on the most recent actuarial valuation as of December 31, 2019, ACERA's independent actuaries determined that, at December 31, 2019, the total pension liability exceeded the pension plan's fiduciary net position by \$2.1 billion.

Net OPEB Liability of Employers

As described in note 7, based on the most recent actuarial valuation as of December 31, 2019, ACERA's independent actuaries determined that, at December 31, 2019, the total OPEB liability exceeded the OPEB plan's fiduciary net position by \$112.9 million.

Our opinion is not modified with respect to these matters.

WILLIAMS, ADLEY & COMPANY-CA, LLP

Certified Public Accountants / Management Consultants

7677 Oakport Street, Suite 1000 • Oakland, CA 94621 • (510) 893-8114 • Fax: (510) 893-2603
<http://waclp.com>



Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, schedule of changes in the net pension liability and related ratios, schedule of employer contributions for the pension plan and non-OPEB, schedule of investment returns, schedule of changes in the net OPEB liability and related ratios, and the schedule of employer contributions for OPEB, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise ACERA's basic financial statements. The schedules of administration expense, investment expenses, and payments to other consultants, and the introduction, investments, actuarial, and statistical sections, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The schedules of administration expense, investment expenses, and payments to other consultants are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statement themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introduction, investments, actuarial, and statistical sections have not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Report on Summarized Comparative Information

We have previously audited ACERA's 2018 financial statements, and our report dated June 19, 2019, expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2018, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 17, 2020, on our consideration of ACERA's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering ACERA's internal control over financial reporting and compliance.

Williams, Adley & Company CA, LLP

Oakland, California

June 17, 2020

Management's Discussion and Analysis

Management's Discussion and Analysis (MD&A) presents the financial activities of the Alameda County Employees' Retirement Association (ACERA) for the year ended December 31, 2019. It provides an overview of the financial position and the combined results of operations for the pension plan and non-OPEB and Other Postemployment Benefits (OPEB). The narrative, in conjunction with the financial statements starting on [page 20](#) and the notes to the financial statements beginning on [page 23](#), presents ACERA's overall financial position, and the results of its operations. ACERA's funding is a combination of participating employer and member contributions and earnings on invested assets. The Chief Executive Officer's Letter of Transmittal starting on [page 2](#) of this Comprehensive Annual Financial Report (CAFR) should be read along with the MD&A narrative.

(Note: Amounts in this section are rounded and may not add or agree to other sections of this CAFR.)

Financial Highlights

As of December 31, 2019, ACERA's net position, which represents funds restricted for paying current and long-term pension benefit obligations and non-vested OPEB for plan members and their beneficiaries, was \$8.8 billion, a \$1.2 billion increase compared to December 31, 2018. This 16% increase was primarily attributable to the increase in fair value of ACERA's investment portfolio during 2019.

As of December 31, 2019, the Net Pension Liability (NPL) was \$2,140.7 million, compared to \$2,764.0 million as of December 31, 2018. The \$623.3 million

decrease was primarily a result of the favorable investment return during calendar year 2019. The net investment gain was \$1,165.8 million in 2019, compared to the net investment loss of \$216.3 million in 2018.

As of December 31, 2019, the Net OPEB Liability (NOL) was \$112.9 million, compared to \$232.9 million as of December 31, 2018. The \$120.0 million decrease was primarily the result of favorable investment return during calendar year 2019 of about \$193.7 million. Favorable investment results are allocated earnings to the Supplemental Retiree Benefits Reserve (SRBR),

which are credited by semiannual transfers to the reserve as defined by Article 5.5 of the County Employees' Retirement Law of 1937.

As of December 31, 2018, the date of the pension plan actuarial funding and SRBR sufficiency actuarial valuations used for the 2019 CAFR, the actuarial investment rate of return assumption used was 7.25%. The inflation rate assumption was 3.00% with assumed payroll growth increase of 3.50%.

As of December 31, 2018, ACERA had \$569.1 million in net deferred investment losses based on the actuarial value of assets. These deferred losses represent 7.5% of the [fair value]¹ of assets, as of the December 31, 2018, actuarial valuation date. Unless offset by future investment gains or other favorable experience, the recognition of the \$569.1 million market losses is expected to have an unfavorable impact on the Association's future funded percentage and contribution rate requirements.

Overview of the Financial Statements

This discussion and analysis serves as an introduction to ACERA's Basic Financial Statements, which comprise the following five components:

- Statement of Fiduciary Net Position
- Statement of Changes in Fiduciary Net Position
- Notes to the Basic Financial Statements
- Required Supplementary Information (RSI) and Notes to RSI
- Supplemental Schedules

The basic financial statements report the components of the fiduciary net position held in trust for benefits, the components of the changes in the fiduciary net position (additions and deductions), along with explanatory notes to the basic financial statements.

ACERA's basic financial statements have two reporting columns. The first column reports the pension plan and non-OPEB, and the second column reports the

postemployment medical benefits. ACERA's pension benefits and the non-OPEB are valued together for the purpose of determining and reporting the NPL. In addition to the basic financial statements, this report contains required supplementary information and supplemental schedules intended to assess the historical context of ACERA's progress in meeting benefit obligations through funding of contributions and investment income.

The Statement of Fiduciary Net Position on [page 20](#) provides a snapshot of account balances at year's end. It includes the assets available for future benefit payments as well as current liabilities outstanding at year's end.

ACERA did not have any transactions that met the criteria for deferred outflows of resources or deferred inflows of resources as defined in GASB Statement No. 63 and GASB Statement No. 65. As a result, those line items are not displayed on the 2019 Statement of Fiduciary Net Position.

The Statement of Changes in Fiduciary Net Position starting on [page 21](#) provides a summary view of the additions to and deductions from the fiduciary net position that occurred over the course of the 2019 financial year.

The Basic Financial Statements include all assets and liabilities, using the accrual basis of accounting, in compliance with generally accepted accounting principles, similar to the accounting method used by most private-sector companies. All of the year's asset additions and deductions are taken into account regardless of when the corresponding cash is received or paid. All investment purchases and sales are reported as of the trade date. Investments are reported at current fair value and in accordance with GASB Statement No. 31. Both realized and unrealized investment gains and losses are recognized. Each depreciable component of capital assets is depreciated over its useful life.

¹ Fair value replaced "market value", as originally written by actuary.

Notes to the Basic Financial Statements starting on [page 23](#) provide additional information essential for a complete understanding of the basic financial statements.

Required Supplementary Information and Notes to Required Supplementary Information starting on [page 58](#) illustrate the GASB Statement No. 67 financial reporting requirements in the Schedule of Changes in Net Pension Liability and Related Ratios, Schedule of Employer Contributions, Schedule of Investment Returns, and Notes to Required Supplementary

Information for the Pension Plan and Non-OPEB. Also reported are the requirements of GASB Statement No. 74 in the Schedules of Changes in Net OPEB Liability and Related Ratios and Schedule of Employer Contributions, along with the Notes to the Required Supplementary Information for Postemployment Medical Benefits.

Supplemental Schedules of administrative expenses, investment expenses and payments to other consultants are presented on [page 65](#).

Tables 1 and 2 starting below, present condensed information about ACERA's financial position and results of operations for the current year in comparison to the preceding year, and form the basis for this financial discussion.

Table 1: Fiduciary Net Position (Condensed)

As of December 31, 2019 and 2018 (Dollars in Millions)

	2019	2018	Increase (Decrease) Amount	Percent Change
ASSETS				
Current Assets	\$ 171.1	\$ 220.7	\$ (49.6)	-22%
Investments at Fair Value	8,765.3	7,584.2	1,181.1	16%
Capital Assets, net	2.5	1.5	1.0	67%
Total Assets	8,938.9	7,806.4	1,132.5	15%
LIABILITIES				
Current Liabilities	149.6	213.8	(64.2)	-30%
Total Liabilities	149.6	213.8	(64.2)	-30%
NET POSITION				
Restricted - Held in Trust for Benefits	\$ 8,789.3	\$ 7,592.6	\$ 1,196.7	16%

Table 2: Changes In Fiduciary Net Position (Condensed)

For the Years Ended December 31, 2019 and 2018 (Dollars in Millions)

	2019	2018	Increase (Decrease) Amount	Percent Change
ADDITIONS				
Member Contributions	\$ 103.1	\$ 94.7	\$ 8.4	9%
Employer Contributions	298.5	269.7	28.8	11%
Net Investment Income (Loss)	1,358.2	(356.0)	1,714.2	482%
Miscellaneous Income	1.2	1.4	(0.2)	-14%
Transfer to Employers' Advance Reserve from SRBR for Employer Contributions to 401(h) Account	44.9	43.8	1.1	3%
Transfer to Employers' Advance Reserve from SRBR for Implicit Subsidy	6.9	5.8	1.1	19%
Transfer from Employers' Advance Reserve to SRBR for OPEB Related Administrative Expenses	1.4	1.2	0.2	17%
Total Additions	1,814.2	60.6	1,753.6	2,894%
DEDUCTIONS				
Retirement Benefit Payments	493.4	463.2	30.2	7%
Postemployment Medical Benefits	43.6	40.9	2.7	7%
Member Refunds	10.7	8.7	2.0	23%
Administration	16.6	16.5	0.1	1%
Transfer from SRBR to Employers' Advance Reserve for Employer Contributions to 401(h) Account	44.9	43.8	1.1	3%
Transfer from SRBR to Employers' Advance Reserve for Implicit Subsidy	6.9	5.8	1.1	19%
Transfer to SRBR from Employers' Advance Reserve for OPEB Related Administrative Expenses	1.4	1.2	0.2	17%
Total Deductions	617.5	580.1	37.4	6%
CHANGE IN NET POSITION	1,196.7	(519.5)	1,716.2	330%
NET POSITION - JANUARY 1	7,592.6	8,112.1	(519.5)	-6%
NET POSITION - DECEMBER 31	\$ 8,789.3	\$ 7,592.6	\$ 1,196.7	16%

Analysis of Financial Position

Fiduciary net position held in trust for benefits equals assets less liabilities. Table 1, on [page 14](#), displays the condensed information of the fiduciary net position, which as of December 31, 2019, totaled approximately \$8.8 billion. This is a \$1.2 billion or a 16% increase from the prior year, primarily a result of an increase in the fair value of ACERA's invested assets. The Investment Section, starting on [page 67](#), provides further details about ACERA's investment performance.

Current Assets

The components of current assets are detailed on the Statement of Fiduciary Net Position on [page 20](#). Total current assets decreased by \$49.6 million from \$220.7 million in 2018 to \$171.1 million in 2019. This 22% decrease was mainly due to the decrease in securities lending cash collateral totaling \$61.3 million, offset by the increases in cash and receivables.

Investments at Fair Value

ACERA's investments at fair value increased 16% from \$7.6 billion in 2018 to \$8.8 billion in 2019. The \$1.2 billion increase was net of ACERA's \$171.5 million cash draw in 2019 on the portfolio to pay retirement benefits and administrative costs.

Capital Assets, Net

Capital assets include equipment, furniture, information systems, and leasehold improvements. The value of capital assets increased from \$1.5 million in 2018 to \$2.5 million in 2019. The net increase of \$1.0 million or 67% was due to the increase in capital expenditures for the Pension Administration System upgrade.

Total Assets

In all, total assets experienced a net increase of \$1.1 billion, from \$7.8 billion in 2018 to \$8.9 billion in 2019. The increase in total investments at fair value accounted for most of the increase in total assets.

Current Liabilities

The components of ACERA's current liabilities are detailed in the Statement of Fiduciary Net Position on [page 20](#). Current liabilities decreased by \$64.2 million or 30% from \$213.8 million in 2018 to \$149.6 million in 2019. The net decrease is mainly attributed to the \$61.3 million decrease in securities lending liability.

Analysis of Results of Operations

The change in fiduciary net position equals total additions less total deductions. Table 2, on [page 15](#), displays the condensed information about ACERA's 2019 financial activity. From January 1 to December 31, 2019, ACERA's fiduciary net position increased by \$1.2 billion. The increase was almost exclusively due to appreciation of the fair value of ACERA's invested assets.

Additions to Fiduciary Net Position

The primary funding sources for ACERA's member benefits are member contributions, employer contributions, and net investment income. Additions to and deductions from fiduciary net position include transfers to and from the employers' advance reserve and the supplemental retiree benefits reserve.

Total additions to ACERA's fiduciary net position for the years ended December 31, 2019, and 2018, were \$1,814.2 million and \$60.6 million, respectively. ACERA's net investment gain for 2019 was \$1.4 billion, compared to 0.4 billion investment loss in 2018. See the Net Investment Income (Loss) section on [page 17](#) for a more comprehensive discussion of this increase.

The December 31, 2018, actuarial valuation report recommended a contribution rate increase for employers. The Board of Retirement approved the increase to be in effect by September 2019. The aggregate member contribution rate remained 9.34% of payroll.

The aggregate employer contribution rate increased from 27.82% to 27.96% of payroll. This change was primarily due to (a) lower actual contributions than expected¹, (b) higher than expected salary increases for active members,

¹ Including scheduled delay in implementing contribution rates after the date of the valuation.

(c) the net effect of amortizing the prior year's UAAL over a different than expected projected payroll¹; offset somewhat by, (d) higher than expected return on investments (after smoothing), and (e) other actuarial gains². Refer to the following member and employer contributions sections for further discussion.

Member Contributions

Total member contributions for 2019 were \$103.1 million, up \$8.4 million or 9% over 2018 total member contributions of \$94.7 million. As previously stated, 2018 actuarial valuation contribution rates went into effect September 1, 2019.

Employer Contributions

Total employer contributions collected for 2019 were \$298.5 million, an increase of 11% or \$28.8 million over the \$269.7 million in total contributions collected in 2018.

Net Investment Income (Loss)

Net investment income for 2019 was \$1.4 billion. This increase in net investment income was primarily due to a net appreciation in the fair value of invested assets. The 2019 net appreciation of investments was \$1.7 billion compared to a 2018 net depreciation of \$0.4 billion.

Miscellaneous Income

Miscellaneous income for 2019 totaled \$1.2 million, down \$0.2 million or 14% from 2018. This decrease is mainly due to a decrease of class action securities litigation settlements.

Transfers between Employers' Advance Reserve and SRBR

Postemployment medical benefits are paid from employers' 401(h) accounts. Participating employers identify a portion of their contributions as 401(h) contributions. Employers funded \$44.9 million and \$43.8 million to their 401(h) accounts for years 2019 and 2018, respectively. See 401(h) Postemployment Medical Benefits Account on [page 32](#).

In July 2011, ACERA applied the provisions of the 1937 Act (Section 31596.1) and allocated a portion of the 401(h) contributions towards administrative costs. As a result, \$1.4 million and \$1.2 million was transferred from the employers' advance reserve to SRBR for 2019 and 2018, respectively.

There was a \$6.9 million transfer from the SRBR to the employers' advance reserve in 2019 to compensate Alameda County for the 2018 blended rate health care implicit subsidy. The implicit subsidy transfer increased by \$1.1 million or 19% from the \$5.8 million implicit subsidy transfer in 2018. This increase was primarily due to the difference between the County's blended and unblended medical insurance rates for 2018 versus 2017.

Deductions from Fiduciary Net Position

Total deductions are composed of four main categories, i.e., retirement benefits (including service retirement and disability payments, death benefits, non-OPEB burial benefits and supplemental COLA), postemployment medical benefits, member refunds, and administration expenses of the retirement system.

Total deductions from the fiduciary net position for 2019 were \$617.5 million. This is \$37.4 million or a 6% increase over the \$580.1 million in total deductions for 2018. Service retirement and disability benefit payments alone increased 7.0% or \$30.3 million over 2018. The 401(h) transfer increased \$1.1 million or 3% for 2019, and as already stated the implicit subsidy transfer increased \$1.1 million or 19% for 2019.

Retirement Benefit Payments

Retirement benefit payments in 2019 totaled \$493.4 million, a \$30.2 million or 7% increase over \$463.2 million in 2018. The increase in benefit payments is primarily due to higher average benefits of retirees added to the retirement payroll compared to the lower average retirement allowance of those retirees removed from the retirement payroll.

¹ The prior year's UAAL is amortized over a smaller than expected projected total payroll for Safety members and a slightly larger than expected projected total payroll for General members.

² Including changes in membership demographics.

Postemployment Medical Benefits

Postemployment medical benefits paid from the 401(h) account in 2019 were \$43.6 million, an increase of \$2.7 million or 7% over the \$40.9 million paid from the 401(h) account in 2018. This increase was due in part to higher non-Medicare health premiums and in part to an increase in new retirees. ACERA's maximum monthly medical benefit for 2019 was \$558.00 per member. For retirees 65 years and older, enrolled in the Medicare Exchange individual plans, ACERA utilized Health Reimbursement Accounts (HRAs). Retirees 65 years and older, who were on the Medicare Exchange, received a maximum of \$427.46 Monthly Medical Allowance (MMA).

Member Refunds

Member refunds originate from either a member separation from service (termination) or an active member death. Member refunds increased by \$2.0 million or 23% from \$8.7 million in 2018 to \$10.7 million in 2019. The increase was primarily due to increases in termination refunds.

Administration Expense

Total administration expense for 2019 slightly increased to \$16.6 million, from \$16.5 million in 2018. Administration expenses cover the basic cost of operating the retirement system. Some expenses are subject to the statutory limit, as defined in the following paragraph, and others are excluded from the statutory limit.

In accordance with legal spending restrictions outlined in the County Employee Retirement Law of 1937 (1937 Act), ACERA's Board of Retirement adopts an operating expense and administrative budget, effective for the following year. The annual amount of administrative budget is subject to legal and budgetary restrictions. Note 11 to the Basic Financial Statements, [page 56](#), further describes the legal limitations. Consequently, the administrative budget for 2019 was kept in compliance with the "37 Act" legal spending restrictions of 0.21% of the accrued actuarial liability of the retirement system.

Administrative expenses subject to the statutory limit increased by 2% or \$0.2 million, from \$13.0 million in

2018 to \$13.2 million in 2019. The major categories of operating expenses subject to the statutory limit include personnel services, professional services, communications, and utilities, and other (i.e., depreciation, board of retirement operating expenses, insurance, miscellaneous, training, maintenance-equipment, and supplies).

Administrative expenses excluded from the statutory limit decreased slightly from \$3.5 million in 2018 to \$3.4 million in 2019. The categories of operating expenses not subject to the statutory limit include legal, technology, actuarial, investment and business continuity expenses.

Currently Known Facts and Events

Litigation: In the DSA v. ACERA lawsuit, the Deputy Sheriffs' Association and others alleged that in implementing AB 197 the ACERA Board violated the rights of legacy members to have various elements of compensation included in final compensation for purposes of calculating their retirement allowances. The case was combined with two similar lawsuits filed in Contra Costa and Merced, and a judgment was rendered in the trial court.

The decision in the trial court was appealed to the Court of Appeal, which issued a decision in January, 2018. Three parties to that lawsuit petitioned the California Supreme Court to accept review of the Court of Appeal decision, which was granted. The matter is now pending before the California Supreme Court, and the decision of the Court of Appeal was vacated. While awaiting a final decision from the California Supreme Court, ACERA continues to follow the direction of the trial court, and is not making any changes to the ACERA process until receiving direction from the California Supreme Court. ACERA anticipates a decision from the Supreme Court in 2020.

Litigation: In the AHS v. ACERA lawsuit, the Alameda Health System, a participating employer in ACERA, filed suit against ACERA and the County of Alameda objecting to ACERA's continued use of the percent of payroll method for calculating unfunded liability. The case is currently pending in the San Francisco Superior

Court and is being defended vigorously by ACERA.

Business Continuity: Since early March 2020, ACERA has been responding to a pandemic of respiratory disease spreading from person to person caused by a novel (new) coronavirus. The disease has been named “coronavirus disease 2019” (abbreviated “COVID-19”). This situation poses a serious public health risk. The federal government is working closely with state and local governments, as well as public health partners, to respond to this situation. As Alameda County employees, ACERA staff have been operating under mandated alternative work guidelines associated with the Alameda County shelter-in-place order. It is currently known that this situation will extend through at least May 31, 2020, and probably longer. Please refer to the Subsequent Events Note #13 for further detail on the financial impact to ACERA.

Fiduciary Responsibilities

ACERA's Board of Retirement and management are fiduciaries of the retirement plan. Under the California Constitution and the 1937 Act, assets of the retirement plan can be used only for the exclusive benefit of the plan participants and their beneficiaries.

Requests for information

This report is designed to provide the Board of Retirement, the membership, participating employers, taxpayers, investment managers, vendors, and other stakeholders or interested parties with a general overview of ACERA's financial condition, financial activities, and funding status. Questions regarding any of the information provided in this report or requests for additional information should be addressed to:

ACERA
Fiscal Services Department
475 14th Street, Suite 1000
Oakland, California 94612-1900

You can also contact us by e-mail at info@acera.org or by phone at (510) 628-3000 during normal business hours. Our website www.acera.org contains a wealth of information and is always accessible.

Respectfully submitted,



Margo Allen
Fiscal Services Officer
May 1, 2020

Basic Financial Statements

Statement of Fiduciary Net Position

As of December 31, 2019, with Comparative Totals as of December 31, 2018 (Dollars in Thousands)

	Pension Plan & Non-OPEB	Postemployment Medical Benefits	Total 2019	Total 2018
ASSETS				
Cash	\$ 4,151	\$ -	\$ 4,151	\$ 1,573
Securities Lending Cash Collateral	121,705	-	121,705	183,003
Receivables				
Contributions	18,311	-	18,311	17,422
Investment Receivables	17,044	-	17,044	15,986
Unsettled Trades - Investments Sold	3,361	-	3,361	1,203
Future Contracts - Equity Index	307	-	307	-
Foreign Exchange Contracts	5,129	-	5,129	101
Other Receivables	291	-	291	108
Total Receivables	44,443	-	44,443	34,820
Prepaid Expenses	763	-	763	1,293
Total Current Assets	171,062	-	171,062	220,689
Investments at Fair Value				
Short-Term Investments	231,759	-	231,759	159,673
Domestic Equity	500,700	-	500,700	499,759
Domestic Equity Commingled Funds	1,976,776	-	1,976,776	1,717,777
International Equity	1,185,022	-	1,185,022	1,502,436
International Equity Commingled Funds	1,189,559	-	1,189,559	427,396
Domestic Fixed Income	981,101	-	981,101	930,750
International Fixed Income	111,729	-	111,729	137,245
International Fixed Income Commingled Funds	148,935	-	148,935	135,450
Real Estate - Separate Properties	73,871	-	73,871	69,121
Real Estate - Commingled Funds	511,498	-	511,498	492,121
Real Assets	436,816	-	436,816	293,198
Absolute Return	801,739	-	801,739	696,825
Private Equity	583,085	-	583,085	522,443
Private Credit	32,707	-	32,707	-
Total Investments	8,765,297	-	8,765,297	7,584,194
Non-OPEB Assets	40,430	-	40,430	39,366
Due from Pension Plan	(935,126)	894,696	(40,430)	(39,366)
Capital Assets at Cost (Net of Accumulated Depreciation and Amortization)	2,532	-	2,532	1,486
Total Assets	8,044,195	894,696	8,938,891	7,806,369
LIABILITIES				
Securities Lending Liability	121,705	-	121,705	183,003
Unsettled Trades - Investments Purchased	6,750	-	6,750	6,583
Future Contracts - Equity Index	131	-	131	1,153
Equity Index Swaps	2,501	-	2,501	239
Foreign Exchange Contracts	2	-	2	3,651
Investment-Related Payables	11,867	-	11,867	12,363
Accrued Administration Expenses	2,358	-	2,358	2,276
Members Benefits & Refunds Payable	4,042	-	4,042	4,151
Retirement Payroll Deductions Payable	256	-	256	363
Total Liabilities	149,612	-	149,612	213,782
NET POSITION - Held in Trust for Benefits	\$ 7,894,583	\$ 894,696	\$ 8,789,279	\$ 7,592,587

The accompanying Notes to the Basic Financial Statements are an integral part of these Basic Financial Statements.

Statement of Changes in Fiduciary Net Position

For the Year Ended December 31, 2019, with Comparative Totals for the Year Ended December 31, 2018 (Dollars in Thousands)

	Pension Plan & Non-OPEB	Postemployment Medical Benefits	Total 2019	Total 2018
ADDITIONS				
Contributions				
Member	\$ 103,117	\$ -	\$ 103,117	\$ 94,736
Employer	253,669	44,858	298,527	269,684
Total Contributions	356,786	44,858	401,644	364,420
Investment Income				
From Investment Activities:				
Net Appreciation (Depreciation) in Fair Value of Investments	1,307,647	-	1,307,647	(417,757)
Dividends, Interest, & Other Investment Income	99,209	-	99,209	117,350
Total Income (Loss) from Investment Activities	1,406,856	-	1,406,856	(300,407)
Total Investment Expenses	(49,756)	-	(49,756)	(57,513)
Net Income (Loss) from Investment Activities	1,357,100	-	1,357,100	(357,920)
From Securities Lending Activities:				
Securities Lending Income	5,756	-	5,756	7,056
Securities Lending Expenses				
Borrower Rebates	(4,391)	-	(4,391)	(4,739)
Management Fees	(273)	-	(273)	(464)
Total Securities Lending Activity Expenses	(4,664)	-	(4,664)	(5,203)
Net Income from Securities Lending Activities	1,092	-	1,092	1,853
Earnings Allocated to Non-OPEB	2,462	-	2,462	3,180
Earnings Allocated	(57,666)	55,204	(2,462)	(3,180)
Total Net Investment Income (Loss)	1,302,988	55,204	1,358,192	(356,067)
Miscellaneous Income				
Transfer to Employers' Advance Reserve from SRBR for Employer Contributions to 401(h) Account	44,858	-	44,858	43,777
Transfer to Employers' Advance Reserve from SRBR for Implicit Subsidy	6,899	-	6,899	5,801
Transfer from Employers' Advance Reserve to SRBR for OPEB Related Administrative Expense	-	1,354	1,354	1,224
Total Additions	\$ 1,712,762	\$ 101,416	\$ 1,814,178	\$ 60,581

The accompanying Notes to the Basic Financial Statements are an integral part of these Basic Financial Statements.

Statement of Changes in Fiduciary Net Position (Continued)

For the Year Ended December 31, 2019, with Comparative Totals for the Year Ended December 31, 2018
(Dollars in Thousands)

	Pension Plan & Non-OPEB	Postemployment Medical Benefits	Total 2019	Total 2018
DEDUCTIONS				
Benefits				
Service Retirement and Disability Benefits	\$ 489,453	\$ -	\$ 489,453	\$ 459,142
Death Benefits	2,609	-	2,609	2,761
Burial Benefits - Non-OPEB	217	-	217	196
Supplemental Cost of Living Allowance - Non-OPEB	1,181	-	1,181	1,135
Post Employment Medical Benefits	-	43,562	43,562	40,879
Total Benefit Payments	493,460	43,562	537,022	504,113
Member Refunds	10,725	-	10,725	8,709
Administration				
Administrative Expenses	11,873	1,354	13,227	13,003
Legal Expenses	1,610	-	1,610	1,577
Technology Expenses	921	-	921	942
Actuarial Expenses	308	-	308	357
Business Continuity Expenses	562	-	562	591
Total Administration	15,274	1,354	16,628	16,470
Transfer from SRBR to Employers' Advance Reserve for Employer Contributions to 401(h) Account	-	44,858	44,858	43,777
Transfer from SRBR to Employers' Advance Reserve for Implicit Subsidy	-	6,899	6,899	5,801
Transfer to SRBR from Employers' Advance Reserve for OPEB Related Administrative Expense	1,354	-	1,354	1,224
Total Deductions	520,813	96,673	617,486	580,094
CHANGE IN NET POSITION	1,191,949	4,743	1,196,692	(519,513)
NET POSITION - JANUARY 1	6,702,634	889,953	7,592,587	8,112,100
NET POSITION - DECEMBER 31	\$ 7,894,583	\$ 894,696	\$ 8,789,279	\$ 7,592,587

The accompanying Notes to the Basic Financial Statements are an integral part of these Basic Financial Statements.

Notes to the Basic Financial Statements

(an integral part of the Basic Financial Statements)

1. Summary of Significant Accounting Policies

Reporting Entity

ACERA is an independent, public employees' retirement system with its own governing board. ACERA's financial statements are included in the County of Alameda's financial statements as a pension and other employee benefit fiduciary trust fund.

Basis of Accounting

ACERA follows generally accepted accounting principles in the United States and reporting guidelines set forth by the Governmental Accounting Standards Board (GASB). The major pronouncements that prescribe ACERA's defined benefit Pension Plan and Other Postemployment Benefits for financial reporting are GASB Statement No. 31, 40, 51, 53, 67, 72 and 74.

ACERA's (fiduciary trust fund) financial statements are prepared on the accrual basis of accounting. Employer and employee contributions are recognized when due, pursuant to formal commitments, as well as statutory or contractual requirements. Security purchases and sales are recognized in the financial statements as of the trade date. Retirement benefits and member refunds are recognized as liabilities when due and payable in accordance with the terms of the plan. Other expenses are recognized when the corresponding liabilities are incurred.

Investments

Investments are reported at fair value. Fair value for investments of publicly traded stocks and bonds and issues of the U.S. Government and its agencies is based on the last reported sale price as of the fiscal year end. Fair value of securities denominated in a foreign currency reflects exchange rates in effect at fiscal year-end. The fair value of ACERA's short-term investments held in external investment pools managed by the master custodian and securities lending agent is provided by the pool manager and is reported at net asset per share value for the pool. Fair value of investments in commingled funds of debt securities, equity securities, and real estate is based on the fund share price provided by the fund manager, which is based on net asset value. Fair value of investments in real estate separate properties is based on prices in a competitive market as determined by the investment manager relying on periodic appraisals and is reported net of the outstanding balance of associated mortgages. The fair value of private equity, private credit, absolute return, private real estate, and real assets is based on ACERA's pro rata share and determined by the fund's general partner based on a variety of valuation methods including current market multiples for comparable companies, recent sales of comparable companies, net present value of expected cash flows, appraisals and adjustments to prevailing public market prices based on control and/or liquidity, as appropriate. All funds are audited annually by the funds' independent auditors.

Investment Income

Interest income is recognized as it accrues. Dividend income is recognized when the dividends are declared. Realized and unrealized gains and losses on investments are combined and reported together as the net appreciation (depreciation) in the fair value of investments.

Securities Lending Activity

Securities lending transactions are short-term collateralized loans of ACERA's securities for the purpose of generating additional investment income. For each lending transaction, ACERA receives either cash collateral or non-cash collateral.

The underlying securities out on loan are reported on the Statement of Fiduciary Net Position as if the lending transaction had not occurred.

Cash collateral held (or any security that can be sold or pledged without a default by the borrower) is separately reported on the Statement of Fiduciary Net Position in current assets. A corresponding liability of an equal amount (the obligation to return the cash collateral) is reported as a liability.

Non-cash collateral held is not reported on the Statement of Fiduciary Net Position nor is there a corresponding liability reported on this statement.

Derivatives

ACERA's investments include the following types of investment derivatives: equity index futures contracts, currency forward contracts, equity index swaps, and rights. ACERA enters into derivative contracts for investment purposes and to manage risks associated with its investment portfolio.

The fair value of exchange traded derivatives such as futures contracts, equity index swaps, and rights is based on quoted market prices. The fair value of non-exchange traded derivatives such as currency forward contracts and certain futures contracts is determined by an external pricing service using various proprietary methods.

The fair value of derivative contracts is reported in investments as assets or liabilities on the Statement of Fiduciary Net Position.

Collateral and Margin Account

For the equity index futures, there is an initial margin requirement to open a contract position as well as a collateral maintenance requirement that must be kept until the position is closed out.

ACERA reports the collateral for the equity index futures in short-term investments.

Capital Assets

Capital assets are carried at cost, net of accumulated depreciation or amortization. ACERA's capitalization threshold is an initial cost of \$5,000 and two years of useful life. Depreciation and amortization are calculated using the straight-line method over the estimated useful lives of the depreciable assets or over the term of the lease on leasehold improvements.

For each asset, ACERA recognizes one-half year of expense in the year the asset is placed in service and one-half year of expense in the year of retirement.

The estimated useful lives for the assets in each category are as follows:

	Years
Leasehold Improvements	27.5
Information System - Retirement	7.0
Office Furniture	7.0
Business Continuity Assets	5.0
Computer Hardware	5.0
Offsite Office Equipment	5.0
Electronic Document Management System	5.0
Information System - Accounting	3.0
Computer Software	3.0

Estimates

The preparation of financial statements in accordance with generally accepted accounting principles in the United States requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Naturally, actual results may differ from estimates.

Income Taxes

ACERA operates as a Defined Benefit Pension Plan, qualified under section 401(a) of the Internal Revenue

Code and is not subject to tax under current income tax laws. All assets accumulated for the payment of benefits may legally be used to pay benefits, including refunds of member contributions to any of the plan members or beneficiaries, as defined by the terms of the plan.

New Accounting Pronouncements

GASB Statement No. 87, *Leases*, was issued in June 2017. The objective of this Statement is to improve accounting and financial reporting for leases by governments to better meet the information needs of financial statement users. The Statement requires recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It also establishes a single model for lease accounting based on the principle that leases are financings of the right to use an underlying asset. The requirements of this Statement were originally effective for reporting periods beginning after December 15, 2019. GASB Statement No. 95, *Postponement of the Effective Dates of Certain Authoritative Guidance*, issued in May 2020 postponed the effective date of Statement No. 87 by 18 months for reporting periods beginning after June 15, 2021. ACERA will early implement the provisions of Statement No. 87 with the fiscal year beginning January 1, 2020.

GASB Statement No. 91, *Conduit Debt Obligations*, was issued in May 2019. The primary objectives of this Statement are to provide a single method of reporting conduit debt obligations by issuers and eliminate diversity in practice associated with commitments extended by issuers, associated arrangements, and related note disclosures. The requirements of this Statement were originally effective for reporting periods beginning after December 15, 2020. GASB Statement No. 95, *Postponement of the Effective Dates of Certain Authoritative Guidance*, issued in May 2020 postponed the effective date of Statement No. 91 by 12 months for reporting periods beginning after December 15, 2021. Earlier application is encouraged. This Statement will not impact ACERA.

2. Plan Description

ACERA is an independent public employees' retirement system which operates a cost-sharing, multiple-employer,

defined benefit pension plan serving participating employers. In addition, ACERA administers Other Postemployment Medical Benefits (OPEB) and Non-OPEB. ACERA began operations in its present form on January 1, 1948.

ACERA is governed by the California constitution, and state and federal laws, including but not limited to the 1937 Act, beginning at California Government Code Section 31450 et. seq., PEPRA and the bylaws and policies adopted by the Board of Retirement.

These laws and policies govern ACERA's plan structure and operation. The provisions of state and federal laws govern requirements concerning membership, governance, contributions, benefits, service, retirement eligibility, disability, cost-of-living adjustment, financial provisions, optional allowances, reciprocal benefits, administration expenses, etc.

ACERA is not affiliated with the California Public Employees' Retirement System (CalPERS).

ACERA meets member and beneficiary obligations through member contributions, participating employer contributions, and investment income. Contributions are prudently invested in accordance with the 1937 Act.

ACERA provides basic lifetime retirement, disability, and death benefits to members who meet the minimum age and length-of-service requirements. In addition, ACERA administers supplemental retiree postemployment medical, dental care, vision care, and cost-of-living adjustments programs. In this report, "basic" benefits refers to vested benefits provided for in accordance with the 1937 Act, whereas "supplemental" benefits refers to additional non-vested benefits paid at the discretion of the Board of Retirement and subject to available funds.

Board of Retirement

The Board of Retirement has sole and exclusive responsibility over plan assets and the administration of the retirement system to ensure prompt delivery of benefits and related services as provided in Article XVI of the California Constitution.

The Board of Retirement has nine members and two alternates. The Alameda County Board of Supervisors appoints four members, and four are elected by ACERA's membership. The County Treasurer serves as

an ex-officio board member. One alternate member is elected by safety members and one alternate member is elected by retired members. The Board of Retirement is currently composed of the following members:

Board of Retirement

Type of Member	Elected / Appointed By	# Of Members
County Treasurer	Ex-Officio Member	1
County Resident	Appointed by Board of Supervisors	4
General Member	Elected by General Members	2
Safety Member	Elected by Safety Members	1
Retired Member	Elected by Retired Members	1
Alternate Retired Member	Elected by Retired Members	1
Alternate Safety Member	Elected by Safety Members	1

Board members, with the exception of the County Treasurer, serve a three-year term in office, with no term limits.

The Board of Retirement oversees the Chief Executive Officer in the performance of his duties in accordance with the law and ACERA’s board policies.

Authority for Establishing and Amending Benefit Provisions

State and federal laws, as well as the California constitution, provide the authority for establishing ACERA’s benefit provisions. In most cases, where the 1937 Act provides options concerning the allowance of credit for service, the offering of benefits, or the modification of benefit levels, the law generally requires approval of the employers’ governing boards for the option to take effect.

Separately, in 1984, the Alameda County Board of Supervisors and the Board of Retirement approved the adoption of Article 5.5 of the 1937 Act. This adoption permitted the establishment of a Supplemental Retiree Benefits Reserve (SRBR) for ACERA.

Article 5.5 provides for the systematic funding of the SRBR and stipulates that its assets be used only for the benefit of retired members and their beneficiaries. The 1937 Act grants exclusive authority over the use of SRBR

funds to the Board of Retirement. The SRBR provides funding for non-vested and non-pension benefits including supplemental COLA and retired member death benefit. Other non-vested retiree health benefits are provided in agreement with ACERA’s participating employers through the use of Internal Revenue Code 401(h) accounts. These retiree health benefits include dental and vision care, Medicare Part B reimbursement, and the Monthly Medical Allowance (MMA). Employer contributions fund the 401(h) benefits. ACERA treats an equal amount of SRBR assets as employer contributions for pensions. The provision of all supplemental benefits is subject to annual review and authorization by the Board of Retirement.

Participating Employers

ACERA operates as a cost-sharing, multiple-employer, defined benefit plan for Alameda County (the “County”), and five other participating employers (which are special districts) located in the County, but not under the control of the County Board of Supervisors. In this report, the County and special districts are referred to as “participating employers”. All risks and costs, including benefit costs, are shared by the participating employers.

The five other participating employers are:

- Superior Court of California for the County of Alameda
- Alameda Health System
- First 5 Alameda County
- Housing Authority of the County of Alameda
- Livermore Area Recreation and Park District

Alameda County Office of Education is no longer an active participating employer as the last active member under this employer retired on December 30, 2016. However, this employer still owes an unfunded actuarial accrued liability to ACERA as ACERA still pays retirement benefits to several of its retired members.

Plan Membership

With the exception of Alameda Health System, all full-time employees of participating employers who are appointed to permanent positions are statutorily required

to become members of ACERA. With the passage of AB1008 in 2013, employees of newly acquired hospitals by Alameda Health System are not eligible for membership unless they are subject to an existing memorandum of understanding. Effective October 31, 2013, all newly hired unrepresented employees of any Alameda Health System facility are prohibited from membership.

Safety and General Members

ACERA has two membership types, Safety and General, which are based on job classifications:

- Safety members are employees working in active law enforcement, deferred firefighters, or positions that have been designated Safety positions by the Board of Retirement (e.g., Juvenile Hall Group Counselors and Probation Officers).
- General members are all other members.

Defined Benefit Pension Plan

ACERA's Membership

As of December 31, 2019

Members, Survivors, and Beneficiaries Now Receiving Benefits	
Service Retirement	7,880
Disability Retirement	960
Beneficiaries and Survivors	1,238
Subtotal	10,078
Active Members	
Active Vested Members	7,678
Active Non-vested Members	3,655
Subtotal	11,333
Deferred Members	2,851
Total Membership	24,262

Membership Status and Vesting

Members are considered to be active, as long as they remain employed full-time by a participating employer (or subsequently change to part-time employment).

Members become vested in retirement benefits upon completion of five years of credited service.

Service Retirement

ACERA's regular (service) retirement benefits are based on service credit, final average salary, and age at retirement, according to the applicable statutory formula. Members who qualify for service retirement are entitled to receive monthly service retirement benefits for life.

Non-Tier 4 vested General members may retire at age 50, with 5 years of service credit and a total of 10 years of qualifying membership, or at any age with 30 years of service, or at age 70, regardless of service credit.

Non-Tier 4 vested Safety members may retire at age 50, with 5 years of service credit and a total of 10 years of qualifying membership, or at any age, with 20 years of service, or at age 70, regardless of service credit.

Tier 4 General members may retire at age 52, with 5 years of service credit or at age 70, regardless of service credit.

Tier 4 Safety members may retire at age 50, with 5 years of service credit or at age 70, regardless of service credit.

Active Member Death Benefits

ACERA provides specified active member death benefits to beneficiaries and members' survivors.

The basic active member death benefit consists of a member's retirement contributions plus interest plus one month's pay for each full year of service (up to the maximum of six-month's pay). Other death benefits may be available based on years of service, marital status, and whether the member has minor children.

Tier 1, Tier 2, Tier 3, and Tier 4 Benefit Levels

The structure of the plan provides for four benefit levels or tiers within General membership and three tiers within Safety membership. The tiers differ mainly in the magnitude of contributions required and benefits received.

Generally, members with an entry date prior to July 1, 1983, belong to Tier 1, while those with an entry date on or after July 1, 1983, and before January 1, 2013, belong to Tier 2, and members with an entry date on or after January 1, 2013, belong to Tier 4.

Most active ACERA members belong to Tier 2. Alameda County Housing Authority members are mostly in Tier 1,

but those hired between September 30, 2011, and January 1, 2013, belong to Tier 2. Relative to the Tier 1 members, active members in Tier 2 contribute somewhat less to the pension plan as a percent of compensation and will receive somewhat lower retirement benefits.

Effective October 1, 2008, Livermore Area Recreation and Park District (LARPD) implemented a General Tier 3 plan for current and new employees. Those LARPD members hired before October 1, 2008, who elect General Tier 3 membership, and those hired after October 1, 2008, but before January 1, 2013, will receive an enhanced benefit of 2.5% at 55, which is higher than the Tier 1 benefit (at most retirement ages) as a result of higher employer and employee contribution rates.

Effective October 17, 2010, and before January 1, 2013, there are three benefit formula options for Safety membership within Tier 2. Two benefit formulas of 2% at 50 and 3% at 55 were implemented for new Safety members with different contribution rates. The Safety members hired before October 17, 2010, are still under the benefit formula of 3% at 50.

In accordance with PEPRA, General and Safety members hired on or after January 1, 2013, belong to Tier 4. Tier 4 members are required to contribute at least 50% of the Normal Cost rate. Under the Tier 4 formulas, General members will receive a benefit of 2.5% at age 67 and Safety members will receive a benefit of 2.7% at age 57. Note 3, Contributions, starting on [page 29](#) explains retirement plan contribution rates.

Integration with Social Security

The contributions and benefits associated with the federal Social Security program are completely separate from ACERA members' contributions and benefits. Most General members of ACERA are covered by Social Security, and most Safety members are not.

ACERA contributions and benefits are integrated with Social Security for non-Tier 4 members who are covered by Social Security. The purpose of integration is to reduce the degree in which ACERA's plan coverage overlaps Social Security coverage.

Basic Cost of Living Adjustment

Retirement allowances are indexed for inflation. Retirees receive automatic basic Cost-of-Living Adjustments (COLAs) based upon the Consumer Price Index (CPI) for the San Francisco Bay Area. The adjustments go into effect on April 1 each year. Under the 1937 Act, annual COLA increases are capped at 3% for Tier 1 and Tier 3, and 2% for Tier 2 and Tier 4 members. The expected impact of future basic COLA is a factor in setting the contribution rates for members and employers. In any year that the basic COLA adjustment for a retiree falls short of the CPI increase for that year due to the statutory cap, the shortfall is carried over and applied in a future year to the extent that the CPI falls short of the statutory cap in the future year.

The CPI calculation for 2019 was 4.5%. There was a maximum of 3.0% COLA increase granted for all Tier 1 and Tier 3 members. A maximum COLA increase of 2.0% was granted to all Tier 2 and Tier 4 members. Tier 1 and Tier 3 members will bank 1.5% as the 2019 COLA exceeds the 3.0% statutory cap. Tier 2 and Tier 4 members will bank 2.5% as the 2019 COLA exceeds the 2% statutory cap.

Postemployment Medical Benefits

ACERA administers a medical benefits program for eligible retired members. Benefits include monthly medical allowances and Medicare Part B premium reimbursements. Dental and vision coverages are also available for eligible retired members. These benefits are paid through a 401(h) account, in accordance with federal tax laws.

The maximum levels of the monthly medical allowances are reviewed annually by the Board of Retirement.

Program Membership

Retired members with a minimum of ten years of service credit or those who retired due to a service connected disability are eligible to receive a monthly medical allowance benefit if they enroll in one of the ACERA-sponsored medical plans or Medicare exchange. Retired members eligible for the monthly medical allowance benefit may also be reimbursed for the lowest standard Medicare Part

B premium with proof of enrollment in Medicare Part B. Members receiving a service retirement or a non-service connected disability, with ten or more years of ACERA service credit will be eligible to receive dental and vision allowances. The following are exemptions of the years-of-service eligibility requirements: (a) non-service connected disability recipients with less than ten years of ACERA service credit and with a retirement date effective prior to February 1, 2014; and, (b) all service connected disability recipients, regardless of years of service.

Non-OPEB

ACERA also provides non-health, postemployment benefits, such as supplemental COLA and a lump sum retired member death benefit.

Separate from the basic COLA, the Board of Retirement implemented an ad-hoc supplemental Cost-of-Living Adjustment (supplemental COLA) program effective January 1, 1998. The supplemental COLA is structured to maintain each retiree's purchasing power at no less than 85% of the purchasing power of the original benefit. Under this program, each retiree's current allowance is adjusted, as necessary, so that the adjusted allowance becomes at least 85% of the original benefit amount indexed with the CPI.

A lump sum retired member death benefit of \$1,000 is provided to beneficiaries.

Program Membership

All retired members are eligible to receive supplemental COLA and retired member death benefit.

Actuarial Valuation

An annual actuarial funding valuation is performed for the pension plan. In addition, there is a separate annual actuarial valuation performed for Postemployment Medical Benefits and Non-OPEB. Note 6, Actuarial Valuation, starting on [page 36](#) provides additional information about this topic.

3. Contributions

Pension Plan

Authority for Establishing and Amending Obligations to Make Contributions

The California constitution, as well as state and federal laws, establishes the basic obligations for participating employers and active members to make contribution payments to the pension plan. Member and employer contribution rates are based on recommendations made by an independent actuary and adopted by the Board of Retirement. These rates are based on membership type (General and Safety) and tier (Tiers 1, 2, 3, and 4).

Funding Objective

One of the funding objectives of the pension plan is to establish member and participating employer contribution rates that will remain as level as possible over time as a percentage of payroll, unless plan benefit provisions are changed. The funding for retirement benefits arises from three sources: member contributions, employer contributions, and the earnings on invested assets.

Member Contributions and Refunds

Active members are required by statute to contribute toward pension plan benefits. The non-Tier 4 member contribution rates are formulated on the basis of age at the date of entry and actuarially calculated benefits. The 1937 Act authorizes participating employers to pay all or a portion of an employee's retirement contribution obligation on the employee's behalf. These employer payments are called contribution offsets. Member contributions and credited interest are refundable upon termination of membership. Note 4, Reserves, starting on [page 31](#) explains semi-annual interest crediting. The employer-paid contribution offsets may or may not be refundable.

Pursuant to PEPRA Section 7522.30, Tier 4 members are required to contribute 50% of the normal cost rate. The code also prohibits participating employers from paying any portion of the 50% share of member contributions on the employee's behalf.

Employer Contributions

The pension plan provides lifetime retirement and disability benefits to its members. Participating employers are required by statute to contribute the necessary amounts to fund these estimated benefits not otherwise funded by member contributions or expected investment earnings.

Employer contribution rates vary from year to year and depend on the established level of benefits, the rate of return on investments, and the cost of administering benefits.

Member Rates Based on Age-at-Date-of-Entry

The ranges of current non-Tier 4 member contribution rates based on age-at-date-of-entry are shown as follows (effective September 2019). Generally, each pair of percentages ranges from youngest to oldest within each category.

In November 2012, the Board of Retirement approved the use of a single, flat contribution rate, regardless of the age at entry for Tier 4 members.

Current Member Contribution Rates

Effective September 2019

Tier 1: (entry date prior to July 1, 1983)	
General	7.86% - 16.28%
Safety 3% @ 50	15.92% - 24.16%
Tier 2: (entry date July 1, 1983, and before January 1, 2013)	
General	5.41% - 11.42%
Safety 3% @ 50	13.47% - 19.81%
Tier 2: (entry date October 17, 2010, and before January 1, 2013)	
Safety 2% @ 50	10.01% - 16.07%
Safety 3% @ 55 (with less than 5 years of vesting service)	15.33% - 21.58%
Safety 3% @ 55 (with 5 or more years of vesting service)	13.33% - 19.58%
Tier 3: (LARPD only - entry date prior to January 1, 2013)	
General	9.24% - 17.35%
Tier 4: (entry date January 1, 2013 or later)	
General	8.80%
Safety	15.58%

For non-Tier 4 members covered by Social Security, the contribution rates shown apply to biweekly salary over \$161 (a one-third reduction in the rates applies to the

first \$161 of biweekly salary). The one-third reduction in the rates for the first \$161 of biweekly salary does not apply to Tier 4 member contributions.

Postemployment Medical Benefits and Contributions

In accordance with federal tax law, postemployment medical benefits and related administrative expenses are paid through a 401(h) account with contributions from the participating employers. There is no requirement and no guarantee that the employers will continue to contribute to the 401(h) account. If authorized by the Board of Retirement, ACERA treats an equal amount of SRBR assets as employer contributions available for paying pension benefits. ACERA's Board of Retirement has no authority to demand future payments from employers to fund the 401(h) account. Consequently, these benefits can only be paid as long as assets are available. When assets are fully depleted, no postemployment medical benefits will be paid by ACERA. In compliance with 1937 Act Section 31618.5, employers allocate a portion of their contribution to the 401(h) account for administrative costs related to providing benefits in addition to contributions for the postemployment medical benefits.

Pension Obligation Bonds

In 1995 and 1996, Alameda County issued pension obligation bonds and contributed the net bond proceeds to the ACERA pension plan. ACERA received aggregate net proceeds of \$591 million from these bonds. Alameda Health System, First 5 Alameda County, and the Superior Court of California for the County of Alameda were part of the County of Alameda when the pension obligation bonds were issued. They subsequently separated and became discretely presented component units or special districts of the County of Alameda. The net bond proceeds contributions allow ACERA to provide "pension obligation bond credits" to these employers (thus reducing contributions otherwise payable) over the period of time used by ACERA to amortize its Unfunded Actuarial Accrued Liability (UAAL). These employers received pension obligation bond credits of approximately \$56.4 million in the year ended December 31, 2019.

4. Reserves

Reserves represent components of the fiduciary net position. The annual change in ACERA's reserves equals the annual change in the fiduciary net position.

While a member is active, member and employer contributions associated with that member are accumulated in two separate components of reserves—the member reserve and employers' advance reserve. When a member retires, ACERA makes a one-time transfer of the associated contributions plus credited interest from these two reserve components into the retired member reserve, of an amount equal to the estimated lifetime benefits.

Actuarial Asset Smoothing

Net investment income reported on the Statement of Changes in Fiduciary Net Position affects the reserves indirectly through an actuarial asset "smoothing" process approved by the Board of Retirement. This process is intended to minimize the impact of short-term investment gains or losses. Smoothing of asset gains or losses is conducted semi-annually in conjunction with interest crediting, with calculation periods ending June 30 and December 31. It involves spreading the difference between actual and expected market returns over ten successive semi-annual periods to determine the actuarial value of assets.

Semi-annual Interest Crediting

ACERA updates reserve balances on a semi-annual basis as of June 30 and December 31 each year. At these times, ACERA carries out a multi-step process to calculate new reserve balances as specified in Article 5.5 of the 1937 Act. The amount of "net earnings" to be credited for the semi-annual period is calculated based on the actuarial smoothing process described earlier. To the extent that net earnings are available, interest is credited to all components of the reserves, with the exception of the market stabilization reserve and the contingency reserve. Interest credited is based upon the actuarial assumed interest rate (or the actual rate if lower). This is defined as "Regular Earnings."

In June 2014, the Board of Retirement approved the use

of the contingency reserve to fund the interest shortfall, whenever the Regular Earnings during the 6-month interest crediting period are less than the assumed rate of return, but not negative.

If there are investment earnings above the target investment return rate, 50% is credited to the SRBR and the remaining 50% is credited proportionally to all other reserves (except for the contingency reserve and the market stabilization reserve).

Components of Reserves

The Member Reserve represents the total accumulated member contributions of current active and inactive (deferred) members. Additions include member contributions and credited interest; and deductions include refunds of member contributions along with credited interest and transfers to the retired member reserve made when a member retires.

The Employers' Advance Reserve represents the total net accumulated employer contributions for future retirement payments to active and deferred members. Additions include contributions from the employers and credited interest; and deductions include transfers to the retired member reserve made when each member retires or payment of benefits upon the death of an active member. Employer contribution rates are actuarially determined taking into account other events such as a member electing a refund of contributions. Therefore, a refund of member contributions should not have an adverse impact on the accumulation of funds in the employers' advance reserve.

According to Section 31618.5 of the 1937 Act, to the extent that an employer contributes to the 401(h) account to pay the cost of administering postemployment medical benefits, there is an annual transfer from the employers' advance reserve to the supplemental retiree benefits reserve for an amount equal to the post-employment medical benefit related administrative expenses. For the year ended December 31, 2019, the transferred amount was \$1.4 million.

The Retired Member Reserve represents funds accumulated to pay retirement benefits to retired members. This

reserve represents the total net accumulated transfers from the member reserve and the employers' advance reserve (both made at the time a member retires), and credited interest, reduced by payments to retired members, beneficiaries, and survivors.

The Supplemental Retiree Benefits Reserve (SRBR) was established on January 1, 1985, under Article 5.5 of the 1937 Act. The SRBR represents funds required by statute to be set aside from regular earnings and investment earnings above the assumed rate of return to provide supplemental benefits to retirees. The reserves table on [page 33](#) shows the amounts of the SRBR currently available to pay for non-vested benefits. The Board of Retirement decides on an annual basis what member benefits to pay from the SRBR.

When there are funds available in the SRBR, the Board of Retirement can approve a transfer of an amount equal to the participating employers' 401(h) contributions and 401(h) administrative cost contributions from the SRBR to the employers' advance reserve. The Board of Retirement may also approve a transfer from the SRBR to the employers' advance reserve to reimburse the employers' payment of implicit subsidy to pay the full cost of postemployment medical benefits. Non-vested benefits currently funded by the SRBR are described in the following two paragraphs.

The 401(h) Postemployment Medical Benefits Account is used to pay the medical allowances, Medicare Part B reimbursement, dental and vision, and the associated administrative cost. The account is set up under the provisions of Internal Revenue Code section 401(h), which provides for payment of benefits on a tax-free basis. Each year participating employers decide whether to contribute the needed funds and to identify them as 401(h) account contributions. For the year ended December 31, 2019, the employers funded \$44.9 million of 401(h) contributions, including \$43.5 million for estimated cost of postemployment medical benefits and \$1.4 million for administrative cost of the 401(h) account.

The Non-OPEB Reserve is used to pay for the Supplemental COLA and the retired member death benefit. For the year ended December 31, 2019, \$1.2 million of Supplemental COLA and \$0.2 million of retired member death benefits were paid. The reserve is increased through interest crediting of regular earnings and investment earnings above the assumed rate of return.

The Contingency Reserve represents reserves accumulated to satisfy the statutory requirement of establishing a reserve against deficiencies in future interest crediting. The size of the reserve is determined semi-annually by the Board of Retirement. The 1937 Act stipulates that the contingency reserve cannot exceed 3.0% of total assets and that, if the reserve falls below 1.0% of total assets, earnings from subsequent periods shall fund the reserve until the reserve level is at least 1.0% of total assets. Effective with the June 30, 2014, interest crediting cycle, the Board of Retirement set the contingency reserve to be a minimum of 1.0% of total assets, and authorized the use of funds in the contingency reserve to cover interest shortfalls whenever earnings during the 6-month interest crediting period are less than the assumed rate of return, but not negative.

The Market Stabilization Reserve Account represents the deferred balance of investment gains or losses not yet realized in the interest crediting process. This balance arises from the five-year actuarial smoothing process for investment earnings. The market stabilization reserve account balance thus represents the difference between (1) the aggregate amounts initially deferred (smoothed) from the ten most recent semi-annual periods, and (2) the amounts subsequently recognized for semi-annual interest crediting from these same ten periods.

Allocation of Earnings to Reserves for 2019

ACERA had \$1.3 billion gains from investment activities net of administrative expenses for the year ended December 31, 2019. The contingency was adjusted to 1% of total assets and subsequently reduced to zero to fund the interest crediting shortfall for both six-month

interest crediting periods at June 30 and December 31, 2019. The reduction left the Contingency Reserve at 0.0% of total assets at the end of 2019.

The market stabilization reserve account increased by \$829.8 million during 2019 as a result of applying the

actuarial five-year smoothing process and the actuarial value corridor limits. All other reserve accounts (excluding the contingency and market stabilization reserves) received interest crediting of approximately \$513.0 million.

Reserves

As of December 31, 2019 (Dollars in Thousands)

	Pension and Non-OPEB	Postemployment Medical Benefits	Total
Member Reserve	\$ 1,581,322	\$ -	\$ 1,581,322
Employers' Advance Reserve	1,159,079	-	1,159,079
Retired Member Reserve	4,853,064	-	4,853,064
SRBR	40,430	884,280	924,710
401(h) Account	-	10,416	10,416
Contingency Reserve	-	-	-
Market Stabilization Reserve Account	260,688	-	260,688
Total Reserves	\$ 7,894,583	\$ 894,696	\$ 8,789,279

5. Net Pension Liability

The components of the Net Pension Liability were as follows:

Net Pension Liability

(Dollars in Thousands)

	December 31, 2019	December 31, 2018
Total Pension Liability	\$ 9,959,792	\$ 9,535,149
Plan's Fiduciary Net Position ¹	7,819,099	6,771,147
Net Pension Liability	\$ 2,140,693	\$ 2,764,002
Plan's Fiduciary Net Position as a Percentage of the Total Pension Liability	78.51%	71.01%

¹ For 2019, the Plan's Fiduciary Net Position amount shown (\$7,819,099) includes the net fair value of assets (\$8,789,279), less OPEB-related SRBR assets (\$970,180). The OPEB-related SRBR assets include \$877,769 in the SRBR-OPEB reserve (after reducing the reserve by the \$6,511 SRBR implicit subsidy transfer), and \$10,416 in the 401(h) reserve, plus a proportionate share of one half of the deferred market gains (after adjustment to replenish the balance in the Contingency Reserve) commensurate with the size of the OPEB to total SRBR and 401(h) reserve to valuation and 401(h) reserve (\$81,995). For 2018, the Plan's Fiduciary Net Position amount shown (\$6,771,147) includes the net fair value of assets (\$7,592,587) less OPEB-related SRBR assets (\$821,440). The OPEB-related SRBR assets include \$873,183 in the SRBR-OPEB reserve (after reducing the reserve by the \$6,940 SRBR implicit subsidy transfer), and \$9,830 in the 401(h) reserve, less a proportionate share of the deferred market losses (after adjustment to include the balance in the Contingency Reserve) commensurate with the size of the OPEB and 401(h) reserves (\$61,573). Note: The amounts may not total properly due to rounding.

The Net Pension Liability (NPL) was measured as of December 31, 2019 and 2018. The Plan's Fiduciary Net Position was valued as of the measurement date while the Total Pension Liability was determined based upon rolling forward the Total Pension Liability (TPL) from actuarial valuations as of December 31, 2018 and 2017, respectively.

The Total Pension Liability and the Plan's Fiduciary Net Position include liabilities and assets for non-OPEB. The assets for non-OPEB are held in the SRBR to pay non-vested Supplemental COLA and the retired member death benefit.

Actuarial Assumptions

The Total Pension Liabilities (TPL) as of December 31, 2019, and December 31, 2018, were determined using actuarial valuations as of December 31, 2018, and December 31, 2017, respectively.

The actuarial assumptions used to develop the December 31, 2019, and December 31, 2018, TPLs are based

on the results of an experience study for the period December 1, 2013 through November 30, 2016, applied to all periods in the measurement. They are the same assumptions used in the December 31, 2019, and 2018, funding valuations for ACERA, respectively.

Key Assumptions Used in the Measurement

Valuation Date	December 31, 2019	December 31, 2018
Inflation	3.00%	3.00%
Salary Increases	General: 8.30% to 3.90% and Safety: 11.30% to 4.30%, vary by service, including inflation	General: 8.30% to 3.90% and Safety: 11.30% to 4.30%, vary by service, including inflation
Investment Rate of Return	7.25% , net of pension plan investment expense, including inflation	7.25% , net of pension plan investment expense, including inflation
Other Assumptions Based on Actuarial Experience Study of	December 1, 2013 through November 30, 2016	December 1, 2013 through November 30, 2016

Long-Term Expected Rate of Return

The long-term expected rate of return on pension plan investments¹ was determined in 2017 using a building-block method in which expected future real rates of return (expected returns, net of inflation) are developed for each major asset class. These returns are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage, adding expected inflation and subtracting expected investment expenses

and a risk margin. The target allocation (approved by the Board) and projected arithmetic real rates of return for each major asset class, after deducting inflation, but before investment expenses are shown in the following table. This information was used in the derivation of the long-term expected investment rate of return assumption for the December 31, 2019 actuarial valuation. This information will be subject to change every three years based on the results of an actuarial experience study.

Target Asset Allocation and Projected Arithmetic Real Rate of Return

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Domestic Large Cap Equity	22.40%	5.75%
Domestic Small Cap Equity	5.60%	6.37%
Developed International Equity	19.50%	6.89%
Emerging Markets Equity	6.50%	9.54%
U.S. Core Fixed Income	11.25%	1.03%
High Yield Bonds	1.50%	3.99%
International Bonds	2.25%	0.19%
TIPS	2.00%	0.98%
Real Estate	8.00%	4.47%
Commodities	3.00%	3.78%
Hedge Funds	9.00%	4.30%
Private Equity	9.00%	7.60%
Total	100.00%	

Discount Rate

The discount rate used to measure the Total Pension Liability was 7.25% as of December 31, 2019, and December 31, 2018. Article 5.5 of the Statute, which authorizes the allocation of 50% of excess earnings to the SRBR, does not allow for the use of a different investment return assumption for funding than is used for interest crediting. In order to reflect the provisions of Article 5.5, future allocations to the SRBR have been treated as

an additional outflow against the Plan's Fiduciary Net Position in the GASB crossover test². It is estimated that the additional outflow would average approximately 0.60% of assets over time, based on the results of the actuarial stochastic modeling of the 50% allocation of future excess earnings to the SRBR.

The projection of cash flows used to determine the discount rate assumes plan member contributions will be made at the current contribution rates and that employer

¹ Note that the investment return assumption for funding purposes was developed net of both investment and administrative expenses; however, the same investment return assumption was used for financial reporting purposes, and it was considered gross of administrative expenses for financial reporting purposes. (This resulted in an increase in the margin for adverse deviation when using that investment return assumption for financial reporting.)

² The purpose of the GASB crossover test is to determine if the full expected return (or 7.25% in this case) can be used as the discount rate to determine the TPL and the NPL. That is, if there is no crossover point where the projected benefit payments would exceed the Plan's Fiduciary Net Position, then the full expected return assumption can be used. ACERA does pass the crossover test, which means that the full 7.25% investment rate of return assumption can be used as the discount rate to determine the TPL and the resulting NPL.

contributions will be made at rates equal to the actuarially determined contribution rates¹ plus additional future contributions that would follow from the future allocation of excess earnings to the SRBR. Projected employer contributions that are intended to fund the service costs for the future plan members and their beneficiaries, as well as projected contributions from future plan members, are not included. Based on those assumptions, the pension Plan's Fiduciary Net Position was projected to be available to make all projected future benefit payments for current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all

periods of projected benefit payments to determine the Total Pension Liability as of both December 31, 2019, and December 31, 2018.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the Net Pension Liability as of December 31, 2019, calculated using the discount rate of 7.25%, as well as what the Net Pension Liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.25%) or 1-percentage-point higher (8.25%) than the current rate:

As of December 31, 2019 (Dollars in Thousands)

	1% Decrease (6.25%)	Current Discount Rate (7.25%)	1% Increase (8.25%)
Net Pension Liability	\$ 3,433,616	\$ 2,140,693	\$ 1,075,689

Money-Weighted Rate of Return

The annual money-weighted rate of return expresses investment performance, net of investment expenses, adjusted for the changing amounts actually invested. For the year ended December 31, 2019, the annual money-weighted rate of return on the total investments (pension plan and OPEB) was 18.10%. For trend information, refer to the Schedule of Investment Returns under the RSI section on [page 59](#).

compared with past expectations and new estimates are made about the future.

Pension Plan

The purpose of the valuation is to reassess the magnitude of ACERA's benefit commitments in comparison with the assets currently available to support those commitments. As a result, employer and member contribution rates are adjusted accordingly. For the pension plan, the actuarial assumptions have been selected to estimate, as closely as possible, what the actual cost of the plan will be so as to permit an orderly method for setting aside contributions in the present to provide benefits in the future, and to maintain equity among generations of participants and taxpayers.

6. Actuarial Valuation

ACERA retains an independent actuarial firm to conduct actuarial valuations of the pension plan, postemployment medical benefits, and non-OPEB to monitor ACERA's funding status and to establish the contribution rate requirements for the pension plan.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and health care cost trends. Actuarially determined amounts are subject to continual revision as actual results are

Contribution requirements are determined under the entry age cost method. This method is designed to collect contributions as a level percentage of pay. Any actuarial gains or losses that occur under this method are amortized as a level percentage of pay. To minimize the impact of short-term investment gains or losses, the Board of Retirement adopted an asset smoothing process described starting on [page 31](#) under Actuarial Asset Smoothing.

¹ For this purpose, only employer contributions that are intended to fund benefits of current plan members and their beneficiaries are included.

There are no legal or contractual maximum contribution rates under the 1937 Act that would affect the projection of benefits for financial reporting purposes.

ACTUARIAL METHODS AND ASSUMPTIONS - Pension Plan

The status and funding progress for the pension plan is calculated based on the following actuarial methods and assumptions.

Valuation Date	12/31/2018
Actuarial Cost Method	Entry Age
Amortization Method	Level percent of payroll
Amortization of UAAL (Prior to January 1, 2012)	Closed 30 years decreasing period
Remaining Amortization Period (Prior to January 1, 2012)	14 years
	Plan amendments are amortized over separate decreasing 15-year periods.
	Early retirement incentive programs (ERIPs) are amortized over separate decreasing 5-year periods.
Amortization of New UAAL (On or after January 1, 2012)	Assumption and method changes are amortized over separate decreasing 20-year periods.
	Experience gains/losses are amortized over separate decreasing 20-year periods.
Asset Valuation Method	Actuarial Value of Assets is determined by phasing in any difference between actual and expected market return semi-annually over a five-year period.
Valuation Value of Assets	The Actuarial Value of Assets reduced by the value of the non-valuation reserves.
	Interest Rate: 7.25%
	Inflation Rate: 3.00%
Actuarial Assumptions	Across-the-Board Salary Increases: 0.50%
	Salary Increases: General 8.30% - 3.90% and Safety 11.30% - 4.30%
	Demographic: refer to page 108
Postemployment Benefit Increases	3.00% of Tier 1 and Tier 3 retirement income
	2.00% of Tier 2 and Tier 4 retirement income

Postemployment Medical Benefits

If participating employers continue to make contributions to the 401(h) account, and the Board of Retirement continues to treat equal amounts of SRBR assets as contributions for pensions, then the postemployment medical benefits are 87.6% funded assuming that the current benefit continues in perpetuity.

Actuarial calculations reflect a long-term perspective and employ methods and assumptions that are designed to reduce short-term volatility.

Under the actuarial assumed rate of 7.25% per year for future investment earnings, it is anticipated that available assets will be sufficient to fund postemployment medical benefits through year 2040.

ACTUARIAL METHODS AND ASSUMPTIONS - Postemployment Medical Benefits

The status and funding progress for the postemployment medical benefits is calculated based on the following actuarial methods and assumptions.

Valuation Date	12/31/2018
Actuarial Cost Method	Entry Age
Asset Valuation Method	Same as Pension Plan
Actuarial Assumptions	Same as Pension Plan
Health Care Cost Trend Rates:	
Non-Medicare Plan	Graded down from 7.00% ¹ by 1.45% the first year, then 0.25% per year until it reaches 4.50%
Medicare Advantage Plan	Graded down from 6.50% ¹ by 1.15% the first year, then 0.25% per year until it reaches 4.50%
Dental and Vision	4.00%
Medicare Part B	4.00%
Postemployment Benefit Increases:	
Dental, Vision, and Medicare Part B	Subsidies are assumed to increase at 100% of the health care cost trend rates for these benefits.
Monthly Medical Allowance (MMA)	Subsidies are assumed to increase at 50% of the health care cost trend rates for MMA benefits or 3.125%, graded down to the ultimate rate of 2.25% over 7 years.

¹ Before adjusting the first-year rate by 1.20% for non-Medicare trend and 0.90% for Medicare trend to reflect the reinstatement of the Health Insurance Tax (HIT). The adjusted starting rates are 8.20% for non-Medicare trend and 7.40% for Medicare trend.

Non-OPEB

Actuarial calculations reflect a long-term perspective and employ methods and assumptions that are designed to reduce short-term volatility.

Under the actuarial assumed rate of 7.25% per year for future investment earnings, it is anticipated that available assets will be sufficient to fund the Supplemental COLA and retired member death benefit program through year 2036.

ACTUARIAL METHODS AND ASSUMPTIONS - Non-OPEB

The status and funding progress for the Non-OPEB is calculated based on the following actuarial methods and assumptions.

Valuation Date	12/31/2018
Actuarial Cost Method	Entry Age
Asset Valuation Method	Same as Pension Plan
Actuarial Assumptions	Same as Pension Plan
Postemployment Benefit Increases:	
Supplemental COLA Benefits	Payable when the current allowance from the pension plan drops below 85% of the original pension plan benefit indexed with CPI. Benefits are assumed to increase by the difference between inflation and the cost-of-living benefit guaranteed in the pension plan (3.00% for Tier 1 and Tier 3; and 2.00% for Tier 2, Tier 2C, Tier 2D, and Tier 4), subject to other limitations.

7. Postemployment Medical Benefits and Net OPEB Liability

Plan Description

ACERA administers a non-vested medical benefits program for eligible retired members. Retirees can also purchase medical benefits for eligible dependents on an out-of-pocket basis. The postemployment medical, dental and vision benefits and the related administrative costs are paid through a 401(h) account funded by the participating employers' 401(h) account contributions.

The plan provides the following postemployment benefits:

- Health care subsidy in the form of monthly medical allowance,
- Medicare Part B reimbursement, and
- Dental and vision subsidies.

These benefits are paid in the form of a monthly medical allowance. The allowance is subject to annual reauthorization by the Board of Retirement.

Plan Membership

The OPEB plan membership data as of December 31, 2018, was used in the measurement of the Total OPEB Liability as of December 31, 2019.

Demographic Data as of December 31, 2018	
Retired members receiving medical benefits	6,575
Retired members receiving dental and vision benefits	7,741
Vested terminated members entitled to, but not receiving benefits	430
Active members	11,336

Benefits Provided

The County negotiates the medical contracts with the providers covering both active and retired members. This arrangement results in "blended" medical premium rates that allow early retirees under 65 years of age, not yet Medicare-eligible, to purchase medical insurance from one of these providers at rates lower than otherwise available (an "implicit subsidy"). ACERA and the County collectively determined that the total amount of

implicit subsidy for the blended medical premium rate for the year 2018 was \$6.9 million. SRBR assets in this amount were treated as a pension contribution in 2019 upon the Board of Retirement's approval to compensate the County for the implicit subsidy. The implicit subsidy amount for 2019 has not yet been determined.

Outside of the County negotiated group plans, retirees over the age of 65 have the option to purchase individual Medicare insurance through a Medicare exchange. ACERA utilizes Health Reimbursement Accounts (HRAs) to facilitate the monthly medical allowance for these members.

Benefit Eligibility

Only ACERA's retirees are eligible to receive the medical, dental and vision subsidies; dependents are ineligible to receive these benefits. Retirees eligible for monthly medical allowance are also eligible for reimbursement of Medicare Part B premiums. The 2019 maximum monthly allowance for group plans was \$558.00 and \$427.46 for members enrolled in the individual plans through the Medicare exchange. The maximum monthly combined dental and vision subsidy was \$48.39 in 2019.

The actual amount of the monthly medical allowance for each retiree depends on the retiree's number of years of service. A minimum of 10 years of service is required for service retirement and non-duty disability retirement. There is no minimum service requirement for duty disability retirees. The subsidies are 50% for retirees with 10-14 years of service, 75% for retirees with 15-19 years of service, and 100% for retirees with 20+ years of service.

Covered Retirees

Retirees currently enrolled in the medical, dental, and vision plans through the program are as follows:

As of December 31, 2019	
Number of Subsidized Retirees	
Medical	5,103
Medicare Exchange	1,584
Medicare Part B	5,573
Dental and Vision	7,840

Contributions and Reserves

There are no legal or contractual contribution requirements for the OPEB plan. Please refer to Note 3 starting on [page 29](#) for details.

Reserve requirements of the SRBR are disclosed under Note 4 starting on [page 31](#).

Investments

ACERA's OPEB plan is unique in that there are no direct contributions to invest for this plan. Funding for the OPEB plan relies entirely on semi-annual earnings

allocations from the total fund to the Supplemental Retiree Benefits Reserve (SRBR) as mandated by Article 5.5 of the 1937 Act. ACERA's total fund includes assets of the pension plan and SRBR. The OPEB assets are accumulated in the 401(h) account and the SRBR OPEB reserve account. Therefore, references to investment target allocations, long-term expected rate of return, and discount rate all apply to the total fund.

The total fund's annual money-weighted rate of return on investments, net of investment expenses is reported on [page 59](#) of the RSI.

Net OPEB Liability

The components of the Net OPEB Liability were as follows:

(Dollars in Thousands)

	December 31, 2019	December 31, 2018
Total OPEB Liability	\$ 1,083,114	\$ 1,054,337
Plan's Fiduciary Net Position ¹	970,180	821,440
Net OPEB Liability	\$ 112,934	\$ 232,897
Plan's Fiduciary Net Position as a Percentage of the Total OPEB Liability	89.57%	77.91%

¹ For 2019, the Plan's Fiduciary Net Position shown (\$970,180) includes the OPEB-related SRBR reserve of \$877,769 (after reducing the reserve by the SRBR implicit subsidy transfer of \$6,511) and 401(h) reserve (\$10,416), plus the proportionate share of one-half of the net deferred investment gain that is commensurate with the size of the OPEB SRBR reserve to total SRBR and 401(h) reserve to valuation and 401(h) reserve (\$81,995), after first replenishing the Contingency Reserve from \$0 to \$89.4 million (1% of total assets). For 2018, the Plan's Fiduciary Net Position amount shown (\$821,440) includes the SRBR and 401(h) account (\$889,953), less the SRBR implicit subsidy transfer (\$6,940), less the proportionate share of the deferred market losses (after adjustment to include the balance in the Contingency Reserve) commensurate with the size of the OPEB reserve (\$61,573). Note that amounts may not total properly due to rounding.

The Net OPEB Liability was measured as of December 31, 2019 and 2018. The Plan's Fiduciary Net Position was valued as of the measurement date, while the Total OPEB Liability was determined by rolling forward the Total OPEB Liability as of December 31, 2018 and 2017, respectively.

Plan Provisions

The plan provisions used in the measurement of the Net OPEB Liability as of December 31, 2019 and 2018 are the same as those used for the SRBR sufficiency valuation as of December 31, 2018 and 2017, respectively.

Actuarial Assumptions

The actuarial assumptions used for the December 31, 2019, and December 31, 2018 valuations were based on the results of the experience study for the period from December 1, 2013 through November 30, 2016 that were approved by the Board effective with the December 31, 2017, valuation and the health care trend assumptions recommended for the upcoming sufficiency study for the SRBR as of December 31, 2019. The assumptions used in the December 31, 2019, SRBR OPEB actuarial valuation for ACERA were applied to all periods included in the measurement.

Key Assumptions Used in the Measurement

Valuation Date	December 31, 2019	December 31, 2018
Investment Rate of Return	7.25% , net of OPEB investment expense, including inflation	7.25% , net of OPEB investment expense, including inflation
Inflation	3.00%	3.00%
Health Care Premium Trend Rates ^{1,2}		
Non-Medicare medical plan	Graded from 6.75% to ultimate 4.50% over 9 years	Graded from 7.00% to ultimate 4.50% over 10 years
Medicare medical plan	Graded from 6.25% to ultimate 4.50% over 7 years	Graded from 6.50% to ultimate 4.50% over 8 years
Dental/Vision	4.00%	4.00%
Medicare Part-B	4.50%	4.00%
Other Assumptions Based on Actuarial Experience Study of	December 1, 2013 through November 30, 2016	December 1, 2013 through November 30, 2016

1 The trend rates shown above for 2020 as of the December 31, 2019, measurement do not include a one-time reduction of 1.20% to the first year non-Medicare trend of 6.75% and 0.90% to the first year Medicare trend of 6.25% to reflect the recent repeal of the Health Insurance Tax (HIT) taking effect in 2021.

2 The trend rates shown above for 2019 as of the December 31, 2018, measurement are before reflecting a one-time adjustment to reflect the impact of the Health Insurance Tax (HIT). The weighted average increase amongst all carriers is approximately 1.20% for non-Medicare and 0.90% for Medicare plans.

Long-Term Expected Rate of Return

The long-term expected rate of return on OPEB plan investments¹ was determined using a building-block method in which expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These returns are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation and subtracting expected investment expenses and a risk margin.

This information will change every three years based on the results of an actuarial experience study.

The target allocation and projected arithmetic real rates of return for each major asset class, after deducting inflation, but before deducting investment expenses, used in the derivation of the long-term expected investment rate of return assumption for the December 31, 2019, valuation are summarized in the following table. This information is subject to change every three years.

Target Asset Allocation and Projected Arithmetic Real Rate of Return

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Domestic Large Cap Equity	22.40%	5.75%
Domestic Small Cap Equity	5.60%	6.37%
Developed International Equity	19.50%	6.89%
Emerging Markets Equity	6.50%	9.54%
U.S. Core Fixed Income	11.25%	1.03%
High Yield Bonds	1.50%	3.99%
International Bonds	2.25%	0.19%
TIPS	2.00%	0.98%
Real Estate	8.00%	4.47%
Commodities	3.00%	3.78%
Hedge Funds	9.00%	4.30%
Private Equity	9.00%	7.60%
Total	100.00%	

1 Note that the investment return assumption for SRBR sufficiency testing (and pension plan funding) purposes was developed net of both investment and administrative expenses; however, the same investment return assumption was used for financial reporting purposes, and it was considered gross of administrative expenses for financial reporting purposes. (This resulted in an increase in the margin for adverse deviation when using that investment return assumption for financial reporting.)

Discount Rate

The discount rate used to measure the Total OPEB Liability was 7.25% as of December 31, 2019, and December 31, 2018. The projection of cash flows used to determine the discount rate assumed benefits are paid out of the current OPEB SRBR assets. Based on those assumptions, the SRBR OPEB Plan's Fiduciary Net Position was projected to be available to make

all projected future benefit payments for current plan members. Therefore, the long-term expected rate of return on the OPEB plan investments was applied to all periods of projected benefit payments to determine the Total OPEB Liability as of December 31, 2019 and December 31, 2018.

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate

The following presents the Net OPEB Liability as of December 31, 2019, calculated using the discount rate of 7.25%, as well as what the Net OPEB Liability would

be if it were calculated using a discount rate that is 1-percentage-point lower (6.25%) or 1-percentage-point higher (8.25%) than the current rate:

As of December 31, 2019 (Dollars in Thousands)

	1% Decrease	Current Discount Rate	1% Increase
	(6.25%)	(7.25%)	(8.25%)
Net OPEB Liability	\$ 252,175	\$ 112,934	\$ (2,659)

Sensitivity of the Net OPEB Liability to Changes in the Health Care Cost Trend Rate

The following presents the Net OPEB liability as of December 31, 2019, calculated using the trend rate as well as what the Net OPEB Liability would be if it were calculated using a trend rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

As of December 31, 2019 (Dollars in Thousands)

	1% Decrease ¹	Current Trend Rates ¹	1% Increase ¹
	(6.25%)	(7.25%)	(8.25%)
Net OPEB Liability	\$ (15,481)	\$ 112,934	\$ 271,128

¹ Current trend rates: 6.75% graded down to 4.50% over 9 years for Non-Medicare medical plan costs; 6.25% graded down to 4.50% over 7 years for Medicare medical plan costs, 4.00% for all years for Dental, Vision costs, and 4.50% for all years for Medicare Part B costs. The medical trend rates shown above for 2020 (6.75% and 6.25% for non-Medicare and Medicare plans, respectively) do not include a one-time reduction of 1.20% to the non-Medicare plan trend of 6.75% and 0.90% to the Medicare plan trend of 6.50% to reflect the recent repeal of the Health Insurance Tax (HIT) taking effect in 2021.

8. Deposits and Investments

The 1937 Act gives the Board of Retirement exclusive control over ACERA's investment portfolio. Except as otherwise restricted by the California constitution or other laws, the 1937 Act allows the Board of Retirement to prudently invest, or delegate the authority to invest the investment portfolio through the purchase, holding, or sale of any form or type of investment, financial instrument, or financial transaction.

The Board of Retirement investment authority granted under the 1937 Act was also incorporated into the state constitution as the California Pension Protection

Act of 1992 (Article 16, Section 17 of the California Constitution), which requires the Board, its officers, and employees to discharge their duties with respect to ACERA and the investment portfolio under the following rules:

- “The members of the retirement board shall discharge their duties with respect to the system solely in the interest of, and for the exclusive purposes of providing benefits to participants and their beneficiaries, minimizing employer contributions thereto, and defraying reasonable expenses of administering the system.

- The members of the retirement board shall discharge their duties with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with these matters would use in the conduct of an enterprise of a like character and with like aims.
- The members of the retirement board shall diversify the investments of the system so as to minimize the risk of loss and to maximize the rate of return, unless under the circumstances it is clearly not prudent to do so.”

Deposits

Operational cash accounts held with a financial institution are swept daily into a pooled money market fund, which invests in repurchase agreements and U.S. treasury bills and notes.

Investments

ACERA's asset classes include domestic equity, international equity, domestic fixed income, international fixed income, real estate, private equity, absolute return, private credit and real assets. Investments in any asset class may be held in direct form, commingled/pooled form, or both.

As of December 31, 2019, sixteen investment managers managed the stock and fixed income securities portfolios, twelve investment managers were used for real estate investments, twenty-six investment managers were used for private equity, eight investment managers were used for absolute return, one investment manager was used for private credit and seven investment managers were used for real assets investments.

Available cash held by investment managers is swept daily into a pooled short-term investment fund managed by the custodial bank. This short-term investment fund holds short-term obligations and deposits, including U.S. treasury and agency obligations, corporate bonds, commercial paper, repurchase agreements, certificates of deposit, bankers' acceptances, time deposits, and floating-rate notes.

Likewise, cash collateral received in connection with the securities lending program in which ACERA participates is held in a separate short-term investment pool.

These two investment pools are each held in a trust fund sponsored by State Street Bank and Trust Company, the investment custodian, and the securities lending agent. They are regulated by the Federal Reserve, Comptroller of the Currency, the Massachusetts Commissioner of Banks, and the U.S. Department of Labor.

The value of the underlying instruments in these investments pools is adjusted to fair value. The fair value of ACERA's position in these investment pools is not materially different from the value of the pool shares.

Governmental Accounting Standards Board, Statement No. 72 (GASB 72), *Fair Value Measurement and Application*, generally requires investments to be measured at fair value, using the appropriate valuation techniques under the circumstances and for which sufficient data are available to measure the fair value. The three approaches to measuring fair value are:

1. Market Approach (actual market transactions for identical or similar items);
2. Cost Approach (the current cost to replace the service capacity of an asset); and
3. Income Approach (discounting the current value of the future cash flows).

The quality of the data (inputs) used to determine fair value can vary. Some inputs are directly or indirectly observable (independently verifiable). Other inputs are unobservable. GASB 72 establishes a three-tier hierarchy of inputs used to measure fair value consisting of:

1. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that a government can access at the measurement date. Level 1 investments include public equity securities and other publicly traded securities such as widely held domestic and international stocks, certain derivatives or U.S. Treasury securities.

2. Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for an asset or liability, either directly or indirectly. These inputs can include quoted prices for similar assets or liabilities in active or inactive markets, or market-corroborated inputs. Fair values may be based on market multiples techniques and/or matrix pricing techniques. Level 2 investments include fixed or variable-income securities, commingled funds, certain derivatives and other assets that are valued using market information.
3. Level 3 inputs are unobservable inputs for an asset or liability. Included in this level are corporate bonds that are restricted and do not trade readily. The fair value of investments in real estate separate properties which is based on prices in a competitive market as determined by the investment manager relying on periodic appraisals is also included in Level 3 investments.

GASB 72 allows a government entity to use Net Asset Value (NAV) per share (or its equivalent) for an investment in a nongovernmental entity that does not have a

readily determined fair value. Investments measured at NAV without determinable fair value are excluded from the level of fair value hierarchy. Selected additional disclosures are required for investments measured at NAV such as fair value measurement, government's unfunded commitments related to the investment type, general description of the terms and conditions upon which a government may redeem investments, and an estimate of when the redemption restriction might lapse for investments restricted from redemption. For private equity type investments, ACERA relies on the audited financial statements of its partnerships. The inputs used by the general partner include some or all of the following: the original transaction price, recent private transactions in the same or similar instruments, completed or pending third-party transactions in comparable businesses, recapitalizations and other transactions across the capital structure, public market valuation multiples for similar offerings in the equity or debt capital markets, as well as changes in the investment's earnings before interest, taxes, depreciation and amortization, cash flows, implied yields and leverage ratios.

Investments and Derivatives Measured at Fair Value - Pension Plan

As of December 31, 2019 (Dollars in Thousands)

Investments by Fair Value Level	Total	Fair Value Measurements Using		
		Quoted Prices in Active Markets for Identical Assets	Significant Other Observable Inputs	Significant Unobservable Inputs
		Level 1	Level 2	Level 3
Cash Equivalents				
Government Issues	\$ 88,917	\$ 88,917	\$ -	\$ -
STIF-Type Instruments	129,797	-	129,797	-
Total Cash Equivalents	218,714	88,917	129,797	-
Fixed Income Securities				
Asset-Backed Securities	22,896	-	22,896	-
Auto Loan Receivables	18,158	-	18,158	-
Commercial Mortgage-Backed Securities	73,149	-	73,149	-
Convertible Bonds	6,843	-	6,843	-
Corporate Bonds	462,397	-	462,331	66
Credit Card Receivables	7,507	-	7,507	-
FHLMC	52,166	-	52,166	-
FNMA	76,983	-	76,983	-
GNMA I	1,653	-	1,653	-
GNMA II	12,346	-	12,346	-
Government Issues	357,558	301,720	55,838	-
Municipal Bonds	1,574	-	1,574	-
Mutual Funds	26,106	-	26,106	-
Non-Security Assets	122,429	(400)	122,829	-
Total Fixed Income Securities	1,241,765	301,320	940,379	66
Equity Securities				
Non-U.S. Equity	1,303,505	1,184,402	119,103	-
Pooled Investments	3,047,852	2,927,474	120,378	-
U.S. Equity	500,700	500,695	5	-
Total Equity Securities	4,852,057	4,612,571	239,486	-
Real Estate				
Properties	73,871	-	-	73,871
Total Real Estate	73,871			73,871
Collateral from Securities Lending	121,705	-	121,705	-
Total Investments by Fair Value Level	6,508,112	\$ 5,002,808	\$ 1,431,367	\$ 73,937
Investments Measured at Net Asset Value (NAV)				
Real Assets	436,816			
Private Equity	583,085			
Absolute Return	801,739			
Real Estate	511,498			
Private Credit	32,707			
Total Investments Measured at NAV	2,365,845			
Total Investments	\$ 8,873,957			
Derivatives				
Swaps	\$ (2,501)	\$ -	\$ (2,501)	\$ -
Futures	176	176	-	-
Forwards and Spot Contracts	5,127	5,127	-	-
Total Derivatives	\$ 2,802	\$ 5,303	\$ (2,501)	\$ -

Investments Measured at the NAV

As of December 31, 2019 (Dollars in Thousands)

	Fair Value	Unfunded Commitments	Redemption Frequency (If Currently Eligible)	Redemption Notice Period
Real Assets ¹	\$ 436,816	\$ 123,419	Not Eligible or Daily	N/A or 2 Days
Private Equity ²	583,085	552,771	Not Eligible	N/A
Absolute Return ³	801,739	31,188	Not Eligible, or Between Daily and Quarterly	N/A or Between 1 Day and 90 Days
Real Estate ⁴	511,498	68,729	Not Eligible or Quarterly	N/A or up to 90 Days
Private Credit ⁵	32,707	48,000	Not Eligible up to 7 Years	N/A
Total Investments Measured at NAV	\$ 2,365,845	\$ 824,107		

¹ *Real Assets* – The Real Assets portfolio consists of 7 funds investing in private infrastructure and natural resources, publically traded infrastructure and natural resources equities, and commodity futures. The investments in the private infrastructure and natural resources sectors are in six separate commingled, limited partnerships. These vehicles are valued at net asset value on a quarterly basis. Due to contractual limitations, none of these vehicles are eligible for redemption for up to 12 years. The Real Assets portfolio is invested in a separately managed account that holds shares in three commingled vehicles. The valuation of this account occurs daily. Redemptions are allowed daily with two days' notice.

² *Private Equity* – The Private Equity portfolio consists of 49 funds, which invest primarily in buyout, debt-related, special situations, and venture capital opportunities. The fair value of these funds is determined using net asset value represented in the audited financial statements plus/minus the latest quarterly cash flows. These funds are not eligible for redemption but rather distribute capital proceeds over the funds' lifespans in either cash or "in-kind" shares of the funds' portfolio companies. Distributions to the funds' investors occur over the span of approximately 8 to 15 years.

³ *Absolute Return* – The Absolute Return portfolio consists of 9 funds that include a variety of commingled, liquid and illiquid idiosyncratic strategies and one fund of hedge funds account. There are three illiquid limited partnerships. These vehicles are valued at net asset value on a quarterly basis. Due to contractual limitations, two of these vehicles are not eligible for redemption for up to 6 years, while the third vehicle can be terminated by majority limited partners vote or by the general partner. There are six hedge fund model limited partnerships and limited liability companies, including the fund of hedge fund account. Valuations occur monthly. Redemptions can occur between daily and quarterly with a range of one day to 90-days' notice.

⁴ *Real Estate* – The Real Estate portfolio consists of 15 funds and a separate building (1), which also serves as ACERA's headquarters. The Real Estate funds in the portfolio invest primarily in U.S. commercial real estate (office, industrial, retail, multi-family, and other). These funds are designed as commingled funds or as limited partnerships (private equity structure). The investments that are structured as private equity or limited partnerships are not eligible for redemption but rather distribute proceeds over the funds' lifespan as distribution or return of capital. The primary objectives of the real estate portfolio are income and appreciation; distribution income is typically made on a quarterly basis throughout the lives of the funds. The fair value of these funds is determined using third-party appraisals every three years or an internal appraisal. Net asset values are typically reported one quarter in arrears, plus/minus the latest quarter's cash flows (capital calls and distributions). The commingled accounts are eligible for redemption typically, with up to 90 days' notice. These commingled funds are also subject to a withdrawal queue.

⁵ *Private Credit* – The Private Credit Portfolio is comprised of 1 Fund. This fund is an illiquid limited partnership and is valued at net asset value on a quarterly basis. Due to contractual limitations, this fund is not eligible for redemption for up to seven years. Private Credit investments are typically performing senior secured, first or second lien loans secured against the assets of a company.

Derivatives

ACERA has the following types of derivatives: futures contracts-equity index, currency forward contracts, total return swaps, and rights. An equity index futures contract represents an agreement to purchase or sell an equity index for a given price at a specified future date. Currency forward contracts generally serve to hedge or offset, the impact of foreign currency exchange rate fluctuations on the reported U.S. dollar fair value of investments denominated in foreign currencies. A total return swap is a swap agreement in which one party makes payments based on a set rate, either fixed or variable, while the other party makes payments based on the return of an underlying

asset, usually an equity index, loans, or bonds. Rights allow the holder the option to buy securities for a given price within a specified time period.

The following Investment Derivatives schedule reports the fair value balances, changes in fair value, and notional amounts of derivatives outstanding as of and for the year ended December 31, 2019, classified by type. For financial reporting purposes, all ACERA derivatives are classified as investment derivatives.

Investment Derivatives

For Year Ended December 31, 2019 (Dollars in Thousands)

Derivative Type	Classification	Notional Value/Shares	Fair Value	Changes in Fair Value ²
Currency Forward Contracts	Receivable/Liability ¹	\$ 371,608	\$ 5,129	\$ (1,650)
Future Contracts - Long	Futures	869	-	10,688
Future Contracts - Short	Futures	(40)	-	(5,129)
Total Return Swaps Bond	Swaps	39,254	(2,622)	(7,447)
Total Return Swaps Equity	Swaps	(7,172)	121	3,200
Rights	Equity	2	5	14
Total			\$ 2,633	\$ (324)

¹ Currency forward contracts are reported in Foreign Exchange Contracts, which includes spot contracts which are not derivatives.

² Change in fair value includes realized and unrealized gains and losses on derivatives and are reported as Net Appreciation (Depreciation) in Fair Value of Investments on the Statements of Changes in ACERA's Net Assets.

Securities Lending Activity

The Board of Retirement policies authorize ACERA to participate in a securities lending program. Securities lending transactions are short-term collateralized loans of ACERA's securities for the purpose of generating additional investment income. ACERA has a securities lending agreement in place that authorizes the securities lending agent to lend ACERA's securities to broker-dealers and banks pursuant to a loan agreement. For securities on loan, ACERA receives either cash or non-cash collateral. ACERA invests the cash collateral in a pooled short-term investment fund maintained by the securities lending agent and receives earnings on it in exchange for paying a loan rebate fee to the borrower. In the case of non-cash collateral, the borrower pays ACERA a loan premium.

For the year ended December 31, 2019, on behalf of ACERA, the securities lending agent lent ACERA's securities (government bonds, corporate stocks, corporate bonds, international equities, and international fixed income) to borrowers under the securities lending agreement and ACERA received cash (U.S. and foreign currency), securities issued or guaranteed by the United States government, and sovereign debt or irrevocable bank letters-of-credit as collateral.

ACERA did not have the ability to pledge or sell collateral securities delivered absent a borrower default (therefore, such non-cash collateral is not reported on the Statement of Fiduciary Net Position).

Borrowers were required to deliver collateral for each loan equal to:

- Loaned securities denominated in U.S. dollars or sovereign debt issued by foreign governments, with a margin of at least 102% of the fair value of the loaned securities; or
- Loaned securities not denominated in U.S. dollars, or whose primary trading market was not located in the United States, with a margin of at least 105% of the fair value of the loaned securities.

Moreover, borrowers were required to maintain the designated margin percentage of collateral on a daily basis.

ACERA did not impose any restrictions for the year ended December 31, 2019, on the amount of the loans that the securities lending agent made on its behalf. In the event the borrower failed to return the loaned securities, the securities lending agent indemnified ACERA by agreeing to purchase replacement securities. If the collateral was inadequate to replace the securities lent, the securities lending agent supplemented the amount

of cash collateral. If the borrower failed to pay ACERA for any income distributions on loaned securities, the securities lending agent will also supplement the income amount due to ACERA. There were no losses during the year ended December 31, 2019, resulting from a default of the borrowers or the securities lending agent.

For the year ended December 31, 2019, ACERA and the borrowers maintained the right to terminate securities lending transactions upon notice. The cash collateral received on each loan was invested, together with the cash collateral of other qualified tax-exempt plan lenders in a short-term investment pool managed by the securities lending agent. For the 2019 fiscal year, the short-term investment fund is separated into two investment pools: (a) a liquidity pool and (b) a duration pool. As of December 31, 2019, the Quality D Short-Term investment fund liquidity pool had an average duration of 31 days and an average weighted final maturity of 96 days for U.S. dollars collateral. The Quality D Short-Term investment fund duration pool had an average duration of 18 days and an average weighted final maturity of 1,650 days for U.S. dollars collateral. For the year ended December 31, 2019, ACERA had some credit risk exposure to borrowers because, the value of the securities on loan to the borrower exceeded the value of borrower collateral held.

As of December 31, 2019, ACERA had securities on loan with a total fair value of \$150.67 million; however, the cash collateral held against the loaned securities was \$146.96 million which is less than the total fair value of loaned securities by \$3.71 million.

Deposit, Investment, and Derivative Risks

GASB Statements No. 40 (GASB 40) and No. 53 (GASB 53) require the disclosure of specific risks that apply to ACERA's deposits, investments, and derivatives. They identify the following risks:

- Custodial Credit Risk—Deposits and Investments;
- Concentration of Credit Risk;
- Credit Risk—Investments and Derivatives;
- Interest Rate Risk;

- Fair Value Highly Sensitive to Changes in
- Interest Rates; and,
- Foreign Currency Risk

Investment Policies

GASB 40 requires the disclosure of deposit or investment policies (or the lack thereof) that relate to investment and custodial risks.

ACERA has chosen to manage the investment risks described by GASB 40 and GASB 53 by contractually requiring each portfolio investment manager to abide by restrictive investment guidelines specifically tailored to that individual manager rather than adopting across-the-board investment policies with respect to these investment risks. The guidelines stipulate the investment style, performance objective, performance benchmarks, and portfolio characteristics.

For example, in the case of foreign currency risk, the policy guidelines for the U.S. dollars equity portfolios differ from those for the non-U.S. dollars equity portfolios. Likewise, in the case of credit risk, the guidelines for one fixed income manager stipulate a minimum acceptable credit rating for each debt instrument while the guidelines for a different fixed income portfolio merely require that the average credit ratings for a certain fair value percentage of the portfolio meet a minimum requirement.

Each separate account manager is likewise subject to a “manager standard of care” that establishes a fiduciary relationship requiring the manager to act prudently and solely in the best interest of ACERA.

Separately, ACERA's guidelines also require each manager's investment return performance to compare favorably with the performance of the relevant passive market index such as the Barclays Capital Aggregate Bond Index.

ACERA's investment staff continually monitors all investment managers for compliance with the respective guidelines.

Custodial Credit Risk—Deposits

Custodial credit risk for deposits is the risk that, in the

event of the failure of a depository financial institution, ACERA will not be able to recover deposits nor be able to recover collateral securities that are in the possession of an outside party. ACERA has no general policy on custodial credit risk for deposits.

By necessity, ACERA maintains operational cash deposits to support day-to-day cash management requirements. As of December 31, 2019, cash held with a financial institution in a pooled money market fund amounted to \$4.21 million, of which \$0.25 million was insured and \$3.96 million was uninsured and uncollateralized subject to custodial credit risk.

Custodial Credit Risk—Investments

The custodial credit risk for investments is the risk that, in the event of the failure of a counterparty to a transaction, ACERA will not be able to recover the value of investment securities that are in the possession of an outside party. The individual investment guidelines for each investment manager require that managed investments be held and maintained with the master custodian in the name of ACERA. The master custodian may rely on sub-custodians. The custodial requirement does not apply to real estate investments, investments in commingled pools, and private equity and alternative investments. As of December 31, 2019, ACERA had no investments that were exposed to custodial credit risk.

Custodial Credit Risk—Derivatives

ACERA's investments include collateral associated with derivatives activity. As of December 31, 2019, net

collateral for derivatives was \$1.4 million. Each account was uninsured and uncollateralized, and subject to custodial credit risk.

Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of ACERA's investment in a single issuer of securities. The individual investment guidelines for each fixed income manager restrict concentrations greater than 5% in the securities of any one issuer (excluding direct obligations of the U.S. and/or eligible foreign governments, and those explicitly guaranteed by the U.S. and/or eligible foreign governments). As of December 31, 2019, ACERA had no investments in a single issuer that equaled or exceeded 5% of the fiduciary net position.

Credit Risk—Investments

Credit risk is the risk that the issuer of a debt security or other counterparty to an investment will not fulfill its obligations. The individual investment guidelines for each fixed income investment manager describe applicable restrictions on credit risk. The credit risk restrictions by investment portfolio are as follows:

The credit quality ratings of a security, (e.g., from Moody's or S&P) give an indication of the degree of credit risk for that security.

The Credit Risk Analysis schedule on [page 50](#) discloses credit ratings of ACERA's debt investments by type and for each external investment pool as of December 31, 2019.

Credit Risk Analysis

As of December 31, 2019 (Dollars in Thousands)

	Adjusted Moody's Credit Rating ¹									
	Total	Aaa	Aa	A	Baa	Ba	B	Caa	Ca and Below	Not Rated
Debt Investments By Type										
Collateralized										
Mortgage Obligations	\$ 73,148	\$ 3,378	\$ 767	\$ 12,622	\$ 26,124	\$ 14,735	\$ 3,800	\$ 1,153	\$ -	\$ 10,569
Convertible Bonds	6,843	353	-	2,578	1,044	-	-	-	-	2,868
Corporate Bonds	462,397	54,211	8,882	34,627	148,147	83,636	15,591	14,398	3,058	99,847
Federal Home Loan Mortgage Corp. ²	52,164	5,068	4,612	2,166	16,743	3,335	6,530	4,773	-	8,937
Federal National Mortgage Assn. ²	76,984	10,809	1,400	14,180	27,636	14,378	2,313	-	-	6,268
Government National Mortgage Assn. I, II ²	13,999	-	-	656	6,872	-	4,257	2,214	-	-
Government Issues ²	357,558	10,036	34,918	9,437	146,191	43,912	56,892	-	-	56,172
Municipal Bonds	1,574	-	-	-	-	1,574	-	-	-	-
Other Asset Backed Securities	48,562	9,431	1,453	7,888	12,287	1,903	402	430	1,368	13,400
Subtotal Debt Investments	1,093,229	93,286	52,032	84,154	385,044	163,473	89,785	22,968	4,426	198,061
External Investment Pools of Debt Securities										
Securities Lending Cash Collateral Fund										
Liquidation Pool ³	120,768	-	-	-	-	-	-	-	-	120,768
Duration Pool ³	884	-	-	-	-	-	-	-	-	884
Master Custodian Short-Term Investment Fund ³	129,797	-	-	-	-	-	-	-	-	129,797
Subtotal External Investment Pools	251,449	-	-	-	-	-	-	-	-	251,449
Total	\$1,344,678	\$93,286	\$52,032	\$84,154	\$385,044	\$163,473	\$89,785	\$22,968	\$4,426	\$449,510

¹ Adjusted Moody's Credit Rating: This schedule displays the fair value of investments by credit rating in increasing magnitude of risk. Investments are classified by Moody's credit rating, or by the Moody's rating that corresponds to the Standard & Poor's (S&P) credit rating if the investment has a S&P rating but not a Moody's rating. Also whenever both ratings for an investment exist and the S&P rating for the investment indicates a greater degree of risk than the Moody's rating, then the investment's Moody's credit rating is adjusted, solely for the purpose of this disclosure, to the Moody's rating corresponding to the greater degree of risk.

² The investments in the following debt instruments—i.e., Federal Home Loan Mortgage Corp., Federal National Mortgage Assn., Government National Mortgage Assn. and Government Issues, that are Not Rated are implicitly guaranteed by the U.S. Government.

³ The external investment pools are not rated.

Credit Risk—Derivatives

ACERA is exposed to credit risk on investment derivatives that are traded over the counter and are reported in asset positions. Derivatives exposed to credit risk include currency forward contracts, and synthetic futures (which are included in futures contracts-equity index). To minimize credit risk exposure, ACERA's investment managers continually monitor credit ratings of counterparties. Should there be a counterparty failure, ACERA would be exposed to the loss of the fair value of derivatives that are in asset positions and any collateral provided to the counterparty, net of the effect of applicable netting arrangements. ACERA has no general investment policy with respect to netting arrangements or collateral requirements. Netting arrangements legally provide ACERA with a right of set-off in the events of bankruptcy or default by the counterparty. ACERA's investment managers may have collateral posting provisions associated with currency forward contracts. In the event of counterparty failure, ACERA would be exposed to loss of collateral provided to the counterparty. Collateral provided by the counterparty to ACERA reduces its credit risk exposure. The collateral associated with investments derivatives is disclosed on [page 49](#) under Custodial Credit Risk—Derivatives.

The following Credit Risk—Derivatives schedule discloses the counterparty credit ratings of ACERA's investment derivatives in asset positions by type, as of December 31, 2019. These amounts represent the maximum loss that would be recognized if all counterparties fail to perform as contracted, without respect to any collateral or other security, or netting arrangement.

Credit Risk Analysis – Investment Derivatives Subject to Credit Risk

As of December 31, 2019

(Dollars in Thousands)

Adjusted Moody's Credit Rating ¹	Fair Value	%
Aa	\$ 1,801	24%
A	4,542	62%
BBB	1,053	14%
Subtotal Derivatives in Asset Position	7,396	100%
Derivatives in Liability Position	(4,768)	
Total Derivatives in Asset/ (Liability) Position	\$ 2,628	

See footnote 1 on [page 50](#).

As of December 31, 2019, the \$7.4 million maximum exposure of derivatives credit risk was reduced by (\$4.8) million of liabilities included in netting arrangements, resulting in a net exposure to credit risk of \$2.6 million (rounded).

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment.

ACERA has investments in three fixed income portfolios containing individual debt securities as well as investments in external investment pools containing debt securities. All of these investments are subject to interest rate risk. ACERA has no general policy on interest rate risk for the fixed income portfolios or for the investments in external pools. ACERA manages interest rate risk for the three fixed-income portfolios by setting limits on portfolio duration for each portfolio. The duration restrictions by investment portfolio (with portfolio style) are as follows:

The following Interest Rate Risk Analysis—Duration schedule discloses the duration of ACERA's debt investments by type and the duration of each of the external investment pools of debt securities. Duration is a measure of a debt investment's exposure to fair value changes arising from changing interest rates. It uses the

present values of cash flows, weighted for those cash flows as a percentage of the investment's full price. The Master Custodian Short-Term Investment Fund had an average weighted maturity of 42 days as of December 31, 2019.

Interest Rate Risk Analysis - Duration

As of December 31, 2019 (Dollars in Thousands)

Debt Investments by Type	Fair Value	Duration in Years
Collateralized Mortgage Obligations	\$ 73,149	3.4
Convertible Bonds	6,843	3.8
Corporate Bonds	462,397	6.2
Federal Home Loan Mortgage Corp.	52,165	2.6
Federal National Mortgage Assn.	76,983	2.2
Government National Mortgage Assn. I, II	13,999	0.6
Government Issues	357,558	8.2
Municipal Bonds	1,574	8.1
Other Asset Backed Securities	48,561	2.0
Total of Debt Investments	\$ 1,093,229	
External Investment Pools of Debt Securities	Fair Value	Duration
Securities Lending Cash Collateral Fund		
Liquidity Pool	\$ 120,768	31 days
Duration Pool	884	18 days
Master Custodian Short-Term Investment Fund	129,797	-
Total External Investment Pools	\$ 251,449	

Fair Value Highly Sensitive to Changes in Interest Rates

The Interest Rate Risk Analysis table below discloses the degree to which ACERA's investments are sensitive to interest rate changes due simply to the remaining term to maturity. In contrast, ACERA's investments with

fair values that are highly sensitive to interest rates due to other factors are disclosed on the Interest Rate Risk Analysis - Highly Sensitive schedule below. ACERA has no general investment policy with respect to investments with fair values that are highly sensitive to changes in interest rates.

Interest Rate Risk Analysis - Highly Sensitive

As of December 31, 2019 (Dollars in Thousands)

Investment Type	Investment Description	Interest Rates	Fair Value
Collateralized Mortgage Obligations	Various debt related Securities	2.36% to 5.09%	\$ 996
Corporate Bonds	Various debt related Securities	1.00% to 44.25%	43,821
Government Issues	Various debt related Securities	1.62% to 53.03%	67,555
Other Asset Backed	Invitation Homes Trust	3.74%	125

Investment with Fair Values Highly Sensitive to Changes in Interest Rates

Foreign Currency Risk

Foreign currency risk is the risk that changes in foreign exchange rates will adversely affect the fair value of an investment or deposit. ACERA has no general investment policy with respect to foreign currency risk.

Foreign Currency Risk—Investments

The Foreign Currency Risk Analysis schedule on [page 54](#) shows the fair value of investments that are exposed to this risk by currency denomination and investment type. This provides an indication of the magnitude of foreign currency risk for each currency.

Foreign Currency Risk—Equity Index Swaps and Futures

Equity index swaps and futures contracts—equity index are derivatives. An equity index swap represents an agreement between two parties to swap two sets of equity index values. An equity index futures contract represents an agreement to purchase or sell an equity index for a given price at a specified future date.

For those equity index swaps and futures contracts—equity index which are dollar-denominated securities issued by foreign countries, there is an exposure to a foreign currency risk.

Foreign Currency Risk—Foreign Exchange Contracts

Foreign exchange contracts are subject to foreign currency risk. Foreign exchange contracts include currency forward contracts and spot contracts. Currency forward contracts are derivatives and are described in the derivatives section of this note. Spot contracts are generally used when ACERA is required to make or receive payments in a foreign currency. Spot contracts are agreements to buy or sell a certain amount of foreign currency at the current market rate, for settlement in two business days.

The dollar impact that foreign exchange contracts have on foreign currency risk is equal to the foreign currency settlement amounts translated in the same manner as the investments (i.e. spot exchange rate at the end of the year). The impact appears in the column labeled Foreign Currency on the schedule on [page 54](#). The Net Exposure column of the schedule indicates the net foreign currency risk, i.e., the gross risk associated with the investments less the risk hedged by the outstanding foreign exchange contracts.

Foreign Currency Risk Analysis

Fair Value of Investments Exposed to Foreign Currency Risk by Currency

As of December 31, 2019 (Dollars in Thousands)

Trade Currency Name	Investment Type												Net Exposure
	Common Stock	Corporate Bonds	Foreign Currency	Government Issues	Collateralized Mortgage Obligations	Total Return Swap	Currency Swap	Limited Partnership	Mutual Funds	Real Estate Investment Trust	Rights		
Argentine Peso	\$ -	\$ 570	\$ 154	\$ 583	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,307
Australian Dollar	22,803	-	123	16,506	-	5	1,416	-	-	1,636	-	-	42,489
Brazilian Real	7,979	-	19	608	-	-	-	-	-	-	-	4	8,610
Canadian Dollar	35,914	-	178	-	-	(2)	583	-	-	4,966	-	-	41,639
Chilean Peso	-	-	-	-	-	-	(136)	-	-	-	-	-	(136)
Czech Koruna	-	-	-	-	-	-	118	-	-	-	-	-	118
Danish Krone	32,082	-	5	-	-	-	(23)	-	-	-	-	-	32,064
Euro Currency	337,337	-	262	-	2,018	(2,215)	(80)	15,721	-	794	-	-	353,837
Hong Kong Dollar	78,703	-	91	-	-	-	(6)	-	-	1,255	-	-	80,043
Indonesian Rupiah	12,668	-	-	-	-	-	72	-	-	-	-	-	12,740
Japanese Yen	214,373	-	(16)	-	-	-	14	-	-	728	-	-	215,099
Malaysian Ringgit	67	-	-	10,272	-	-	-	-	-	-	-	-	10,339
Mexican Peso	438	(2)	-	20,451	-	-	(33)	-	-	-	-	-	20,854
New Israeli Sheqel	247	-	1	-	-	-	4	-	-	-	-	-	252
New Taiwan Dollar	12,667	-	24	-	-	-	-	-	-	-	-	-	12,691
New Zealand Dollar	1,553	-	1	-	-	-	797	-	-	-	-	-	2,351
Norwegian Krone	4,390	1,478	-	1,303	-	-	731	-	-	-	-	-	7,902
Philippine Piso	729	-	1	-	-	-	-	-	-	-	-	-	730
Polish Zloty	659	-	-	5,282	-	-	33	-	-	-	-	-	5,974
Pound Sterling	197,699	-	590	-	-	-	1,502	-	86	600	-	-	200,477
Singapore Dollar	19,347	-	189	-	-	-	11	-	-	287	-	-	19,834
South African Rand	4,527	-	-	414	-	-	-	-	-	-	-	-	4,941
South Korean Won	6,897	-	-	-	-	-	480	-	-	-	-	-	7,377
Swedish Krona	25,312	-	25	-	-	(136)	247	-	-	-	-	-	25,448
Swiss Franc	64,509	-	43	-	-	(153)	(601)	-	-	-	-	-	63,798
Thailand Baht	720	-	(1)	-	-	-	-	-	-	-	-	-	719
Turkish Lira	2,376	-	-	-	-	-	-	-	-	-	-	-	2,376
Grand Total	\$1,083,996	\$ 2,046	\$ 1,689	\$ 55,419	\$ 2,018	\$(2,501)	\$ 5,129	\$ 15,721	\$ 86	\$10,266	\$ 4	\$1,173,873	

Real Estate

Real Estate Investment Income – Separate Properties

For the Year Ended December 31, 2019
(Dollars in Thousands)

Real Estate Investment Income	
Real Estate Income	\$ 5,918
Less Operating Expenses	(2,566)
Real Estate Net Income	\$ 3,352

There is no outstanding real estate related debt associated with the separate properties as of December 31, 2019.

9. Capital Assets

ACERA's capital assets include equipment and furniture, electronic document management system, information systems, leasehold improvements, and construction in progress. See the following table for details.

Capital Assets and Accumulated Depreciation

For the Year Ended December 31, 2019 (Dollars in Thousands)

	January 1, 2019	Additions	Deletions / Transfers	December 31, 2019
CAPITAL ASSETS - DEPRECIABLE				
Equipment and Furniture	\$ 3,032	\$ 52	\$ -	\$ 3,084
Electronic Document Management System	4,163	-	-	4,163
Information Systems	10,457	-	-	10,457
Leasehold Improvements	2,585	-	-	2,585
Subtotal	20,237	52	-	20,289
CAPITAL ASSETS - NON DEPRECIABLE				
Construction-in-Progress	-	1,113	-	1,113
Total Capital Assets (Cost)	20,237	1,165	-	21,402
ACCUMULATED DEPRECIATION AND AMORTIZATION				
Equipment and Furniture	(2,996)	(24)	-	(3,020)
Electronic Document Management System	(4,163)	-	-	(4,163)
Information Systems	(10,457)	-	-	(10,457)
Leasehold Improvements	(1,135)	(95)	-	(1,230)
Total Accumulated Depreciation and Amortization	(18,751)	(119)	-	(18,870)
CAPITAL ASSETS - NET OF ACCUMULATED DEPRECIATION AND AMORTIZATION	\$ 1,486	\$ 1,046	\$ -	\$ 2,532

10. Leases

ACERA leases office space from Oakland 14th St. Office, a title holding corporation formed by ACERA. The original lease term was extended for seven years and shall expire on 12/31/2021, with an option to renew for five additional years. Under the terms of the lease agreement, ACERA's base rent is abated. However, ACERA is required to pay its proportionate share of building operating expenses as defined in the lease. ACERA's share of these operating expenses was approximately \$56,000 for the year ended December 31, 2019.

In addition, ACERA leases photocopy machines, printers and water coolers to support operations. All current

leases will expire in 2023. Equipment rental expenses were approximately \$60,000 for the year ended December 31, 2019. The future estimated minimum rental payments for these leases are as follows:

Future Minimum Rental Payments

As of December 31 (Dollars in Thousands)

Year	Amount
2020	\$ 57
2021	58
2022	56
2023	53
Total	\$ 224

11. Administration Expense

ACERA's Board of Retirement annually adopts an operating expense budget covering expenses to be incurred in the following fiscal year. The operating budget includes the administration expense budget which is subject to the statutory limit based on exclusions specified in the 1937 Act.

ACERA has adopted the provisions of the 1937 Act which allows ACERA to exclude actuarial, investment, legal, business continuity and technology direct costs from administration expenses. Since investment related

expenses were offset against investment income, the remaining exclusions totaled \$3.4 million for 2019.

ACERA also conforms to the provision of the 1937 Act that limits the administration cap to 0.21 percent of the Accrued Actuarial Liability (AAL). ACERA uses the AAL as of December 31 of the year in which the budget is adopted for this purpose.

A schedule of Administration Expense is included in the Supplemental Schedules on [page 65](#).

Application of Statutory Limit on Administration Expense

For the Year Ended December 31, 2019 (Dollars in Thousands)

Total Accrued Actuarial Liability as of December 31, 2018	\$ 10,565,618
Limit: Maximum Allowable fraction of Total Accrued Actuarial Liability (0.21%) times Total Accrued Actuarial Liability	\$ 22,188
Portion of Administrative Expenses for the Fiscal Year subject to the Statutory Limit	13,227
Excess of Limit over Portion of Administration Expense Subject to Limit	\$ 8,961
Portion of Administration Expense Subject to Limit as a Percentage of Accrued Actuarial Liability	0.13%

12. Related Party Transactions

By necessity, ACERA is involved in various business transactions with the County, the primary plan sponsor. These include reimbursement to the County for the salary and benefits of ACERA staff members paid through the County and reimbursement to the Alameda County Human Resources Department for personnel consulting services and for administering ACERA's retired members' health benefits. Also, under the Board of Retirement policy, ACERA reimburses the County for a portion of the salary and benefits of each County employee elected to the Board of Retirement. Lastly, ACERA reimburses the County for the cost of services provided in the following areas: insurance/risk management, information technology, and telecommunications. Also, ACERA leases office space from Oakland 14th St. Office, a title holding company controlled by ACERA. Note 10—Leases describes this arrangement.

Related Party Transactions

For the Year Ended December 31, 2019
(Dollars in Thousands)

Reimbursed Cost of ACERA	
Staff Members	\$ 13,697
Reimbursed Costs of County Services	1,169
State Mandated Benefit Replacement Program IRC 415(m)	709
County Personnel Services	77
Partial Salary/Benefits Reimbursement for Elected Board Members	347
Total	\$ 15,999

13. Subsequent Events

Management has evaluated subsequent events through June 17, 2020, the date ACERA's financial statements are available to be issued, and has determined that no adjustments are necessary to the amounts reported in the accompanying financial statements. However, a market volatility disclosure has been provided to help explain the current socio-economic condition and the effect it is having on ACERA's financial position.

On March 11, 2020, the World Health Organization (WHO) officially declared a COVID-19 global pandemic. The results of the declaration have been far reaching and have negatively impacted many aspects of the global economy. The United States stock market has experienced extreme market volatilities. ACERA, as a long-term investor in the market, has experienced similar volatilities.

ACERA's fiduciary net position fell to \$7.48 billion as of March 31, 2020, from a peak of \$8.79 billion at December 31, 2019. Some of the unrealized losses from March 2020 were recouped in the month of April 2020 and ACERA's fiduciary net position was \$7.89 billion as of April 30, 2020.

ACERA's Chief Investment Officer and the investment staff, working with investment consultants and managers, continue to closely monitor the financial health of ACERA's investments. Currently, there are no plans to change the current asset allocations.

Required Supplementary Information (RSI)

Pension Plan and Non-OPEB

Schedule of Changes in Net Pension Liability and Related Ratios

For the Years Ended December 31 (Dollars in Thousands)

	2019	2018	2017	2016	2015	2014	2013
Total Pension Liability (TPL)¹							
Service Cost ²	\$ 215,625	\$ 209,890	\$ 187,409	\$ 175,642	\$ 172,585	\$ 167,120	\$ 166,639
Interest	688,655	659,592	636,556	603,168	579,500	542,377	522,203
Changes of benefit terms	-	-	-	-	-	-	-
Differences between expected and actual experience	24,548	13,710	17,516	(68,176)	(31,965)	(85,379)	(61,362)
Changes of assumptions	-	-	316,728	150,677	-	431,863	-
Benefit payments, including refunds of member contributions	(504,185)	(471,943)	(445,288)	(422,223)	(401,298)	(378,689)	(359,938)
Net Change in Total Pension Liability	424,643	411,249	712,921	439,088	318,822	677,292	267,542
Total Pension Liability - Beginning	9,535,149	9,123,900	8,410,979	7,971,891	7,653,069	6,975,777	6,708,235
Total Pension Liability - Ending (a)	\$9,959,792	\$9,535,149	\$9,123,900	\$ 8,410,979	\$ 7,971,891	\$ 7,653,069	\$ 6,975,777
Plan's Fiduciary Net Position (FNP)							
Contributions - employer ³	\$ 298,527	\$ 269,684	\$ 247,064	\$ 241,729	\$ 224,607	\$ 213,255	\$ 191,180
Contributions - member	103,117	94,736	89,326	85,736	82,949	79,714	76,230
Net investment income	1,165,767	(216,308)	1,065,908	423,718	49,021	318,245	736,914
Benefit payments, including refunds of member contributions	(504,185)	(471,943)	(445,288)	(422,223)	(401,298)	(378,689)	(359,938)
Administrative expense	(15,274)	(15,246)	(14,571)	(14,618)	(14,262)	(13,855)	(13,634)
Other	-	-	-	-	-	-	-
Net Change in Plan's Fiduciary Net Position	1,047,952	(339,077)	942,439	314,342	(58,983)	218,670	630,752
Plan's Fiduciary Net Position⁴ - Beginning	6,771,147	7,110,224	6,167,785	5,853,443	5,912,426	5,693,756	5,063,004
Plan's Fiduciary Net Position⁴ - Ending (b)	\$7,819,099	\$6,771,147	\$ 7,110,224	\$ 6,167,785	\$ 5,853,443	\$ 5,912,426	\$ 5,693,756
Net Pension Liability (NPL) - Ending (a) - (b)	\$2,140,693	\$2,764,002	\$ 2,013,676	\$ 2,243,194	\$ 2,118,448	\$ 1,740,643	\$ 1,282,021
FNP as a Percentage of the TPL	78.51%	71.01%	77.93%	73.33%	73.43%	77.26%	81.62%
Covered Payroll⁵	\$1,081,587	\$1,046,034	\$ 995,178	\$ 947,568	\$ 945,858⁶	\$ 886,925	\$ 853,350
NPL as a Percentage of Covered Payroll	197.92%	264.24%	202.34%	236.73%	223.97%	196.26%	150.23%

1 Total pension liability is not available for years prior to December 31, 2013. Information will be presented in future years as it becomes available.

2 The service cost is always based on the previous year's valuation, meaning the December 31, 2019 measurement date values are based on the valuation as of December 31, 2018.

3 Employer contributions are on a net basis after (i) considering the total cash contributions made by the employers, (ii) reducing by the employer contributions made to the 401(h) account, and (iii) increasing by the amount of transfer from the SRBR to the Employer Advance Reserve for employer contributions made to the 401(h) account in (ii).

4 For 2019, the Plan's Fiduciary Net Position amount shown (\$7,819,099) includes the net fair value of assets (\$8,789,279), less OPEB-related SRBR assets (\$970,180). The OPEB-related SRBR assets include \$877,769 in the SRBR-OPEB reserve (after reducing the reserve by the \$6,511 SRBR implicit subsidy transfer), and \$10,416 in the 401(h) reserve, plus a proportionate share of one half of the deferred market gains (after adjustment to replenish the balance in the Contingency Reserve) commensurate with the size of the OPEB to total SRBR and 401(h) reserve to valuation and 401(h) reserve (\$81,995). For 2018, the Plan's Fiduciary Net Position amount shown (\$6,771,147) includes the net fair value of assets (\$7,592,587) less OPEB-related SRBR assets (\$821,440). The OPEB-related SRBR assets include \$873,183 in the SRBR-OPEB reserve (after reducing the reserve by the \$6,940 SRBR implicit subsidy transfer), and \$9,830 in the 401(h) reserve, less a proportionate share of the deferred market losses (after adjustment to include the balance in the Contingency Reserve) commensurate with the size of the OPEB and 401(h) reserves (\$61,573). Note: The amounts may not total properly due to rounding.

5 For years ended December 31, 2017 and later, covered payroll represents Compensation Earnable and Pensionable Compensation and is defined as the payroll on which contributions to the pension plan are based. For the years ended before December 31, 2017, covered payroll was referred to as covered-employee payroll and only Compensation Earnable and Pensionable Compensation that would possibly go into the determination of retirement benefits are included.

6 The covered payroll for the year 2015 includes 1 additional pay period.

Schedule of Employer Contributions

Last Ten Fiscal Years (Dollars in Thousands)

Year Ended December 31	Actuarially Determined Contributions (ADC)	Contributions in Relation to ADC	Contribution Deficiency (Excess)	Covered Payroll ¹	Contributions as a Percentage of Covered Payroll
2010	\$ 147,543	\$ 147,543	\$ -	\$ 839,617	\$ 17.57%
2011	162,879	162,879	-	837,482	19.45%
2012	179,649	179,649	-	845,933	21.24%
2013	191,180	191,180	-	853,350	22.40%
2014	213,255	213,255	-	886,925	24.04%
2015	224,607	224,607	-	945,858 ²	23.75%
2016	241,729	241,729	-	947,568	25.51%
2017	247,064	247,064	-	995,178	24.83%
2018	269,684	269,684	-	1,046,034	25.78%
2019	298,527	298,527	-	1,081,587	27.60%

¹ For years ended December 31, 2017 and later, covered employee payroll represents Compensation Earnable and Pensionable Compensation and is defined as the payroll on which contributions to the pension plan are based. For the years ended before December 31, 2017, covered payroll was referred to as covered-employee payroll and only Compensation Earnable and Pensionable Compensation that would possibly go into the determination of retirement benefits are included.

² The covered payroll for the year 2015 includes 1 additional pay period.

Schedule of Investment Returns

Last Ten Fiscal Years¹ (As of December 31)

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Annual Money-Weighted Rate of Return, net of Investment Expense	18.10%	-4.44%	19.02%	7.16%	-0.10%	4.27%	19.87	N/A	N/A	N/A

¹ Information prior to 2013 is not available. Ten years of information will be presented when it becomes available.

Postemployment Medical Benefits

Schedule of Changes in Net OPEB Liability and Related Ratios

For the Years Ended December 31 (Dollars in Thousands)

	2019	2018	2017
Total OPEB Liability¹			
Service Cost ²	\$ 27,678	\$ 31,577	\$ 26,991
Interest	73,843	73,427	69,879
Changes of benefit terms	-	-	-
Differences between expected and actual experience	(41,706)	(27,712)	(21,627)
Changes of assumptions	12,524	(11,430)	58,973
Benefit payments	(43,562)	(40,879)	(37,904)
Net Change in Total OPEB Liability	28,777	24,983	96,312
Total OPEB Liability - Beginning	1,054,337	1,029,354	933,042
Total OPEB Liability - Ending (a)	\$ 1,083,114	\$ 1,054,337	\$ 1,029,354
Plan's Fiduciary Net Position (FNP)			
Contributions - employer ³	N/A	N/A	N/A
Contributions - member	N/A	N/A	N/A
Net investment income	\$ 193,656	\$ (138,333)	\$ 243,189
Benefit payments	(43,562)	(40,879)	(37,904)
Administrative expense	(1,354)	(1,224)	(1,204)
Other	-	-	-
Net Change in Plan's Fiduciary Net Position	148,740	(180,436)	204,081
Plan's Fiduciary Net Position - Beginning⁴	821,440	1,001,876	797,795
Plan's Fiduciary Net Position - Ending (b)⁴	\$ 970,180	\$ 821,440	\$ 1,001,876
Net OPEB Liability - Ending (a) - (b)	\$ 112,934	\$ 232,897	\$ 27,478
FNP as a Percentage of the Total OPEB Liability	89.57%	77.91%	97.33%
Covered-Employee Payroll⁵	N/A	N/A	N/A
Net OPEB Liability as a Percentage of Covered-Employee Payroll	N/A	N/A	N/A

¹ Total OPEB liability is not available for years prior to December 31, 2017. Information will be presented in future years as it becomes available.

² The service cost is always based on the previous year's valuation, meaning the December 31, 2019 measurement date values are based on the valuation as of December 31, 2018.

³ Employer contributions are on a net basis. Benefits are funded by employer contributions to the 401(h) account and similar amounts are transferred from the SRBR to the Employer Advance Reserve to backfill the employer contributions that would have otherwise been made to the Retirement Plan.

⁴ For 2019, the Plan's Fiduciary Net Position shown (\$970,180) includes the OPEB-related SRBR reserve of \$877,769 (after reducing the reserve by the SRBR implicit subsidy transfer of \$6,511) and 401(h) reserve (\$10,416), plus the proportionate share of one-half of the net deferred investment gain that is commensurate with the size of the OPEB SRBR reserve to total SRBR and 401(h) reserve to valuation and 401(h) reserve (\$81,995), after first replenishing the Contingency Reserve from \$0 to \$89.4 million (1% of total assets). For 2018, the Plan's Fiduciary Net Position amount shown (\$821,440) includes the SRBR and 401(h) account (\$889,953), less the SRBR implicit subsidy transfer (\$6,940), less the proportionate share of the deferred market losses (after adjustment to include the balance in the Contingency Reserve) commensurate with the size of the OPEB reserve (\$61,573). Note that amounts may not total properly due to rounding.

⁵ Covered-employee payroll is not shown as contributions to the OPEB plan are not based on a measure of pay. Covered-employee payroll represents Compensation Earnable and Pensionable Compensation. Only Compensation Earnable and Pensionable Compensation that would go into the determination of retirement benefits would otherwise be included.

Schedule of Employer Contributions

Last Ten Fiscal Years (Dollars in Thousands)

Year Ended December 31	Actuarially Determined Contributions (ADC) ¹	Contributions in Relation to ADC ¹	Contribution Deficiency (Excess)	Covered-Employee Payroll ²	Contributions as a Percentage of Covered-Employee Payroll
2010	N/A	N/A	\$ -	N/A	N/A
2011	N/A	N/A	-	N/A	N/A
2012	N/A	N/A	-	N/A	N/A
2013	N/A	N/A	-	N/A	N/A
2014	N/A	N/A	-	N/A	N/A
2015	N/A	N/A	-	N/A	N/A
2016	N/A	N/A	-	N/A	N/A
2017	N/A	N/A	-	N/A	N/A
2018	N/A	N/A	-	N/A	N/A
2019	N/A	N/A	-	N/A	N/A

¹ Benefits are funded by employer contributions to the 401(h) account and similar amounts are transferred from the SRBR to the Employer Advance Reserve to backfill the employer contributions that would have otherwise been made to the Retirement Plan.

² Covered-employee payroll is not shown as contributions to the OPEB plan are not based on a measure of pay. Covered-employee payroll represents Compensation Earnable and Pensionable Compensation. Only Compensation Earnable and Pensionable Compensation that would go into the determination of retirement benefits would otherwise be included.

The Schedule of Investment Returns for the total fund is reported on [page 59](#) of the RSI

Notes to Required Supplementary Information

PENSION PLAN AND NON-OPEB

Actuarial Assumptions

The Total Pension Liabilities (TPLs) as of the measurement dates were calculated by rolling forward the liabilities from prior years' actuarial valuations. The actuarial assumptions used to develop the TPLs are the same assumptions used for the respective funding valuations. The key assumptions used for rolling forward the TPL to December 31, 2019, are as follows:

Inflation	3.00%
Salary Increases	General: 8.30% to 3.90% and Safety: 11.30% to 4.30%, vary by service, including inflation
Investment Rate of Return	7.25%, net of pension plan investment expense, including inflation

Methods and Assumptions Used to Establish Actuarially Determined Contribution (ADC) Rates

Actuarially determined contribution rates for the first six months of calendar year 2019 (or the second half of fiscal year 2018-2019) are calculated based on the December 31, 2017, valuation. Actuarially determined contribution rates for the last six months of calendar year 2019 (or the first half of fiscal year 2019-2020) are calculated based on the December 31, 2018, valuation.

Valuation Date	December 31, 2018	December 31, 2017
Actuarial Cost Method	Entry Age Actuarial Cost Method	Entry Age Actuarial Cost Method
Amortization Method	Level percentage of payroll (3.50% payroll growth assumed)	Level percentage of payroll (3.50% payroll growth assumed)
Remaining Amortization Period	Prior to January 1, 2012, the total UAAL was amortized on a 30-year decreasing period, with 21 years remaining as of December 31, 2011 (and 14 years remaining as of December 31, 2018).	Prior to January 1, 2012, the total UAAL was amortized on a 30-year decreasing period, with 21 years remaining as of December 31, 2011 (and 15 years remaining as of December 31, 2017).
	On or after January 1, 2012, any new UAAL resulting from plan amendments are amortized over separate decreasing 15-year periods.	On or after January 1, 2012, any new UAAL resulting from plan amendments are amortized over separate decreasing 15-year periods.
	Early retirement incentive programs (ERIPs) are amortized over separate decreasing 5-year periods.	Early retirement incentive programs (ERIPs) are amortized over separate decreasing 5-year periods.
	Assumption and method changes are amortized over separate decreasing 20-year periods.	Assumption and method changes are amortized over separate decreasing 20-year periods.
Asset Valuation Method	Experience gains/losses are also amortized over separate decreasing 20-year periods.	Experience gains/losses are also amortized over separate decreasing 20-year periods.
	The actuarial value of assets is determined by recognizing any difference between the actual and the expected market return over 10 six-month interest crediting periods. The actuarial value of assets is further adjusted, if necessary, to be within 40% of the fair value of assets. The valuation value of asset is the actuarial value of assets reduced by the value of the non-valuation reserves.	
Actuarial Assumptions:	December 31, 2018	December 31, 2017
Investment rate of return	7.25%, net of pension plan investment expense, including inflation	7.25%, net of pension plan investment expense, including inflation
Inflation rate	3.00%	3.00%
Real across-the-board salary increases	0.50%	0.50%
Projected salary increases	General: 8.30% to 3.90% and Safety: 11.30% to 4.30%, vary by service, including inflation	General: 8.30% to 3.90% and Safety: 11.30% to 4.30%, vary by service, including inflation
Cost of living adjustments	3.00% of retirement income for General Tiers 1 and 3, and Safety Tier 1.	3.00% of retirement income for General Tiers 1 and 3, and Safety Tier 1.
	2.00% of retirement income for General Tiers 2 and 4, and Safety Tiers 2, 2C, 2D, and 4.	2.00% of retirement income for General Tiers 2 and 4, and Safety Tiers 2, 2C, 2D, and 4.
Other assumptions	Same as those used in the December 31, 2018 funding actuarial valuation	Same as those used in the December 31, 2017 funding actuarial valuation

Postemployment Medical Benefits

The actuarial assumptions used for the postemployment medical benefits valuation were consistent with those applied to the pension plan with the exception of Health Care Cost Trend Rate assumptions which are specific to the postemployment medical benefits.

The Total OPEB Liabilities as of the measurement dates were calculated by rolling forward the liabilities from prior years' sufficiency valuation. The key assumptions used for rolling forward the total OPEB liability to December 31, 2019, are as follows:

Investment Rate of Return	7.25% net of OPEB plan investment expense, including inflation
Inflation	3.00%
Health Care Premium Trend Rates	
Non-Medicare medical plan	Graded from 6.75% to ultimate 4.50 over 9 years
Medicare medical plan	Graded from 6.25% to ultimate 4.50 over 7 years
Dental and vision	4.00%
Medicare Part B reimbursement	4.50%
Other Assumptions	Based on the experience study for the period December 1, 2013 through November 30, 2016

Supplemental Schedules

Administration Expense

For the Year Ended December 31, 2019
(Dollars in Thousands)

Personnel Services	
Staff Wages	\$ 6,632
Fringe Benefits	3,539
Temporary Services	374
Total Personnel Services	10,545
Professional Services	
Computer Services	374
Audit	110
Total Professional Services	484
Communications	
Printing	54
Postage	50
Communication	60
Total Communications	164
Rental/Utilities	
Office Space	41
Equipment Leasing	46
Total Rental/Utilities	87
Other	
Depreciation and Amortization	83
Board Operating Expenses	410
Insurance	814
Miscellaneous	398
Training	144
Maintenance-Equipment	75
Supplies	23
Total Other	1,947
Subtotal: Administrative Expense Subject to Statutory Limit	13,227
Actuarial Expenses	308
Business Continuity	562
Legal Expenses	1,610
Technology Expenses	921
Subtotal: Administration Expense Excluded from Statutory Limit¹	3,401
TOTAL ADMINISTRATION EXPENSE	\$ 16,628

¹ Legal expenses, business continuity, and technology include an allocation of administration overhead expenses.

Investment Expenses

For the Year Ended December 31, 2019
(Dollars in Thousands)

Investment Manager Fees ¹	\$ 44,433
Brokerage Commissions	1,000
Investment Allocated Costs	2,700
Investment Consultants	1,177
Other Investment Expenses	(106)
Investment Custodians	552
Total Investment Expenses	\$ 49,756

¹ The Investment Section of this report provides details of Investment Manager Fees by type of investment manager.

Payments to Other Consultants¹

For the Year Ended December 31, 2019
(Dollars in Thousands)

Actuarial & Audit Services	\$ 494
Human Resources Consulting	77
Legal Services	410
Other Specialized Services	570
Total Payments to Consultants	\$ 1,551

¹ These are payments to outside consultants other than investment advisors. See the table above for fees paid to investment professionals.

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Investments

Chief Investment Officer's Report

2019 CALENDAR YEAR PERFORMANCE HIGHLIGHTS OF ACERA'S INVESTMENT FUND (FUND)

In 2019, ACERA's Total Fund reached its highest level during the fourth quarter at \$8.8 billion. ACERA's portfolio returned 18.7% in 2019, as shown in the table below which includes Asset Class detail. Over the 2015 – 2019 period, the Total Fund averaged a return of 8.0%.

YEAR (\$ Values in Billions)	2019	\$ Value	Actual %	Target %
Total Fund Return (as of 12/31/19)^{1,2}	18.7%	\$ 8.76	100.0%	100.0%
Policy Index	17.2%	-	-	-
Median	16.7%	-	-	-
Domestic Equity	31.9%	\$ 2.47	28.2%	25.0%
International Equity	24.6%	\$ 2.43	27.8%	25.0%
Fixed Income	9.7%	\$ 1.38	15.8%	16.0%
Real Estate	6.5%	\$ 0.59	6.8%	8.0%
Private Equity	9.7%	\$ 0.55	6.2%	8.0%
Absolute Return	1.9%	\$ 0.80	9.2%	9.0%
Real Assets	4.7%	\$ 0.44	5.0%	5.0%
Private Credit ³	NM	\$ 0.03	0.4%	4.0%
Cash	1.8%	\$ 0.05	0.6%	0.0%
Year-End Total Fund (as of 12/31/19)	-	\$ 8.76	-	-
Beginning Total Fund (as of 12/31/18)	-	\$ 7.61	-	-
Total Change in Fund Value	-	\$ 1.15	-	-

Source: Verus⁴ (Gross of Fees)

¹ All returns are gross. Total Fund Return (net of fees) for 2019 is 18.49%.

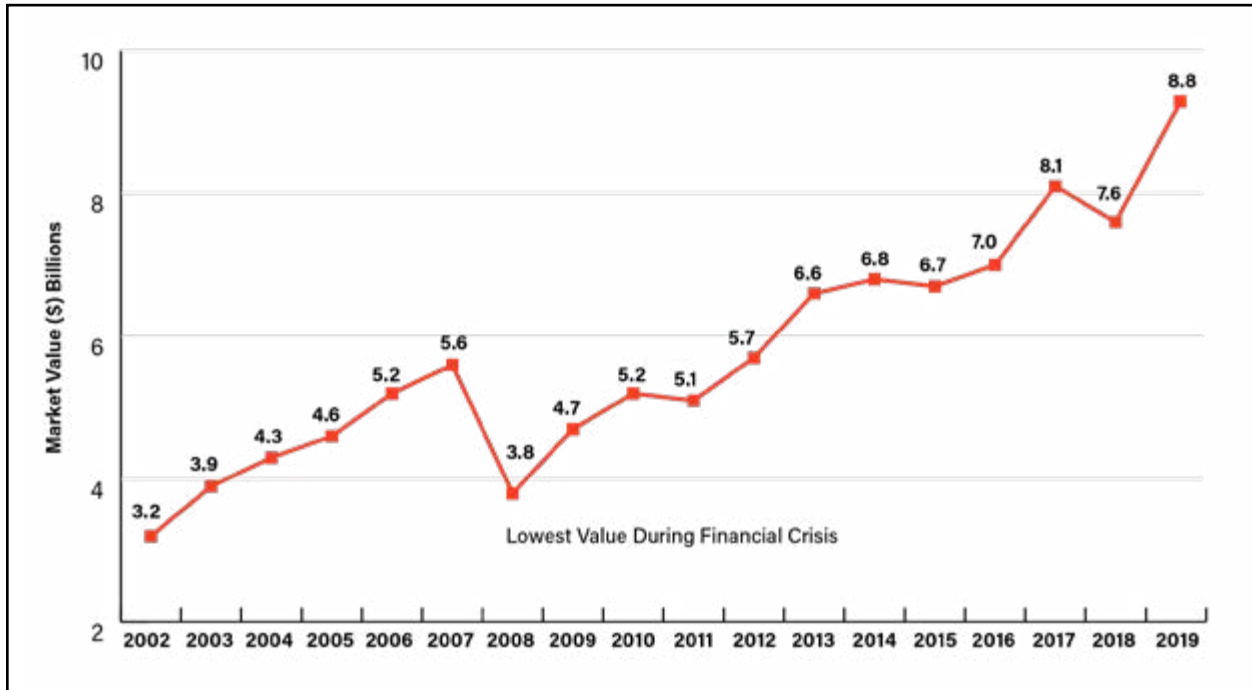
² For 2019, ACERA made net disbursements of approximately \$171.5M to pay supplemental retiree benefits, salaries, and administrative costs. For reference, net disbursements from the Total Fund for 2018, 2017, 2016, and 2015 were \$173.5, \$167.6M, \$150.5M, and \$140.0 M, respectively.

³ NM: Not Meaningful. Due to the short period of time between when capital was called and the end of the year, no return was produced and comparisons between the asset class and its benchmark are, therefore, not meaningful (NM)

⁴ Verus Advisory, Inc. ("Verus") is ACERA's General Investment Consultant.

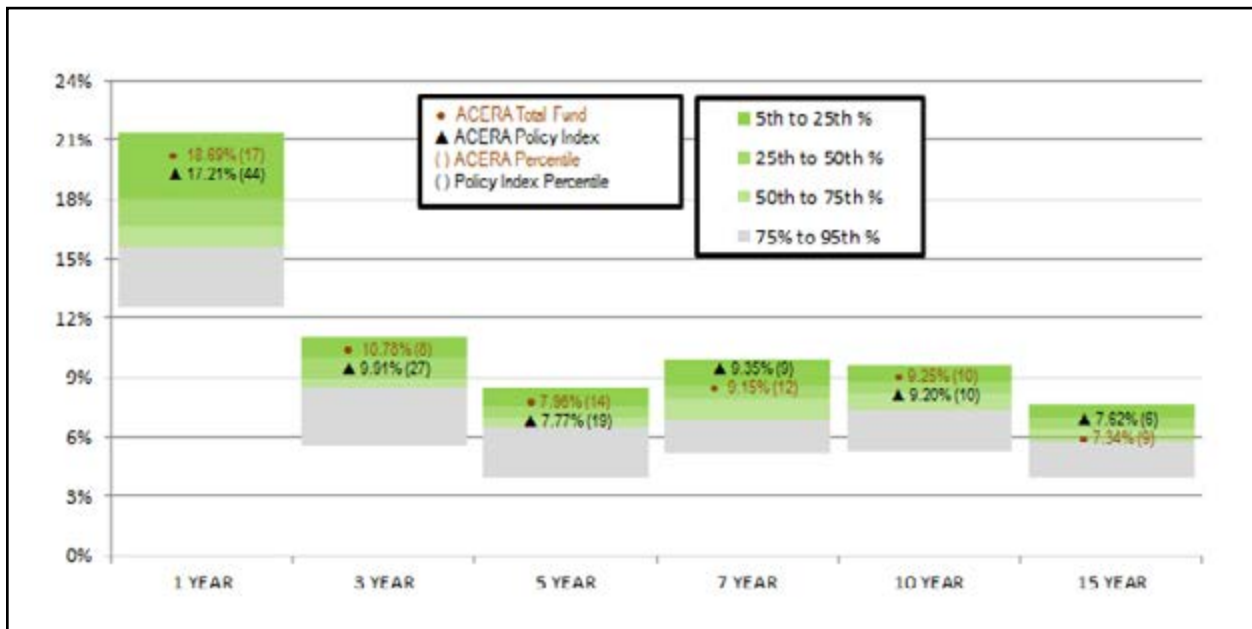
NOTE: Returns for periods greater than one year are annualized. Monthly return calculations are time-weighted, and market value based. Results of all publicly traded investments are presented in a format consistent with the CFAI Global Investment Performance Standards®.

ACERA Year-End Market Values 2002-2019



*Preliminary value as of 3/31/2020: \$76 Billion.

ACERA TOTAL FUND RETURNS VS. TOTAL PUBLIC FUNDS ANNUALIZED RETURNS¹



¹ Total Fund and asset class composites are ranked against the InvMetrics universe. A ranking of 1 is a top percentile ranking and a ranking of 100 is a bottom percentile ranking.

	1 Year		3 Years		5 Years		7 Years		10 Years		15 Years	
	Return %	Rank	Return %	Rank	Return %	Rank	Return %	Rank	Return %	Rank	Return %	Rank
ACERA	18.7%	17	10.8%	8	8.0%	14	9.2%	12	9.3%	10	7.3%	9
Policy Index	17.2%	44	9.9%	27	7.8%	19	9.4%	9	9.2%	10	7.6%	6
Median	16.7%	50	9.0%	50	7.0%	50	7.9%	50	8.2%	50	6.4%	50

Source: Verus (Gross of Fees)

“The Board’s primary goals in managing the Fund are:

1. To ensure that sufficient funds are available to pay vested benefits and maintain supplemental benefits;
2. To comply with all applicable fiduciary standards; and
3. To add marginal value that will help reduce the costs of the plan and/or to increase benefits for the beneficiaries¹.”

ACERA believes that prudent management of risk is a central element of the investment function and that diversification among asset classes will reduce risk and enhance returns of the overall investment portfolio over the long-term. ACERA has strong controls in place to monitor and manage portfolio risks and to ensure compliance with all relevant fiduciary standards. It is important to remember that pension plan investments should be viewed over the long-term and that past performance is not indicative of future results.

PERFORMANCE HIGHLIGHTS FOR 2019

After an unfavorable return of -4.05% (gross basis) in 2018, the Total Fund increased 18.69% on a gross basis in 2019, outperforming the Policy Index’s return of 17.21% and the Median Fund’s return of 16.68%.

In the first half of 2019, ACERA’s Total Fund returned 11.46% gross, which ranked in the 28th percentile of public funds larger than \$1 billion. The Total Fund outperformed the Policy Index and the Median Fund,

which returned 10.46% and 10.41%, respectively. With “risk assets” back in favor, equities performed well (the U.S. Equity portfolio returned 19.78% gross and the International Equity portfolio returned 15.68% gross).

For the second half of 2019, ACERA’s Total Fund returned 6.47% on a gross basis, which ranked in the 12th percentile of public funds bigger than \$1 billion. Since the Total Fund had a larger equity allocation relative to peer public funds, the Total Fund was comparatively more volatile due to higher equity beta risk. During the second half of 2019, the global equity markets continued to rally and so the U.S. portfolio returned 10.13% gross, and the International Equity returned 7.69% gross.

With the Total Fund’s performance in 2019, the Total Fund’s returns over a 3-year, 5-year, and 10-year period are, on a gross basis, 10.78%, 7.96%, and 9.25%, respectively. These returns are all above the actuarial return of 7.25%³.

FACTORS AFFECTING ACERA'S PORTFOLIO IN 2019

The Board’s Actions

In May of 2019, the Board adopted Alternative 2 in the Asset-Liability Integration Study which modified the Total Fund’s Asset Allocation slightly. The study is intended to continue to improve diversification and support the long term sustainability of ACERA’s Pension Plan. In July, the Board also expanded its opportunity set with the adoption of the Private Credit Investment Policy

1 ACERA General Guidelines, Policies, and Procedures, amended September 20, 2018, P.7.

2 Ranking of 1 is a top ranking and a ranking of 100 is a bottom ranking. The InvMetrics Public DB Funds > \$1B Gross universe consists of 81 members and \$877.6 Billion. Effective 1/1/2017, only traditional asset classes (public equity, public fixed income, public real estate) investment management fees will be included in the gross of fee return calculation.

3 The assumed annual rate of investment returns was lowered to 7.25% from 7.60% in December 2007 by the Board of Trustees.

and Plan. This new asset class has a 4% target allocation.

In January of 2019, ACERA concluded its Small Cap Growth Manager Search and the Board selected William Blair as ACERA's U.S. Small Cap Growth Manager – Domestic Equities.

The Board continued to expand the Total Fund's investment in 11 privately placed funds worth over \$436 million. Two new commitments to Absolute Return were executed in 2019 totaling \$100 million and 6 investments in Private Equity were executed for \$191 million. One commitment was made to Real Assets for \$30 million. One commitment was also made to Real Estate, for \$35 million. Lastly, ACERA made its first commitment to the newly adopted asset class, Private Credit, for \$80 million. ACERA's Private Equity, Absolute Return, Real Assets, and Real Estate asset classes continued to approach their target allocations and will continue to be built throughout 2020 and beyond.

The Board is made up of eleven appointed or elected members, including two alternates. All Board members are members of the Investment Committee. Both the Board and the Committee meet monthly. An experienced group of fiduciaries, they work closely with Staff and consultants to carry out their fiduciary responsibilities. Meeting agendas and minutes can be found on ACERA's website, www.acera.org.

ACERA'S PORTFOLIO - DETAIL

ACERA's portfolio is diversified among eight major asset classes and strategies: domestic equities, international equities, fixed income, real estate, private equity, absolute return, real assets, and most recently, private credit. The purpose of diversification is to reduce risk while maximizing potential long-term return. The portfolio is constructed such that its volatility (defined as a measure of risk, i.e., standard deviation) is less than that of a traditional long-only, equity-only portfolio. ACERA's Fund is positioned to weather various market conditions and provide steady growth and net returns over the long-term.

Asset Class Review - 2019

U.S. Equity	
Asset Class Allocation - Target	25.0%
Asset Class Allocation - Actual	28.2%
Return	31.9%
Benchmark (Russell 3000 Index)	31.0%
Over/(Under) Performance - relative to Benchmark	0.9%
InvMetrics ¹ U.S. Equity (Gross) - Median	30.2%

Source: Verus Advisory, Inc.

Numbers may not add up due to rounding

In 2019, ACERA's U.S. Equity asset class returned 31.92% gross, slightly outperforming the assigned benchmark, the Russell 3000 Index, by 0.90%. Approximately 79% of the U.S. Equity asset class is passively invested through the Blackrock Russell 1000 index, which returned 31.47% gross for the year. ACERA's two Large Cap managers provided positive results for the year. On a gross basis, the Large Cap Growth manager returned 36.87%, while its benchmark, the Russell 1000 Growth, returned 36.39%. On a gross basis, the Large Cap Value manager returned 26.91%, whereas its benchmark, the Russell 1000 Value, returned 26.54%. For ACERA's U.S. Small Cap managers, the Small Cap Growth manager returned 8.48% gross versus the Russell 2000 Growth benchmark, which nearly returned 11%.² The Small Cap Value manager generated a gross return of 26.72%, materially outperforming its benchmark, the Russell 2000 Value, and its return of 22.39%. Across both U.S. sub-asset class styles, Growth stocks outperformed Value stocks.

International Equity	
Asset Class Allocation - Target	25.0%
Asset Class Allocation - Actual	27.8%
Return	24.5%
Benchmark (MSCI ACWI IMI - ex U.S. Index)	22.2%
Over/(Under) Performance - relative to Benchmark	2.3%
InvMetrics All DB ex-U.S. Equity (Gross) - Median	23.01%

Source: Verus Advisory, Inc.

Numbers may not add up due to rounding

¹ As of 12/31/19, InvMetrics Public DB Funds > \$1B Gross universe consists of 81 members and \$877.6 Billion

² For the U.S. Equity Small Cap Growth asset class, ACERA transitioned from one manager to a newly hired investment manager at the end of the 3rd quarter. During the transition of from one manager to another, the Russell 1000 Growth Index fell 25.0% from September 14, 2019 through December 21, 2019.

In 2019, ACERA's International Equities portfolio produced 24.57% on a gross basis. The largest International Equity allocation, approximately 20%, is passively invested through the MSCI World ex-U.S. Index; this investment returned 13.37% since inception in May 2019. The next largest allocations are invested through three stylistically complementary Large Cap managers (i.e., one Fundamental Growth, one Fundamental Value, and one Quantitative). These three managers each respectively has an approximate 18.75% allocation within the International Equity portfolio. The Fundamental Growth manager returned 31.59% versus 27.84% for the benchmark, MSCI ACWI ex U.S.A. Growth. The Fundamental Value manager returned 19.50% versus 16.45% for the benchmark, MSCI ACWI ex U.S.A Value. The Quantitative manager returned 19.69% versus 22.13% for the benchmark, MSCI ACWI ex U.S.A. Additionally, two 10% allocations each is managed respectively by a small company fund, and a dedicated emerging markets equity manager. During 2019, ACERA implemented the latter sub-asset class. The remaining International Equity portfolio investment is a 3.75% allocation with an Emerging Investment Manager (EIM). For the year, the EIM returned 26.96% gross versus the MSCI ACWI ex U.S.A. benchmark of 22.13%. Similar to the U.S. Equity asset class, Growth stocks in the International Equity markets outperformed Value stocks.

Fixed Income	
Asset Class Allocation - Target	16.0%
Asset Class Allocation - Actual	15.8%
Return	9.7%
Benchmark (75% BBgBarc US Agg/15% FTSE WGBI-ex U.S./10% BBgBarc US Corp HY)	8.7%
Over/(Under) Performance - relative to Benchmark	0.9%
InvMetrics Fixed Income (Gross) - Median	9.0%

Source: Verus Advisory, Inc.

Numbers may not add up due to rounding

ACERA's Fixed Income portfolio returned 9.65% gross in 2019, outperforming its blended benchmark (75% Bloomberg Barclays U.S. Aggregate Bond Index, 15% FTSE World Government Bond Index ex-U.S., and

10% Bloomberg Barclays U.S. Corporate High Yield Index) by 0.91%. The strong performance in the fixed income markets was driven by the reversal of the Fed's monetary policy from a tightening stance throughout 2016 - 2018, to one that was highly accommodative in 2019. Other central banks around the globe also supported the fixed income markets as they too loosened monetary conditions in 2019. These stimulative measures caused interest rates to fall (and bond prices to rise) and credit spreads to tighten, resulting in one of the strongest global fixed income performances since the 2008-2009 recession. The outperformance of ACERA's Fixed Income portfolio primarily came from its U.S. Core and Global Fixed Income managers. The U.S. Core Fixed Income manager (approximately 50% of the Fixed Income portfolio) produced a 9.47% gross return, outperforming its benchmark, the Bloomberg Barclays U.S. Aggregate Bond Index, by 0.75%. ACERA's Global Fixed Income manager (approximately 25% of the Fixed Income portfolio) generated a 9.43% gross return, outperforming its benchmark, the FTSE World Government Bond Index, by 3.53%.

Real Estate	
Asset Class Allocation - Target	8.0%
Asset Class Allocation - Actual	6.8%
Return	6.5%
Benchmark (NCREIF ODCE Property Index)	5.3%
Over/(Under) Performance - relative to Benchmark	1.2%
InvMetrics Real Estate (Gross) - Median	5.8%

Source: Verus Advisory, Inc.

Numbers may not add up due to rounding

The U.S. real estate market continued to perform well in 2019, which translated into respectable performance for ACERA's Real Estate portfolio investments. ACERA's Real Estate portfolio returned 6.53% for the year and outperformed its benchmark, the National Council of Real Estate Investment Fiduciaries Open-End Diversified Core Property Index (NCREIF ODCE, 5.34%) by 1.19%. Over the past 3-year, 5-year, and 10-year periods, ACERA's Real Estate portfolio has returned 7.82%, 9.92%, and 11.57%, respectively,

and thus outperforming the NCREIF-ODCE returns of 7.10%, 8.97% and 11.42%, respectively.

Private Equity	
Asset Class Allocation - Target	8.0%
Asset Class Allocation - Actual	6.2%
Return	9.7%
Benchmark (Thomson Reuters C A Global All PE Index), 1 Qtr Lag	1.2%
Over/(Under) Performance - relative to Benchmark	8.5%

Source: Verus, No Private Equity Median

Numbers may not add up due to rounding

ACERA's Private Equity portfolio returned 9.74% for the year, outperforming its benchmark, the Thomson Reuters C|A Global All PE Index (1 Quarter Lag), by 8.50%. The Private Equity portfolio is currently invested across 54 funds and is segregated into three sub-asset classes: buyouts, venture capital, and debt-related/special situations. Private Equity continues to be an important asset class to the Fund, providing strong consistent returns, additional diversification, and cash-flow in the form of distributions. Because of the planned, gradual growth of the program and the return of capital as the early funds mature, the Private Equity portfolio continues to be funded toward its target allocation. As of December 31, 2019, ACERA's Private Equity portfolio has called approximately \$842.6 million in capital and distributed approximately \$689.8 million. There is roughly \$512 million of uncalled capital based on total current commitments as of the end of 2019.

Absolute Return	
Asset Class Allocation - Target	9.0%
Asset Class Allocation - Actual	9.2%
Return	1.9%
Benchmark (HFRI Fund of Funds Composite Index)	8.4%
Over/(Under) Performance - relative to Benchmark	(6.5)%

Source: Verus, No Absolute Return Median

Numbers may not add up due to rounding

* Estimated

ACERA's Absolute Return (AR) portfolio has been designed to produce a return that is uncorrelated to the

global equity markets, has an efficient risk/return profile, and be fairly liquid. In 2019, the AR portfolio's return of 1.89% underperformed its benchmark, the HFRI Fund of Funds Composite Index, which returned 8.40%. The high correlation of the HFRI Fund of Funds Composite Index to global equities (0.85 for the 10 years ending 12/31/19) due in part to equity beta driving returns, combined with the strong rally in the equity markets in 2019, made for a challenging environment for the portfolio's relative performance. We continued to build out the AR portfolio in 2019, by adding strategies that have a low correlation to global equities. For example, the Alternative Premia sub-asset class. This sub-asset class underperformed in 2019 and reduced the portfolio's overall return. Given this poor performance, ACERA has since responded to diversify away from Alternative Premia and the net result was a marginally improved return of 1.9% this year, compared to a -1.2% last year for the asset class.

Real Assets	
Asset Class Allocation - Target	5.0%
Asset Class Allocation - Actual	5.0%
Return	4.7%
Benchmark (50% Nat Res/35% Infra/15% BCOM)	19.2%
Over/(Under) Performance - relative to Benchmark	(14.5)%

Source: Verus, No Real Assets Median

Numbers may not add up due to rounding

The objective of the Real Assets (RA) portfolio is to generate a positive, domestic inflation-sensitive return in excess of its blended benchmark, which consists of 50% S&P Global LargeMidCap Commodity and Resources Index, 35% S&P Global Infrastructure Index, and 15% Bloomberg Commodity Index. 2019 was a transformational year for the RA portfolio. In the second half of the year, the portfolio divested three of its commodity-futures-centric strategies, which previously represented approximately 80%-90% of the portfolio, and transitioned the capital into a benchmark-replication strategy that replicates the asset class' benchmark. Approximately \$120 million was also added to this benchmark-replication strategy at the beginning of the transition (to bring the asset class up to its 5% target), which occurred

gradually throughout the second half of 2019 and was completed during November.

However, as we implemented the transition approved by the Board, the global equity rally had already generated double digit returns for the benchmarks in question. Nevertheless, we made significant progress in 2019 returning 4.7% versus the loss of 7.6% in 2018. Reflective of its heavy commodity-centric exposures throughout most of the year, the RA portfolio's 4.70% return was much closer to that of the Bloomberg Commodity Index's 5.4% return. Meanwhile, capital continued to be gradually called from the portfolio's private funds in natural resources and infrastructure (10%-20% of the RA portfolio). In addition, one new \$30 million commitment was made to a natural resources private fund.

Private Credit	
Asset Class Allocation - Target	4.0%
Asset Class Allocation - Actual	0.4%
Return	NM*
Benchmark (S&P/LSTA US Leveraged Loan 100 Index + 1.75%)	10.5%
Over/(Under) Performance - relative to Benchmark	NM*
eVestment Alt All Credit Median	6.9%

Source: Verus Advisory, Inc.

Numbers may not add up due to rounding

*NM: Not Meaningful. Due to the short period of time between when capital was called and the end of the year, no return was produced and comparisons between the asset class and its benchmark are, therefore, not meaningful (NM).

Private Credit is a new asset class that was approved and integrated into ACERA's Total Fund asset allocation in 2019. Though the private credit asset class can encompass a number of lending strategies conducted through private fund vehicles, ACERA's private credit investments will focus on senior secured, first or second lien loans made to private companies. The loans are typically floating rate loans made to companies with the equivalent of low-investment-grade to high-below-investment-grade credit quality. Returns are generated from interest on the loan, fees, and the return of principal. Overall, this asset class is intended to produce growth in ACERA's portfolio with relatively low volatility and moderate diversification from

the global equity markets. The benchmark for this asset class is the S&P/LSTA US Leveraged Loan 100 Index plus 175 basis points.

In 2019, ACERA instituted a 4% target allocation to the Private Credit asset class. In September 2019, ACERA made its first commitment to a strategy in this asset class, with a commitment of \$80 million. Due to the short period of time between when this capital was called and the end of the year, however, no return was produced and comparisons between the asset class and its benchmark are, therefore, not meaningful (NM).

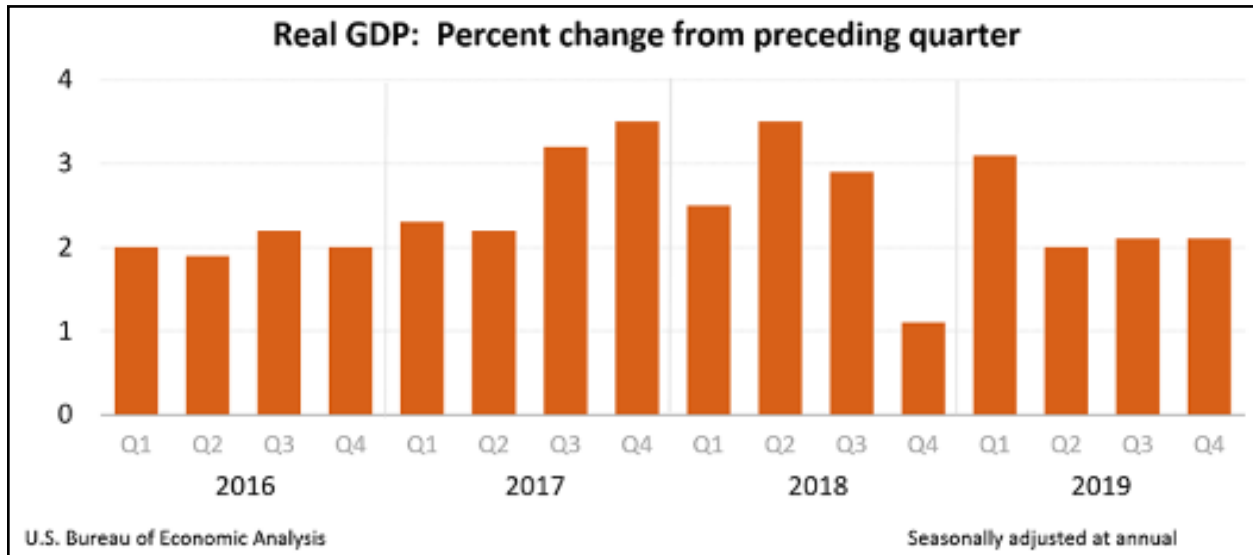
GENERAL ECONOMY AND INVESTMENT MARKETS IN 2019

The longest running bull market continued in 2019, albeit at a slower pace in the second half of the year. With unemployment rate continued to be around historical lows, as it was largely range bound between 3.5% – 3.8% for 2019. Although real GDP growth was strong in the first quarter at 3.1%, it then dropped to between 2.0% to 2.1% over the next three quarters. Overall, for the year, real GDP grew at a pace of 2.3% in 2019, down from 2.9% in 2018. The Institute for Supply Management (ISM) and their Purchasing Manufacturing Index (PMI) also experienced a downward trend in 2019, ending at 47.2 in December (above 50 indicates an expansionary economy, while below 50 signals a contractionary one). The average for the year was 51.2, but earlier quarters in the year provided the heavy lifting (i.e., the first quarter averaged 55.4, while the fourth quarter averaged 47.8). This widely followed indicator coupled with an inverted yield curve—though temporary, perhaps suggest that recessive times loom ahead. Perhaps, the soft spots in the economy forecasted from last year's Chief Investment Officer Letter have started to come to fruition.

Although we started the year with a respectable GDP of 3.1%, the economy as well as the bull market began to show signs of stress, especially in the second half of the year. For example, the GDP deteriorated to 2.1% towards the end of the year while the Fed Funds target range dropped from 2.25%-2.5% to 1.5%-1.75%. We

witnessed the policy decisions made to stabilize the economy and the market more frequently in the latter part of 2019. However, we still benefited from the pillars of high consumer spending and historical low

unemployment that continued to buoy the expectations of a continued bull market. At the time of concluding this report in late April, 2020, these pillars had unfortunately collapsed.



Equity Markets - Domestic and International

In 2019, the longest-running bull market in history celebrated its 10-year anniversary on Saturday, March 9, 2019. The U.S. equity markets rose 31.49% as measured by the S&P 500, while International Developed equity markets gained 22.49%, as measured by the MSCI World ex U.S.A. After a volatile fourth quarter in 2018 (increase in interest rates, global trade tariffs), the equity markets improved steadily with interest rate cuts, corporate stock buybacks, and improving earnings. Consumer spending, especially online purchases, continued to be strong. With a low interest rate environment, stock valuation climbed and remained high throughout the year. ACERA's exposure in equity markets was rewarded handsomely with a 31.9% and 24.6% return for its domestic and international equity portfolios, respectively.

Fixed Income Markets - Domestic and Global

The global fixed income markets greatly benefitted from the loosening of monetary conditions in 2019. The Federal Reserve, which had gradually raised the Federal Funds rate from 0%-0.25% in 2009-2015 to 2.25%-2.50% at the end of 2018, reversed course and cut

this benchmark rate to 1.5%-1.75% by the end of 2019. In addition, its balance sheet, which ballooned to \$4.5 trillion during the post-financial-crisis recovery and was gradually being reduced between late 2017 and 2019, rapidly expanded again in the last quarter of 2019. The Fed's policy reversal was driven by weakening economic conditions and economic uncertainties (i.e. the US/China trade war), along with a worrisome tightening in the inter-bank short-term lending market and the inversion of the yield curve, the latter which has historically been predictive of recessions. The European Central Bank also abandoned its plan to normalize euro-area interest rates and instead expanded its balance sheet as well. China also enacted stimulative fiscal and monetary measures while other central banks around the globe cut rates due to softness in economic activity, particularly in manufacturing, and low inflationary pressures. The net result of these stimulative measures were the following: 1) interest rates collapsed across the globe with negative yielding sovereign debt increasing to \$15 trillion globally in the second half of 2019 and; 2) the 10-year US Treasury yield falling from 2.7% at the beginning of 2019 to 1.9% by the end of the year.

Real Estate Markets¹

Like 2018, 2019 proved to be another good year. As expected, the real estate markets continued to perform well though the pace of income increases, and especially, appreciation abated from 2018. The NCREIF ODCE Property Index rose 5.34% in 2019 versus 8.35% in 2018, marking the tenth consecutive year of positive quarterly returns since the first quarter of 2010. Industrial properties, which are primarily warehouse, continued to be the stellar performer, 13.36%, followed by Office, 6.59%, Apartment, 5.51%, Hotel, 3.51%, and lastly, Retail, 1.90%. Cap rates remained stable throughout 2019: Apartment around 5.20%, Industrial around 6.27%, Office around 6.67%, and Retail around 7.48%. The year continued with strong market fundamentals – low vacancy, robust e-commerce driven tenant demand and rent growth.

Private Equity (PE) Markets²

In 2019, Private Equity (PE) activity remained strong against a backdrop of growing macroeconomic concerns. Global buyout deal value remained steady at approximately \$551 billion while the total number of buyout deals was close to 3,600. Fundraising remains close to all-time highs with PE firms (across all fund types) raising a total of \$595 billion globally in 2019, 5.3% less than the record of \$628 billion set in both 2017 and 2018. The share of highly leveraged buyout deals continues to grow, with roughly 75% of the total buyout deals in 2019 having debt multiples above six times EBITDA (Earnings Before Interest Tax Depreciation and Amortization). These debt levels are the highest since the financial crisis in 2008. Buyout purchase prices have followed suit, with 2019 EBITDA multiples averaging 11.5x in the US and 10.9x in Europe, both record highs.

Dry powder, defined as uncalled capital that has been committed, continues to reach record levels, reaching over \$2.5 trillion globally across all fund types. However, the capital continues to be deployed at a quick pace with the average time to use buyout dry powder at 2.6 years

in 2019. In addition, over two-thirds of the 2019 buyout dry powder is less than two years old, which indicates that that old capital is being replaced with new capital as deals cycle. Global buyout exits by value remained relatively flat on the year, remaining close to \$405 billion.

Generally, private equity as a whole continues to perform above public equities across several time horizons using Public Market Equivalent (PME) measures. However, the premium is shrinking in the U.S. due to the maturation of the private equity industry as well as the recent strong 10-year run in the public markets. Against a backdrop of deteriorating macroeconomics and record high multiples, many managers are no longer modeling multiple expansion (exit multiple higher than entry multiple) into their deal forecasts. Fortunately, some GPs, including some of our own partners, have been able to sustain their performance across successive funds, thus helping ACERA to outperform its PE benchmark by 8.5% for the year.

Absolute Return Markets

The absolute return markets had a strong year in 2019. In this report, the absolute return markets represent liquid hedge fund strategies and alternative (risk) premia strategies, though the asset class can also include illiquid and more idiosyncratic strategies. In 2019, the broad Fund of Hedge Funds market represented by the HFRI Fund of Funds Composite Index returned 8.4%, its best year since 2013 when the global equity markets last rallied to generate a return similar to 2019. The high correlation of this index to global equities, the rallies in the equity and fixed income markets, and manageable and orderly volatility in the capital markets supported this strong result. Finally, the broad alternative (risk) premia asset class had a moderately positive return with the Societe Generale (SG) Multi Risk Premia Index gaining 3.9%. At the same time, while ACERA's exposure in Alternative Risk Premia had underperformed and dragged the output for the named portfolio.

Real Assets Markets

The real assets markets comprise private, illiquid strategies

¹ Source: Callan LLC, Verus Advisory Inc.

² Source: Bain & Company, Preqin

in the natural resources and infrastructure markets, publicly traded equities in these sectors, commodity futures, and other inflation sensitive strategies. In 2019, strategies investing in these markets performed fairly well as they benefitted from central bank liquidity and the broad rally in risk assets. Publicly traded infrastructure and natural resources equities performed best and rebounded from nearly 10% losses in 2018. The S&P Global Infrastructure Index and S&P Global LargeMidCap Commodity and Resources Index gained 27.0% and 16.6%, respectively. Investors continued to commit increased amounts of capital to private infrastructure, as the low yields in the fixed income markets, the diversifying characteristics of private infrastructure, and a favorable outlook for alternative energy, made this sub class appealing to investors. On the private natural resource side, fundraising continued to be challenging as this segment has historically been dominated by strategies focused on upstream oil and natural gas investments that have broadly performed poorly in a depressed commodity price environment. In addition, investors have grown concerned about the long-term demand for fossil fuels. In the commodity futures markets, the global rally in risk assets was somewhat offset by trade tensions between the US and China, a global manufacturing slowdown, oversupply of fossil fuels, and a strong U.S. Dollar. Accordingly, the Bloomberg Commodity Index, which tracks a diverse basket of commodities, returned a more modest 5.4%.

Private Credit Markets

The private credit markets, defined in this report as direct lending to private companies, were active in 2019. Lending to support elevated transaction activity in the private equity buyout market was high. Private equity deal values and volume continued to increase. Private credit lenders were the beneficiaries of this persistent high level of activities as they provide the debt capital that finances buyout and mergers and acquisition activities with private equity sponsors. Credit standards broadly loosened, however, with covenant light loans (i.e. loans with fewer restrictions on borrowers and fewer protections for lenders) representing over 80% of institutional

originated loans (the market for the largest loans) in 2019. In addition, 75% of deals in the US leveraged buyout market had debt-to-EBITDA (Earnings Before Interest, Taxes, Depreciation and Amortization) ratios of 6x or greater. This compares to 25% or less of these riskier loans as a percentage of the total in the years soon after the 2008/2009 financial crisis. The deterioration of credit standards reflected growing capital allocated to and managed in private credit funds, elevated purchase multiples in the private equity buyout market, and typical late-stage credit cycle risks. Ultimately, the active lending market, and investors' search for yield in a falling and already depressed rate environment helped generate strong returns in the private credit market, with the S&P/LSTA US Leverage Loan 100 Index, returning 10.5%. With ACERA's initial commitment in Private Credit this year, we hope to take advantage of this strong return potential on behalf of our members in the years to come.

ECONOMIC OUTLOOK FOR 2020 AND BEYOND

Though the global economy is dynamic as ever, the U.S. remains the largest economy as measured by GDP. However, to put the global economies into perspective, Asia—and in particular, China, has become the dominant source of GDP growth (China's GDP grew 6.1% in 2019 doubled that of the U.S.). To reflect that growth and China's weight of global GDP (approximately 15%), relative to US's contribution of approximately 20+% of worldwide GDP, China's stature as an important trading partner has gained increased attention. China has established its dominance as the second largest economy in the world, and its trading relationship with the U.S. will continue to influence the global economy. Accordingly, the financial markets look to track the changing dynamics of the international economic markets—including tariff wars and coronavirus.

With the devastating global COVID-19 pandemic, governments and societies around the world have responded with shelter-in-place and social distancing. The COVID-19 pandemic has created a sharp drop in

the global economy. As a result of the unprecedented market volatility, there is now record unemployment (i.e. from 3.6% in February to near 15% unemployment in April in the U.S.), and therefore, extremely high demand in liquidity and financial aid/distressed debt. Debt levels today already grossly exceed the Great Recession levels. Given a protracted economic downturn due to lack of demand, the financial markets are caught in a depressed state and until manufacturing and services see the solution to the COVID-19 pandemic. This current recession may well result in a U-shape recovery, one that will take longer time.

To counter the economic fall, the U.S. and other foreign governments, the World Bank, and the International Monetary Fund have unveiled massive financial support packages (more debt) to help countries overcome the health crisis and limit the economic damage. Additionally, trade/tariff wars are unsettled but have fallen secondary to the energy supply-demand imbalance. Lower demand and more significantly, a pricing war between OPEC, Russia and (tacitly) the U.S. has caused oil prices to plunge to less than \$10 per barrel, roughly less than 1/6 the price in 2019. Initially, the IMF estimated global growth at a 2.9% rate and is projecting an increase to 3.3% in 2020. Forecasts continued to change, however, as global health scare affects productivity. Until the global health issue and the energy crisis are resolved, the financial markets will be held captive at these lower levels. The financial markets were likely to correct given the high valuations and the slowing economy; it will take some time to consolidate and repair.

GENERAL INFORMATION

External investment management firms manage ACERA's assets. Professional investment consultants, along with ACERA's investment staff, closely monitor the activities of these managers and assist the Board with the implementation of investment policies and long-term strategies. ACERA's goal remains to achieve a level of performance that will rank the Fund in the upper quartile of comparable pension funds on a risk-adjusted basis. ACERA also seeks to be as fully funded as

possible so that its benefit costs do not become a burden upon future generations of members and taxpayers.

Summary of ACERA's General Investment Guidelines, Policies and Procedures (General Policy)

The Board, having sole and exclusive authority and fiduciary responsibility for the investment and administration of the Fund, has adopted the General Policy for the management of ACERA's investments. The General Policy and other related policies are subject to the Board's review to ascertain that the goals, guidelines, and expectations set forth in the policies are consistent with the Board's expectations. The Board reserves the right to amend, supplement, or rescind the General Policy at any time. The General Policy establishes investment program goals and policies, asset allocation guidelines, performance objectives, investment management policies, and risk controls. It also defines the principal duties of the Board, staff, investment managers, master custodian, and consultants.

ACERA's primary investment objective is to undertake prudent risk, as necessary, to maximize the return on the portfolio and to minimize the cost of meeting the obligations of the Fund. The strategic asset allocation guidelines are an integral part of the overall investment policy. The allocation guidelines are designed to provide an optimal mix of asset categories with return expectations that reflect expected risk. The end result is a well-diversified portfolio that helps protect the Fund from declines that a particular asset class may experience in a given period. Both traditional assets (cash, domestic equities and fixed income, and real estate) and non-traditional assets (international equities, global fixed income, private equity and alternatives, private credit, and real assets) are included in the mix.

ACERA periodically updates its asset allocation targets, which are incorporated into the General Policy by the Board.

SUMMARY OF ACERA'S OTHER INVESTMENT - RELATED POLICIES

Private Equity Policy

The ACERA Private Equity Policy governs all ACERA investments in the Private Equity asset class. The purpose of this PE Policy is to 1) set forth the private equity policies and guidelines which are deemed to be appropriate and prudent; 2) establish criteria against which private equity opportunities are to be measured; and 3) serve as a review document to guide the ongoing oversight of ACERA's Private Equity Portfolio ("PE Portfolio") on a consistent basis. The Board believes the Fund's overall returns can be enhanced, on a risk-adjusted basis, by investing a portion of its assets in Private Equity. The strategic objective of such investments is to generate returns superior to those available in the public equity market to compensate the Fund for the long-term and illiquid commitments associated with Private Equity investments. The over-all PE Portfolio performance shall be benchmarked against the Thomson Reuters C|A Benchmark.

Absolute Return Policy

The ACERA Absolute Return Policy governs all ACERA investments in the Absolute Return asset class. The purpose of this AR Policy is to 1) set forth the Absolute Return policies and guidelines which are deemed to be appropriate and prudent; 2) establish criteria against which Absolute Return investment opportunities are to be measured; and 3) serve as a review document to guide the ongoing oversight of ACERA's Absolute Return Portfolio ("AR Portfolio") on a consistent basis. The strategic objective of such investments is to: 1) generate superior returns commensurate with risk taken using strategies that have a low correlation to the equity markets; 2) enhance ACERA's long-term, risk-adjusted return and provide additional diversification to ACERA's overall investment Fund; and, 3) generate total AR Portfolio returns at or above the HFRI Fund of Funds Composite Index, (net of all fees and expenses).

Real Estate Investment Guidelines, Policies, and Procedures (Real Estate Policy)

ACERA has determined that, over the long-term, inclusion of equity real estate investments should provide the following benefits:

- Lower total portfolio risk due to low correlation with other portfolio asset classes;
- Generate a stable, predictable income stream to assist in providing cash flow needs;
- Provide growth through appreciation;
- Serve as a hedge against unanticipated inflation; and,
- Provide an opportunity to enhance portfolio return through higher total return investments.

To achieve the above benefits, ACERA's Real Estate Investment Guidelines, Policies, and Procedures, most recently updated in December 2018, establishes the specific objectives, policies and procedures involved in the implementation and oversight of ACERA's real estate program. The objectives define the specific risk tolerance and return expectations for the program. The policies provide specifications for acceptable investment styles and management of the various risks associated with the asset class. The procedures provide guidelines for the implementation and oversight of said policies. The implementation of the real estate program is also subject to ACERA's General Policy as established by the ACERA Board.

Emerging Investment Manager Policy

This Emerging Investment Manager Policy (EIM Policy) governs the Emerging Investment Manager Program (EIM Program) of ACERA and shall apply to any asset classes of ACERA's Total Fund other than private credit and absolute return. The EIM Policy is subject to all provisions of applicable law and the applicable limitations and requirements of ACERA's General Investment Guidelines, Policies and Procedures. The ACERA Board reserves the right to amend, supplement, or rescind this EIM Policy at any time.

For the purpose of this EIM Policy, ACERA defines emerging investment managers (EIMs) in traditional

asset classes (public equities, public fixed income) as investment managers who have total assets under management of less than \$5.0 billion, and, in addition, may have more limited time in business and/or a more limited track record in the specific products under consideration than would ordinarily be required in ACERA's standard institutional investment manager search process. Private markets EIM funds (private equity, private real assets) are defined as first or second time institutional funds raised by the GP firm and with less than \$5.0 billion in firm AUM. For real estate, EIM funds are defined as first or second time institutional funds or those with less than \$5.0 billion in firm AUM. While total assets and length of track record are often more limited in the EIM universe, eligible EIM managers for the ACERA portfolio must have established institutional experience as demonstrated through the prior experience of the firm's key investment professionals and/or track record from a prior organization.

The primary goals of the EIM Program are to 1) identify and gain early access to the most talented investment managers in their early business stages; 2) generate superior Fund performance through the EIM Program; 3) identify superior EIMs and/or investment opportunities that are equal to or superior to comparable available non-EIM investments; and 4) further diversify the Fund's overall investment program, to enhance the risk-adjusted returns of the Fund. As part of the program, ACERA seeks to identify competitive EIM managers in California and Alameda County for inclusion in the portfolio, ACERA may consider an EIM investment after successful due diligence and investigation. This Policy became effective upon its initial adoption by the Board on March 15, 2007 and was most recently amended on September 19, 2019.

Directed Brokerage Policy

The Directed Brokerage Policy governs the Directed Brokerage (DB) Program, the strategic objective of which is to recapture a portion of trade commissions paid to brokers. The primary goals of the DB Program

are to: 1) recapture 50% or more of commissions paid on a specific percentage of trades sent to correspondent brokers on a timely basis; 2) identify a target percentage range of trades that may be subject to recapture to allow Investment Managers to have access to the research they need; 3) seek "Best Execution" through third-party administration oversight and outside consultant monitoring; and 4) encourage local broker and/or emerging broker participation through the use of an open correspondent network program. The Directed Brokerage Policy was updated in November 2014 to reflect minor changes in participating investment managers and the list of correspondent brokers.

Real Assets Policy

The Real Assets Policy governs all investments in the Real Assets asset class. The purpose of this Policy is to: 1) set forth the RA investment policies and guidelines which are deemed to be appropriate and prudent; 2) establish criteria against which RA investment opportunities are to be measured; and 3) serve as a review document to guide the ongoing oversight of the RA portfolio on a consistent basis. Within this policy is the strategic objective of real assets investments. Their objective is to generate a positive, domestic inflation-sensitive return in excess of the asset class's blended benchmark (50% S&P Global LargeMidCap Commodity and Resources Index/35% S&P Global Infrastructure Index/15% Bloomberg Commodity Index). In order to reach this strategic objective, the Policy establishes long-term targets for the natural resources (50% target), infrastructure (35%), and commodity (15%) sub-asset classes, along with long-term targets for liquid and illiquid investments in these classes. Interim (5-8 year) sub-asset class target ranges (including liquid and illiquid investment targets) are provided in the Policy's Addendum. These interim ranges take in to consideration the time it takes to build out the asset class' illiquid investment exposures. Finally, amongst other guidelines, the Policy establishes the types of investments in this asset class, roles and responsibilities, and due diligence, performance evaluation and monitoring, and reporting processes.

Private Credit Policy

The Private Credit Policy was adopted by ACERA on July 18, 2019. The Policy was created to govern the Private Credit asset class, which was a new asset class adopted by ACERA and integrated in to ACERA's Total Fund asset allocation on May 23, 2019. The purpose of this Policy is to: 1) set forth the private credit policies and guidelines which are deemed to be appropriate and prudent; 2) establish criteria against which Private Credit investment opportunities are to be measured; and 3) serve as a review document to guide the ongoing oversight of ACERA's Private Credit Portfolio on a consistent basis. The Policy also defines roles and responsibilities of the Board, the ACERA Investment Committee, the ACERA Staff, the ACERA Private Credit Consultant, and the Private Credit Investment Managers hired by ACERA to manage its assets. The strategic objective of Private Credit investments is to: 1) generate returns superior to those available in the public debt markets to compensate the Fund for the long-term and illiquid commitments associated with Private Credit investments; 2) enhance ACERA's long-term risk adjusted return and provide additional diversification to ACERA's overall investment Fund; and 3) generate total Private Credit Portfolio returns approximately 175 basis points over the broadly syndicated U.S. debt investments, as measured by the S&P/LSTA (Loan Syndications and Trading Association) U.S. Leveraged Loan 100 Index, net of all fees and expenses over rolling 3-5 years. Per the Policy, Private Credit investments may include, but not be limited to, performing senior corporate loans generally, but not always, secured by first and second liens against assets of the company. In addition, Private Credit investments may be denominated in U.S. dollars or other currencies, and levered to provide additional return.

Proxy Voting Guidelines and Procedures (Proxy Guidelines)

In recognition of its duty to manage retirement plan assets in the best interest of plan participants, the Board has established the Proxy Guidelines. They are intended to assist in the faithful discharge of the Board's duty to vote proxies on behalf of the plan participants. The Board incorporated the ISS Proxy Voting Guidelines into the Proxy Guidelines in 2005.

The Proxy Guidelines consist of preferences regarding specific, recurring proxy-voting issues followed by a general statement of voting policies. ACERA will, at all times, strive to cast proxy votes in accordance with the Proxy Guidelines towards advancing the overall good of the plan participants.

ACERA's Proxy Voting Guidelines and Procedures were revised in 2016 to reflect current proxy voting issues by aligning with the ISS Benchmark Proxy Voting Policy.

SPECIFIC INVESTMENT RESULTS BY ASSET CLASSIFICATION

In summary, ACERA's Total Fund was up 18.7% and finished 2019 with a market value of \$8.76 billion, bringing in an additional \$1.15 billion to serve the members' needs.

Respectfully Submitted,



Betty Tse, CPA, CGMA, MBA
Chief Investment Officer, ACERA
May 4, 2020

Investment Consultant's Report



Memorandum

To: Alameda County Employees' Retirement Association
From: Verus
Date: March 18, 2020
RE: 2019 Review and Outlook

Executive Summary

ACERA's portfolio ended 2019 up 18.6% (+18.0% net), with all asset classes showing positive results which was a notable reversal from 2018. The results were well in excess of the Policy Index and ranked above median against ACERA's peers. Global Equity markets were up 26.6%, with domestic equities once again outperforming non-US markets. Fixed income was up 8.7% as measured by the Barclays Aggregate Index. Growth outperformed value during the calendar year by almost 10.0% in U.S. Large Cap which continued a trend we saw in '17 and '18. Private asset classes were up in 2019, with private equity returning 2.3% and private real assets up 4.7% (quarterly lagged).

During 2019, ACERA completed an asset-liability study which resulted in a moderate reduction in equities and the introduction of private credit into the portfolio. Private equity and real assets continue to be funded at an incremental pace. The absolute return portfolio remains an area of focus with further diversification implemented in 2019. Select U.S. public markets mandates were reviewed with changes made in favor of lower tracking error strategies. As always, we emphasize taking a long-term strategic approach to allocating capital and evaluating portfolio risks. In 2020, the Plan will focus on achieving further diversification within the portfolio in line with its new asset allocation. ACERA will also begin development of its first ESG policy to address risks that are considered material to long-term financial returns.

In this memo, we will review the investment environment in 2019 for the major asset classes, detail 2019's initiatives and outline the work plan for 2019.

U.S. Equity

Large-cap U.S. equities led the global universe in 2019; the S&P 500 Index delivered a total return of +31.5%, good enough for its best calendar year since 2013 when the index returned +32.4%. While at first glance these returns may seem impressive, it is worth noting that much of this performance was simply digging out of a very poor fourth quarter of 2018, when the S&P 500 Index fell 19.8% from its prior peak. Additionally, corporate profits are expected to have

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been flat for the calendar year 2019, implying that performance was driven by expanding multiples rather than improving fundamentals.

Global manufacturing activity slowed significantly over the course of the year, business fixed investment remained anemic, and the U.S. and China engaged in negotiations regarding trade, intellectual property protections, and many other issues. Central banks around the world viewed these developments as potential headwinds for the global outlook, and the Federal Reserve cut the upper bound of its range for federal funds three times in the second half of 2019, from 2.50% to 1.75%.

Falling interest rates in 2019 have supported stock prices, as fixed income becomes less attractive on a relative basis, and cheaper borrowing should bolster future corporate earnings. The dividend yield of U.S. stocks is once again higher than U.S. Treasury yields. U.S. markets could continue to outperform over the shorter-term due to relative economic and market strength, and prices may certainly rise further. But history suggests that a widening gap between U.S. and international stock valuations may constrain U.S. performance over the longer-term.

International Equity

In 2019, international developed equities underperformed U.S. equities, but outperformed equities in the emerging markets. On a hedged basis, the MSCI EAFE Index delivered a total return of 24.6%. On an unhedged basis, the MSCI EAFE Index returned 22.0% as the dollar strengthened slightly versus the embedded currency portfolio of the MSCI EAFE Index. On an unhedged basis, equities in the Eurozone (+25.9%) outperformed those in the U.K. (+22.1%) where the country's focus remained set on securing an exit from the European Union. Japanese equities returned 21.9% on an unhedged basis and lagged most major regional equity indices in Europe.

When investing in international equities, movement in currency markets has often had just as large an impact on return as the movement in underlying asset value. Over the last three years however, global currency volatility has been muted, which has made it much easier for investors to avoid thinking about their currency exposure embedded in international assets. Verus' view remains that the embedded currency risk within non-U.S. equity exposure is not compensated. Emerging market equities underperformed their global peers over the year, though emerging market currency exposure boosted returns experienced by U.S. investors by about 0.7%. On an unhedged basis the MSCI Emerging Markets Index generated a total return of 18.4%, and the more highly weighted Asian component (+19.2%) slightly outperformed the Latin American (+17.5%) component of the overall index.

Inflation remains muted in emerging economies, and most economies are experiencing consumer price inflation below their respective 5-year averages. Central bank policy has

remained accommodative in many major countries within the universe such as China, South Korea, Brazil, and South Africa. This accommodation could provide a boost for equity market pricing as we move further into 2020.

Fixed Income

The “rising rate environment” many had forecast for the U.S. in 2019 gave way to an environment characterized by dovish monetary policy and calls for complementary fiscal accommodation. The Federal Reserve cut rates three times, bringing the federal funds range to 1.50 – 1.75%, and the cuts were described as “a mid-cycle adjustment to policy” and not the “beginning of a lengthy cutting cycle”. At the July meeting, the Fed announced that the balance sheet unwind would conclude on August 1st, a month earlier than the initially discussed cutoff point.

At the end of September, demand for overnight funding to cover things like quarter-end corporate tax payments was met with insufficient supply, leading overnight repo rates to spike as high as 10%. Some of this shortage was attributed to the balance sheet unwind which drained liquidity from the financial system and shrank the amount of “lendable reserves” that marginal lenders such as J.P. Morgan Chase Bank were able to lend while maintaining compliance with required liquidity coverage ratios. In order to prevent further disruptions in the overnight funding markets, the New York Fed stepped in to provide liquidity through term repurchase operations, and in the process, grew its balance sheet by about \$400B between August and December. Analysts have continued to debate whether this balance sheet growth should be considered stimulative in nature or simply the result of a technical response to what some have called a “plumbing issue” in the U.S. financial infrastructure.

The accommodative monetary policy implemented by the Fed was primarily aimed at supporting markets during a period when the health of many segments of the U.S. economy (the labor market remaining a key exception) was deteriorating. The Fed’s preferred inflation gauge remained about 40 basis points below the target level of 2.0%, which further encouraged a more stimulative monetary approach.

Most major central banks around the world shifted policy in the same direction as the Fed. In Europe, the ECB cut its deposit rate 10 basis points further into negative territory to -0.50% and restarted net asset purchases to the tune of €20 billion per month in November. The People’s Bank of China made several cuts to their reference lending rates, injected liquidity through reverse repo operations, and slashed the level of reserves major banks were required to keep on hand, another liquidity-providing action.

Ten-year sovereign yields fell significantly around the globe and established fresh all-time lows in many countries. The U.S. dollar value of global negative-yielding outstanding debt rose from

\$8.3B to \$11.3B and reached as high as \$17B at the peak of the global bond rally back in late August of 2019. Long duration Treasuries were the top performers within U.S. fixed income markets for the year, delivering a total return of +14.8%. Within the U.S. credit universe, riskier fixed income outperformed safer fixed income as credit spreads tightened from December 2018 levels.

Outlook

The strong increase in both stock and bond prices in 2019 set the stage for a less prosperous near-to-intermediate future. Combined with slowing global economic growth, high levels of debt and stagnant corporate earnings growth, consensus expectations for future returns are well below average levels.

The market's focus on "trade wars" will continue. Phase one decisions in China negotiations suggested a cooling off period, but only reduced tariff levels by 15%. In other words, there is a lot more to be done. Further, the Trump administration's intention to hold off future adjustments until after the 2020 election will inject uncertainty into capital spending decisions. From a broader perspective, investors are wondering if the trend toward globalization has peaked which will raise concerns regarding slower economic growth and higher inflation in developed economies.

Central Banks have remained accommodative while inflation has remained low. In the U.S., the market currently suggests a 50% probability of one 25bps cut in 2020 and a 17% probability of two cuts. While this monetary accommodation has propped up the prices of risk assets, evidence supports the notion that its effect is waning and that fiscal policy that supports infrastructure and education will be needed to keep a positive growth trajectory. This could prove difficult in an era of polarized politics.

The upcoming elections will impact the market, with the Presidency, the Senate and the House of Representative all "up for grabs". Historically, the markets have preferred an element of "gridlock", where no major party controls all three.

Perhaps the greatest potential for surprise lies in inflation expectations, which currently stands at 1.8% over the next 10 years in the U.S. Rising wages tend to drive inflation higher and with low unemployment and a tightening labor market, the pieces are in place for an unexpected uptick in price levels.

On the brighter side, continued advances in technology will help to contain inflation and the rapidly expanding middle class in India and China is likely to spur global demand for goods and services. Also, a recent steepening of the U.S. yield curve and an uptick in U.S. housing starts suggests that a recession has been pushed out further into the future.

Altogether, this calls for an investment portfolio with balanced exposure to the risks and rewards of varying levels of growth, interest rates and inflation. The asset allocation changes made as a result of ACERA's asset-liability study in 2019 better position the system to weather various economic environments.

Investment Guidelines, Policies, and Practices

In 2019, ACERA conducted a comprehensive asset-liability study which resulted in a modest reduction in equities to reduce lower equity beta in the portfolio. A new asset class, private credit, was added to the ACERA portfolio as a result of the study. The Plan now has a 4% target allocation to private credit which will be implemented over a multi-year period and will focus on higher quality, direct lending strategies. Across ACERA's private assets, the portfolios continue to be implemented incrementally and over vintage years. During 2019, ACERA's absolute return portfolio was further diversified in its Alternative Premia component and manager specific risk was reduced as a result. During the course of the year, ACERA transitioned from a higher tracking error U.S. small cap growth manager to one that has lower tracking error to its benchmark. A similar search was initiated for U.S. large cap value during 2019 which will be completed in early 2020 and will result in a manager change.

During 2020, the Plan will focus on achieving further diversification within the portfolio in line with its new asset allocation. ACERA will review the portfolio structures for absolute return and real assets and may recommend modest changes to those portfolios in order to incrementally improve returns while adhering to portfolio objectives. ACERA will also review and possibly revise its rebalancing and overlay procedures. In 2020, the Plan will begin development of its first ESG policy to address ESG-related risks in the portfolio that are considered material to long-term financial returns.

Investment Objectives

In 2019, the total fund achieved a 18.0% net return, beating the policy index return of 17.2%. ACERA ranked in the 29th percentile of its peers (InvestorForce Public DB >\$1B). The Plan's high equity allocation and relatively lower fixed income allocation which hurt the Plan during the 4th quarter 2018, and helped in 2019.

The total fund's 3-year return was 10.4% and ranked in the top quartile of its peers and beat the Policy return of 9.9%. Over longer annualized time periods (7- and 10-years), ACERA has returned in the top quartile versus its peers. 7 and 10- year returns have exceeded the Association's assumed return of 7.25% with total fund returns of 8.8% and 8.9%, respectively.

During the year, the Association once again met its goals of complying with applicable fiduciary standards, and of continuously enhancing its investment portfolio. Most importantly, the Association ensured the availability of sufficient funds to pay vested benefits and maintain supplemental benefits for its participants.

Asset Allocation

	PERCENTAGE TARGET	12/31/19 ACTUAL
US EQUITY	25%	28.2%
NON-US EQUITY	25%	27.8%
FIXED INCOME	16%	15.8%
REAL ESTATE	8%	6.8%
PRIVATE EQUITY	9%	6.2%
ABSOLUTE RETURN	9%	9.2%
REAL ASSETS	5%	5.0%
PRIVATE CREDIT*	4%	0.4%
CASH	0%	0.6%

* ACERA's asset allocation target was adopted by the Board on 5/15/2019. An increased allocation to Private Credit will be funded over a multi-year period.

Investment Results*

	ANNUALIZED		
	2019	THREE YEARS	FIVE YEARS
DOMESTIC EQUITY			
Total Domestic Equity	31.7%	15.5%	11.2%
Median	30.2%	13.9%	10.8%
Benchmark: Russell 3000	31.0%	14.6%	11.2%
INTERNATIONAL EQUITY			
Total International Equity	24.1%	12.0%	7.1%
Median	23.0%	10.2%	6.1%
Benchmark: MSCI ACWI ex US IMI	22.2%	10.4%	6.2%
FIXED INCOME			
Total Fixed Income	9.4%	5.3%	3.8%
Median	9.0%	4.6%	3.6%
Benchmark: Hybrid Index	8.7%	4.4%	3.2%
REAL ESTATE			
Total Real Estate	6.5%	7.8%	9.5%
Benchmark: NCREIF ODCE	5.3%	7.1%	9.0%
PRIVATE EQUITY			
Total Private Equity	2.3%	11.0%	12.2%

Asset Allocation

	PERCENTAGE TARGET	12/31/19 ACTUAL
US EQUITY	25%	28.2%
NON-US EQUITY	25%	27.8%
FIXED INCOME	16%	15.8%
REAL ESTATE	8%	6.8%
PRIVATE EQUITY	9%	6.2%
ABSOLUTE RETURN	9%	9.2%
REAL ASSETS	5%	5.0%
PRIVATE CREDIT*	4%	0.4%
CASH	0%	0.6%

* ACERA’s asset allocation target was adopted by the Board on 5/15/2019. An increased allocation to Private Credit will be funded over a multi-year period.

Investment Results*

	ANNUALIZED		
	2019	THREE YEARS	FIVE YEARS
DOMESTIC EQUITY			
Total Domestic Equity	31.7%	15.5%	11.2%
Median	30.2%	13.9%	10.8%
Benchmark: Russell 3000	31.0%	14.6%	11.2%
INTERNATIONAL EQUITY			
Total International Equity	24.1%	12.0%	7.1%
Median	23.0%	10.2%	6.1%
Benchmark: MSCI ACWI ex US IMI	22.2%	10.4%	6.2%
FIXED INCOME			
Total Fixed Income	9.4%	5.3%	3.8%
Median	9.0%	4.6%	3.6%
Benchmark: Hybrid Index	8.7%	4.4%	3.2%
REAL ESTATE			
Total Real Estate	6.5%	7.8%	9.5%
Benchmark: NCREIF ODCE	5.3%	7.1%	9.0%
PRIVATE EQUITY			
Total Private Equity	2.3%	11.0%	12.2%

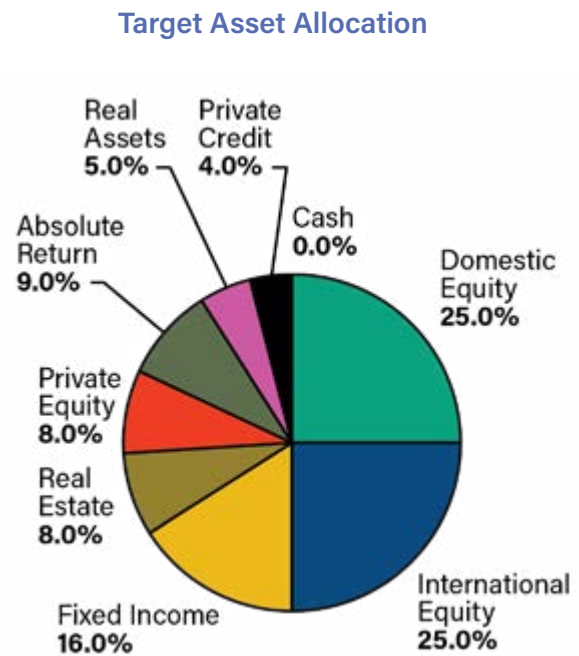
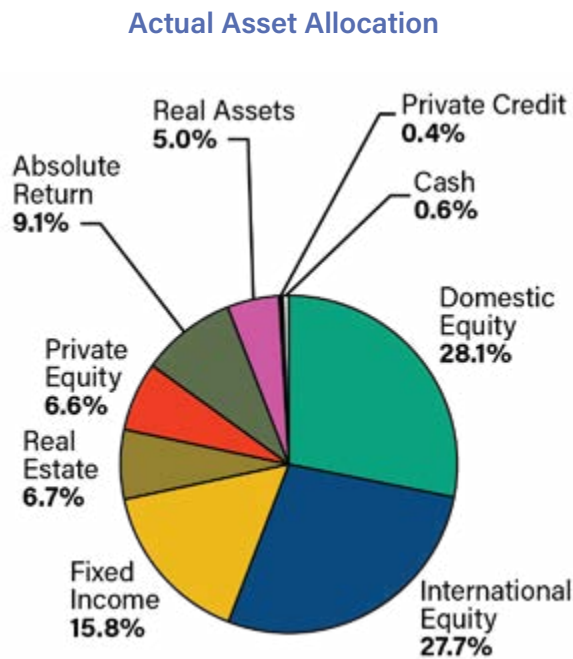


Asset Allocation

As of December 31, 2019

Investment Asset Class	Actual Asset Allocation ¹	Target Asset Allocation	Actual Allocation Over/Under Target Allocation
Domestic Equity	28.1%	25.0%	3.1%
International Equity	27.7%	25.0%	2.7%
Fixed Income	15.8%	16.0%	-0.2%
Real Estate	6.7%	8.0%	-1.3%
Private Equity	6.6%	8.0%	-1.4%
Absolute Return	9.1%	9.0%	0.1%
Real Assets	5.0%	5.0%	0.0%
Private Credit	0.4%	4.0%	-3.6%
Cash	0.6%	0.0%	0.6%
Total	100.0%	100.0%	0%

¹ Based on total investment assets under management including receivable and payable balances as reported on the Statement of Fiduciary Net Position.



Investment Professionals

For the Year Ended December 31, 2019

INVESTMENT MANAGERS

Domestic Equities

- BlackRock Institutional Trust Company, N.A.
- Kennedy Capital Management, Inc.
- Pzena Investment Management, LLC
- TCW Asset Management Company
- William Blair Investment Management, LLC

International Equities

- AQR Capital Management, LLC
- Bivium Capital Partners, LLC
- Capital Group Institutional Investment Services
- Franklin Templeton Institutional
- Mondrian Investment Partners Ltd.
- BlackRock Institutional Trust Company, N.A.
- BNY Mellon Newton Emerging Market Equity Fund

Fixed Income

- Baird Advisors
- Brandywine Global Investment Management, LLC
- Loomis, Sayles & Company, L.P.

REAL ESTATE (SEPARATE & COMMINGLED FUNDS)

- AEW Capital Management
- Angelo, Gordon & Co.
- Artemis Real Estate Partners
- CIM Group
- Clarion LIT
- Heitman Capital Management
- Jamestown Premier Property
- J.P.Morgan Asset Management
- MetLife Investment Management
- Prudential Real Estate Investors
- RREEF America, LLC
- UBS Realty Investors LLC

PRIVATE EQUITY

- ABRY Partners, LLC
- Angeles Equity Partners
- Altas Partners
- Audax Group, L.P.
- Avista Capital Partners
- Bernhard Capital Partners Management, LP
- CapVest Equity Partners
- Catalyst Fund Limited Partnerships
- Centerbridge Partners, L.P.
- Cerberus Capital Management, L.P.
- EQT Credit Opportunities
- General Catalyst Partners
- Genstar Capital
- Great Hill Partners
- Insight Equity
- JLL Partners
- Khosla Ventures
- KPS Capital Partners, L.P.
- Lindsay Goldberg
- New Enterprise Associates
- Oak Hill Advisors, L.P.
- Partners Group
- Peak Rock Capital, LLC
- Sycamore Partners
- Third Rock Ventures
- Warburg Pincus, LLC

REAL ASSETS

- Warburg Pincus Energy, LLC
- CIM Group
- I Squared Capital Advisors, LLC
- Quantum Energy Partners
- State Street Global Advisors
- Taurus Fund Management Pty Limited
- EQT Partners

ABSOLUTE RETURN

- Angelo, Gordon & Co.
- Two Sigma Advisers, LP
- AQR Capital Management, LLC
- CFM Institutional
- Dyal Investors
- Lighthouse Strategic Alpha
- P/E Investments
- Blackstone Alternative Solutions, LLC

PRIVATE CREDIT

- Owl Rock Capital Partners

INVESTMENT CONSULTANTS

- Capital Institutional Services – (Third-Party Directed Brokerage Administrator)
- Doug McCalla dba Optimized Portfolio Rebalancing
- Zeno Consulting Group – (Trading Cost & Directed Brokerage)
- Institutional Shareholder Services – (Proxy Voting)
- Verus Advisory, Inc – (General Investment and Private Equity and Alternatives)
- Callan LLC – (Real Estate Investment)
- Cortex Applied Research, Inc. (RFP Consultant)

CUSTODIAL AND SECURITIES

LENDING BANK

- State Street Bank and Trust Company

Investment Summary

As of December 31, 2019 (Dollars in Thousands)

Investment Asset Class	Fair Value	Percentage of Total Fair Value
Short-Term Investments	\$ 231,759	2.64%
Domestic Securities	500,700	5.71%
International Securities	1,185,022	13.52%
Domestic & Int'l Equity Commingled Funds	3,166,335	36.12%
Fixed Income Securities	1,241,765	14.17%
Real Estate - Separate Properties	73,871	0.84%
Real Estate - Commingled Funds	511,498	5.84%
Private Equity	583,085	6.66%
Private Credit	32,707	0.37%
Absolute Return	801,739	9.15%
Real Return Pool	436,816	4.98%
Total Investments at Fair Value	\$ 8,765,297	100.00%

This schedule excludes Investment receivable and payable balances as of December 31, 2019.

Brokerage Commissions

For the Year Ended December 31, 2019

Brokerage Firm	Rank	Commissions (in Thousands)	Shares/Par Value Traded (in Thousands)	Commission Per Share
Macquarie Capital Inc.	1	\$ 139	80,526	\$ 0.002
Pershing LLC	2	90	37,725	0.002
Capital Institutional Svcs Inc Equities	3	50	1,541	0.032
Goldman Sachs + Co LLC	4	47	26,701	0.002
Morgan Stanley Co Incorporated	5	40	9,790	0.004
Barclays Capital Inc.	6	36	483	0.075
Credit Suisse Securities LLC	7	33	9,228	0.004
J P Morgan Securities Inc.	8	33	7,989	0.004
Virtu Americas LLC	9	30	1,906	0.016
Citigroup Global Markets Inc.	10	29	3,907	0.007
Piper Jaffray & Co.	11	27	1,817	0.015
Ubs Securities LLC	12	26	6,552	0.004
Bank Of America Merrill Lynch Secur Inc.	13	26	2,119	0.012
Merrill Lynch International	14	25	13,038	0.002
Liquidnet Inc.	15	21	2,543	0.008
Jefferies + Company Inc.	16	18	1,705	0.011
Sanford C. Bernstein Ltd	17	17	4,497	0.004
Weeden + Co.	18	17	1,727	0.010
Mkm Partners LLC	19	16	439	0.036
Stephens, Inc.	20	12	329	0.036
Top 20 Firms by Commission Dollars		732	214,562	0.003
All Other Brokerage Firms		268	30,038	0.009
Total Brokerage Commissions		1,000	244,600	0.004
Brokerage Commission Recapture		(42)	-	-
Net Brokerage Commission		\$ 958	244,600	\$ 0.004

Investment Manager Fees

For the Year Ended December 31, 2019 (Dollars in Thousands)

Investment Asset Class		2019
Domestic Equity	\$	3,173
International Equity		10,363
Fixed Income		2,618
Real Estate		7,179
Private Equity		12,340
Absolute Return		3,698
Real Assets		5,062
Total Investment Manager Fees	\$	44,433

Investment Assets Under Management (Fair Value)

As of December 31, 2019 (Dollars in Thousands)

Investment Asset Class		2019
Domestic Equity	\$	2,470,585
International Equity		2,433,078
Fixed Income		1,388,524
Real Estate		585,372
Private Equity		583,085
Absolute Return		801,739
Real Assets		436,824
Private Credit		32,707
Cash		49,662
Total Investment Assets Under Management	\$	8,781,576

This schedule includes investment receivable and payable balances as of December 31, 2019.

Largest Stock Holdings¹

As of December 31, 2019 (Dollars in Thousands)

Rank	Shares	Issuer	Fair Value	Percentage of Holdings
1	2,650,416	ENEL SPA	\$ 21,040	1.248%
2	131,125	NESTLE SA REG	14,188	0.842%
3	16,506,019	LLOYDS BANKING GROUP PLC	13,666	0.811%
4	89,073	AIRBUS SE	13,046	0.774%
5	52,247	ALLIANZ SE REG	12,809	0.760%
6	43,149	ASML HOLDING NV	12,772	0.758%
7	513,106	GLAXOSMITHKLINE PLC	12,093	0.717%
8	119,242	ASTRAZENECA PLC	12,016	0.713%
9	600,293	SSE PLC	11,440	0.679%
10	176,552	HDFC BANK LTD ADR	11,188	0.664%
Total of Largest Stock Holdings			134,258	7.96%
Total Stock Holdings			\$ 1,685,723	100.00%

¹ The Holdings Schedules pertain to holdings of individual securities; they do not reflect ACERA's investments in commingled funds. A complete list of portfolio holdings is available upon request.

Largest Bond Holdings¹

As of December 31, 2019 (Dollars in Thousands)

Rank	Shares	Issuer	Maturity Date	Interest Rate	Fair Value	Percentage of Holdings
1	43,225,000	US TREASURY N/B	5/15/2024	2.500%	\$ 44,726	4.093%
2	30,900,000	US TREASURY N/B	3/31/2022	1.875%	31,097	2.846%
3	24,455,000	US TREASURY N/B	5/15/2049	2.875%	27,028	2.473%
4	20,475,000	US TREASURY N/B	5/15/2043	2.875%	22,354	2.046%
5	20,750,000	US TREASURY N/B	3/31/2022	1.750%	20,828	1.906%
6	18,325,000	US TREASURY N/B	2/15/2045	2.500%	18,742	1.715%
7	16,365,000	US TREASURY N/B	8/15/2029	1.625%	15,955	1.460%
8	15,410,000	US TREASURY FRN	10/31/2021	1.826%	15,436	1.412%
9	13,950,000	US TREASURY N/B	11/15/2025	2.250%	14,330	1.311%
10	12,900,000	US TREASURY N/B	11/15/2028	3.125%	14,193	1.299%
Total of Largest Bond Holdings					224,689	20.56%
Total Bond Holdings					\$ 1,092,829	100.00%

¹ A complete list of portfolio holdings is available upon request.

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Actuarial

Actuary's Certification Letter – Pension Plan



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May 21, 2020

Board of Retirement
Alameda County Employees' Retirement Association
475 14th Street, Suite 1000
Oakland, California 94612-1900

**Re: Alameda County Employees' Retirement Association
December 31, 2018 Actuarial Valuation of the Statutory Retirement Plan Benefits
for Funding Purposes**

Dear Members of the Board:

Segal prepared the December 31, 2018 actuarial valuation of the statutory Retirement Plan benefits of the Alameda County Employees' Retirement Association (ACERA) for funding purposes. We certify that the valuation was performed in accordance with generally accepted actuarial principles and practices and ACERA's funding policy that was last reviewed with the Board in 2018. In particular, it is our understanding that the assumptions and methods used for funding purposes meet the parameters set by Actuarial Standards of Practice (ASOPs). (A discussion of the assumptions and methods used in the separate December 31, 2019 actuarial valuation for financial reporting purposes under Governmental Accounting Standards Board (GASB) Statement No. 67 is presented at the end of this letter.)

December 31, 2018 Actuarial Valuation for Funding Purposes

Actuarial valuations are performed on an annual basis with the last valuation completed as of December 31, 2018. The actuarial calculations presented in the valuation report have been made on a basis consistent with our understanding of the historical funding methods used in determination of the liability for statutory retirement benefits.

The December 31, 2018 actuarial valuation is based on the plan of benefits verified by ACERA and on participant and financial data provided by ACERA. Segal conducted an examination of all participant data for reasonableness and we concluded that it was reasonable and consistent with the prior year's data. Summaries of the employee data used in performing the actuarial valuations over the past several years are provided in our valuation report.

We did not audit the Association's financial statements. For actuarial valuation purposes, Retirement Plan assets are valued at actuarial value. Under this method, the assets used to determine employer contribution rates take into account fair (or market) value by recognizing the differences between the total return at fair value and the expected investment return over 10 six-month periods.

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One funding objective of the Plan is to establish rates, which, over time, will remain level as a percentage of payroll unless Plan benefit provisions are changed. Actuarial funding is based on the Entry Age Cost Method. Under this method, the employer contribution rate provides for current cost (normal cost) plus a level percentage of payroll to amortize any unfunded actuarial accrued liability (UAAL). With the exception of the UAAL for the Alameda County Office of Education (ACOE), the UAAL is amortized as a level percentage of payroll using a layered approach. Prior to January 1, 2012, the total UAAL was amortized on a 30-year decreasing period, with 21 years remaining as of December 31, 2011 (and 14 years remaining as of December 31, 2018). On or after January 1, 2012, any new UAAL resulting from plan amendments are amortized over separate decreasing 15-year periods; early retirement incentive programs (ERIPs) are amortized over separate decreasing 5-year periods; assumption and method changes are amortized over separate decreasing 20-year periods; and experience gains/losses are also amortized over separate decreasing 20-year periods. For ACOE, their UAAL is amortized as a level dollar amount under the declining employer payroll policy. The progress being made towards meeting the funding objective through December 31, 2018 is illustrated in the Schedule of Funding Progress.

Segal prepared all of the supporting schedules in the actuarial section of the Association's Comprehensive Annual Financial Report (CAFR) based on the results of the December 31, 2018 actuarial valuation for funding purposes. A listing of the supporting schedules related to the statutory retirement plan benefits that Segal prepared for inclusion in the actuarial and statistical sections of the Association's CAFR is provided below. ACERA's staff prepared the remaining trend data schedules in the statistical section.

Actuarial Section (for Funding Purposes)

- Exhibit I Schedule of Active Member Valuation Data¹;
- Exhibit II Retirees and Beneficiaries Added To and Removed From Retiree Payroll¹;
- Exhibit III Schedule of Funded Liabilities by Type;
- Exhibit IV Actuarial Analysis of Financial Experience;
- Exhibit V Schedule of Funding Progress;

Statistical Section (for Funding Purposes)

- Exhibit VI Schedule of Average Benefit Payments for Retirees and Beneficiaries¹;
- Exhibit VII Schedule of Participating Employers and Active Members Statistics¹;
- Exhibit VIII Schedule of Benefit Expenses by Type¹;
- Exhibit IX Schedule of Retiree Members by Type of Benefit and Option Selected¹; and
- Exhibit X Employer Contribution Rates.

¹ As permitted by the Actuarial Standard of Practice No. 4 (Measuring Pension Obligations), Segal has utilized participant data provided by ACERA as of November 30, 2018 with age and years of service adjusted to December 31, 2018 in calculating the liabilities for the December 31, 2018 valuation.

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Actuarial Assumptions for Funding Valuation

The non-economic valuation assumptions included in the Actuarial Section were adopted by the Retirement Board based on our recommendations following the November 30, 2016 Experience Analysis. The Board adopted a 7.25% investment return assumption for the December 31, 2018 valuation. The other changes in economic assumptions were documented in our November 30, 2016 Actuarial Experience Study report.

As we disclosed in our December 31, 2018 funding valuation report, the 7.25% investment return assumption that the Board approved for determining the liabilities for funding purposes and used for establishing the employer and employee contribution rates was developed without considering the impact of any future 50/50 excess earnings allocation. This is based on our understanding that Article 5.5 of the Statute, which authorizes the allocation of 50% of excess earnings to the SRBR, does not allow for the use of a different investment return for funding than is used for interest crediting. This would appear in effect to preclude the prefunding of the SRBR through the use of an assumption lower than the market earnings assumption of 7.25%.

As required by the Actuarial Standard of Practice (ASOP) No. 4 ("Measuring Pension Obligations and Determining Pension Plan Costs or Contributions"), we performed a stochastic model, as detailed in our November 30, 2016 Experience Study report, to estimate the impact of the 50% allocation of future excess earnings to the SRBR. The results of our model indicated that the 50/50 allocation of future excess earnings would have about the same impact as an "outflow" (i.e., assets not available to fund the benefits included in the funding valuation) that would average approximately 0.60% of assets over time. For informational purposes only, when we applied the results of our stochastic model to this valuation, we estimated that such an annual outflow would increase the Actuarial Accrued Liability (AAL) measured in this valuation using a 7.25% investment return assumption from \$9.38 billion to \$10.07 billion (for a difference of \$0.69 billion) and would increase the employer's contribution rate by about 4% - 5% of payroll.

It is our opinion that the assumptions used in the December 31, 2018 valuation produce results, which, in aggregate, reflect the future experience of the statutory Retirement Plan. An experience analysis is performed every three years, and the actuarial assumptions adopted by the Board resulting from the experience analysis performed as of November 30, 2016 first became effective in the valuation as of December 31, 2017. The next experience analysis is due to be performed as of November 30, 2019, and the assumptions adopted from that study would first become effective in the valuation as of December 31, 2020.

Valuation Results

In the December 31, 2018 valuation, the ratio of the valuation assets to actuarial accrued liabilities (funded percentage) increased from 76.0% to 77.2%. The aggregate employer rate² has increased from 27.82% of payroll to 27.96% of payroll, while the aggregate employees' rate remained at 9.34% of payroll. The increase in the funded percentage was primarily the result of

² For employers with active member payroll.

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an expected increase due to contributions made to pay down the unfunded liability and a slight gain on the Valuation Value of Assets (VVA) from the recognition of past gains after smoothing. The increase in the aggregate employer contribution rate was primarily the result of actual contributions lower than expected, higher than expected salary increases for active members, and the net effect of amortizing the prior year's UAAL over a lower than expected projected payroll, offset somewhat by the slight gain on the VVA after smoothing.

Under the actuarial value of assets method, the total unrecognized net investment loss as of December 31, 2018 is \$569.1 million. This net investment loss will be recognized in the determination of the actuarial value of assets for funding purposes in the next few years, and will offset any investment gains that may occur after December 31, 2018. This implies that if the Association earns the assumed net rate of investment return of 7.25% per year on a fair value basis, it will result in investment losses on the actuarial value of assets in the next few years. So, if the actual market return is equal to the assumed 7.25% rate and all other actuarial assumptions are met, the contribution requirements would generally increase in the next few years.

The net deferred loss of \$569.1 million represents 7.5% of the fair value of assets as of December 31, 2018. Unless offset by future investment gains or other favorable experience, the recognition of the \$569.1 million market losses is expected to have an impact on the Association's future funded percentage and contribution rate requirements. Under a simplified approach, which takes into account the size of the valuation and the SRBR reserves, this potential impact may be illustrated as follows:

- If a proportion of the net deferred loss that is commensurate with the size of the valuation reserves were recognized immediately in the valuation value of assets, the funded percentage would decrease from 77.2% to 71.8%.
- If a proportion of the net deferred loss that is commensurate with the size of the valuation reserves were recognized immediately in the valuation value of assets, the aggregate employer rate³ would increase from 27.96% to about 31.2% of payroll.

To the best of our knowledge, the December 31, 2018 funding valuation report is complete and accurate and in our opinion presents the Plan's current funding information.

December 31, 2019 GASB Statement 67 Actuarial Valuation for Financial Reporting Purposes

Segal also prepared the December 31, 2019 GASB Statement 67 actuarial valuation for financial reporting purposes. The valuation was performed in order to comply with GASB Statement 67 and we certify that the assumptions and methods used for financial reporting purposes meet the parameters set by ASOPs and our understanding of generally accepted accounting principles (GAAP) applicable in the United States of America as promulgated by GASB. The GASB rules only define pension liability and expense for financial reporting purposes, and do not apply to contribution amounts for pension funding purposes.

³ For employers with active member payroll.

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When measuring pension liability, GASB uses the same actuarial cost method (Entry Age) and the same type of discount rate (expected return on assets) as ACERA uses for funding. This means that the Total Pension Liability (TPL) measure for financial reporting is determined on generally the same basis as ACERA's Actuarial Accrued Liability (AAL) measure for funding. The Net Pension Liability (NPL) is equal to the difference between the TPL and the Plan's Fiduciary Net Position. The Plan's Fiduciary Net Position is equal to the fair value of assets and therefore, the NPL measure is very similar to an Unfunded Actuarial Accrued Liability (UAAL) calculated on a fair value basis.

As stated in the funding valuation subsection herein entitled Actuarial Assumptions for Funding Valuation, the investment return assumption used in the funding valuation excludes the impact of any future 50/50 excess earnings allocation to the SRBR. For the December 31, 2018 funding valuation, the investment return assumption adopted by the Board was 7.25%, as noted earlier. For the December 31, 2019 funding valuation, the Board carried forward the 7.25% investment return assumption, and that assumption was also used for the December 31, 2019 GASB 67 valuation discussed in this section. In order to estimate the impact of the 50% allocation of future excess earnings to the SRBR for the December 31, 2019 valuation, we used our stochastic model and the results of our model indicated that the 50% allocation would have about the same impact as an "outflow" (i.e., assets not available to fund the benefits included in the determination of the TPL) that would average approximately 0.60% of assets over time. For financial reporting purposes, we have taken the 0.60% "outflow" and incorporated that into our GASB crossover test (Appendix A in the GASB Statement 67 valuation report)⁴ along with the additional future employer contributions that would result from those future allocations of excess earnings to the SRBR under ACERA's funding policy.

The NPLs measured as of December 31, 2019 and 2018 were determined by rolling forward the TPLs for the funded benefits as of December 31, 2018 and December 31, 2017, respectively. Similar to last year, we have included in the TPL as of December 31, 2019 the non-OPEB unlimited Actuarial Accrued Liability of \$198.5 million, which was calculated by rolling forward the total unlimited non-OPEB AAL as of December 31, 2018.

We have also continued the practice of adjusting the Plan's Fiduciary Net Position as of December 31, 2019 to include the \$40.4 million set aside by the Retirement Board in the SRBR reserve to pay non-vested Supplemental COLA and retired member death benefits as of December 31, 2019.⁵ It should be noted that as of December 31, 2019, the deferred investment gain for the entire Plan was \$260.7 million and the Contingency Reserve was \$0. Consequently, we have added to the Plan's Fiduciary Net Position the proportionate share of one-half of the net deferred investment gain that is commensurate with the size of the non-OPEB SRBR reserve, or \$3.8 million, after first replenishing the Contingency Reserve from \$0 to \$89.4 million (1% of total assets).

⁴ The purpose of the GASB crossover test is to determine if the full expected return (or 7.25% in this case) can be used as the discount rate to determine the TPL and the NPL. That is, if there is no crossover point where the projected benefit payments would exceed the plan's fiduciary net position, then the full expected return assumption can be used. As detailed in the GASB Statement 67 valuation report, ACERA does pass the crossover test, which means that the full 7.25% investment rate of return assumption can be used as the discount rate to determine the TPL and the resulting NPL.

⁵ We have excluded the liability and the assets associated with the OPEB component of the SRBR reserve account because it is our understanding that those amounts are reportable under GASB 74/75.

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The net effect of the adjustments to the Plan's Fiduciary Net Position as of December 31, 2019 for non-OPEB SRBR benefits was an additional \$44.2 million.

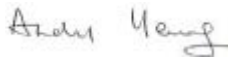
Note that the proportionate share of the deferred market gain as of December 31, 2019 for the Pension Plan was equal to \$85.5 million, and in calculating the Plan's Fiduciary Net Position we have adjusted the Pension Plan's valuation value of assets in the funding valuation to reflect that amount as well as the \$89.4 million of deferred market gain to replenish the Contingency Reserve.

The \$154.3 million difference between the \$198.5 million added to the TPL and the net \$44.2 million added to the Plan's Fiduciary Net Position as of December 31, 2019 represents the NPL attributable to the non-OPEB SRBR benefits.

Note number 5 to the Basic Financial Statements and the Required Supplementary Information included in the Financial Section of the CAFR were prepared by the Association based on the results of the GASB Statement No. 67 actuarial valuation as of December 31, 2019 prepared by Segal.

The undersigned are members of the American Academy of Actuaries and meet the qualification requirements to render the actuarial opinion contained herein.

Sincerely,



Andy Yeung, ASA, EA, MAAA, FCA
Vice President & Actuary



Eva Yum, FSA, EA, MAAA
Senior Actuary

JB/hy
Enclosures

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Actuary's Certification Letter – SRBR



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May 21, 2020

Board of Retirement
Alameda County Employees' Retirement Association
475 14th Street, Suite 1000
Oakland, California 94612-1900

**Re: Alameda County Employees' Retirement Association
December 31, 2018 Actuarial Valuation of the Discretionary SRBR Benefits
for Sufficiency Purposes**

Dear Members of the Board:

Segal prepared the December 31, 2018 actuarial valuation of the discretionary benefits provided through the Supplemental Retiree Benefits Reserve (SRBR) of the Alameda County Employees' Retirement Association (ACERA) for sufficiency purposes. We certify that the valuation was performed in accordance with generally accepted actuarial principles and practices. In particular, it is our understanding that the assumptions and methods used for sufficiency purposes with regard to the Other Postemployment Benefits (OPEB) and non-OPEB benefits provided by the SRBR meet the parameters set by Actuarial Standards of Practice (ASOPs).

A discussion of the assumptions and methods used in the separate December 31, 2019 actuarial valuation for financial reporting purposes under GASB Statement No. 74 for the discretionary OPEB benefits provided by the SRBR is presented on page 4 of this letter. In addition, we have also provided a discussion of the assumptions and methods used for financial reporting purposes under GASB Statement No. 67 for the statutory Retirement Plan benefits and the discretionary non-OPEB benefits provided by the SRBR at the end of our actuarial certification letter pertaining to the statutory Retirement Plan benefits dated May 21, 2020. The pertinent GASB Statement No. 67 information from that letter pertaining to the non-OPEB benefits provided by the SRBR is also provided herein.

December 31, 2018 Actuarial Valuation for Sufficiency Purposes

Actuarial valuations are performed on an annual basis with the last valuation completed on December 31, 2018. The actuarial calculations were based upon the benefits provided under the terms of the substantive plan in effect at the time of the December 31, 2018 valuation. The December 31, 2018 actuarial valuation is based on the plan of benefits verified by ACERA and on participant, premium, and financial data provided by ACERA. Segal conducted an examination of all participant data for reasonableness and we concluded that it was reasonable

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and consistent with the prior year's data. A summary of the average OPEB for new retired members, by years of service, is enclosed as Exhibit IV.

We did not audit the Association's financial statements. For the actuarial valuation for sufficiency purposes, SRBR assets are valued at actuarial value. Under this method, the assets used to determine the liabilities of the SRBR and the number of years the SRBR can continue to pay its current level of benefits (i.e., the sufficiency) take into account fair value by recognizing the differences between the total return at fair value and the expected investment return over 10 six-month periods. It should be noted that under the actuarial value of assets (AVA) method, the total unrecognized net investment loss as of December 31, 2018 is \$569.1 million. This net investment loss will be recognized in the determination of the actuarial value of assets in the next few years (i.e., deferred), and it will offset any investment gains that may occur after December 31, 2018.

The discretionary benefits provided through the SRBR include OPEB and non-OPEB. Benefits classified under OPEB include postretirement medical, dental, and vision benefits. Benefits classified under non-OPEB include supplemental COLAs and burial allowance.

For valuation purposes, the total cost of providing future postemployment benefits is projected, using actuarial assumptions that are common for both the statutory retirement and the discretionary SRBR benefits (e.g. turnover, mortality, disability, retirement, etc.), and assumptions that are unique to the discretionary SRBR OPEB (e.g., health care trend assumptions, etc.). The liabilities associated with providing non-OPEB SRBR benefits are disclosed together with the statutory Retirement Plan benefits under GASB 67. The liabilities associated with providing OPEB SRBR benefits are disclosed under GASB 74.

Based on the AVA available as of December 31, 2018, the SRBR would only be able to pay benefits until 2040 for OPEB and until 2036 for non-OPEB. As noted above, the Association had deferred investment losses of \$569.1 million that were not yet recognized in determining the combined actuarial value of assets for the Retirement Plan and the SRBR Plan as of December 31, 2018. The deferred losses of \$569.1 million represent 7.5% of the fair value of assets as of December 31, 2018, and will decrease the rate of return on the actuarial value of assets over the next few years, which may shorten the sufficiency period of the SRBR.

Segal prepared all of the supporting schedules in the actuarial section of the Association's Comprehensive Annual Financial Report (CAFR) based on the results of the December 31, 2018 actuarial valuation for sufficiency purposes. A listing of the supporting schedules related to the discretionary SRBR benefits that Segal prepared for inclusion in the actuarial and statistical sections of the Association's CAFR is provided below. ACERA's staff prepared the remaining trend data schedules in the statistical section.

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Actuarial Section (for Sufficiency Purposes)

- Exhibit I Schedule of Active Member Valuation Data¹;
Exhibit II Retirees Added To and Removed From OPEB Payroll¹;
Exhibit III Member Benefit Coverage Information (OPEB) and Schedule of
Funded Liabilities by Type (non-OPEB); and

Statistical Section (for Sufficiency Purposes)

- Exhibit IV Schedule of Average Other Postemployment Benefits (OPEB).

The non-economic valuation assumptions included in the Actuarial Section were adopted by the Retirement Board based on our recommendations following the November 30, 2016 Experience Analysis and specific health care related assumptions recommended for the December 31, 2018 SRBR valuation. The Board adopted a 7.25% investment return assumption for the December 31, 2018 valuation. The other changes in economic assumptions were documented in our November 30, 2016 Actuarial Experience Study report. Note that the investment return assumption for sufficiency purposes was developed without taking into consideration the impact of the 50/50 excess earnings allocation between the statutory retirement and SRBR asset pools.

The actuarial assumptions common to both the statutory retirement and discretionary SRBR benefits are provided in the Actuarial Section. Additional assumptions specific to the OPEB are included as an attachment to this letter (Schedule of Actuarial Assumptions). It is our opinion that the assumptions used in the December 31, 2018 valuation produce results, which, in aggregate, reflect the future experience of the SRBR. An experience analysis is performed every three years, and the actuarial assumptions adopted by the Board resulting from the experience analysis performed as of November 30, 2016 first became effective in the valuation as of December 31, 2017. The next experience analysis is due to be performed as of November 30, 2019, and the assumptions adopted from that study would first become effective in the valuation as of December 31, 2020.

To the best of our knowledge, the December 31, 2018 valuation report is complete and accurate and in our opinion presents the Plan's current sufficiency information.

December 31, 2019 GASB Statement No. 74 Actuarial Valuation for Financial Reporting Purposes for the Discretionary OPEB Benefits Provided by the SRBR

Segal also prepared the December 31, 2019 GASB Statement No. 74 actuarial valuation for financial reporting purposes, which included information for the OPEB benefits payable from the SRBR. The valuation was performed in order to comply with GASB Statement No. 74 and we certify that the assumptions and methods used for financial reporting purposes meet the parameters set by ASOPs and our understanding of generally accepted accounting principles

¹ As permitted by the Actuarial Standard of Practice No. 4 (Measuring Pension Obligations), Segal has utilized participant data provided by ACERA as of November 30, 2018 with age and years of service adjusted to December 31, 2018 in calculating the liabilities for the December 31, 2018 valuation.

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Alameda County Employees' Retirement Association
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applicable in the United States of America as promulgated by the GASB. For the December 31, 2018 SRBR sufficiency valuation, the investment return assumption adopted by the Board was 7.25%, as noted earlier. For the December 31, 2019 GASB Statement No. 74 (OPEB) and Statement No. 67 (non-OPEB) financial reporting valuations, the Board continued the use of a 7.25% investment return assumption. In addition, the results of the December 31, 2019 GASB Statement No. 74 valuation reflect the health care trend assumptions recommended for the sufficiency study for the SRBR as of December 31, 2019, which were provided in our letter dated May 6, 2020.

The Total OPEB Liability (TOL) measured as of December 31, 2019 of \$1,083.1 million has been determined by rolling forward the liability results used in determining the sufficiency of the SRBR to provide medical, dental, and vision subsidy benefits as of December 31, 2018.² That TOL has been adjusted to reflect the health care trend assumptions recommended for the sufficiency study for the SRBR as of December 31, 2019 (reference: our letter dated May 6, 2020). The only changes (from the December 31, 2018 sufficiency of the SRBR OPEB valuation to the December 31, 2019 GAS 74 valuation) in trend assumptions were to the Medicare Part B premium trend (reflect actual 6.7% increase from calendar year 2019 to 2020 and trend for all future years increased from 4.0% to 4.5%) and a one-time reduction of 1.20% to the first year non-Medicare plan trend of 6.75% and 0.90% to the first year Medicare plan trend of 6.50% to reflect the recent repeal of the Health Insurance Tax (HIT) taking effect in 2021.

We have also continued the practice of adjusting the Plan's Fiduciary Net Position of \$970.2 million as of December 31, 2019 to include the \$888.2 million set aside by the Retirement Board in the SRBR reserve to pay OPEB benefits as of December 31, 2019. This includes \$877.8 million in the OPEB-related SRBR reserve (after reducing the reserve by the \$6.5 million SRBR implicit subsidy transfer), and \$10.4 million in the 401(h) reserve. It should be noted that as of December 31, 2019, the deferred investment gain for the entire Plan was \$260.7 million. Consequently, after first replenishing the Contingency Reserve from \$0 to \$89.4 million (1% of total assets), we have added to the Plan's Fiduciary Net Position the proportionate share of one-half of the net deferred investment gain that is commensurate with the size of the OPEB SRBR reserve to total SRBR and 401(h) reserve to valuation and 401(h) reserve, or \$82.0 million (which will cause the future interest crediting rate to the SRBR reserve to be raised above 7.25% per year).

Note number 7 to the Basic Financial Statements and the Required Supplementary Information included in the Financial Section of the CAFR were prepared by the Association based on the results of the GASB Statement No. 74 actuarial valuation as of December 31, 2019 prepared by Segal.

² When measuring OPEB liability, GASB uses the same actuarial cost method (Entry Age) and, for benefits that are being fully funded on an actuarial basis, the same type of discount rate (expected return on assets) as ACERA uses for funding. See discussions on page ii of the December 31, 2019 GASB Statement No. 74 actuarial valuation regarding the source of funding for payment of OPEB SRBR benefits not covered by current OPEB Plan's Fiduciary Net Position in the SRBR.

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December 31, 2019 GASB Statement No. 67 Actuarial Valuation for Financial Reporting Purposes for the Discretionary Non-OPEB Benefits Provided by the SRBR

As noted in our actuarial certification letter for the statutory Retirement Plan benefits dated May 21, 2020, Segal also prepared the December 31, 2019 GASB Statement No. 67 actuarial valuation for financial reporting purposes, which included information for the non-OPEB benefits payable from the SRBR. The valuation was performed in order to comply with GASB Statement No. 67 and we certify that the assumptions and methods used for financial reporting purposes meet the parameters set by ASOPs and our understanding of generally accepted accounting principles applicable in the United States of America as promulgated by the GASB.

For the statutory Retirement Plan benefits, the Net Pension Liabilities (NPLs) measured as of December 31, 2019 and 2018 have been determined by rolling forward the Total Pension Liabilities (TPLs) as of December 31, 2018 and December 31, 2017, respectively.³ Similar to last year, we have included in the TPL as of December 31, 2019 the non-OPEB unlimited Actuarial Accrued Liability of \$198.5 million, which was calculated by rolling forward the total unlimited non-OPEB AAL as of December 31, 2018.

We have also continued the practice of adjusting the Plan's Fiduciary Net Position as of December 31, 2019 to include the \$40.4 million set aside by the Retirement Board in the SRBR reserve to pay non-vested Supplemental COLA and retired member death benefits as of December 31, 2019.⁴ It should be noted that as of December 31, 2019, the deferred investment gain for the entire Plan was \$260.7 million and the Contingency Reserve was \$0. Consequently, we have added to the Plan's Fiduciary Net Position the proportionate share of one-half of the net deferred investment gain that is commensurate with the size of the non-OPEB SRBR reserve, or \$3.8 million, after first replenishing the Contingency Reserve from \$0 to \$89.4 million (1% of total assets). The net effect of the adjustments to the Plan's Fiduciary Net Position as of December 31, 2019 for non-OPEB SRBR benefits was an additional \$44.2 million.

The \$154.3 million difference between the \$198.5 million added to the TPL and the net \$44.2 million added to the Plan's Fiduciary Net Position as of December 31, 2019 represents the NPL attributable to the non-OPEB SRBR benefits.

Note number 5 to the Basic Financial Statements and the Required Supplementary Information included in the Financial Section of the CAFR were prepared by the Association based on the results of the GASB Statement No. 67 actuarial valuation as of December 31, 2019 prepared by Segal.


³ When measuring pension liability, GASB uses the same actuarial cost method (Entry Age) and the same type of discount rate (expected return on assets) as ACERA uses for funding of the statutory Retirement Plan benefits.

⁴ We have excluded the liability and the assets associated with the OPEB component of the SRBR reserve account because it is our understanding that those amounts are reportable under GASB 74/75.

Board of Retirement
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The undersigned are members of the American Academy of Actuaries and meet the qualification requirements to render the actuarial opinion contained herein.

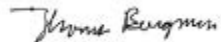
Sincerely,



Andy Yeung, ASA, EA, MAAA, FCA
Vice President & Actuary



Eva Yum, FSA, EA, MAAA
Senior Actuary



Thomas Bergman, ASA, EA, MAAA
Retiree Health Actuary

JB/hy
Enclosures

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Summary of Actuarial Assumptions and Methods

Assumptions For Pension Plan

The following assumptions have been adopted by the Board of Retirement for the December 31, 2018, valuation based on the November 30, 2016, triennial experience study.

Summary of Assumptions

Actuarial Assumed Interest Rate	7.25%
Inflation Rate	3.00%
Payroll Growth Increase	3.50%
Projected Salary Increases	
General:	8.30% to 3.90%
Safety:	11.30% to 4.30%
These rates include inflation and real across-the-board salary increases.	
Retiree Cost-of-Living Adjustment (Basic)	
for Tier 1 and 3 members:	3.00%
for Tier 2 and 4 members:	2.00%
Employee Contribution Crediting Rate	7.25%

Net Investment Return

For valuation purposes, the assumed rate of return on the valuation value of assets was 7.25%, net of administration and investment expenses.

Employee Contribution Crediting Rate

7.25%, compounded semi-annually, subject to the availability of net earnings. ACERA operates under the Alternate Financial Provisions of Article 5.5 of the 1937 Act. The employee contribution crediting rate is the assumed actuarial investment rate of return to the extent that “net earnings” as defined in Article 5.5 are available. In addition, whenever there is a remaining balance of “net earnings”, after all other required crediting, a portion of that remaining balance is also credited, as described in Article 5.5.

Actuarial Value of Assets

The Actuarial Value of Assets is determined by taking Market Value of Assets (MVA) less unrecognized returns in each of the last ten six-month interest crediting periods. Unrecognized returns are equal to the difference between the actual market return and the expected return on the market value, and are recognized semi-annually over a five-year period. The actuarial value of asset (AVA) is limited by a 40% corridor; the AVA cannot be less than 60% of MVA, or greater than 140% of MVA.

Post-Retirement Mortality

The actuarial valuation uses the Headcount-Weighted

RP-2014 (RPH-2014) Healthy Annuitant Mortality Tables, projected generationally with the two-dimensional MP-2016 projection scale adjusted as follows:

(A) HEALTHY*	
General Members and All Beneficiaries	No setback for males and females.
Safety Members	No setback for males and females.
(B) DISABILITY*	
General Members	Set forward seven years for males and set forward four years for females.
Safety Members	Set forward two years for males and no set forward for females.
(C) FOR EMPLOYEE CONTRIBUTION RATE PURPOSES	
General Members	No setback for males and females, projected 20 years with two-dimensional mortality improvement Scale MP-2016, weighted 30% male and 70% female.
Safety Members	No setback for males and females, projected 20 years with two-dimensional mortality improvement Scale MP-2016, weighted 75% male and 25% female.

* The RPH-2014 mortality tables and adjustments as shown above reasonably reflect the mortality experience as of measurement date. The mortality tables were adjusted to future years using the generational projection to reflect future mortality improvement between the measurement date and those years.

Assumed Retirement and Termination Rates

The rates shown for each cause represent the likelihood that a given member will terminate at a particular age or with the particular service for the indicated reason. For example, if the rate of retirement for a General

Tier 1 member age 50 is 4.00, then it is assumed that 4.00 percent of the General Tier 1 members in this age bracket will receive service retirement during the year.

The following schedule indicates the assumed retirement rates.

Assumed Retirement Rates¹

Age	Rates (%)							
	General Tier 1	General Tier 2	General Tier 3	General Tier 4	Safety Tier 1 ²	Safety Tier 2,2D ²	Safety Tier 2C ²	Safety Tier 4
49	0.00	0.00	0.00	0.00	0.00	10.00	0.00	0.00
50	4.00	2.00	6.00	0.00	35.00	15.00	4.00	4.00
51	4.00	2.00	3.00	0.00	30.00	15.00	2.00	2.00
52	4.00	2.00	5.00	4.00	25.00	15.00	2.00	2.00
53	4.00	2.00	6.00	1.50	35.00	15.00	3.00	3.00
54	4.00	2.00	6.00	1.50	45.00	15.00	6.00	6.00
55	6.00	2.00	12.00	2.00	45.00	15.00	10.00	10.00
56	8.00	3.00	13.00	2.50	45.00	15.00	12.00	12.00
57	10.00	4.00	13.00	3.50	45.00	15.00	20.00	20.00
58	12.00	4.00	14.00	3.50	45.00	20.00	10.00	10.00
59	14.00	5.00	16.00	4.50	45.00	20.00	15.00	15.00
60	20.00	7.00	21.00	6.00	45.00	30.00	60.00	60.00
61	20.00	9.00	20.00	8.00	45.00	30.00	60.00	60.00
62	35.00	15.00	30.00	18.00	45.00	30.00	60.00	60.00

¹ The retirement rates only apply to members that are eligible to retire at the age shown.

² Retirement rate is 100% after a member accrues a benefit of 100% of final average earnings..

Assumed Retirement Rates (continued)¹

Age	Rates (%)							
	General Tier 1	General Tier 2	General Tier 3	General Tier 4	Safety Tier 1 ²	Safety Tier 2,2D ²	Safety Tier 2C ²	Safety Tier 4
63	30.00	16.00	25.00	15.00	45.00	30.00	60.00	60.00
64	30.00	18.00	25.00	17.00	45.00	50.00	60.00	60.00
65	35.00	25.00	30.00	22.00	100.00	100.00	100.00	100.00
66	35.00	25.00	25.00	25.00	100.00	100.00	100.00	100.00
67	30.00	25.00	25.00	25.00	100.00	100.00	100.00	100.00
68	30.00	30.00	25.00	30.00	100.00	100.00	100.00	100.00
69	35.00	35.00	50.00	35.00	100.00	100.00	100.00	100.00
70	65.00	50.00	65.00	50.00	100.00	100.00	100.00	100.00
71	65.00	50.00	65.00	50.00	100.00	100.00	100.00	100.00
72	65.00	50.00	65.00	50.00	100.00	100.00	100.00	100.00
73	65.00	50.00	65.00	50.00	100.00	100.00	100.00	100.00
74	65.00	50.00	65.00	50.00	100.00	100.00	100.00	100.00
75	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00

1 The retirement rates only apply to members that are eligible to retire at the age shown.

2 Retirement rate is 100% after a member accrues a benefit of 100% of final average earnings.

Assumed Termination Rates Before Retirement

The following schedules indicate the assumed rates before retirement for disability, termination, and mortality.

Disability

Age	General Rate (%) ¹	Safety Rate (%) ²
20	0.00	0.00
25	0.01	0.03
30	0.03	0.26
35	0.05	0.58
40	0.08	0.73
45	0.19	0.78
50	0.31	1.52
55	0.38	2.00
60	0.43	2.60

1 60% of General disabilities are assumed to be service connected disabilities. The other 40% are assumed to be non-service connected disabilities.

2 100% of Safety disabilities are assumed to be service connected disabilities.

Termination

Less than 5 years of Service ¹		
Years of Service	General Rate (%)	Safety Rate (%)
0	11.00	4.00
1	9.00	3.50
2	8.00	3.50
3	6.00	2.50
4	6.00	2.00
5 Years of Service or More ²		
Age	General Rate (%)	Safety Rate (%)
20	6.00	2.00
25	6.00	2.00
30	5.40	2.00
35	4.40	1.70
40	3.40	1.20
45	3.00	1.00
50	3.00	1.00
55	3.00	1.00
60	3.00	0.40

1 60% of all terminated members with less than 5 years of service are assumed to choose a refund of contributions. The other 40% are assumed to choose a deferred vested benefit.

2 35% of all terminated members with 5 or more years of service are assumed to choose a refund of contributions. The other 65% are assumed to choose a deferred vested benefit. No termination is assumed after a member is eligible for retirement (as long as a retirement rate is present).

Mortality¹

Age	General Rate (%) ²		Safety Rate (%) ²	
	Male	Female	Male	Female
20	0.05	0.02	0.05	0.02
25	0.05	0.02	0.05	0.02
30	0.05	0.02	0.05	0.02
35	0.05	0.03	0.05	0.03
40	0.06	0.04	0.06	0.04
45	0.10	0.07	0.10	0.07
50	0.17	0.11	0.17	0.11
55	0.27	0.17	0.27	0.17
60	0.45	0.24	0.45	0.24
65	0.78	0.36	0.78	0.36

1 Generational projections beyond the base year (2014) are not reflected in the above mortality rates. All pre-retirement deaths are assumed to be non-service connected.

2 Based on the Headcount-Weighted PR-2014 (RPH-2014) Employee Mortality Tables multiplied by 80%, projected generationally with two-dimensional MP-2016 projection scale.

Salary Increases

The annual rate of compensation increase has three components: inflation, across-the-board salary increases (other than inflation), and merit/promotional increases based on service.

Inflation: 3.00%

Across-the-board salary increase: 0.50%

Merit/promotional increases based on service:

Service	General	Safety
0-1	4.80%	7.80%
1-2	4.80%	7.80%
2-3	3.90%	7.00%
3-4	2.40%	4.40%
4-5	1.90%	3.50%
5-6	1.60%	2.30%
6-7	1.50%	1.60%
7-8	1.10%	1.00%
8-9	0.80%	1.00%
9-10	0.80%	0.90%
10-11	0.50%	0.80%
11+	0.40%	0.80%

Actuarial Cost Method

Entry Age Actuarial Cost Method. Entry Age on valuation date minus years of service. Normal Cost and Actuarial Accrued Liability are calculated on an individual basis and are based on costs allocated as a level percentage of compensation, as if the current benefit formula for each individual has always been in effect.

Amortization Method

Unfunded Actuarial Accrued Liability (UAAL) is amortized as a level percentage of payroll (3.50% payroll growth assumed).

Prior to January 1, 2012, the total UAAL was amortized on a 30-year decreasing period, with 21 years remaining as of December 31, 2011 (and 14 years remaining as of December 31, 2018).

On or after January 1, 2012, any new UAAL resulting from plan amendments are amortized over separate decreasing 15-year periods; early retirement incentive programs (ERIPs) are amortized over separate decreasing 5-year periods; assumption and method changes are amortized over separate decreasing 20-year periods; and experience gains/losses are also amortized over separate decreasing 20-year periods.

Alameda County Office of Education's UAAL amortization under the declining employer payroll policy is level dollar.

Consumer Price Index (San Francisco Bay Area)

Inflation assumption is 3.00% per year. Retiree COLA increases due to CPI are subject to 3% maximum change per year for General Tier 1, General Tier 3 and Safety Tier 1; and 2% maximum change per year for General Tier 2, General Tier 4, Safety Tier 2, Safety Tier 2C, Safety Tier 2D, and Safety Tier 4.

Actuarial Experience Study

The postretirement and preretirement demographic assumptions are based on the plan's actuarial experience through the last triennial experience study as of November 30, 2016, which was approved by the Board of Retirement on December 21, 2017.

Retirement Age and Benefit for Deferred Vested Members

For deferred vested members, retirement age assumptions are as follows:

General	Age 61
Safety	Age 56

For future deferred vested members who terminate with less than five years of service and are not vested are to retire at age 70 for both General and Safety if they decide to leave their contributions on deposit.

It is assumed that 30% of future General and 60% of future Safety deferred vested members will continue to work for a reciprocal employer. For reciprocals, 3.90% and 4.30% compensation increases per annum for General and Safety, respectively.

Future Benefit Accruals

One year of service per year of employment plus 0.003 years of additional service for General members and 0.006 years of additional service for Safety members, to anticipate conversion of unused sick leave for each year of employment.

Inclusion of Deferred Vested Members

All deferred vested members are included in this valuation.

Data Adjustments

Data as of November 30 has been adjusted to December 31 by adding one month of age and, for active members, one month of service.

Form of Payment

All active and inactive vested members are assumed to elect the unmodified option at retirement.

Percent of Members Married

70% of male members and 50% of female members.

Age of Spouse

Female spouses are 3 years younger than their male member spouses. Male spouses are 2 years older than their female member spouses.

Unknown Data for Members

Same as those exhibited by members with similar known characteristics. If not specified, members are assumed to be male.

Payroll Growth

Inflation of 3.00% per year plus real “across-the-board” salary increases of 0.50% per year.

Increase in Internal Revenue Code Section 401(a)(17) Compensation Limit

Increase of 3.00% per year from valuation date.

Increase in Section 7522.10 Compensation Limit

Increase of 3.00% per year from valuation date.

Terminal Pay Assumptions

Additional pay elements are expected to be received during a member’s final average earnings period. The percentages, added to the final year salary, used in this valuation are:

Membership Category	Service Retirement	Disability Retirement
General Tier 1	8.00%	6.50%
General Tier 2	3.00%	1.40%
General Tier 3	8.00%	6.50%
General Tier 4	N/A	N/A
Safety Tier 1	8.50%	6.40%
Safety Tier 2	3.50%	2.10%
Safety Tier 2C	3.50%	2.10%
Safety Tier 2D	3.50%	2.10%
Safety Tier 4	N/A	N/A

CHANGES IN ACTUARIAL ASSUMPTIONS

There have been no changes in actuarial assumptions since the last valuation.

Active Member Valuation Data – Pension Plan (Actuary’s Exhibit I)

Valuation Date ¹	No. of Participating Agencies	Plan Type	Number	Annual Payroll (\$)²	Annual Average Pay (\$)	% Increase in Average Pay³
12/31/2010	7	General	9,391	747,336,146	79,580	2.45%
		Safety	1,488	151,005,579	101,482	1.53%
		Total	10,879	898,341,725	82,576	2.23%
12/31/2011	7	General	9,283	745,444,475	80,302	0.91%
		Safety	1,441	147,044,625	102,043	0.55%
		Total	10,724	892,489,100	83,224	0.78%
12/31/2012	7	General	9,392	762,983,211	81,238	1.17%
		Safety	1,408	143,518,009	101,930	-0.11%
		Total	10,800	906,501,220	83,935	0.85%
12/31/2013	7	General	9,485	772,431,136	81,437	0.24%
		Safety	1,392	144,373,236	103,716	1.75%
		Total	10,877	916,804,372	84,288	0.42%
12/31/2014	7	General	9,617	800,224,521	83,209	2.18%
		Safety	1,408	148,623,609	105,557	1.78%
		Total	11,025	948,848,130	86,063	2.11%
12/31/2015	7	General	9,634	812,636,114	84,351	1.37%
		Safety	1,437	156,897,481	109,184	3.44%
		Total	11,071	969,533,595	87,574	1.76%
12/31/2016	7	General	9,673	839,157,054	86,753	2.85%
		Safety	1,438	164,494,775	114,391	4.77%
		Total	11,111	1,003,651,829	90,330	3.15%
12/31/2017	7 ⁴	General	9,887	884,429,873	89,454	3.11%
		Safety	1,436	171,231,780	119,242	4.24%
		Total	11,323	1,055,661,653	93,232	3.21%
12/31/2018	7	General	9,960	920,863,594	92,456	3.36%
		Safety	1,389	172,872,084	124,458	4.37%
		Total	11,349	1,093,735,678	96,373	3.37%
12/31/2019	7	General	9,960	952,171,197	95,600	3.40%
		Safety	1,376	177,005,751	128,638	3.36%
		Total	11,336	1,129,176,948	99,610	3.36%

¹ As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

² Projected compensation was calculated by increasing the prior calendar year's compensation (assuming every employee will work full time) by the salary increase assumption.

³ Reflects the increase in average salary for members at the beginning of the year versus those at the end of the year. It does not reflect the average salary increases received by members who worked the full year.

⁴ Starting with the December 31, 2017 valuation date, there were no active members from the Alameda County Office of Education; however, there were still retired members from that participation agency.

**Retirees and Beneficiaries Added To and Removed From Retiree Payroll
(Actuary's Exhibit II)**

Valuation Date (December 31) ¹	Added to Rolls		Removed from Rolls		Rolls at End of Year		% Increase in Retiree Allowance	Average Annual Allowance	Change in Average Annual Allowance
	Number	Annual Allowance ² (in \$000's)	Number	Annual Allowance (in \$000's)	Number	Annual Allowance (in \$000's)			
2010	489	\$ 27,700	(264)	\$ (5,956)	7,558	\$ 278,180	8.48%	\$ 36,806	5.25%
2011	577	30,660	(229)	(6,177)	7,906	302,663	8.80%	38,283	4.01%
2012	511	30,485	(242)	(6,269)	8,175	326,879	8.00%	39,985	4.45%
2013	625	33,150	(234)	(6,182)	8,566	353,847	8.25%	41,308	3.31%
2014	498	28,677	(251)	(7,156)	8,813	375,368	6.08%	42,593	3.11%
2015	469	27,312	(292)	(9,125)	8,990	393,555	4.85%	43,777	2.78%
2016	523	31,922	(271)	(8,778)	9,242	416,699	5.88%	45,088	2.99%
2017	512	32,718	(275)	(8,112)	9,479	441,305	5.90%	46,556	3.26%
2018	583	36,805	(279)	(10,484)	9,783	467,626	5.96%	47,800	2.67%
2019	590	40,287	(295)	(10,784)	10,078	497,129	6.31%	49,328	3.20%

1 As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

2 Includes data adjustments and automatic cost-of-living adjustments granted on April 1.

Actuarial Analysis of Financial Experience**(Actuary's Exhibit IV)**

(Dollars in Millions)

	Plan Years									
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Prior Valuation Unfunded/(Prefunded) Actuarial Accrued Liability	\$ 2,157	\$ 1,802	\$ 1,791	\$ 1,911	\$ 1,651	\$ 1,729	\$ 1,491	\$ 1,387	\$ 1,110	\$ 894
Salary Increase Greater (Less) than Expected	16	(10)	(8)	(36)	(37)	(72)	(92)	(106)	(80)	(25)
COLA Increase Greater (Less) than Expected	-	-	-	(15)	-	-	-	(11)	(7)	(31)
Asset Return Less (Greater) than Expected	(17)	(11)	22	(61)	(145)	(33)	300	225	339	179
Other Experience (Including Scheduled UAAL Payment)	(19)	(20)	(3)	(8)	(18)	27	30	31	25	29
Economic Assumption Changes	-	-	-	-	-	-	-	-	-	64
Non-economic Assumption Changes	-	396 ¹	-	-	460 ¹	-	-	7 ¹	-	-
Data Corrections	-	-	-	-	-	-	-	(42) ²	-	-
Ending Unfunded/(Prefunded) Actuarial Accrued Liability	\$ 2,137	\$ 2,157	\$ 1,802	\$ 1,791	\$ 1,911	\$ 1,651	\$ 1,729	\$ 1,491	\$ 1,387	\$ 1,110

1 Combined effect of changes in non-economic and economic assumptions.

2 Following direction provided by ACERA, some retirees who were previously assumed to be married are now classified as single with no beneficiary eligible for an automatic continuance benefit.

Schedule of Funded Liabilities by Type - Pension Plan¹
(Actuary's Exhibit III)

(Dollars in Thousands)

Valuation Date	Aggregate Accrued Liabilities for				Portion of Accrued Liabilities Covered by Reported Assets			
	Active Member Contributions	Retired/Vested Members	Active Members (Employer Financed Portion)	Total	Valuation Value of Assets	Active Member Contributions	Retired/Vested Members	Active Members (Employer Financed Portion)
12/31/2009	\$ 962,821	\$ 3,244,535	\$ 1,691,975	\$ 5,899,331	\$ 4,789,000	100%	100%	34%
12/31/2010	953,663	3,487,411	1,721,666	6,162,740	4,776,128	100%	100%	19%
12/31/2011	943,618	3,748,179	1,667,686	6,359,483	4,868,689	100%	100%	11%
12/31/2012	930,649	4,006,969	1,675,311	6,612,929	4,883,872	100%	99%	0%
12/31/2013	916,196	4,307,763	1,637,728	6,861,687	5,210,944	100%	100%	0%
12/31/2014	994,870	4,785,190	1,812,012	7,592,072	5,681,097	100%	98%	0%
12/31/2015	1,070,157	4,966,693	1,838,170	7,875,020	6,083,536	100%	100%	3%
12/31/2016	1,122,671	5,210,571	1,904,473	8,237,715	6,436,138	100%	100%	5%
12/31/2017	1,173,799	5,662,738	2,150,524	8,987,061	6,830,379	100%	100%	0%
12/31/2018	1,223,983	5,939,611	2,212,803	9,376,397	7,239,327	100%	100%	3%

¹ The exhibit includes actuarial funded liabilities and assets. The non-valuation reserves such as Supplemental Retirees Benefit Reserve, Death Benefit and Reserve for Interest Fluctuation, etc., are not included.

Events affecting year-to-year comparability:

- 12/31/09 - Investment return assumption decreased from 8.00% to 7.90%; inflation assumption decreased from 3.75% to 3.50%; across-the-board salary increase assumption increased from 0.25% to 0.50%.
- 12/31/11 - Change in non-economic assumptions. Investment return assumption decreased from 7.90% to 7.80%. Effective February 6, 2011 for ACMEA Probation Mgrs. and effective March 6, 2011 for Teamsters Local Union 856, members in these groups can elect to enroll in either Safety Tier 2C (2% @ 50 formula) or Safety Tier 2D (3% @ 55 formula), with payment of additional member cost sharing contributions for Safety Tier 2D. Effective September 30, 2011, all new members hired by the Housing Authority enter General Tier 2.
- 12/31/12 - Modification to Entry Age Normal cost method from aggregate basis to individual basis for normal cost calculation.
- 12/31/14 - Changes in non-economic assumptions. Investment return assumption reduced from 7.80% to 7.60%; inflation assumption decreased from 3.50% to 3.25%.
- 12/31/17 - Changes in non-economic assumptions (including merit and promotional salary increase assumptions and terminal pay assumptions). Investment return assumption reduced from 7.60% to 7.25%; inflation assumption decreased from 3.25% to 3.00%.

Schedule of Funding Progress - Pension Plan (Actuary's Exhibit V)

(Dollars in Thousands)

Actuarial Valuation Date	Valuation Value of Assets ¹ (a)	Actuarial Accrued Liability (AAL) ² (b)	Unfunded (Overfunded) AAL (UAAL) (b-a)	Funded Ratio (%) (a/b)	Annual Covered Payroll (c)	UAAL as a % of Annual Covered Payroll (%) (b-a) / c
12/31/2009	\$ 4,789,000	\$ 5,899,331	\$ 1,110,331	81.2	\$ 882,606	125.8
12/31/2010	4,776,128	6,162,740	1,386,612	77.5	898,342	154.4
12/31/2011	4,868,689	6,359,483	1,490,794	76.6	892,489	167.0
12/31/2012	4,883,872	6,612,929	1,729,057	73.9	906,500	190.7
12/31/2013	5,210,944	6,861,687	1,650,743	75.9	916,803	180.1
12/31/2014	5,681,097	7,592,072	1,910,975	74.8	948,848	201.4
12/31/2015	6,083,536	7,875,020	1,791,484	77.3	969,534	184.8
12/31/2016	6,436,138	8,237,715	1,801,577	78.1	1,003,651	179.5
12/31/2017	6,830,379	8,987,061	2,156,682	76.0	1,055,661	204.3
12/31/2018	7,239,327	9,376,397	2,137,070	77.2	1,093,735	195.4

1 Excludes assets for SRBR and other non-valuation reserves. Includes the following amounts transferred from the SRBR to the employers' advance reserve to compensate the County for the implicit subsidy: 2009-\$5,288; 2010 (estimate provided by ACERA thereafter) \$4,500; 2011 \$4,411; 2012 \$7,370; 2013 \$6,993; 2014 \$5,215; 2015 \$5,325; 2016 \$8,865; 2017 \$5,830; and 2018 \$6,940.

2 Excludes liabilities for SRBR and other non-valuation reserves.

The actuarially determined contributions and actual contributions received from the participating employers are presented in the Schedule of Employer Contributions, included in the Required Supplementary Information Section.

Assumptions for Other Postemployment Benefits (OPEB) Plan

The actuarial assumptions used for the OPEB plan are consistent with those assumptions applied by the Retirement Board for the December 31, 2018, pension valuation, including the use of a 7.25% investment rate of return assumption. For a complete list of actuarial assumptions, refer to the summary of assumptions and methods for the pension plan. The actuarial assumptions that are specific to the OPEB plan are as follows:

Per Capita Health Costs

The combined monthly per capita dental and vision claims cost for plan year 2019 was assumed to be \$48.39. The monthly Medicare Part B premium reimbursement for 2019 is \$135.50. For calendar year 2019, medical costs for a retiree were assumed to be as follows:

Medical Plan ¹	Election Assumption	Monthly Premium	Maximum Monthly Medical Allowance ²
Under Age 65³			
Kaiser HMO	80%	\$ 765.06	\$ 558.00
United Healthcare HMO	10%	1,047.16	558.00
Via Benefits Individual Insurance Exchange ⁴	10%	N/A ⁴	558.00
Age 65 and Older			
Kaiser Senior Advantage	75%	\$ 394.07	\$ 558.00
Via Benefits Individual Insurance Exchange	25%	314.19 ⁵	427.46

1 There are other plans available to retirees under 65, and age 65 and older, that have a range of premiums. The same costs as Kaiser HMO and Kaiser Senior Advantage are assumed for current non-Medicare and Medicare retirees, respectively.

2 The Maximum Monthly Medical Allowance of \$558.00 (\$427.46 for retirees purchasing individual insurance from the Medicare exchange) is subject to the following subsidy schedule:

Completed Years of Service	Percentage Subsidized
10-14	50%
15-19	75%
20+	100%

3 Current retirees under 65 are assumed to elect medical plans in the same proportion as future retirees upon age 65.

4 Via Benefits individual insurance coverage is available to retirees under age 65 residing outside of ACERA medical plans' coverage area. It is assumed that these current retirees under 65 will draw the Maximum Monthly Subsidy (\$558.00)

5 The derivation of amounts expected to be paid out in 2019 from the Health Reimbursement Account for members with 20 or more years of service is provided in the following table. In the table, the amounts expected to be paid for members with 10-14 and 15-19 years of service is also provided.

Derivation of Via Benefits Monthly Per Capita Costs			
Years of Service Category	10-14	15-19	20+
1 Maximum MMA for 2018	\$ 207.00	\$ 310.50	\$ 414.00
2 Total of Maximum MMA (From Jan. 2018 to Dec. 2018)	\$428,904	\$721,688	\$4,497,500
3 Total of Actual Reimbursement (From Jan. 2018 to Dec. 2018)	\$325,204	\$525,411	\$2,821,789
4 Ratio of Actual Reimbursement to Maximum 2018 MMA [(3)/(2)]	75.82%	72.80%	62.74%
5 Average Monthly Per Capita Cost for 2018 [(1)*(4)]	\$ 156.95	\$ 226.05	\$ 259.75
6 Maximum MMA for 2019	\$ 213.73	\$ 320.59	\$ 427.46
7 Increase in Average Monthly per Capita Cost due to the Change in Maximum MMA from 2018 to 2019 [(6)/(1)] * (5)	\$ 162.05	\$ 233.40	\$ 268.19
8 Increased for Expected Medical Trend (6.50%) from 2018 to 2019 [(7)*1.065]	\$ 172.59	\$ 248.57	\$ 285.63
9 Increase for Additional 10% Margin for 2018 Expenses Incurred in 2018 but Reimbursed after December 2018 [(8)*1.10]	\$ 189.85	\$ 273.43	\$ 314.19

Implicit Subsidy

The estimated average per capita premium for retirees under age 65 is \$9,557 per year. Because premiums for retirees under age 65 include active participants for purposes of underwriting, the retirees receive an implicit subsidy from the actives. Had the retirees under age 65 been underwritten as a separate group, their age-based premiums would be higher for most individuals. The excess of the age-based premium over the per capita premium charged makes up the subsidy. Below is a sample of the age-based costs for the retirees under age 65.

Age-Based Average Medical Costs for Retirees Under Age 65				
Age	Retiree		Spouse	
	Male	Female	Male	Female
50	\$ 10,222	\$ 11,643	\$ 7,140	\$ 9,349
55	12,140	12,533	9,554	10,821
60	14,417	13,509	12,790	12,551
64	16,540	14,331	16,146	14,126

Not all ACERA employers are receiving an implicit subsidy reimbursement from the Association. For SRBR sufficiency purposes, the projected implicit subsidy payments have been adjusted (by about 2% reduction of costs shown above) to account for this fact, based on data provided by the County of Alameda’s health consultant.

The adjustment mentioned above has not been applied in the calculation of Actuarial Present Value of Projected Benefits and Accrued Actuarial Liability (AAL).

Health Care Cost Trend Rates

Health care trend measures the anticipated overall rate at which health plan costs are expected to increase in future years. The rates shown below are “net” and are applied to the net per capital costs shown above. The trend shown for a particular plan year is the rate that is to be applied to the premium for the shown calendar year to calculate the next calendar year’s projected premium. For example, the projected 2020 calendar year premium for Kaiser (under age 65) is \$785.44 per month (\$765.06 increased by 2.66%).

Calendar Year	Rate (%)			
	All Non-Medicare Plans ⁽⁴⁾	Medicare Plans ⁽⁵⁾	Dental and Vision	Medicare Part B
2019	7.00 ^{(1),(2)}	6.50 ^{(1),(2)}	4.00 ⁽¹⁾	4.00 ⁽³⁾
2020	6.75	6.25	4.00	4.00
2021	6.50	6.00	4.00	4.00
2022	6.25	5.75	4.00	4.00
2023	6.00	5.50	4.00	4.00
2024	5.75	5.25	4.00	4.00
2025	5.50	5.00	4.00	4.00
2026	5.25	4.75	4.00	4.00
2027	5.00	4.50	4.00	4.00
2028	4.75	4.50	4.00	4.00
2029 & Later	4.50	4.50	4.00	4.00

1 The actual trends are shown below, based on premium renewals for 2020 as reported by ACERA.

Kaiser HMO Early Retiree	United Healthcare HMO Early Retiree		Kaiser Senior Advantage	Dental and Vision
	Healthcare HMO	Early Retiree		
2.66%	3.88%	4.43%	-4.36%	

2 Before adjusting the first-year non-Medicare trend by 1.20% and the first-year Medicare trend by 0.90% to reflect the reinstatement of the Health Insurance Tax (HIT).

3 Based on the 3.00% inflation assumption used in the pension valuation, it is expected that the Social Security COLA from 2019 to 2020 will be large enough to cover the dollar increases in the Medicare Part B premium for most retirees. It is assumed that the standard premium for all retirees in 2020 will be \$140.92 (\$135.50 in 2019 increased by 4.00%) per month.

4 United Healthcare HMO and Kaiser HMO Early Retiree.

5 Via Benefits and Kaiser Senior Advantage.

Assumed Increase in Annual Maximum Benefits

For the “substantive plan design” shown in this report, actuary has assumed:

- Maximum medical allowances for 2020 will increase to \$578.65 per month, then increase with 50% of trend for medical plans, or 3.125% graded down to the ultimate rate of 2.25% over 7 years;
- Dental and vision premium reimbursement will increase with full trend; and,
- Medicare Part B premium reimbursement will increase with full trend.

Participation and Coverage Election

Retired member and beneficiaries as of valuation date:

	Under Age 65	Upon Attaining Age 65
Medical Plan Subsidy (MMA)		
<u>MMA on Record</u>		
Current Retirees Under 65	100%	100% and assumed to choose carrier in same proportion as future retirees
Current Retirees 65 and Over	N/A	100%
<u>No MMA on Record</u>		
Less than 10 Years of Service	0%	0%
10+ Years of Service		
Current Retirees Under 65	0%	50%
Current Retirees 65 and Over	N/A	0%
Medicare Part B Premium Subsidy		
<u>MMA on Record</u>		
Current Retirees Under 65	N/A	100%
Current Retirees 65 and Over	N/A	100% if Part B reimbursement on record or purchasing individual insurance from the Medicare exchange
<u>No MMA on Record</u>		
Less than 10 Years of Service	N/A	0%
10+ Years of Service		
Current Retirees Under 65	N/A	50%
Current Retirees 65 and Over	N/A	0%
Implicit Subsidy	Current Retirees, married dependents and surviving beneficiaries under age 65 and enrolled in an ACERA non-Medicare plan are assumed to have an implicit subsidy liability.	
Dental and Vision Subsidy	Current retirees non self-paying ("Voluntary" or "Under 10 YOS" dental or vision code).	

Active and inactive vested members as of valuation date:

	Under Age 65	Upon Attaining Age 65
Medical Plan Subsidy (MMA)	80% of eligible members.	90% of eligible members.
Medicare Part B Premium Subsidy	80% of eligible members. (disabled only)	90% of eligible members.
Implicit Subsidy	80% of eligible members under age 65 are assumed to have an implicit subsidy liability.	
Dental and Vision Subsidy	100% of eligible members.	

Dependents

Demographic data were available for spouses of current retirees. For future retirees, male members were assumed to be three years older than their wives and female members were assumed to be two years younger than their husbands. Of the future retirees who elect to continue their medical coverage at retirement, 35% of males and 20% of females were assumed to have an eligible spouse who also opts for health coverage at that time.

Please note that these assumptions are only used to determine the cost of the implicit subsidy.

Plan Design

Development of plan liabilities was based on the plan of benefits in effect as described in Exhibit II and III of the December 31, 2018, sufficiency valuation report.

Administrative Expenses

An administrative expense load was not added to projected incurred claim costs in developing per capita health costs.

Missing Participant Data

Any missing census items for a given participant was set to equal to the average value of that item over all other participants of the same membership status for whom the item is known.

Active Member Valuation Data – OPEB (Actuary's SRBR Exhibit I)

Valuation Date ¹	No. of Participating Agencies	Plan Type	Number	Annual Payroll (\$) ²	Annual Average Pay (\$)	% Increase in Average Pay ³
12/31/2010	7	General	9,391	747,336,146	79,580	2.45%
		Safety	1,488	151,005,579	101,482	1.53%
		Total	10,879	898,341,725	82,576	2.23%
12/31/2011	7	General	9,283	745,444,475	80,302	0.91%
		Safety	1,441	147,044,625	102,043	0.55%
		Total	10,724	892,489,100	83,224	0.78%
12/31/2012	7	General	9,392	762,983,211	81,238	1.17%
		Safety	1,408	143,518,009	101,930	-0.11%
		Total	10,800	906,501,220	83,935	0.85%
12/31/2013	7	General	9,485	772,431,136	81,437	0.24%
		Safety	1,392	144,373,236	103,716	1.75%
		Total	10,877	916,804,372	84,288	0.42%
12/31/2014	7	General	9,617	800,224,521	83,209	2.18%
		Safety	1,408	148,623,609	105,557	1.78%
		Total	11,025	948,848,130	86,063	2.11%
12/31/2015	7	General	9,634	812,636,114	84,351	1.37%
		Safety	1,437	156,897,481	109,184	3.44%
		Total	11,071	969,533,595	87,574	1.76%
12/31/2016	7	General	9,673	839,157,054	86,753	2.85%
		Safety	1,438	164,494,775	114,391	4.77%
		Total	11,111	1,003,651,829	90,330	3.15%
12/31/2017	7 ⁴	General	9,887	884,429,873	89,454	3.11%
		Safety	1,436	171,231,780	119,242	4.24%
		Total	11,323	1,055,661,653	93,232	3.21%
12/31/2018	7	General	9,960	920,863,594	92,456	3.36%
		Safety	1,389	172,872,084	124,458	4.37%
		Total	11,349	1,093,735,678	96,373	3.37%
12/31/2019	7	General	9,960	952,171,197	96,600	3.40%
		Safety	1,376	177,005,751	128,638	3.36%
		Total	11,336	1,129,176,948	99,610	3.36%

¹ As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

² Projected compensation was calculated by increasing the prior calendar year's compensation (assuming every employee will work full time) by the salary increase assumption.

³ Reflects the increase in average salary for members at the beginning of the year versus those at the end of the year. It does not reflect the average salary increases received by members who worked the full year.

⁴ Starting with the December 31, 2017 valuation date, there were no active members from the Alameda County Office of Education; however, there were still retired members from that participation agency.

**Retirees Added To and Removed From OPEB Payroll
(Actuary's SRBR Exhibit II)**

Valuation Date (December 31) ¹	Added to Rolls		Removed from Rolls		Rolls at End of Year		% Increase in OPEB Allowance	Average Annual Allowance	Change in Average Annual Allowance
	Number	Annual Allowance (in \$000's)	Number	Annual Allowance (in \$000's) ²	Number	Annual Allowance (in \$000's)			
2010	425	\$ 2,011	N/A	N/A	6,496	\$ 29,824	N/A	\$ 4,591	N/A
2011	494	2,298	(179)	\$ (421)	6,811	31,701	6.29%	4,654	1.37%
2012	426	1,921	(184)	(935)	7,053	32,687	3.11%	4,634	-0.43%
2013	537	2,430	(179)	(1,699)	7,411	33,418	2.24%	4,509	-2.70%
2014	421	1,725	(189)	(735)	7,643	34,408	2.96%	4,502	-0.16%
2015	388	1,745	(229)	(424)	7,802	35,729	3.84%	4,579	1.71%
2016	426	1,801	(207)	(870)	8,021	36,660	2.61%	4,571	-0.17%
2017	443	1,979	(197)	365	8,267	39,004	6.39%	4,718	3.22%
2018	497	2,243	(212)	844	8,552	42,091	7.91%	4,922	4.32%
2019	516	2,255	(229)	776	8,839	45,122	7.20%	5,105	3.72%

¹ As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

² Also reflects changes in benefit for continuing members. For example, the increase for continuing members as of December 31, 2019 more than offset the annual allowance removed from the rolls.

Note: Beneficiaries are not eligible for OPEB. The allowances include medical, dental, vision and Medicare Part B premium subsidies but do not include any implicit subsidy costs valued for SRBR sufficiency or valuation liabilities.

Member Benefit Coverage Information - OPEB**(Actuary's SRBR Exhibit III)****Actuarial Accrued Liability Not Limited to Actuarial Value of Assets¹**

(Dollars in Thousands)

Valuation Date	Aggregate Accrued Liabilities for				Portion of Accrued Liabilities Covered by Reported Assets			
	Active Member Contributions	Retired/Vested Members ²	Active Members (Employer Financed Portion) ²	Total ²	Actuarial Value of Assets	Active Member Contributions	Retired/Vested Members ³	Active Members (Employer Financed Portion) ³
12/31/2009	N/A	\$ 428,232	\$ 335,269	\$ 763,501	\$ 591,289	N/A	100%	49%
12/31/2010	N/A	417,456	315,449	732,905	561,356	N/A	100%	46%
12/31/2011	N/A	429,316	324,900	754,216	542,936	N/A	100%	35%
12/31/2012								
Scenario A	N/A	432,005	322,833	754,838	545,429	N/A	100%	35%
Scenario B	N/A	432,005	322,833	754,838	549,655	N/A	100%	36%
12/31/2013	N/A	428,851	295,725	724,576	617,627	N/A	100%	64%
12/31/2014	N/A	489,588	341,746	831,334	759,200	N/A	100%	79%
12/31/2015	N/A	511,694	389,287	900,981	822,858	N/A	100%	80%
12/31/2016	N/A	544,660	365,696	910,356	837,185	N/A	100%	80%
12/31/2017	N/A	585,466	416,176	1,001,642	858,005	N/A	100%	65%
12/31/2018	N/A	595,608	411,780	1,007,581	883,013	N/A	100%	70%

¹ When the actuarial accrued liabilities were limited to the current assets, the UAALs were \$0. Similarly, the funded ratios were 100%.

² Accrued liabilities have not been limited to benefits expected to be paid before the exhaustion of actuarial value of assets.

³ Assuming actuarial value of assets is first used to entirely fund the liabilities for retired/vested members before it is used to fund the liabilities for active members.

Events affecting year-to-year comparability:

12/31/09 - Investment return assumption decreased from 8.00% to 7.90%; inflation assumption decreased from 3.75% to 3.50%; across-the-board salary increase assumption increased from 0.25% to 0.50%.

12/31/11 - Change in non-economic assumptions. Investment return assumption decreased from 7.90% to 7.80%. The Board acted on July 19, 2012 to maintain the 2013 MMA at the 2012 level and to provide retirees currently enrolled in a United Healthcare Medicare group insurance plan with the option to purchase individual Medicare insurance from plans through a Medicare exchange, beginning in 2013. The Maximum monthly medical allowance is reduced for the individual plans.

12/31/12 - Scenario A excludes benefits and assets associated with the \$750 lump sum death benefit, whereas Scenario B includes benefits and assets associated with the \$750 lump sum death benefit. Both of these scenarios reflect the discontinuance of the Active Death Equity Benefits and the \$4,250 Lump Sum Death Benefit. These two scenarios were provided per the request of ACERA'S management to explore different options of consolidating or reclassifying the Death Benefit Reserve. The Board acted on July 18, 2013 to maintain the 2014 MMA at the 2013 level.

12/31/13 - The Board acted on July 17, 2014 to maintain the 2015 MMA at the 2014 level.

12/31/14 - Changes in non-economic assumption. Investment return assumption decreased from 7.80% to 7.60%; inflation assumption decreased from 3.50% to 3.25%.

12/31/15 - The Board acted to leave the 2016 MMA unchanged for 2017.

12/31/16 - The Board acted to leave the 2017 MMA unchanged for 2018.

12/31/17 - Changes in non-economic assumption. Investment return assumption decreased from 7.60% to 7.25%; inflation assumption decreased from 3.25% to 3.00%. The Board acted to increase the 2018 MMA for 2019. The maximum MMA for ACERA sponsored plans and individuals (out-of-area) non-Medicare plans becomes \$558.00 and the maximum MMA for individual Medicare plans becomes \$427.46 for 2019.

12/31/18 - The maximum MMA for ACERA sponsored plans and individuals (out-of-area) non-Medicare plans becomes \$578.65 and the maximum MMA for individual Medicare plans becomes \$443.28 for 2020.

Note: At each valuation date, health care cost trend rates have been updated and starting premium costs have been revised to reflect updated data.

Schedule of Funded Liabilities by Type - Non-OPEB
(Actuary's SRBR Exhibit III) Continued
Actuarial Accrued Liability Not Limited to Actuarial Value of Assets¹
(Dollars in Thousands)

Valuation Date	Aggregate Accrued Liabilities for				Portion of Accrued Liabilities Covered by Reported Assets			
	Active Member Contributions	Retired/Vested Members ²	Active Members (Employer Financed Portion) ²	Total ²	Actuarial Value of Assets	Active Member Contributions	Retired/Vested Members ³	Active Members (Employer Financed Portion) ³
12/31/2009	N/A	\$ 63,808	\$ 107,370	\$ 171,178	\$ 73,481	N/A	100%	9%
12/31/2010	N/A	68,955	107,546	176,501	69,256	N/A	100%	0%
12/31/2011	N/A	77,477	108,369	185,846	67,020	N/A	87%	0%
12/31/2012								
Scenario A	N/A	69,698	93,636	163,334	24,174	N/A	35%	0%
Scenario B	N/A	71,785	94,132	165,917	26,018	N/A	36%	0%
12/31/2013	N/A	81,814	96,985	178,799	26,870	N/A	33%	0%
12/31/2014	N/A	73,728	80,371	154,099	32,570	N/A	44%	0%
12/31/2015	N/A	83,016	84,635	167,651	35,194	N/A	42%	0%
12/31/2016	N/A	100,279	89,264	189,543	36,162	N/A	36%	0%
12/31/2017	N/A	84,063	65,558	149,621	37,517	N/A	45%	0%
12/31/2018	N/A	113,097	68,543	181,640	39,366	N/A	35%	0%

¹ When the actuarial accrued liabilities were limited to the current assets, the UAALs were \$0. Similarly, the funded ratios were 100%.

² Accrued liabilities have not been limited to benefits expected to be paid before the exhaustion of actuarial value of assets.

³ Assuming actuarial value of assets is first used to entirely fund the liabilities for retired/vested members before it is used to fund the liabilities for active members.

Events affecting year-to-year comparability:

12/31/09 - Investment return assumption decreased from 8.00% to 7.90%; inflation assumption decreased from 3.75% to 3.50%; across-the-board salary increase assumption increased from 0.25% to 0.50%.

12/31/11 - Change in non-economic assumptions. Investment return assumption decreased from 7.90% to 7.80%.

12/31/12 - Scenario A excludes benefits and assets associated with the \$750 lump sum death benefit, whereas Scenario B includes benefits and assets associated with the \$750 lump sum death benefit. Both of these scenarios reflect the discontinuance of the Active Death Equity Benefits and the \$4,250 Lump Sum Death Benefit. These two scenarios were provided per the request of ACERA's management to explore different options of consolidating or reclassifying the Death Benefit Reserve.

12/31/13 - Increase in lump sum death benefit from \$750 to \$1,000.

12/31/14 - Changes in non-economic assumption. Investment return assumption decreased from 7.80% to 7.60%; inflation assumption decreased from 3.50% to 3.25%.

12/31/17 - Changes in non-economic assumption. Investment return assumption decreased from 7.60% to 7.25%; inflation assumption decreased from 3.25% to 3.00%.

Summary of Plan Provisions

Benefits Sections 31676.1, 31676.12, 31676.18, 31664, 31664.1, and 31664.2 Of The County Employees Retirement Law Of 1937 ("1937 Act") and Government Code Sections 7522.20(a) for General Tier 4 and 7522.25(d) for Safety Tier 4

Briefly summarized below are major provisions of the 1937 Act and the California Government Code as amended through December 31, 2018, and as adopted by Alameda County or other participating employers.

Membership Eligibility

With the exception of Alameda Health System, all full-time employees of participating employers who are appointed to permanent positions are statutorily required to become members of ACERA. With the passage of AB1008 in 2013, employees of newly acquired hospitals by Alameda Health System are not eligible for membership unless they are subject to an existing Memorandum of Understanding. Effective October 31, 2013, all newly hired unrepresented employees of any Alameda Health System facility are prohibited from membership.

Membership with ACERA usually begins with the second pay period following appointment to a full-time County or participating employer position, except for Housing Authority of the County of Alameda and Livermore Area Recreation & Park District. Membership for these employees is effective on the first day of employee's hire in an ACERA covered position. ACERA members who change from full-time to part-time are required to continue membership at ACERA (with future contributions and benefits adjusted accordingly).

Tiers (Benefit Levels)

General and Safety Tier 1 include, depending on the employer, all General and Safety members hired on or before June 30, 1983. General and Safety Tier 2

include, depending on the employer, General and Safety members hired after June 30, 1983. General Tier 3 was effective October 1, 2008 for electing General active members of the Livermore Area Recreation and Park District (LARPD). LARPD adopted a benefit improvement for all service under the 2.5% @ 55 formula as an option to their employees. The County adopted Safety Tier 2 formulas, 2% @ 50 (Safety Tier 2C) and 3% @ 55 (Safety Tier 2D), for new hires starting October 17, 2010. General and Safety Tier 4 include all General and Safety members hired on or after January 1, 2013. See [page 133](#) and [page 134](#) for employer and employee contribution rates.

Final Compensation for Benefit Determination ("Final Average Salary")

Final Average Salary (FAS) is defined as the highest 12 consecutive months of compensation earnable for Tier 1 and Tier 3; and the highest 36 consecutive months for Tier 2. For Tier 4 members, FAS is defined as the highest 36 consecutive months of pensionable compensation.

Return of Contributions

If a member should resign or die before becoming eligible for retirement, his or her contributions plus interest will be refunded upon request. In lieu of receiving a return of contributions, a vested member or member terminated after January 1, 2003, may elect to leave his or her contributions on deposit and receive a deferred vested benefit when eligible for retirement.

Eligibility for Service Retirement

General non-Tier 4 members are eligible to retire: at age 50 with 5 years of service and a total of 10 years of qualifying membership; at age 70 regardless of years of service, or at any age with 30 years of service. General Tier 4 members are eligible to retire at age 52 with 5

years of service or at age 70 regardless of service.

Safety non-Tier 4 members are eligible to retire: at age 50 with 5 years of service and a total of 10 years of qualifying membership; at age 70 regardless of years of service; or at any age with 20 years of service. Safety Tier 4 members are eligible to retire at age 50 with 5 years of service or at age 70 regardless of service.

Eligibility for Deferred Service Retirement

Vested deferred members are terminated members who have completed five years of service and leave accumulated contributions in the retirement fund. Vested deferred members are entitled to receive retirement benefits upon meeting the eligibility requirements.

Service Retirement Benefit

The monthly service retirement benefit depends on age at retirement and is based on a percentage of the final average salary (divided by 12 or 36 depending on Tier to get a monthly amount) multiplied by years of service. It is illustrated below for selected age-at-retirement figures.

For non-Tier 4 members integrated with Social Security, the benefit is reduced by one-third of the percentage shown below times the first \$350 of monthly final average salary per year of service credited after January 1, 1956.

Percentage of Final Average Salary for Selected Age-at-Retirement

Age-at-Retirement	General				Safety				
	Tier 1	Tier 2	Tier 3	Tier 4	Tier 1	Tier 2	Tier 2C	Tier 2D	Tier 4
50	1.34%	1.18%	2.00%	N/A	3.00%	3.00%	2.00%	2.29%	2.00%
52	1.49%	1.30%	2.20%	1.00%	3.00%	3.00%	2.22%	2.54%	2.20%
55	1.77%	1.49%	2.50%	1.30%	3.00%	3.00%	2.62%	3.00%	2.50%
57	2.00%	1.64%	2.50%	1.50%	3.00%	3.00%	2.62%	3.00%	2.70%
60	2.34%	1.92%	2.50%	1.80%	3.00%	3.00%	2.62%	3.00%	2.70%
62	2.62%	2.09%	2.50%	2.00%	3.00%	3.00%	2.62%	3.00%	2.70%
65	2.62%	2.43%	2.50%	2.30%	3.00%	3.00%	2.62%	3.00%	2.70%
67 and over	2.62%	2.43%	2.50%	2.50%	3.00%	3.00%	2.62%	3.00%	2.70%

Maximum Benefit

The maximum basic benefit payable to a non-Tier 4 member or beneficiary is 100% of final average salary. There is no maximum basic benefit payable to Tier 4 members.

Disability Benefit

Members with five years of service, regardless of age, are eligible to apply for non-service connected disability benefits. As with the service retirement benefit, the disability benefit is based on a percentage of final compensation.

The disability benefit is 1.8% of final compensation per year of service for General Tier 1 and Tier 3 members; and 1.5% final compensation per year of service for

General Tier 2 and Tier 4 members. If this benefit does not exceed one-third of final compensation, the service is projected to age 62 for General Tier 1 and Tier 3, and to age 65 for General Tier 2 and Tier 4, but the total benefit cannot be more than one-third of final compensation.

The disability benefit is 1.8% per year of service for Safety members. If this benefit does not exceed one-third of final compensation, the service is projected to age 55, but the total benefit cannot be more than one-third of final compensation.

If the disability is service connected (“job-related”), then there is no age or service requirement. This benefit is the greater of 50% of final compensation, or the benefit

amount derived from the member's age, years of service, and salary.

Members who apply for disability retirement benefits must be able to prove they are permanently unable to perform the usual duties of their current job. In addition, those who apply for a service connected disability must prove their incapacity to perform their duties was job-related.

Active Member Death Benefit

In addition to the return of contributions with credited interest, a lump sum death benefit is payable to the member's beneficiary or estate equal to one month's compensation for each completed year of service under the retirement system, based on the final year's average salary, but not to exceed six month's compensation.

If a member dies while eligible for service retirement or non-service connected disability, the eligible surviving spouse/domestic partner may elect to receive 60% of the allowance that the member would have received for retirement on the day of his or her death in lieu of the refund of employee contributions with interest and a lump sum death benefit.

Service Connected Death Benefit

If a member dies in the performance of duty, the eligible surviving spouse/domestic partner may elect to receive 50% of the member's final compensation (or 100% of the service retirement benefit, if greater).

Retired Member Death Benefit

If a member dies after retirement, a lump sum amount of \$1,000 is paid to the beneficiary or estate. This benefit is excluded from the pension plan funding valuation, but is included in the SRBR non-OPEB sufficiency valuation.

In addition, if the retirement was for service connected disability, 100% of the member's allowance as it was at death is continued to the qualified surviving spouse/domestic partner for life.

If the retirement was for other than service connected disability, 60% of the member's unmodified allowance

is continued to the qualified surviving spouse/domestic partner for life.

Basic Cost-of-Living Adjustments (COLA)

The basic Cost-of-Living Adjustments are based on the change in the San Francisco Bay Area Consumer Price Index (CPI) for the calendar year prior to the April 1 effective date. The basic COLA increase in retirement allowance is up to 3% per year for Tier 1 and Tier 3; and up to 2% for Tier 2 and Tier 4 members. For any year in which the CPI exceeds the COLA percentage cap for a member, the excess percentage is accumulated ("banked") for that member and subsequently applied as an increase to the allowance in a later year when the CPI figure falls short of the relevant cap.

Supplemental Benefits Excluded from Actuarial Valuation

Non-vested supplemental COLA and retiree healthcare program benefits are paid to eligible retirees and survivors. These supplemental benefits have been excluded from the pension plan funding valuation, but are included in the SRBR, OPEB and non-OPEB sufficiency valuation.

Contribution Rates

Basic member contribution rates are based on a formula reflecting the age at entry into the Association. The rates are such as to provide, for each year of service, an average annuity at age 60 of 1/100 of FAS for General members under Tier 1; at age 60 of 1/120 of FAS for General members under Tier 2; at age 55 of 1/100 of FAS for General members under Tier 3; 50% of the total Normal Cost rate for General Tier 4 members; at age 50 of 1/100 of FAS for non-Tier 4 Safety members; and 50% of the total Normal Cost rate for Safety Tier 4 members.

Note that in estimating FAS, an assumption to anticipate how much unused vacation would be available for conversion at retirement is included for non-Tier 4 members. Member cost of living contribution rates are actuarially determined to pay for one-half of future cost of living liabilities.

For non-Tier 4 members whose benefits are integrated

with Social Security, the above contributions are reduced by one-third of that portion of such contribution payable with respect to the first \$161 of biweekly salary. Member contributions are refundable upon termination from employment.

Employer contribution rates are actuarially determined to provide for the balance of the contributions needed to fund the benefits promised under the pension plan.

Exemption from Contributions After Thirty Years of Service

Non-Tier 4 Safety members with 30 or more years of service and General members hired on or before March 7, 1973, with 30 or more years of service are exempt from paying member contributions. However, Safety members in Tier 2D are required to continue paying the 3% cost-sharing contribution after 30 years of service.



Statistical

Statistical

This section provides additional historical perspective, context, and detail in order to provide a more comprehensive understanding of this year's financial statements, note disclosures, and supplementary information, covering pension plan benefits, postemployment medical benefits and non-OPEB. This section also provides multi-year trend of financial and operating information to facilitate comprehensive understanding of how the organization's financial position and performance has changed over time. More specifically, the financial and operating information provides contextual data for the fiduciary net position, benefits, refunds, contribution rates and different types of retirement benefits. This information was produced by either ACERA's actuary or from ACERA's member database.

Additions to Fiduciary Net Position by Source

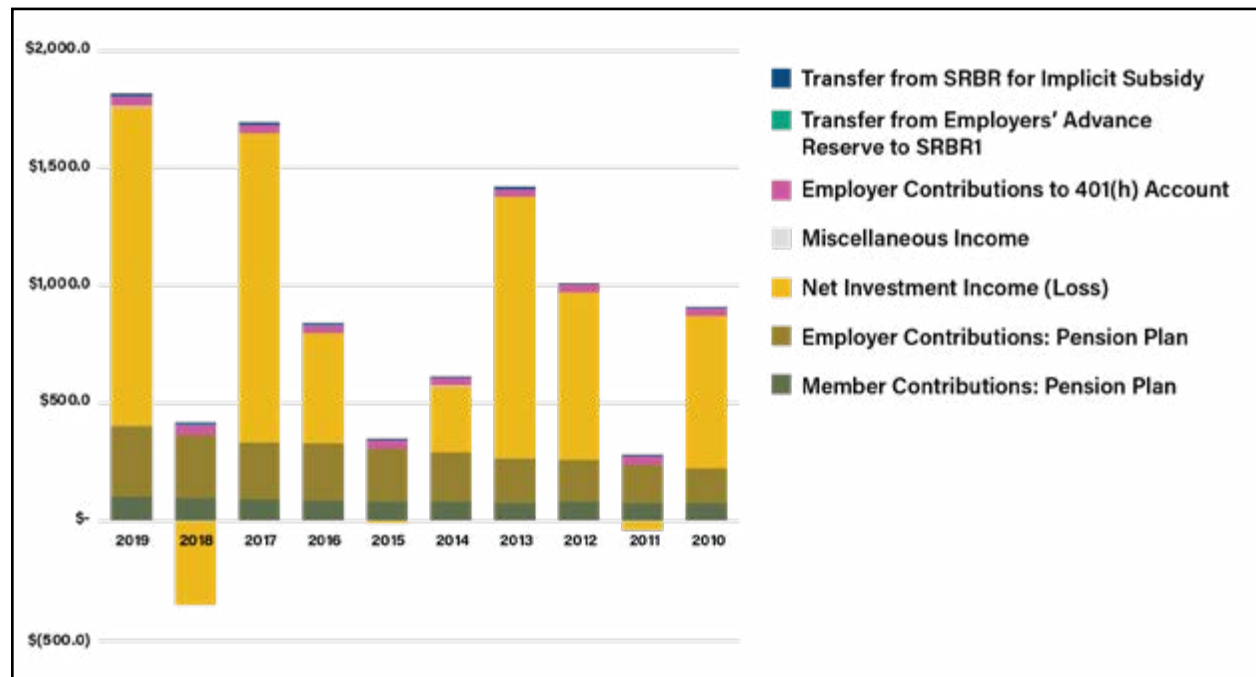
(Dollars in Millions)

Year Ended December 31	Member Contributions	Employer Contributions	Net Investment Income (Loss)	Misc. Income	Employer Contributions to 401(h) Account	Transfer from Employers' Advance Reserve to SRBR ¹	Transfer from SRBR for Implicit Subsidy	Total Additions
2019	\$ 103.1	\$ 298.5	\$ 1,358.2	\$ 1.2	\$ 44.9	\$ 1.4	\$ 6.9	\$ 1,814.2
2018	94.7	269.7	(356.0)	1.4	43.8	1.2	5.8	60.6
2017	89.3	247.1	1,308.2	0.9	38.3	1.2	8.8	1,693.8
2016	85.8	241.7	470.0	0.5	33.8	1.2	6.0	839.0
2015	82.9	224.6	(6.5)	2.0	36.5	1.2	5.3	346.0
2014	79.7	213.3	280.6	0.4	34.0	1.1	7.0	616.1
2013	76.2	191.2	1,109.7	0.2	32.2	1.1	7.4	1,418.0
2012	78.6	179.6	711.9	0.9	33.4	1.0	4.4	1,009.8
2011	78.0	162.9	(40.7)	0.7	32.3	0.4	4.4	238.0
2010	77.6	147.5	648.1	0.5	29.5	-	5.3	908.5

¹ Effective July 1, 2011, ACERA adopted Section 31618.5 of the 1937 Act. In compliance with this law, employers allocate a portion of their contribution to the 401(h) account for estimated administrative cost of these benefits, in addition to contributions for the Postemployment Medical Benefits.

Additions to Fiduciary Net Position by Source

(Dollars in Millions)



Deductions from Fiduciary Net Position by Type

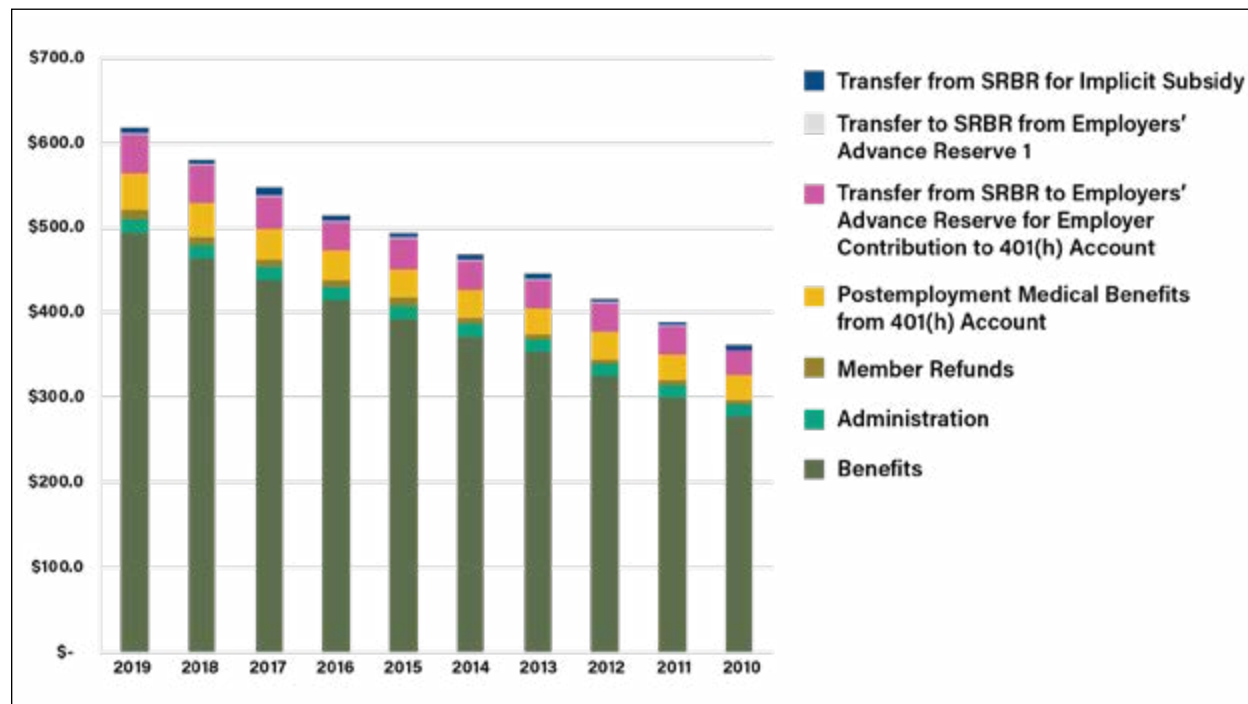
(Dollars in Millions)

Year Ended December 31	Benefits	Administration	Member Refunds	Postemployment Medical Benefits from 401(h) Account	Transfer from SRBR to Employers' Advance Reserve for Employer Contribution to 401(h) Account	Transfer to SRBR from Employers' Advance Reserve ¹	Transfer from SRBR for Implicit Subsidy	Total Deductions
2019	\$ 493.4	\$ 16.6	\$ 10.7	\$ 43.6	\$ 44.9	\$ 1.4	\$ 6.9	\$ 617.5
2018	463.2	16.5	8.7	40.9	43.8	1.2	5.8	580.1
2017	437.4	15.8	7.9	37.9	38.3	1.2	8.8	547.3
2016	413.8	15.8	8.5	34.9	33.8	1.2	6.0	514.0
2015	392.3	15.4	9.0	33.7	36.5	1.2	5.3	493.4
2014	371.2	15.0	7.5	32.6	34.0	1.1	7.0	468.4
2013	353.6	14.7	6.3	30.6	32.2	1.1	7.4	445.9
2012	324.5	14.1	5.9	32.7	33.4	1.0	4.4	416.0
2011	300.2	13.8	5.4	31.6	32.3	0.4	4.4	388.1
2010	277.7	13.0	5.6	29.8	29.5	-	5.3	360.9

¹ Effective July 1, 2011, ACERA adopted Section 31618.5 of the 1937 Act. In compliance with this law, employers allocate a portion of their contribution to the 401(h) account for estimated administrative cost of these benefits, in addition to contributions for the Postemployment Medical Benefits.

Deductions from Fiduciary Net Position by Type

(Dollars in Millions)



Changes in Pension Plan Net Position Last Ten Fiscal Years

For the Years Ended December 31 (Dollars in Millions)

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
ADDITIONS										
Member Contributions	\$ 103.1	\$ 94.7	\$ 89.3	\$ 85.8	\$ 82.9	\$ 79.7	\$ 76.2	\$ 78.6	\$ 78.0	\$ 77.6
Employer Contributions	253.6	225.9	208.8	207.9	188.1	179.3	159.0	146.2	130.6	118.0
Total Contributions	356.7	320.6	298.1	293.7	271.0	259.0	235.2	224.8	208.6	195.6
Investment and Miscellaneous Income (Net of Expenses)	1,359.4	(354.6)	1,309.1	470.5	(4.5)	281.0	1,116.0	712.8	(40.0)	648.6
Transfer from SRBR for Employers contributions to 401(h) Account	44.9	43.8	38.3	33.8	36.5	34.0	32.2	33.4	32.3	29.5
Transfer from SRBR for Employers Implicit Subsidy	6.9	5.8	8.8	6.0	5.3	7.0	7.4	4.4	4.4	5.3
Earnings Allocated to Postemployment Medical Benefits Reserve	(55.2)	(72.8)	(64.5)	(58.8)	(102.8)	(179.4)	(109.8)	(8.4)	(17.4)	(4.4)
Earnings Allocated to Non-OPEB Reserve	(2.5)	(3.2)	(2.7)	(2.5)	(4.4)	(7.8)	(4.9)	(1.0)	(2.1)	(0.5)
Total Additions	1,710.2	(60.4)	1,587.1	742.7	201.1	393.8	1,276.1	966.0	185.8	874.1
DEDUCTIONS										
Benefit Payments	492.0	461.9	436.0	412.3	390.5	369.1	351.4	320.8	295.8	272.9
Refunds	10.7	8.7	7.9	8.5	9.0	7.5	6.3	5.9	5.4	5.6
Administration Expenses	15.2	15.3	14.6	14.6	14.2	13.9	13.6	13.1	13.4	13.0
Transfer to SRBR from Employers' Advance Reserve ¹	1.4	1.2	1.2	1.2	1.2	1.1	1.1	1.0	0.4	-
Total Deductions	519.3	487.1	459.7	436.6	414.9	391.6	372.4	340.8	315.0	291.5
Changes in Pension Plan Net Position	\$1,190.9	\$ (547.5)	\$ 1,127.4	\$ 306.1	\$ (213.8)	\$ 2.2	\$ 903.7	\$ 625.2	\$ (129.2)	\$ 582.6

¹ Effective July 1, 2011, ACERA adopted Section 31618.5 of the 1937 Act. In compliance with this law, employers allocate a portion of their contribution to the 401(h) account for estimated administrative cost of these benefits, in addition to contributions for the Postemployment Medical Benefits.

Changes in Postemployment Medical Benefits Net Position

Last Ten Fiscal Years

For the Years Ended December 31 (Dollars in Millions)

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
ADDITIONS										
Employer Contributions	\$ 44.9	\$ 43.8	\$ 38.3	\$ 33.8	\$ 36.5	\$ 34.0	\$ 32.2	\$ 33.4	\$ 32.3	\$ 29.5
Earnings Allocated to Postemployment Medical Benefits	55.2	72.8	64.5	58.8	102.8	179.4	109.8	8.4	17.4	4.4
Transfer from Employers' Advance Reserve to SRBR ¹	1.4	1.2	1.2	1.2	1.2	1.1	1.1	1.0	0.4	-
Transfer from SRBR Non-OPEB Reserve	-	-	-	-	-	-	34.1	-	-	-
Total Additions	101.5	117.8	104.0	93.8	140.5	214.5	177.2	42.8	50.1	33.9
DEDUCTIONS										
Administrative Expenses ¹	1.4	1.2	1.2	1.2	1.2	1.1	1.1	1.0	0.4	-
Postemployment Medical Benefits Payments ²	43.6	40.9	37.9	34.9	33.7	32.6	30.6	32.7	31.6	29.8
Transfer to Employers' Advance Reserve from SRBR for Employer Contributions to 401(h) Account	44.9	43.8	38.3	33.8	36.5	34.0	32.2	33.4	32.3	29.5
Transfer to Employers' Advance Reserve for Implicit Subsidy	6.9	5.8	8.8	6.0	5.3	7.0	7.4	4.4	4.4	5.3
Total Deductions	96.8	91.7	86.2	75.9	76.7	74.7	71.3	71.5	68.7	64.6
Changes in Postemployment Medical Benefits Net Position	\$ 4.7	\$ 26.1	\$ 17.8	\$ 17.9	\$ 63.8	\$ 139.8	\$ 105.9	\$ (28.7)	\$ (18.6)	\$ (30.7)

¹ Effective July 1, 2011, ACERA adopted Section 31618.5 of the 1937 Act. In compliance with this law, employers allocate a portion of their contribution to the 401(h) account for estimated administrative cost of these benefits, in addition to contributions for the Postemployment Medical Benefits.

² Postemployment Medical Benefits are paid from the 401(h) account.

Changes in Non-OPEB Net Position

Last Ten Fiscal Years

For the Years Ended December 31 (Dollars in Millions)

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
ADDITIONS										
Earnings Allocated to Non-OPEB	\$ 2.5	\$ 3.2	\$ 2.7	\$ 2.5	\$ 4.4	\$ 7.8	\$ 4.9	\$ 1.0	\$ 2.1	\$ 0.5
Dispersal of the Death Benefit-Burial Reserve	-	-	-	-	-	-	(6.1)	-	-	-
Transfer to SRBR OPEB Reserve	-	-	-	-	-	-	(34.1)	-	-	-
Total Additions	2.5	3.2	2.7	2.5	4.4	7.8	(35.3)	1.0	2.1	0.5
DEDUCTIONS										
Non-OPEB Payments	1.4	1.3	1.4	1.5	1.8	2.1	2.2	3.7	4.4	4.8
Total Deductions	1.4	1.3	1.4	1.5	1.8	2.1	2.2	3.7	4.4	4.8
Changes in Non-OPEB Net Position	\$ 1.1	\$ 1.9	\$ 1.3	\$ 1.0	\$ 2.6	\$ 5.7	\$(37.5)	\$ (2.7)	\$ (2.3)	\$ (4.3)

Benefit and Refund Deductions Combined from Pension Plan, Postemployment Medical Benefits¹, and Non-OPEB Net Position by Type Last Ten Fiscal Years

For the Years Ended December 31 (Dollars in Thousands)

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Type of Benefit										
Age and Service Benefits:										
Retirees	\$ 456,754	\$ 429,651	\$ 406,234	\$ 383,144	\$ 362,618	\$ 344,463	\$ 329,273	\$ 302,105	\$ 279,581	\$ 259,279
Survivors	26,448	24,699	22,962	21,226	21,878	20,070	17,357	18,555	17,059	15,183
Death in Service Benefits:										
Survivors	3,052	3,050	2,967	2,809	2,797	2,791	2,786	2,714	2,641	2,362
Disability Benefits:										
Retirees - Duty	42,219	38,996	35,691	33,964	31,543	29,948	28,678	27,914	26,836	25,586
Retirees - Non-duty	4,775	4,199	4,115	4,264	4,165	3,944	3,728	3,847	3,796	3,473
Supplemental Disability	78	53	72	220	121	19	70	105	64	59
Survivors	3,696	3,465	3,258	3,052	2,871	2,592	2,296	2,000	1,774	1,563
Total Benefits	\$537,022	\$504,113	\$475,299	\$448,679	\$425,993	\$403,827	\$384,188	\$357,240	\$331,751	\$307,505
Type of Refund										
Death	\$ 1,940	\$ 2,154	\$ 1,822	\$ 1,501	\$ 1,542	\$ 313	\$ 1,825	\$ 529	\$ 890	\$ 2,097
Miscellaneous	135	21	56	295	14	25	130	9	39	28
Separation	8,650	6,534	6,015	6,675	7,435	7,115	4,364	5,355	4,477	3,520
Total Refunds	\$ 10,725	\$ 8,709	\$ 7,893	\$ 8,471	\$ 8,991	\$ 7,453	\$ 6,319	\$ 5,893	\$ 5,406	\$ 5,645

¹ Postemployment Medical Benefits are paid from the 401(h) account.

**Benefit and Refund Deductions from Pension Plan Net Position by Type
Last Ten Fiscal Years**

For the Years Ended December 31 (Dollars in Thousands)

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Type of Benefit										
Age and Service Benefits:										
Retirees	\$ 417,295	\$ 392,589	\$ 371,716	\$ 351,440	\$ 331,998	\$ 314,702	\$ 301,372	\$ 271,692	\$ 248,890	\$ 229,982
Survivors	25,707	23,974	22,191	20,406	20,937	19,041	16,370	17,177	16,032	14,086
Death in Service Benefits:										
Survivors	3,000	2,993	2,908	2,744	2,730	2,715	2,698	2,611	2,539	2,258
Disability Benefits:										
Retirees - Duty	38,169	35,250	32,296	30,667	28,302	26,727	25,461	24,061	23,300	22,047
Retirees - Non-duty	4,197	3,654	3,606	3,753	3,638	3,424	3,218	3,266	3,291	2,997
Supplemental Disability	78	52	72	220	121	19	69	104	63	58
Survivors	3,616	3,391	3,188	2,984	2,811	2,536	2,234	1,933	1,711	1,509
Total Benefits	\$ 492,062	\$ 461,903	\$ 435,977	\$ 412,214	\$ 390,537	\$ 369,164	\$ 351,422	\$ 320,844	\$ 295,826	\$ 272,937
Type of Refund										
Death	\$ 1,940	\$ 2,154	\$ 1,822	\$ 1,501	\$ 1,542	\$ 313	\$ 1,825	\$ 529	\$ 890	\$ 2,097
Miscellaneous	135	21	56	295	14	25	130	9	39	28
Separation	8,650	6,534	6,015	6,675	7,435	7,115	4,364	5,355	4,477	3,520
Total Refunds	\$ 10,725	\$ 8,709	\$ 7,893	\$ 8,471	\$ 8,991	\$ 7,453	\$ 6,319	\$ 5,893	\$ 5,406	\$ 5,645

**Benefit and Refund Deductions from Postemployment Medical Benefits Net Position by Type¹
Last Ten Fiscal Years**

For the Years Ended December 31 (Dollars in Thousands)

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Type of Benefit										
Age and Service Benefits:										
Retirees	\$ 39,127	\$ 36,720	\$ 34,116	\$ 31,239	\$ 30,050	\$ 29,030	\$ 27,051	\$ 28,482	\$ 27,743	\$ 26,039
Survivors	-	-	-	-	-	-	-	-	-	-
Disability Benefits:										
Retirees - Duty	3,890	3,643	3,310	3,209	3,152	3,094	3,068	3,693	3,371	3,355
Retirees - Non-duty	545	515	478	479	484	466	449	516	440	407
Supplemental Disability	-	1	-	-	-	-	1	1	1	1
Survivors	-	-	-	-	-	-	-	-	-	-
Total Benefits	\$ 43,562	\$ 40,879	\$ 37,904	\$ 34,927	\$ 33,686	\$ 32,590	\$ 30,569	\$ 32,692	\$ 31,555	\$ 29,802

¹ Postemployment Medical Benefits are paid from the 401(h) account.

Benefit and Refund Deductions from Non-OPEB Net Position by Type Last Ten Fiscal Years

For the Years Ended December 31 (Dollars in Thousands)

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Type of Benefit										
Age and Service Benefits:										
Retirees	\$ 332	\$ 342	\$ 402	\$ 465	\$ 570	\$ 731	\$ 850	\$ 1,931	\$ 2,948	\$ 3,258
Survivors	741	725	771	820	941	1,029	987	1,378	1,027	1,097
Death in Service Benefits:										
Survivors	52	57	59	65	67	76	88	103	102	104
Disability Benefits:										
Retirees - Duty	160	103	85	88	89	127	149	160	165	184
Retirees - Non-duty	33	30	31	32	43	54	61	65	65	69
Supplemental Disability	-	-	-	-	-	-	-	-	-	-
Survivors	80	74	70	68	60	56	62	67	63	54
Total Benefits	\$ 1,398	\$ 1,331	\$ 1,418	\$ 1,538	\$ 1,770	\$ 2,073	\$ 2,197	\$ 3,704	\$ 4,370	\$ 4,766

Benefit Expenses by Type (Actuary's Exhibit VIII)

For the Years Ended December 31¹ (Dollars in Thousands)

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Service Retirement Payroll										
Basic	\$ 321,874	\$ 304,103	\$ 290,499	\$ 275,935	\$ 263,509	\$ 253,426	\$ 240,582	\$ 220,298	\$ 204,448	\$ 184,845
COLA	96,957	89,585	82,757	75,702	69,398	64,455	59,502	55,450	50,113	48,001
Total	418,831	393,688	373,256	351,637	332,907	317,881	300,084	275,748	254,561	232,846
Disability Retiree Payroll										
Basic	31,974	30,196	27,674	26,572	24,793	23,583	22,187	21,396	20,675	19,860
COLA	9,929	9,335	8,569	8,003	7,385	6,987	6,424	6,054	5,534	5,211
Total	41,903	39,531	36,243	34,575	32,178	30,570	28,611	27,450	26,209	25,071
Beneficiaries and Survivors										
Basic	21,904	20,697	19,179	18,643	17,495	16,675	15,550	14,559	13,558	12,484
COLA	14,491	13,710	12,627	11,844	10,975	10,242	9,602	9,122	8,335	7,779
Total	36,395	34,407	31,806	30,487	28,470	26,917	25,152	23,681	21,893	20,263
Total	\$ 497,129	\$ 467,626	\$ 441,305	\$ 416,699	\$ 393,555	\$ 375,368	\$ 353,847	\$ 326,879	\$ 302,663	\$ 278,180

¹ As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

Retired Members by Type of Benefit and Option Selected
Summary of Monthly Allowances Being Paid for the Month of December 2019¹
(Actuary's Exhibit IX)

	Number	Monthly Allowance		
		Basic	Cost of Living	Total
GENERAL MEMBERS				
Service Retirement				
Unmodified	5,789	\$ 17,961,670	\$ 5,369,200	\$ 23,330,870
Option 1	449	1,175,871	261,643	1,437,514
Option 2	410	1,004,923	262,518	1,267,441
Option 3	22	57,302	16,369	73,671
Option 4	27	64,865	12,991	77,856
Total	6,697	20,264,631	5,922,721	26,187,352
Disability				
Unmodified	590	1,235,108	454,867	1,689,975
Option 1	23	38,412	11,056	49,468
Option 2	3	3,966	739	4,705
Option 3	2	4,700	1,402	6,102
Option 4	0	-	-	-
Total	618	1,282,186	468,064	1,750,250
Beneficiaries	966	1,248,006	848,581	2,096,587
Total General	8,281	\$ 22,794,823	\$ 7,239,366	\$ 30,034,189
SAFETY MEMBERS				
Service Retirement				
Unmodified	1,046	\$ 5,906,946	\$ 2,011,054	\$ 7,918,000
Option 1	44	213,147	38,864	252,011
Option 2	96	400,468	100,159	500,627
Option 3	4	31,933	5,753	37,686
Option 4	1	5,730	1,169	6,899
Total	1,191	6,558,224	2,156,999	8,715,223
Disability				
Unmodified	323	1,360,923	348,590	1,709,513
Option 1	6	14,744	5,784	20,528
Option 2	2	3,371	650	4,021
Option 3	2	3,235	4,340	7,575
Option 4	0	-	-	-
Total	333	1,382,273	359,364	1,741,637
Beneficiaries	273	577,370	358,987	936,357
Total Safety	1,797	\$ 8,517,867	\$ 2,875,350	\$ 11,393,217
Total General and Safety	10,078	\$ 31,312,690	\$ 10,114,716	\$ 41,427,406

¹ As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations) the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

Note: Results may not add due to rounding.

Retired Members by Type of Benefit – Pension Plan

As of December 31, 2019

Amount of Monthly Benefit	Number of Retired Members	Type of Benefit								Option Selected			
		Duty Disability Retirement	Non-Duty Disability Retirement	DRO Lifetime Annuity	Service Retirement	Survivorship	Continuance	Supplemental Disability	Unmodified - 60% Contingent Joint & Survivor	Option 1 - Single Life	Option 2 - 100% Contingent Joint & Survivor	Option 3 - 50% Contingent Joint & Survivor	Option 4 - 33% Contingent Joint & Survivor
\$ 1 to \$ 300	229	5	2	16	159	1	46	-	117	73	38	1	-
301 to 600	388	3	2	32	270	7	73	1	231	114	41	2	-
601 to 900	458	3	10	24	323	13	85	-	276	149	31	1	1
901 to 1,200	534	2	11	21	416	18	65	1	360	126	45	3	-
1,201 to 1,500	627	4	31	20	474	13	85	-	431	142	53	1	-
1,501 to 1,800	589	26	33	11	433	11	75	-	400	132	56	1	-
1,801 to 2,100	599	67	29	12	413	14	64	-	387	121	89	2	-
2,101 to 2,400	568	88	12	13	392	9	54	-	356	92	118	2	-
2,401 to 2,700	503	90	15	10	352	1	35	-	322	72	107	2	-
2,701 to 3,000	460	58	7	10	346	3	36	-	320	66	72	1	1
Over \$3,000	5,123	442	17	31	4,302	25	305	1	3,869	593	647	14	-
Total	10,078	788	169	200	7,880	115	923	3	7,069	1,680	1,297	30	2

Retired Members by Type of Benefit – Postemployment Medical Benefits

As of December 31, 2019

Amount of Monthly Benefit	Number of Retired Members	Type of Benefit								Option Selected			
		Duty Disability Retirement	Non-Duty Disability Retirement	DRO Lifetime Annuity	Service Retirement	Survivorship	Continuance	Supplemental Disability	Unmodified - 60% Contingent Joint & Survivor	Option 1 - Single Life	Option 2 - 100% Contingent Joint & Survivor	Option 3 - 50% Contingent Joint & Survivor	Option 4 - 33% Contingent Joint & Survivor
\$ 1 to \$ 300	2,743	302	81	-	2,360	-	-	-	2,119	138	475	10	1
301 to 600	4,072	270	73	-	3,729	-	-	-	3,389	252	421	10	-
601 to 900	1,032	210	3	-	819	-	-	-	723	65	239	5	-
Total	7,847	782	157	-	6,908	-	-	-	6,231	455	1,135	25	1

Retired Members by Type of Benefit – Non-OPEB

As of December 31, 2019

Amount of Monthly Benefit	Number of Retired Members	Type of Benefit								Option Selected			
		Duty Disability Retirement	Non-Duty Disability Retirement	DRO Lifetime Annuity	Service Retirement	Survivorship	Continuance	Supplemental Disability	Unmodified - 60% Contingent Joint & Survivor	Option 1 - Single Life	Option 2 - 100% Contingent Joint & Survivor	Option 3 - 50% Contingent Joint & Survivor	Option 4 - 33% Contingent Joint & Survivor
\$ 1 to \$ 300	367	97	20	3	138	14	95	-	147	125	95	-	-
301 to 600	64	2	2	-	21	2	37	-	22	40	2	-	-
601 to 900	21	1	-	-	4	1	15	-	4	16	1	-	-
901 to 1,200	18	3	-	-	3	-	12	-	3	12	3	-	-
1,201 to 1,500	5	1	-	-	1	1	2	-	1	3	1	-	-
1,501 to 1,800	1	1	-	-	-	-	-	-	-	-	1	-	-
Total	476	105	22	3	167	18	161	-	177	196	103	-	-

Average Pension Benefit Payments (Actuary's Exhibit VI) Last Ten Fiscal Years

Retirement Effective Dates ¹	Years of Service							Incomplete Data
	0-4	5-9	10-14	15-19	20-24	25-29	30+	
Period 1/1/10-12/31/10								
Average Monthly Pension Benefit	\$ 558	\$ 1,417	\$ 1,816	\$ 2,512	\$ 3,397	\$ 5,336	\$ 7,220	N/A
Average Final Average Salary	\$ 8,930	\$ 5,863	\$ 6,998	\$ 6,623	\$ 6,831	\$ 7,944	\$ 8,790	N/A
Number of Retired Members Added	13	47	57	49	117	65	91	50
Period 1/1/11-12/31/11								
Average Monthly Pension Benefit	\$ 638	\$ 1,180	\$ 1,735	\$ 2,598	\$ 3,852	\$ 5,704	\$ 6,799	N/A
Average Final Average Salary	\$ 7,660	\$ 6,031	\$ 6,461	\$ 6,426	\$ 7,357	\$ 8,320	\$ 8,325	N/A
Number of Retired Members Added	21	59	84	63	124	83	90	53
Period 1/1/12-12/31/12								
Average Monthly Pension Benefit	\$ 1,133	\$ 1,343	\$ 1,791	\$ 2,852	\$ 3,956	\$ 5,560	\$ 6,840	N/A
Average Final Average Salary	\$ 6,971	\$ 6,728	\$ 6,445	\$ 7,147	\$ 7,722	\$ 8,461	\$ 8,302	N/A
Number of Retired Members Added	19	39	91	45	99	79	80	59
Period 1/1/13-12/31/13								
Average Monthly Pension Benefit	\$ 1,214	\$ 1,133	\$ 1,755	\$ 2,412	\$ 3,933	\$ 5,029	\$ 6,764	N/A
Average Final Average Salary	\$ 9,387	\$ 5,454	\$ 6,766	\$ 6,470	\$ 7,592	\$ 8,074	\$ 8,211	N/A
Number of Retired Members Added	20	48	113	53	150	88	103	50
Period 1/1/14-12/31/14								
Average Monthly Pension Benefit	\$ 851	\$ 1,230	\$ 1,874	\$ 2,904	\$ 3,481	\$ 5,438	\$ 6,204	N/A
Average Final Average Salary	\$ 9,411	\$ 6,884	\$ 6,929	\$ 7,397	\$ 7,290	\$ 8,700	\$ 8,095	N/A
Number of Retired Members Added	21	36	102	59	85	89	62	44
Period 1/1/15-12/31/15								
Average Monthly Pension Benefit	\$ 1,004	\$ 1,642	\$ 1,912	\$ 2,722	\$ 3,682	\$ 5,164	\$ 6,238	N/A
Average Final Average Salary	\$ 9,461	\$ 7,007	\$ 6,933	\$ 7,198	\$ 7,752	\$ 8,271	\$ 8,205	N/A
Number of Retired Members Added	24	45	92	62	76	63	68	39
Period 1/1/16-12/31/16								
Average Monthly Pension Benefit	\$ 998	\$ 1,820	\$ 1,742	\$ 2,737	\$ 3,456	\$ 5,217	\$ 6,164	N/A
Average Final Average Salary	\$ 13,095	\$ 10,334	\$ 10,108	\$ 7,775	\$ 7,960	\$ 9,002	\$ 8,324	N/A
Number of Retired Members Added	22	54	89	76	82	81	75	44
Period 1/1/17-12/31/17								
Average Monthly Pension Benefit	\$ 597	\$ 1,749	\$ 2,051	\$ 2,527	\$ 3,896	\$ 4,624	\$ 7,324	N/A
Average Final Average Salary	\$ 8,571	\$ 7,388	\$ 7,629	\$ 7,037	\$ 7,679	\$ 7,751	\$ 9,185	N/A
Number of Retired Members Added	30	50	87	76	83	82	69	35
Period 1/1/18-12/31/18								
Average Monthly Pension Benefit	\$ 983	\$ 1,565	\$ 1,988	\$ 2,985	\$ 4,179	\$ 4,590	\$ 6,873	N/A
Average Final Average Salary	\$ 8,091	\$ 7,099	\$ 7,238	\$ 7,636	\$ 8,163	\$ 7,878	\$ 9,204	N/A
Number of Retired Members Added	20	64	101	97	87	92	87	35
Period 1/1/19-12/31/19								
Average Monthly Pension Benefit	\$ 846	\$ 1,459	\$ 2,315	\$ 3,140	\$ 4,329	\$ 5,528	\$ 7,080	N/A
Average Final Average Salary	\$ 10,462	\$ 8,150	\$ 7,943	\$ 8,143	\$ 8,278	\$ 9,036	\$ 9,143	N/A
Number of Retired Members Added	43	61	89	88	95	93	98	23

¹ As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

Average Monthly Other Postemployment Benefits (OPEB)
(Actuary's SRBR Exhibit IV)
Last Ten Fiscal Years
Includes Monthly Medical Allowance, Dental, Vision, and Medicare Part B

Retirement Effective Dates ¹	Years of Service						
	0-4	5-9	10-14	15-19	20-24	25-29	30+
Period 1/1/10-12/31/10							
Average OPEB	\$ 43	\$ 43	\$ 242	\$ 313	\$ 496	\$ 534	\$ 523
Number of Retired Members Added	13	45	54	44	116	63	90
Period 1/1/11-12/31/11							
Average OPEB	\$ 46	\$ 46	\$ 184	\$ 301	\$ 535	\$ 561	\$ 535
Number of Retired Members Added	15	55	82	50	119	75	98
Period 1/1/12-12/31/12							
Average OPEB	\$ 47	\$ 47	\$ 244	\$ 360	\$ 466	\$ 485	\$ 510
Number of Retired Members Added	16	35	81	40	94	75	85
Period 1/1/13-12/31/13							
Average OPEB	\$ 46	\$ 46	\$ 221	\$ 349	\$ 463	\$ 491	\$ 489
Number of Retired Members Added	15	39	100	43	137	88	115
Period 1/1/14-12/31/14							
Average OPEB	\$ 0 ²	\$ 0 ²	\$ 207	\$ 298	\$ 498	\$ 471	\$ 484
Number of Retired Members Added	18	31	95	54	78	77	68
Period 1/1/15-12/31/15							
Average OPEB	\$ 0	\$ 0	\$ 273	\$ 326	\$ 461	\$ 483	\$ 538
Number of Retired Members Added	23	34	79	53	67	58	74
Period 1/1/16-12/31/16							
Average OPEB	\$ 0	\$ 0	\$ 205	\$ 337	\$ 504	\$ 502	\$ 567
Number of Retired Members Added	21	48	76	69	63	74	75
Period 1/1/17-12/31/17							
Average OPEB	\$ 0	\$ 0	\$ 227	\$ 398	\$ 509	\$ 528	\$ 522
Number of Retired Members Added	26	40	76	72	75	78	76
Period 1/1/18-12/31/18							
Average OPEB	\$ 0	\$ 0	\$ 207	\$ 389	\$ 483	\$ 527	\$ 565
Number of Retired Members Added	16	52	87	85	75	83	99
Period 1/1/19-12/31/19							
Average OPEB	\$ 0	\$ 0	\$ 195	\$ 373	\$ 498	\$ 544	\$ 541
Number of Retired Members Added	37	55	71	81	84	86	102

¹ As permitted by the Actuarial Standard of Practice Statement No. 6 (Measuring Retiree Group Benefit Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

² Dental and vision subsidies ended in 2014 for most retired members with less than 10 years of service.

Note: The "Average Final Average Salary" is not provided since these benefits are not dependent on salary.

Participating Employers and Active Members (Actuary's Exhibit VII)

As of November 30¹

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
County of Alameda										
General Members	6,707	6,708	6,681	6,606	6,601	6,584	6,448	6,334	6,361	6,417
Safety Members	1,376	1,389	1,436	1,438	1,437	1,408	1,392	1,408	1,441	1,488
Total	8,083	8,097	8,117	8,044	8,038	7,992	7,840	7,742	7,802	7,905
Other Participating Employers (General Members)										
Alameda Health System ²	2,409	2,430	2,431	2,246	2,205	2,231	2,203	2,187	2,028	2,030
Alameda County Office of Education ³	-	-	-	1	1	1	1	1	1	1
First 5 Alameda County	67	62	60	55	52	50	60	62	62	62
Housing Authority of the County of Alameda	59	61	57	59	62	61	63	66	65	73
Livermore Area Recreation & Park District	51	58	56	62	65	63	62	63	61	64
The Superior Court of California for the County of Alameda	667	641	602	644	648	627	648	679	705	744
Total	3,253	3,252	3,206	3,067	3,033	3,033	3,037	3,058	2,922	2,974
Total Active Membership										
General Members	9,960	9,960	9,887	9,673	9,634	9,617	9,485	9,392	9,283	9,391
Safety Members	1,376	1,389	1,436	1,438	1,437	1,408	1,392	1,408	1,441	1,488
Total	11,336	11,349	11,323	11,111	11,071	11,025	10,877	10,800	10,724	10,879

¹ As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

² Formerly named Alameda County Medical Center.

³ Starting with the December 31, 2017 valuation, there were no active members from the Alameda County Office of Education; however, there were still retired members from that participating agency as of that date.

Total Active Membership



Principal Participating Employers for Pension Plan, Postemployment Medical Benefits and Non-OPEB - Current Year and Nine Years Ago

As of December 31

Participating Employers	2019			2010		
	Covered Employees	Rank	Percentage of Total System	Covered Employees	Rank	Percentage of Total System
County of Alameda	8,076	1	71.3 %	7,893	1	72.7 %
Alameda Health System	2,414	2	21.3	2,018	2	18.6
The Superior Court of California for the County of Alameda	669	3	5.9	739	3	6.8
First 5 Alameda County	64	4	0.6	63	6	0.6
Housing Authority of the County of Alameda	59	5	0.5	72	4	0.7
Livermore Area Recreation & Park District	51	6	0.4	63	5	0.6
Alameda County Office of Education	-	-	-	1	7	-
Total	11,333		100 %	10,849		100 %

**Employee Contribution Rates (Percent of Payroll)
Last Ten Years**

Fiscal Year Beginning July 1 - Effective month of September

Year	County and Other Participating Employers									
	General Member				Safety Member					
	Tier 1	Tier 2	Tier 3 ¹	Tier 4	Tier 1	Tier 2	Tier 2C	Tier 2D ²	Tier 4	Aggregate
2010/2011	9.64	7.31	12.59	-	13.56	14.46	11.23	16.65	-	8.74
2011/2012	9.79	7.29	12.74	-	13.33	14.41	11.51	17.41	-	8.68
2012/2013	9.13	7.04	12.48	8.25	11.99	14.04	11.91	16.72	13.75	8.33
2013/2014	9.02	7.32	12.78	8.25	11.53	14.77	12.50	16.43	13.75	8.60
2014/2015	8.97	7.28	12.69	8.12	12.24	14.72	12.57	16.39	16.77	8.58
2015/2016	9.02	7.41	12.89	8.09	12.59	15.08	12.76	16.73	15.25	8.75
2016/2017	9.23	7.36	13.15	8.06	10.71	15.04	12.67	16.48	14.65	8.77
2017/2018	9.19	7.36	13.15	8.10	12.22	15.04	12.53	16.32	14.20	8.80
2018/2019	9.59	7.81	13.56	8.76	11.57	15.84	13.52	16.42	15.75	9.37
2019/2020	9.54	7.75	13.99	8.70	8.55	15.85	13.38	16.15	15.58	9.34

¹ Tier 3 rate only applies to LARPD effective from October 1, 2008.

² Rate includes the 5% cost-sharing contribution (with less than 5 years of vesting service) and 3% (with 5 or more years of vesting service).

Employer Contribution Rates (Percent of Payroll) (Actuary's Exhibit X)

Last Ten Years

Fiscal Year Beginning July 1 - Effective month of September

County									
Year	General Member			Safety Member					
	Tier 1	Tier 2	Tier 4 ¹	Tier 1	Tier 2	Tier 2C ²	Tier 2D ²	Tier 4 ¹	Aggregate ³
2010/2011	15.78	14.47	-	48.72	37.14	36.37	34.36	-	20.10 ⁴
2011/2012	17.61	16.35	-	53.65	41.32	41.14	40.50	-	22.42
2012/2013	17.76	16.84	16.18	56.09	43.58	44.45	42.02	41.89	23.16 ⁵
2013/2014	19.86	19.19	17.77	62.25	48.91	51.05	46.61	47.27	26.04
2014/2015	19.58	18.66	17.45	66.88	49.57	52.29	47.01	50.68	25.65
2015/2016	20.86	20.11	19.22	71.82	54.00	55.81	51.41	52.72	27.67
2016/2017	20.22	19.39	18.54	70.87	52.73	54.05	50.10	50.89	26.96
2017/2018	20.10	19.37	18.63	68.31	53.25	54.64	51.11	50.90	27.09
2018/2019	22.30	21.57	20.90	76.41	61.19	62.54	59.64	57.92	30.57
2019/2020	22.31	21.40	20.83	80.60	62.34	63.63	61.60	59.20	30.46

Year	AHS, Superior Court and First 5			Other Participating Employers		Housing Authority / Alameda County Office of Education ⁷		LARPD ⁸	
	General Member			General Member			General Member		
Year	Tier 1	Tier 2	Tier 4 ¹	Tier 1	Tier 2	Tier 4 ¹	Tier 1	Tier 3	Tier 4 ¹
2010/2011	15.98	14.67	-	20.79	-	-	-	24.12	-
2011/2012	17.86	16.60	-	22.74	21.48	-	-	24.66	-
2012/2013	18.07	17.15	16.49	23.11	22.19	21.53	-	29.15	23.08
2013/2014	20.27	19.60	18.18	25.38	24.71	23.29	-	30.94	24.06
2014/2015	20.08	19.16	17.95	25.32	24.40	23.19	-	30.37	23.69
2015/2016	21.42	20.67	19.78	26.69	25.94	25.05	-	29.32	22.87
2016/2017	20.84	20.01	19.16	26.22	25.39	24.54	-	26.17	19.29
2017/2018	20.81	20.08	19.34	26.21	25.48	24.74	-	26.39	19.76
2018/2019	23.06	22.33	21.66	28.32	27.59	26.92	-	29.77	23.12
2019/2020	23.13	22.22	21.65	28.34	27.43	26.86	33.62	38.41	32.14

¹ Resulting from CalPEPRA legislation. Tier 4 became effective January 1, 2013.

² New Sheriff's Department employees (excluding Probation Officers) hired on or after October 17, 2010.

³ The aggregate rate is based on payroll as of the prior December 31 date.

⁴ Aggregate rate is calculated on December 31, 2009 valuation projected payroll. It is determined prior to the establishment of Safety Tiers 2C and 2D.

⁵ Aggregate rate is calculated on December 31, 2011 valuation projected payroll. It is determined prior to the establishment of Tier 4.

⁶ Rate combined with the Other Participating Employers before December 31, 2011 valuation.

⁷ Rate applied to Alameda County Office of Education (ACOE) before the December 31, 2018 valuation. Effective with the December 31, 2018 valuation, ACOE's contribution is expressed as a level dollar amount based on the declining employer payroll policy.

⁸ Tier 1 rate combined with Other Participating Employers before the December 31, 2018 valuation.

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Compliance



**Independent Auditor's Report on Internal Control Over Financial Reporting and on
Compliance and Other Matters Based on an Audit of Financial Statements Performed
in Accordance with *Government Auditing Standards***

Board of Retirement
Alameda County Employees' Retirement Association
Oakland, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Alameda County Employees' Retirement Association (ACERA), as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise ACERA's basic financial statements, and have issued our report thereon dated June 17, 2020.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered ACERA's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of ACERA's internal control. Accordingly, we do not express an opinion on the effectiveness of ACERA's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

WILLIAMS, ADLEY & COMPANY-CA, LLP

Certified Public Accountants / Management Consultants

7677 Oakport Street, Suite 1000 • Oakland, CA 94621 • (510) 893-8114 • Fax: (510) 893-2603
<http://waclp.com>



Compliance and Other Matters

As part of obtaining reasonable assurance about whether ACERA's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, and contracts, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communications is not suitable for any other purpose.

Williams, Adley & Company CA, LLP

Oakland, California
June 17, 2020