



# Annual Comprehensive Financial Report

for the Year Ended: DECEMBER 31, 2021

## Issued By:

David Nelsen CHIEF EXECUTIVE OFFICER

Erica Haywood FISCAL SERVICES OFFICER



475 14TH STREET, SUITE 1000, OAKLAND, CA 94612

A Pension Trust Fund of the County of Alameda (State of California)

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#### ALAMEDA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

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www.acera.org

## Letter of Transmittal

Dear Board of Retirement Members:

I am pleased to submit this *Annual Comprehensive Financial* Report of the Alameda County Employees' Retirement Association for the Year Ended December 31, 2021.

This report presents the financial condition of the Pension Plan, the Other Postemployment Medical Benefits (OPEB), and Non-OPEB, as well as, investment results for the year ended December 31, 2021.

It also includes information from the current actuarial valuations as of December 31, 2020. The information presented is accurate and reliable. It conforms to generally accepted accounting principles and is free of material misstatements.

#### **ACERA 2021 - Overview**

#### Mission

ACERA provides members and employers with flexible, cost-effective, participant-oriented benefits through prudent investment management and superior member services. Under the supervision and direction of the Board of Retirement (the Board), ACERA deploys competent, professional, impartial, and open procedures designed to treat all members fairly and with courtesy and respect. ACERA manages investments by balancing the need for financial security of its members with superior performance.

#### **ACERA** and its Services

ACERA was established by the Alameda County Board of Supervisors in 1947, under the County Employees Retirement Law of 1937 (CERL or 1937 Act), to provide retirement allowances and other benefits for

County employees. ACERA's membership is composed of the following participating employers:

- · Alameda County
- · Alameda Health System
- First 5 Alameda County
- · Housing Authority of the County of Alameda
- Livermore Area Recreation and Park District
- The Superior Court of California for the County of Alameda

In accordance with the CERL and ACERA's investment policies, ACERA collects and invests employer and member contributions to fund member benefits (including lifetime retirement, disability, and death benefits), pay administration expenses, and offer non-vested benefit programs for select medical and supplemental COLA benefits (subject to annual Board approval under CERL Article 5.5).

#### **Investment Performance**

The accommodative environment seen in the back half of 2020 continued into 2021: both fiscal and monetary policies were loose, and COVID vaccine-related optimism boosted global consumer confidence. Such factors led to dampened volatility and a continued (and elevated) appetite for risk assets.

The total fund had a 16.20% gross rate of return, and the fund ranked in the 38th percentile of comparable pension funds for the year ended December 31, 2021. The fair value of ACERA's net position increased by \$2.2 billion, to \$11.8 billion, boosted by an extraordinary advance of UAAL contributions of \$800.0 million and

\$12.6 million made by the County of Alameda and Livermore Area Recreation and Park District, respectively. ACERA's annualized gross rate of return over the last five and ten year spans was 12.2% and 10.8%, ranking ACERA's fund in the 19th and 22nd percentiles, respectively. ACERA's investment goal is to operate at a level of performance in the upper quartile of comparable pension funds on a risk adjusted basis.

#### **Financial Reporting**

ACERA management is responsible for the accuracy, completeness, and fair presentation of the information in this report. Williams, Adley & Company-CA, LLP provides external audit services to determine whether the financial statements are presented in conformity with generally accepted accounting principles. The Management's Discussion and Analysis (MD&A) Section starting on page 13 provides a thorough analysis of ACERA's operations and financial status.

#### **Internal Controls**

Management employs an annual risk assessment to design, implement, and maintain effective internal controls. Recognizing that even sound internal controls have inherent limitations, management is developing a risk profile by applying an Enterprise Risk Management (ERM) framework. The ERM framework will be applied in strategy setting to identify potential events that may affect the organization to better assess risk potential and provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

Common risk considerations include safeguarding pension assets, maintaining accurate and reliable accounting records, protecting member privacy, preventing fraud, and ensuring compliance with laws and regulations. The Board of Retirement oversees management's performance, and is ultimately responsible for confirming that management fulfills its duty in this regard. In addition, ACERA's Office of Internal Audit independently assesses whether the organization's risk management, control, and governance processes are adequate.

#### **Actuarial Funding Status**

ACERA engages an independent firm to conduct an annual actuarial valuation. The pension plan's actuarial accrued liability increased from \$9.80 billion in 2019 to \$10.48 billion as of December 31, 2020.

The plan's valuation value of assets increased from \$7.60 billion in 2019 to \$7.98 billion as of December 31, 2020. The Unfunded Actuarial Accrued Liability (UAAL) increased from \$2.20 billion in 2019 to \$2.50 billion as of December 31, 2020, with the funded ratio decreasing from 77.6% to 76.2%, respectively.

The Actuarial Section of this report starting on page 98 contains a more detailed discussion of the funding requirements.

#### Supplemental Retiree Benefits Reserve

ACERA administers a Supplemental Retiree Benefits Reserve (SRBR) funded by regular earnings and a 50/50 share of gains above the assumed actuarial investment rate of 7.00%. As of December 31, 2020, the SRBR held \$933.3 million in actuarial value of assets, of which, \$891.6 million will fund the current benefit structure until the year 2042 for postemployment medical benefits and \$41.7 million will fund the current non-OPEB benefit structure until the year 2044, even if no new earnings above the assumed investment rate of return are allocated to the SRBR.

#### Membership

In 2021, ACERA's active membership decreased from 11,291 to 11,287. The number of retired members and beneficiaries receiving pension benefits increased from 10,279 to 10,507. Deferred membership increased from 2,910 to 3,216. Total membership increased from 24,480 to 25,010.

## **2021 Accomplishments**

#### COVID-19 Response

ACERA closed its office to the public on March 17, 2020, transitioning nearly all staff to working from home. To ensure the safety of members, employees, and families amid the ongoing pandemic, ACERA's office continued

to be closed to the public through 2021 and into 2022 with limited in-person counseling appointments available Tuesdays and Thursdays. (Although, in-person appointments were suspended mid-January to mid-March, 2022 due to the spike in the Omicron variant.) Limited staff have been on site these days to meet with members and support colleagues. Members connect virtually with ACERA through a virtual call center and through Zoom for counseling appointments, seminars, and the virtual health fair. ACERA continues utilizing Zoom to hold virtual Board and Committee meetings. ACERA has continued to process all retirements and make all retirement payments on schedule.

#### **Organization-Wide Accomplishments**

Utilizing considerable resources from all departments across the organization, ACERA continued its project to replace its pension administration system, Pension Gold Version 2, with Pension Gold Version 3 by 2024. ACERA:

- Achieved county consensus on a prototype for Version 3 employer reporting transmittal.
- Completed development of centralized member information and process management template to be utilized for ongoing case manager development and reusable correspondence automation.
- Completed validation of requirements for configuration of retirement, death benefit, and Domestic Relations Order calculations to be automated in Version 3.

### **Administration Accomplishments**

#### Administratively, ACERA:

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- Upgraded its enterprise resource planning software, Microsoft Dynamics GP (Great Plains), and its general ledger to a fully cloud-based system.
- Adopted an eSignature Policy and initiated an agreement with DocuSign to provide a platform for members to complete and sign forms digitally.
- Conducted a board election for seat 2, general member.

- Recruited an Assistant Chief Executive Officer, Operations.
- Conducted a Request for Proposal (RFP) for its commercial banking service provider and hired JP Morgan Chase to replace incumbent Wells Fargo.
- Adopted ACERA's inflation assumption (currently 2.75% per annum) as the interest rate paid to beneficiary accounts when ACERA beneficiaries elect to receive lump sum death benefits in monthly installments under Gov't Code § 31784.

#### **Investments Accomplishments**

#### In 2021, ACERA:

- ACERA changed its portfolio asset allocation, moderately increasing private investments with the aim of increasing portfolio expected returns, to 24% U.S. Equity (-1%), 24% International Equity (-1%), 14% Fixed Income (-2%), 9% Real Estate (+1%), 11% Private Equity (+3%), 8% Absolute Return (-1%), 6% Real Assets (+1%), and 4% Private Credit.
- Changed its Absolute Return Asset Class Structure to 80% Fund of Hedge Funds and 20% Other Alternatives/Opportunistic.
- Hired Parametric to provide cash "equitization" overlay services on behalf of ACERA.
- Adopted an integrated approach to Environmental, Social, and Governance (ESG) implementation which includes adoption of ISS Public Fund Policy in replacement of current ISS Benchmark Policy; development of ESG evaluation framework and incorporation of discreet evaluation criteria for ESG risk factor management approach within ACERA manager/strategy due diligence and manager monitoring processes; annual review of ESG risk factor management activities of ACERA investment managers; and annual review of ACERA emerging manager exposures (addressing ESG element of social capital risk) for its ESG Policy.
- Kicked off an Emerging Markets Equity Manager search:

- Expanded the Total Fund's investment in 13 privately placed funds worth \$495 million, continuing to approach target allocations in the Private Equity, Real Assets, Real Estate, and Private Credit asset classes. Broken down by asset class, this represents
  - 6 new commitments to Private Equity totaling \$180 million.
  - 2 new commitments to Real Assets totaling \$55 million.
  - 3 new commitments to Real Estate totaling \$115 million.
  - 2 new commitments to Private Credit totaling \$145 million.
- As of December 31, 2021, ACERA's total fund returned 16.04% (net) for 2021. The value of the total fund was \$11.88 billion.

#### **Benefits Accomplishments**

ACERA continued to enhance its customer service and benefits administration, though Benefits Department staff spent the bulk of their available development time on the pension administration system upgrade. In the past year, ACERA:

- Redesigned its Service Retirement Application, combining numerous forms into a single, easy-touse form, and launched it in the DocuSign digital platform.
- Implemented its healthcare plan enrollment forms in DocuSign and conducted Open Enrollment with these virtual forms.
- Launched a disability retirement inquiry web form to serve as an initial screening form for disability retirement inquiries, aiding members in self-educating on the requirements needed to apply for disability retirement.

- Added the Silver & Fit benefit—providing free gym memberships or home fitness kits—for Kaiser Permanente Senior Advantage (Medicare) plan enrollees for the 2022 Plan Year on a trial basis.
- Issued a Request for Information (RFI) for Medical Advisor / Disability Case Manager for evaluating disability retirement applications and management of disability claims for the Board of Retirement.

#### **Certificate of Achievement**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to ACERA for its Annual Comprehensive Financial Report for the year ended December 31, 2020 (See page 6). This has been the twenty fourth year ACERA has received this prestigious award.

## **Acknowledgments**

The compilation of this report reflects the combined efforts of ACERA's management and staff under the leadership of the Board of Retirement. This report and the corresponding Popular Annual Financial Report are available to members and the general public on ACERA's website at <a href="https://www.acera.org">www.acera.org</a>.

The dedication of ACERA staff forms the nucleus of our service mission, and I wish to express deep gratitude to them for the success of our operation.

Respectfully submitted,

David Nelsen

Chief Executive Officer

June 27, 2022



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

## Alameda County Employees' Retirement Association California

For its Annual Comprehensive Financial Report For the Fiscal Year Ended

December 31, 2020

Christopher P. Morrill

Executive Director/CEO

Also awarded each year from 1996 through 2010 and 2012 through 2020

## Members of the Board of Retirement

### As of January 1, 2022



Jaime Godfrey Chair Appointed by the Board of Supervisors



Liz Koppenhaver First Vice-Chair Elected by Retired Members



**Ophelia B. Basgal** Second Vice-Chair Appointed by the Board of Supervisors



**Dale E. Amaral** *Elected by Safety Members* 



**Keith Carson** Appointed by and member of the Board of Supervisors



**Tarrell V. Gamble**Appointed by the Board of Supervisors



Henry C. Levy Ex-Officio Member Treasurer-Tax Collector



Nancy Reilly Alternate Elected by Retired Members



Kellie Simon Elected by General Members



Darryl L. Walker Sr. Alternate Elected by Safety Members



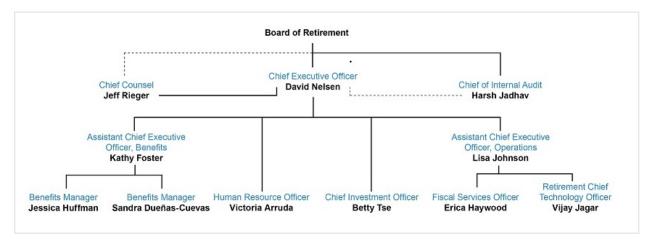
**George Wood** *Elected by General Members* 

#### **2021 Board of Retirement**

Dale E. Amaral (Chair), Jaime Godfrey (First Vice-Chair), Liz Koppenhaver (Second Vice-Chair), Ophelia B. Basgal, Keith Carson, Tarrell V. Gamble, Henry C. Levy, Elizabeth Rogers, George Wood, Nancy Reilly (Alternate Retiree), Darryl L. Walker (Alternate Safety)

## **Administrative Organizational Chart**

#### As of June 1, 2022



#### Professional Consultants<sup>1</sup>

**Actuary** 

Segal<sup>2</sup>

**Benefits** 

Segal<sup>2</sup>

**Fiscal Services** 

Armanino LLP

**Human Resources** 

Lakeside Group<sup>3</sup>

**Independent Auditors** 

Williams, Adley & Company-CA, LLP

Information Technology

Digital Deployment Levi, Ray & Shoup Consulting Segal<sup>2</sup> Maverick Networks Inc. NEKO Industries

#### Legal

Berman Tabacco
Bernstein Litowitz Berger & Grossmann LLP
Hanson Bridgett LLP
Kaplan Fox & Kilsheimer LLP
Kessler Topaz Meltzer Check
K&L Gates
Meyers Nave Professional Law Corporation
Nossaman, LLP
Pomeranz LLP
Reed Smith, LLP

### Other Specialized Services

American Arbitration Association Manager Medical Review Org, Inc. Willis Towers Watson

<sup>1</sup> The listing of Investment Professionals found on page 94 provided services to the total fund which includes the pension plan and postemployment medical benefits. Also, the schedule of Brokerage Commissions and schedule of Investment Managers' Fees are reported on page 95 and page 96, respectively. Not all of the professional consultants listed above are required to file a Statement of Economic Interests (Form 700) under ACERA's Conflict of Interest Policy.

<sup>2</sup> Segal provides actuarial consulting, benefit consulting and pension administration system project oversight services.

<sup>3</sup> The Lakeside Group is a division of the Alameda County Human Resource Services Department.





#### **Independent Auditor's Report**

Board of Retirement Alameda County Employees' Retirement Association Oakland, California

#### Report on the Audit of the Financial Statements

#### Opinion

We have audited the accompanying financial statements of the Alameda County Employees' Retirement Association (ACERA), as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise ACERA's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the fiduciary net position of ACERA as of December 31, 2021, and the change in its fiduciary net position for the year then ended in accordance with accounting principles generally accepted in the United States of America

#### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of ACERA and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Emphasis of Matters

#### Net Pension Liability of Employers

As described in note 5, based on the most recent actuarial valuation as of December 31, 2021, ACERA's independent actuaries determined that, at December 31, 2021, the total pension liability exceeded the pension plan's fiduciary net position by \$.8 billion.

#### Net OPEB Liability of Employers

As described in note 7, based on the most recent actuarial valuation as of December 31, 2021, ACERA's independent actuaries determined that, at December 31, 2021, the OPEB plan's fiduciary net position exceeded the total OPEB liability by \$420.6 million.

#### Investment Valuation

As described in Note 8, the financial statements include investments valued at \$2,667,962,000 (which represents 22.5 percent of total fiduciary net position) at December 31, 2021, whose fair values have been estimated by management in the absence of readily determinable market values. Given that publicly listed prices are not available, management uses alternative sources of information, including audited financial statements, unaudited capital statements, independent appraisals, and other similar sources of information, to determine the fair value of investments.

Our opinion is not modified with respect to these matters.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### WILLIAMS, ADLEY & COMPANY-CA, LLP

Certified Public Accountants / Management Consultants 7677 Oakport Street, Suite 1000 • Oakland, CA 94621 • (510) 893-8114 • Fax: (510) 893-2603 http://wacllp.com



In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about ACERA's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and Government Auditing Standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design
  and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate
  in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of ACERA's internal control.
  Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about ACERA's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

#### Report on Summarized Comparative Information

We have previously audited ACERA's 2020 financial statements, and our report dated June 24, 2021, expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2020, is consistent, in all material respects, with the audited financial statements from which it has been derived.

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, schedule of changes in the net pension liability and related ratios, schedule of employer contributions for the pension plan and non-OPEB, schedule of investment returns, schedule of changes in the net OPEB liability and related ratios, and the schedule of employer contributions for OPEB, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's



responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise ACERA's basic financial statements. The schedules of administration expense, investment expenses, and payments to other consultants are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statement themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

#### Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introduction, investment, actuarial, and statistical sections, but does not include the basic financial statements and our auditor's report thereon. Our opinion on the basic financial statements does not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

#### Other Reporting Required by Government Auditing Standards

Williams, Adley & Company CA, LLP

In accordance with Government Auditing Standards, we have also issued our report dated June 27, 2022, on our consideration of ACERA's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of ACERA's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering ACERA's internal control over financial reporting and compliance.

Oakland, California

June 27, 2022

## Management's Discussion and Analysis

Management's Discussion and Analysis (MD&A) presents the financial activities of the Alameda County Employees' Retirement Association (ACERA) for the year ended December 31, 2021. It provides an overview of the financial position and the combined results of operations for the pension plan and non-OPEB and Other Postemployment Benefits (OPEB). The narrative, in conjunction with the financial statements starting on page 21 and the notes to the financial statements beginning on page 24, presents ACERA's overall financial position, and the results of its operations. ACERA's funding is a combination of participating employer and member contributions and earnings on invested assets. The Chief Executive Officer's Letter of Transmittal starting on page 2 of this Annual Comprehensive Financial Report (ACFR) should be read along with the MD&A narrative.

(Note: Amounts in this section are rounded and may not agree to other sections of this ACFR.)

## **Financial Highlights**

As of December 31, 2021, ACERA's net position, which represents funds restricted for paying current and long-term pension benefit obligations and non-vested non-OPEB and OPEB for plan members and their beneficiaries, was \$11.8 billion, a \$2.2 billion increase compared to December 31, 2020. This increase was primarily attributable to the \$1.5 billion increase in fair value of ACERA's investment portfolio during 2021 and additional investment of funds received from extraordinary advance UAAL contributions of \$800.0 million and \$12.6 million made by the County of Alameda and Livermore Area Recreation and Park District, respectively.

As of December 31, 2021, the Net Pension Liability (NPL) was \$792.3 million, compared to \$2,194.4 million as of December 31, 2020. The \$1,402.1 million decrease was primarily as a result of \$812.6 million in total additional voluntary County Safety and LARPD General contributions to reduce their UAAL and associated contribution rates and favorable investment return during calendar year 2021.

As of December 31, 2021, the Net OPEB Liability (Asset) NOL/(NOA) was \$(420.6) million, compared to \$6.7 million as of December 31, 2020. The \$427.3 million decrease from a liability to a surplus was primarily the result of the favorable investment return during calendar year 2021 of about \$404.9 million. The favorable investment

results allocated to the Supplemental Retiree Benefits Reserve (SRBR), are credited by semiannual transfers to the reserve as defined by Article 5.5 of the County Employees' Retirement Law of 1937 (1937 Act).

As of December 31, 2020, the date of the pension plan actuarial funding and the SRBR sufficiency actuarial valuations used for the 2021 ACFR, the actuarial investment rate of return assumption used was 7.00%. The inflation rate assumption was 2.75% with assumed payroll growth increase of 3.25%.

As of December 31, 2020, ACERA had \$643.3 million in net deferred investment gains based on the actuarial value of assets. These deferred gains represent 6.7% of the fair value¹ of assets, as of the December 31, 2020, actuarial valuation date. Unless offset by future investment losses or other unfavorable experience, the recognition of the \$643.3 million deferred market gains is expected to have a favorable impact on the Association's future funded percentage and contribution rate requirements.

#### **Overview of the Financial Statements**

This discussion and analysis serves as an introduction to ACERA's Basic Financial Statements, which comprise the following five components:

- Statement of Fiduciary Net Position
- Statement of Changes in Fiduciary Net Position
- · Notes to the Basic Financial Statements
- Required Supplementary Information (RSI) and Notes to RSI
- Supplemental Schedules

The basic financial statements report the components of the fiduciary net position held in trust for benefits, the components of the changes in the fiduciary net position (additions and deductions), along with explanatory notes to the basic financial statements.

ACERA's basic financial statements have two reporting columns. The first column reports the pension plan and non-OPEB, and the second column reports the postemployment medical benefits. ACERA's pension

The Statement of Fiduciary Net Position on page 21 provides a snapshot of account balances at year's end. It includes the assets available for future benefit payments as well as liabilities outstanding at year's end.

ACERA did not have any transactions that met the criteria for deferred outflows of resources or deferred inflows of resources as defined in GASB Statement No. 63 and GASB Statement No. 65. As a result, those line items are not displayed on the 2021 Statement of Fiduciary Net Position.

The Statement of Changes in Fiduciary Net Position starting on page 22 provides a summary view of the additions to and deductions from the fiduciary net position that occurred over the course of the 2021 financial year.

The *Basic Financial Statements* include all assets and liabilities, using the accrual basis of accounting, in compliance with generally accepted accounting principles, similar to the accounting method used by most private-sector companies. All of the year's asset additions and deductions are taken into account regardless of when the corresponding cash is received or paid. All investment purchases and sales are reported as of the trade date. Investments are reported at current fair value and in accordance with GASB Statement No. 31. Both realized and unrealized investment gains and losses are recognized. Each depreciable component of capital assets is depreciated over its useful life.

Notes to the Basic Financial Statements starting on page 24 provide additional information essential for a complete understanding of the basic financial statements.

benefits and the non-OPEB are valued together for the purpose of determining and reporting the NPL. In addition to the basic financial statements, this report contains required supplementary information and supplemental schedules intended to assess the historical context of ACERA's progress in meeting benefit obligation through funding of contributions and investment income.

<sup>1</sup> Fair value replaced "market value", as originally written by actuary.

Required Supplementary Information and Notes to
Required Supplementary Information starting on page
59 illustrate the GASB Statement No. 67 financial
reporting requirements in the Schedule of Changes in
Net Pension Liability and Related Ratios, Schedule
of Employer Contributions, Schedule of Investment
Returns, and Notes to Required Supplementary
Information for the Pension Plan and Non-OPEB.
Also reported are the requirements of GASB Statement

No. 74 in the Schedules of Changes in Net OPEB Liability and Related Ratios and Schedule of Employer Contributions, along with the Notes to the Required Supplementary Information for Postemployment Medical Benefits.

Supplemental Schedules of administrative expenses, investment expenses and payments to other consultants are presented on page 66.

Tables 1 and 2 starting below, present condensed information about ACERA's financial position and results of operations for the current year in comparison to the preceding year, and form the basis for this financial discussion.

**Table 1: Fiduciary Net Position (Condensed)** 

As of December 31, 2021 and 2020 (Dollars in Millions)

	2021	2020	Increase (Decrease) Amount	Percent Change
ASSETS				
Current Assets	\$ 179.7	\$ 262.8	\$ (83.1)	-32%
Investments at Fair Value	11,832.5	9,601.8	2,230.7	23%
Capital Assets, net	6.2	4.3	1.9	44%
Total Assets	12,018.4	9,868.9	2,149.5	22%
LIABILITIES				
Current Liabilities	177.4	239.0	(61.6)	-26%
Long-term Lease Liabilities	0.1	0.1	-	0%
Total Liabilities	177.5	239.1	(61.6)	-26%
NET POSITION				
Restricted - Held in Trust for Benefits	\$11,840.9	\$ 9,629.8	\$ 2,211.1	23%

**Table 2: Changes In Fiduciary Net Position (Condensed)** 

For the Years Ended December 31, 2021 and 2020 (Dollars in Millions)

	2021	2020	(D	ncrease ecrease) Amount	Percent Change
ADDITIONS					
Member Contributions	\$ 111.1	\$ 106.1	\$	5.0	5%
Employer Contributions	1,116.6	309.8		806.8	260%
Net Investment Income (Loss)	1,601.2	1,017.3		583.9	57%
Miscellaneous Income	1.0	0.3		0.7	233%
Transfer to Employers' Advance Reserve from SRBR for Employer Contributions to 401(h) Account	46.8	45.5		1.3	3%
Transfer to Employers' Advance Reserve from SRBR for Implicit Subsidy	7.5	6.4		1.1	17%
Transfer from Employers' Advance Reserve to SRBR for OPEB Related Administrative Expenses	1.5	1.4		0.1	7%
Total Additions	 2,885.7	1,486.8		1,398.9	94%
DEDUCTIONS					
Retirement Benefit Payments	546.6	521.6		25.0	5%
Postemployment Medical Benefits	45.9	46.0		(0.1)	0%
Member Refunds	9.7	9.2		0.5	5%
Administration	16.6	16.2		0.4	2%
Transfer from SRBR to Employers' Advance Reserve for Employer Contributions to 401(h) Account	46.8	45.5		1.3	3%
Transfer from SRBR to Employers' Advance Reserve for Implicit Subsidy	7.5	6.4		1.1	17%
Transfer to SRBR from Employers' Advance Reserve for OPEB Related Administrative Expenses	1.5	1.4		0.1	7%
Total Deductions	674.6	646.3		28.3	4%
CHANGE IN NET POSITION	2,211.1	840.5		1,370.6	163%
NET POSITION - JANUARY 1	9,629.8	8,789.3		840.5	10%
CUMULATIVE EFFECT OF ACCOUNTING CHANGE	_	-		-	N/A
NET POSITION - DECEMBER 31	\$ 11,840.9	\$ 9,629.8	\$	2,211.1	23%

## **Analysis of Financial Position**

Fiduciary net position held in trust for benefits equals assets less liabilities. Table 1, on page 15, displays the condensed information of the fiduciary net position, which as of December 31, 2021, totaled approximately \$11.8 billion. This is a \$2.2 billion or a 23% increase from the prior year, primarily a result of an increase in the fair value of ACERA's invested assets and additional investment of advance UAAL contributions received from two participating employers previously mentioned in the Financial Highlights section on page 13. The Investment Section, starting on page 68, provides further details about ACERA's investment performance.

#### **Current Assets**

The components of current assets are detailed on the Statement of Fiduciary Net Position on page 21. Total current assets decreased by \$83.1 million from \$262.8 million in 2020 to \$179.7 million in 2021. This 32% decrease was primarily due to the decrease in unsettled trades-investments sold totaling \$88.7 million partially offset by increase in securities lending cash collateral.

#### Investments at Fair Value

ACERA's investments at fair value increased 23% from \$9.6 billion in 2020 to \$11.8 billion in 2021. The \$2.2 billion increase was net of ACERA's \$209.3 million cash draw in 2021 on the portfolio to pay retirement benefits and administrative costs.

#### Capital Assets, Net

Capital assets include equipment, furniture, information systems, leasehold improvements, and right-to-use assets. The value of capital assets increased from \$4.3 million in 2020 to \$6.2 million in 2021. The net increase of \$1.9 million or 44% was due to the increase in capital expenditures for the pension administration system upgrade.

#### **Total Assets**

In all, total assets experienced a net increase of \$2.1 billion, from \$9.9 billion in 2020 to \$12.0 billion in 2021. The increase in total investments at fair value accounted for most of the increase in total assets.

#### Liabilities

The components of ACERA's current liabilities are detailed in the Statement of Fiduciary Net Position on page 21. Current liabilities decreased by \$61.6 million or 26% from \$239.0 million in 2020 to \$177.4 million in 2021. The net decrease is mainly attributed to the \$74.6 million decrease in unsettled trades-investments purchased partially offset by the increase in securities lending liability.

As of December 31, 2021, the long-term lease liability totaled \$0.1 million.

## **Analysis of Results of Operations**

The change in fiduciary net position equals total additions less total deductions. Table 2, on page 16, displays the condensed information about ACERA's 2021 financial activity. From January 1 to December 31, 2021, ACERA's fiduciary net position increased by \$2.2 billion. The increase was due to appreciation in the fair value of ACERA's invested assets and additional investment of \$812.6 million as a result of voluntary advance UAAL contributions received during the year.

#### Additions to Fiduciary Net Position

The primary funding sources for ACERA's member benefits are member contributions, employer contributions, and net investment income. Additions to and deductions from fiduciary net position include transfers to and from the employers' advance reserve and the supplemental retiree benefits reserve.

Total additions to ACERA's fiduciary net position for the years ended December 31, 2021, and 2020, were \$2.9 billion and \$1.5 billion, respectively. ACERA's net investment income for 2021 was \$1.6 billion, compared to \$1.0 billion in investment income in 2020. See the Net Investment Income (Loss) section on page 18 for a more comprehensive discussion of this increase.

The December 31, 2020, actuarial valuation report recommended a contribution rate increases for members and employers. The Board of Retirement approved the increase to be in effect by September 2021. The aggregate

member contribution rate increased from 9.35% to 9.94% of payroll. The rate increase was mainly due to changes in economic and demographic assumptions.

The aggregate employer contribution rate increased from 28.47% to 31.28% of payroll. This change was primarily due to (a) the change in economic and demographic assumptions, (b) lower than expected return on investments (after smoothing), (c) the effect of amortizing the prior year's UAAL over a smaller than expected total projected payroll, (d) actual contributions lower than expected, offset somewhat by (e) higher than expected mortality for continuing retirees, and (f) lower than expected salary increases for active members.

#### **Member Contributions**

Total member contributions for 2021 were \$111.1 million, up \$5.0 million or 5% over 2020 total member contributions of \$106.1 million. As previously stated, 2020 actuarial valuation contribution rates went into effect September 1, 2021.

#### **Employer Contributions**

Total employer contributions collected for 2021 were \$1.1 billion, an increase of 260% or \$806.8 million over the \$309.8 million in total contributions collected in 2020. The \$806.8 million increase was mainly due to \$812.6 million voluntary advance UAAL contribution payments, which were partially offset by lower contributions paid by the County safety membership and the LARPD general membership groups. The County safety and LARPD employer contribution rates decreased as a result of the employer contribution rate credits they received for their respective advance UAAL contribution payments.

#### Net Investment Income (Loss)

Net investment income for 2021 was \$1.6 billion. The \$583.9 million increase in net investment income was primarily due to higher appreciation in the fair value of invested assets. The 2021 net appreciation of investments was \$1.5 billion compared to a 2020 net appreciation of \$1.0 billion.

#### Miscellaneous Income

Miscellaneous income for 2021 totaled \$1.0 million, up

\$0.7 million or 233% from 2020. This increase is mainly due to an increase of class action securities litigation settlements.

### Transfers between Employers' Advance Reserve and SRBR

Postemployment medical benefits are paid from employers' 401(h) accounts. Participating employers identify a portion of their contributions as 401(h) contributions. Employers funded \$46.8 million and \$45.5 million to their 401(h) accounts for years 2021 and 2020, respectively. See 401(h) Postemployment Medical Benefits Account on page 33.

In July 2011, ACERA applied the provisions of the 1937 Act (Section 31596.1) and allocated a portion of the 401(h) contributions towards administrative costs. As a result, \$1.5 million and \$1.4 million were transferred from the employers' advance reserve to SRBR for 2021 and 2020, respectively.

There was a \$7.5 million transfer from the SRBR to the employers' advance reserve in 2021 to compensate Alameda County for the 2020 blended rate health care implicit subsidy. The implicit subsidy transfer increased by \$1.1 million or 17% from the \$6.4 million implicit subsidy transfer in 2020. This increase was primarily due to higher difference between the County's blended and unblended medical insurance rates for 2020 versus 2019.

## **Deductions from Fiduciary Net Position**

Total deductions are composed of four main categories, i.e., retirement benefits (including service retirement and disability payments, death benefits, non-OPEB burial benefits and supplemental COLA), postemployment medical benefits, member refunds, and administration expenses of the retirement system.

Total deductions from the fiduciary net position for 2021 were \$674.6 million. This is \$28.3 million or a 4% increase over the \$646.3 million in total deductions for 2020. Service retirement and disability benefit payments alone increased 5.0% or \$25.0 million over 2020. The 401(h) transfer increased \$1.3 million or 3% for

2021, and as already stated the implicit subsidy transfer increased \$1.1 million or 17% for 2021.

#### Retirement Benefit Payments

Retirement benefit payments in 2021 totaled \$546.6 million, a \$25.0 million or 5% increase over \$521.6 million in 2020. The increase in benefit payments is primarily due to higher average benefits of retirees added to the retirement payroll compared to the lower average retirement allowance of those retirees removed from the retirement payroll.

#### Postemployment Medical Benefits

Postemployment medical benefits paid from the 401(h) account in 2021 were \$45.9 million, a decrease of \$0.1 million over the \$46.0 million paid from the 401(h) account in 2020. This decrease was due in part to a slight premium decrease in Kaiser Senior Advantage plan and more retirees aging out of the higher premium HMO plans and enrolling in lower premium Medicare or senior advantage plans. ACERA's maximum monthly medical benefit for 2021 was \$578.65 per member. For retirees 65 years and older, enrolled in the Medicare Exchange individual plans, ACERA utilized Health Reimbursement Accounts (HRAs). Retirees 65 years and older, who were on the Medicare Exchange, received a maximum of \$443.28 Monthly Medical Allowance (MMA).

#### Member Refunds

Member refunds originate from either a member separation from service (termination) or an active member death. Member refunds increased by \$0.5 million or 5% from \$9.2 million in 2020 to \$9.7 million in 2021. The increase was primarily due to increases in termination refunds.

#### Administration Expense

Total administration expense for 2021 increased to \$16.6 million, from \$16.2 million in 2020. Administration expenses cover the basic cost of operating the retirement system. Some expenses are subject to the statutory limit, as defined in the following paragraph, and others are excluded from the statutory limit.

In accordance with legal spending restrictions outlined

in the County Employee Retirement Law of 1937 (1937 Act), ACERA's Board of Retirement adopts an operating expense and administrative budget, effective for the following year. The annual amount of administrative budget is subject to legal and budgetary restrictions. Note 11 to the Basic Financial Statements, page 57, further describes the legal limitations. Consequently, the administrative budget for 2021 was kept in compliance with the "1937 Act" legal spending restrictions of 0.21% of the accrued actuarial liability of the retirement system.

Administrative expenses subject to the statutory limit increased by 2% or \$0.3 million, from \$13.4 million in 2020 to \$13.7 million in 2021. The major categories of operating expenses subject to the statutory limit include personnel services, professional services, communications, and utilities, and other (i.e., depreciation, board of retirement operating expenses, insurance, miscellaneous, training, maintenance-equipment, and supplies).

Administrative expenses excluded from the statutory limit increased slightly from \$2.8 million in 2020 to \$2.9 million in 2021. The categories of operating expenses not subject to the statutory limit include legal, technology, actuarial, investment and business continuity expenses.

## **Currently Known Facts and Events**

Litigation: In the DSA v. ACERA lawsuit (filed November 27, 2012), the Deputy Sheriffs' Association and others alleged that AB 197 (effective January 1, 2013) violated the rights of many ACERA members to have certain elements of compensation included in their "final compensation" for purposes of calculating their retirement allowances. The Superior Court prevented ACERA from implementing AB 197 until July 2014, at which time the Superior Court issued a writ that required ACERA to implement AB 197. After years of litigation, in Alameda County Deputy Sheriff's Association v. Alameda County Employees' Retirement Association (2020) 9 Cal.5th 1032, the California Supreme Court held that AB 197 did not violate ACERA members' rights. In 2021, there were remand proceedings in the Superior Court. In those remand proceedings, the California Attorney General argued that the Supreme Court's decision required ACERA to make certain

changes with respect to how much vacation "sell back" and "cash out" a member can include in their "final compensation." On June 17, 2021 and December 16, 2021, the ACERA Board of Retirement made such changes for members who did not have their retirement applications on file with ACERA as of June 17, 2021. The Superior Court entered final judgment in ACERA's favor on November 22, 2021 and no parties appealed from that judgment, so the matter has concluded.

Litigation: In the AHS v. ACERA lawsuit (filed February 7, 2019), the Alameda Health System, a participating employer in ACERA, filed suit against ACERA and the County of Alameda (later dismissed from the lawsuit by AHS), objecting to ACERA's use of the percent of payroll method for calculating AHS' unfunded liabilities to ACERA. The lawsuit seeks to require ACERA to collect less contributions from AHS and more contributions from the County (and possibly other participating employers). On May 3, 2022, the Superior Court issued a ruling granting ACERA summary judgment. Formal judgment in ACERA's favor is expected to be entered soon and it is unknown whether AHS intends to appeal from the anticipated judgment.

Business Continuity: Since early March 2020, ACERA has been responding to a pandemic spreading from person to person caused by a novel (new) coronavirus. The disease was named "coronavirus disease 2019" (abbreviated "COVID-19"). Throughout 2020, the virus posed a serious public health risk; consequently, ACERA was required to comply with alternative work guidelines associated with state and county health and safety mandates. As health and safety restrictions eased in the latter half of 2020, ACERA sustained a work- from-home posture for a majority of its staff. In the early months of 2021, vaccines for the virus have become available. It was anticipated that by the end of the third quarter of 2021, enough people will be vaccinated for health and safety restrictions to ease to a level that businesses would reopen. Unfortunately, new variants of the virus that were highly transmittable emerged towards the latter part of 2021 and derailed reopening plans. ACERA's management maintained a hybrid work arrangement

throughout 2021, while most of the staff continued to work from home. To that end, ACERA management is actively formulating a new hybrid work arrangement for implementation in 2022, should there be an end to the COVID-19 safety protocols and risks.

### **Fiduciary Responsibilities**

ACERA's Board of Retirement and management are fiduciaries of the retirement plan. Under the California Constitution and the 1937 Act, assets of the retirement plan can be used only for the exclusive benefit of the plan participants and their beneficiaries.

## **Requests for information**

This report is designed to provide the Board of Retirement, the membership, participating employers, taxpayers, investment managers, vendors, and other stakeholders or interested parties with a general overview of ACERA's financial condition, financial activities, and funding status. Questions regarding any of the information provided in this report or requests for additional information should be addressed to:

#### ACERA

Fiscal Services Department 475 14th Street, Suite 1000 Oakland, California 94612-1900

You can also contact us by e-mail at <a href="mailto:info@acera.org">info@acera.org</a> or by phone at (510) 628-3000 during normal business hours. Our website <a href="www.acera.org">www.acera.org</a> contains a wealth of information and is always accessible.

Respectfully submitted,

Erica Haywood

Erica Haywood

Fiscal Services Officer

May 10, 2022

## **Basic Financial Statements**

### **Statement of Fiduciary Net Position**

As of December 31, 2021, with Comparative Totals as of December 31, 2020 (Dollars in Thousands)

	Pension Plan & Non-OPEB	Postemployment Medical Benefits	Total 2021	Total 2020
ASSETS				
Cash	\$ 1,754	\$ -	\$ 1,754	\$ 3,236
Securities Lending Cash Collateral	127,313	-	127,313	117,171
Receivables				
Contributions	22,027	-	22,027	21,756
Investment Receivables	19,624	-	19,624	17,179
Unsettled Trades - Investments Sold	7,653	-	7,653	96,400
Futures Contracts	161	-	161	236
Foreign Exchange Contracts	0	-	0	5,853
Other Receivables	350	-	350	197
Total Receivables	49,815	-	49,815	141,621
Prepaid Expenses	803	-	803	755
Total Current Assets	179,685	-	179,685	262,783
Investments at Fair Value				
Short-Term Investments	263,950	-	263,950	182,037
Domestic Equity	679,810	-	679,810	562,387
Domestic Equity Commingled Funds	2,645,585	-	2,645,585	2,159,591
International Equity	1,417,146	-	1,417,146	1,296,336
International Equity Commingled Funds	1,618,474	-	1,618,474	1,460,569
Domestic Fixed Income	1,714,638	_	1,714,638	1,093,183
International Fixed Income	82,608	_	82,608	190,474
International Fixed Income Commingled Funds	85,023	_	85,023	159,176
Real Estate - Separate Properties	72,113	_	72,113	72,474
Real Estate - Commingled Funds	641,674	_	641,674	528,671
Real Assets	749,497	_	749,497	467,886
Absolute Return	764,772	_	764,772	645,134
Private Equity	938,688	_	938,688	726,180
Private Credit	158,511	_	158,511	57,747
Total Investments	11,832,489		11,832,489	9,601,845
Non-OPEB Assets	51,921	_	51,921	41,677
Due from Pension Plan	(1,140,278)	1,088,357	(51,921)	(41,677)
Capital Assets at Cost (Net of Accumulated	(1,140,270)	1,000,001	(01,021)	(41,011)
Depreciation and Amortization)	6,185	_	6,185	4,319
Total Assets	10,930,002	1,088,357	12,018,359	9,868,947
LIABILITIES	10,000,002	2,000,001	12,010,000	0,000,011
Securities Lending Liability	127,313		127,313	117,171
Unsettled Trades - Investments Purchased	25,746	_	25,746	100,393
Futures Contracts	589	_	589	0
Foreign Exchange Contracts	913		913	0
Investment-Related Payables	13,516	-	13,516	
Accrued Administration Expenses	2,624	-	2,624	12,191 2,858
Members Benefits & Refunds Payable		-		
•	6,379	-	6,379	6,155
Retirement Payroll Deductions Payable	314	-	314	267
Current Lease Liability	48	-	48	42
Long-term Lease Liability	54	-	177.406	103
Total Liabilities	177,496	- 1 000 257	177,496	239,180
NET POSITION - Held in Trust for Benefits	\$ 10,752,506	\$ 1,088,357	\$ 11,840,863	\$ 9,629,767

The accompanying Notes to the Basic Financial Statements are an integral part of these Basic Financial Statements.

## **Statement of Changes in Fiduciary Net Position**

For the Year Ended December 31, 2021, with Comparative Totals for the Year Ended December 31, 2020 (Dollars in Thousands)

	Pension Plan & Non-OPEB	Postemployment Medical Benefits		Total 2021	Total 2020
ADDITIONS					
Contributions					
Member	\$ 111,091	\$	-	\$ 111,091	\$ 106,104
Employer	1,069,804		46,772	1,116,576	309,753
Total Contributions	1,180,895		46,772	1,227,667	415,857
Investment Income					
From Investment Activities:					
Net Appreciation (Depreciation) in Fair Value of Investments	1,492,161		-	1,492,161	989,949
Dividends, Interest, & Other Investment Income	188,075		-	188,075	77,034
Total Income (Loss) from Investment Activities	1,680,236		-	1,680,236	1,066,983
Total Investment Expenses	(79,725)		-	(79,725)	(50,246)
Net Income (Loss) from Investment Activities	1,600,511		-	1,600,511	1,016,737
From Securities Lending Activities:					
Securities Lending Income	914		-	914	1,182
Securities Lending Expenses					
Borrower Rebates	(24)		-	(24)	(434)
Management Fees	(178)		-	(178)	(150)
Total Securities Lending Activity Expenses	(202)		-	(202)	(584)
Net Income from Securities Lending Activities	712		-	712	598
Earnings Allocated to Non-OPEB	11,433		-	11,433	2,594
Earnings Allocated	(254,062)		242,629	(11,433)	(2,594)
Total Net Investment Income (Loss)	1,358,594		242,629	1,601,223	1,017,335
Miscellaneous Income	969		-	969	318
Transfer to Employers' Advance Reserve from SRBR for Employer Contributions to 401(h) Account	46,772		-	46,772	45,456
Transfer to Employers' Advance Reserve from SRBR for Implicit Subsidy	7,484		-	7,484	6,447
Transfer from Employers' Advance Reserve to SRBR for OPEB Related Administrative Expense	-		1,537	1,537	1,416
Total Additions	\$ 2,594,714	\$	290,938	\$ 2,885,652	\$ 1,486,829

The accompanying Notes to the Basic Financial Statements are an integral part of these Basic Financial Statements.

## **Statement of Changes in Fiduciary Net Position (Continued)**

For the Year Ended December 31, 2021, with Comparative Totals for the Year Ended December 31, 2020 (Dollars in Thousands)

	ension Plan Non-OPEB	stemployment edical Benefits		Total 2021	Total 2020
DEDUCTIONS					
Benefits					
Service Retirement and Disability Benefits	\$ 542,022	\$ -	\$	542,022	\$ 517,162
Death Benefits	3,414	-		3,414	3,070
Burial Benefits - Non-OPEB	257	-		257	231
Supplemental Cost of Living Allowance - Non-OPEB	932	-		932	1,116
Post Employment Medical Benefits	 -	45,917		45,917	46,021
Total Benefit Payments	546,625	45,917		592,542	567,600
Member Refunds	9,644	-		9,644	9,184
Administration					
Administrative Expenses	12,194	1,537		13,731	13,422
Legal Expenses	855	-		855	944
Technology Expenses	904	-		904	903
Actuarial Expenses	459	-		459	335
Business Continuity Expenses	628	-		628	622
Total Administration	15,040	1,537		16,577	16,226
Transfer from SRBR to Employers' Advance Reserve for Employer Contributions to 401(h) Account	-	46,772		46,772	45,456
Transfer from SRBR to Employers' Advance Reserve for Implicit Subsidy	-	7,484		7,484	6,447
Transfer to SRBR from Employers' Advance Reserve for OPEB Related Administrative Expense	1,537	-		1,537	1,416
Total Deductions	572,846	101,710		674,556	646,329
CHANGE IN NET POSITION	2,021,868	189,228		2,211,096	840,500
NET POSITION - JANUARY 1	8,730,638	899,129		9,629,767	8,789,279
Cumulative Effect of Accounting Change	-			-	(12)
Beginning Net Position as Restated	8,730,638	899,129		9,629,767	8,789,267
NET POSITION - DECEMBER 31	\$ 10,752,506	\$ 1,088,357	\$1	1,840,863	\$ 9,629,767

The accompanying Notes to the Basic Financial Statements are an integral part of these Basic Financial Statements.

## Notes to the Basic Financial Statements

(an integral part of the Basic Financial Statements)

# 1. Summary of Significant Accounting Policies

#### Reporting Entity

ACERA is an independent, public employees' retirement system with its own governing board. ACERA's financial statements are included in the County of Alameda's financial statements as a pension and other employee benefit fiduciary trust fund.

#### **Basis of Accounting**

ACERA follows generally accepted accounting principles in the United States and reporting guidelines set forth by the Governmental Accounting Standards Board (GASB).

ACERA's (fiduciary trust fund) financial statements are prepared on the accrual basis of accounting. Employer and employee contributions are recognized when due, pursuant to formal commitments, as well as statutory or contractual requirements. Security purchases and sales are recognized in the financial statements as of the trade date. Retirement benefits and member refunds are recognized as liabilities when due and payable in accordance with the terms of the plan. Other expenses are recognized when the corresponding liabilities are incurred.

#### Investments

Investments are reported at fair value. Fair value for investments of publicly traded stocks and bonds and

issues of the U.S. Government and its agencies is based on the last reported sale price as of the fiscal year-end. Fair value of securities denominated in a foreign currency reflects exchange rates in effect at fiscal year-end. The fair value of ACERA's short-term investments held in external investment pools managed by the master custodian and securities lending agent is provided by the pool manager and is reported at net asset per share value for the pool. Fair value of investments in commingled funds of debt securities, equity securities, and real estate is based on the fund share price provided by the fund manager, which is based on net asset value. Fair value of investments in real estate separate properties is based on prices in a competitive market as determined by the investment manager relying on periodic appraisals and is reported net of the outstanding balance of associated mortgages. The fair value of private equity, private credit, absolute return, and real assets is based on ACERA's pro rata share and determined by the fund's general partner based on a variety of valuation methods including current market multiples for comparable companies, recent sales of comparable companies, net present value of expected cash flows, appraisals and adjustments to prevailing public market prices based on control and/or liquidity, as appropriate. All funds are audited annually by the funds' independent auditors.

#### **Investment Income**

Interest income is recognized as it accrues. Dividend income is recognized when the dividends are declared.

Realized and unrealized gains and losses on investments are combined and reported together as the net appreciation (depreciation) in the fair value of investments.

#### **Securities Lending Activity**

Securities lending transactions are short-term collateralized loans of ACERA's securities for the purpose of generating additional investment income. For each lending transaction, ACERA receives either cash collateral or non-cash collateral.

The underlying securities out on loan are reported on the Statement of Fiduciary Net Position as if the lending transaction had not occurred.

Cash collateral held (or any security that can be sold or pledged without a default by the borrower) is separately reported on the Statement of Fiduciary Net Position in current assets. A corresponding liability of an equal amount (the obligation to return the cash collateral) is reported as a liability.

Non-cash collateral held is not reported on the Statement of Fiduciary Net Position nor is there a corresponding liability reported on this statement.

#### **Derivative Instruments**

ACERA's investments include the following types of investment derivative instruments: futures, forwards, spot contracts, swaps and warrants. ACERA enters into derivative instrument contracts for investment purposes and to manage risks associated with its investment portfolio.

The fair value of exchange traded derivative instruments such as futures, swaps, spot contracts, and warrants are based on quoted market prices. The fair value of non-exchange traded derivative instruments such as forward contracts and certain futures contracts is determined by an external pricing service using various proprietary methods.

The fair value of derivative instrument contracts is reported in investments as assets or liabilities on the Statement of Fiduciary Net Position.

#### Collateral and Margin Account

For the equity index futures, there is an initial margin

requirement to open a contract position as well as a collateral maintenance requirement that must be kept until the position is closed out.

ACERA reports the collateral for the equity index futures in short-term investments.

#### **Capital Assets**

Capital assets are carried at cost, net of accumulated depreciation or amortization. ACERA's capitalization threshold is an initial cost of \$5,000 and two years of useful life. Depreciation and amortization are calculated using the straight-line method over the estimated useful lives of the depreciable assets or over the term of the lease.

For each asset, ACERA recognizes one-half year of expense in the year the asset is placed in service and one-half year of expense in the year of retirement.

The estimated useful lives for the assets in each category are as follows:

	Years
Leasehold Improvements	27.5
Information System - Retirement	7.0
Office Furniture	7.0
Business Continuity Assets	5.0
Computer Hardware	5.0
Offsite Office Equipment	5.0
Electronic Document Management System	5.0
Information System - Accounting	3.0
Computer Software	3.0

#### **Estimates**

The preparation of financial statements in accordance with generally accepted accounting principles in the United States requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Naturally, actual results may differ from estimates.

#### Income Taxes

ACERA operates as a Defined Benefit Pension Plan, qualified under section 401(a) of the Internal Revenue Code and is not subject to tax under current income tax laws. All assets accumulated for the payment of benefits

may legally be used to pay benefits, including refunds of member contributions to any of the plan members or beneficiaries, as defined by the terms of the plan.

#### **New Accounting Pronouncements**

GASB Statement No. 93, Replacement of Interbank Offered Rates, was issued in March 2020. The objective of this Statement is to address the accounting and financial reporting implications that result from replacement of the IBOR (Inter Bank Offered Rate). The global reference to LIBOR (the London Inter Bank Offered Rate) will cease at the end of 2021. Statement No. 93, removes LIBOR as an appropriate benchmark interest rate and identifies a Secured Overnight Financing Rate and the Effective Federal Funds Rate as appropriate benchmark interest rates. The Statement also provides exceptions for hedge accounting termination provisions of Statement No, 53 and lease modification guidance in Statement No, 87, which will result from replacement of the reference rate. The provisions of Statement No. 93, are effective for reporting periods beginning after June 15, 2021. ACERA will implement the applicable provision of this Statement for the fiscal year ending December 31, 2022.

GASB Statement No. 94, *Public-Private and Public-Public Partnership and Availability Payment Agreements*, was issued in March 2020. The provisions of this Statement are effective for reporting periods beginning after June 15, 2022. This Statement will not impact ACERA.

GASB Statement No. 96, Subscription-Based Information Technology Arrangements, was issued in May 2020. This Statement provides guidance on accounting and financial reporting for subscription-based information technology arrangements (SBITAs). The guidance requires the recognition of a right-to-use subscription asset and a corresponding subscription liability for contracts that convey control of the right-to-use another party's information technology software alone or in conjunction with tangible capital assets for a specified time period in an exchange or

exchange-like transaction. The requirements of this statement are similar to those of Statement No. 87, *Leases*. The provisions of this Statement are effective with fiscal years beginning after June 15, 2022. ACERA will implement the provisions of this Statement for the fiscal year ending December 31, 2023.

GASB Statement No. 97, Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans – an Amendment of GASB Statement No. 14 and No. 84, and Supersession of GASB Statement No. 32, was issued in June 2020. The requirements of this Statement are effective for reporting periods beginning after June 15, 2021, except for paragraphs 4 & 5, which are effective immediately. This Statement will not impact ACERA.

GASB Statement No. 98, *The Annual Comprehensive Financial Report*, was issued in October 2021. This Statement establishes the term annual comprehensive financial report and its acronym ACFR. The new term and acronym replace instances of comprehensive annual financial report and its acronym. The requirements of this Statement are effective for fiscal years ending after December 15, 2021. ACERA implemented the name change of the financial report for the year ended December 31, 2021.

## 2. Plan Description

ACERA is an independent public employees' retirement system which operates a cost-sharing, multiple-employer defined benefit pension plan serving participating employers. In addition, ACERA administers a cost-sharing multiple-employer defined benefit Other Postemployment Medical Benefits (OPEB) and Non-OPEB even though there is no direct contribution made to fund these non-vested benefits. ACERA began operations in its present form on January 1, 1948.

ACERA is governed by the California constitution, and state and federal laws, including but not limited to the

1937 Act, beginning at California Government Code Section 31450 et. seq., PEPRA and the bylaws and policies adopted by the Board of Retirement.

These laws and policies govern ACERA's plan structure and operation. The provisions of state and federal laws govern requirements concerning membership, governance, contributions, benefits, service, retirement eligibility, disability, cost-of-living adjustment, financial provisions, optional allowances, reciprocal benefits, administration expenses, etc.

ACERA is not affiliated with the California Public Employees' Retirement System (CalPERS).

ACERA meets member and beneficiary obligations through member contributions, participating employer contributions, and investment income. Contributions are prudently invested in accordance with the 1937 Act.

ACERA provides basic lifetime retirement, disability, and death benefits to members who meet the minimum age and length-of-service requirements. In addition, ACERA administers supplemental retiree postemployment medical, dental care, vision care, and cost-of-living adjustments programs. In this report, "basic" benefits refers to vested benefits provided for in accordance with the 1937 Act, whereas "supplemental" benefits refers to additional non-vested benefits paid at the discretion of the Board of Retirement and subject to available funds.

#### **Board of Retirement**

The Board of Retirement has sole and exclusive responsibility over plan assets and the administration of the retirement system to ensure prompt delivery of benefits and related services as provided in Article XVI of the California Constitution.

The Board of Retirement has nine members and two alternates. The Alameda County Board of Supervisors appoints four members, and four are elected by ACERA's membership. The County Treasurer serves as an ex-officio board member. One alternate member is elected by safety members and one alternate member is elected by retired members. The Board of Retirement is currently composed of the following members:

#### **Board of Retirement**

Type of Member	Elected / Appointed By	# Of Members
County Treasurer	Ex-Officio Member	1
County Resident	Appointed by Board of Supervisors	4
General Member	Elected by General Members	2
Safety Member	Elected by Safety Members	1
Retired Member	Elected by Retired Members	1
Alternate Retired Member	Elected by Retired Members	1
Alternate Safety Member	Elected by Safety Members	1

Board members, with the exception of the County Treasurer, serve a three-year term in office, with no term limits.

The Board of Retirement oversees the Chief Executive Officer in the performance of his duties in accordance with the law and ACERA's board policies.

## Authority for Establishing and Amending Benefit Provisions

State and federal laws, as well as the California constitution, provide the authority for establishing ACERA's benefit provisions. In most cases, where the 1937 Act provides options concerning the allowance of credit for service, the offering of benefits, or the modification of benefit levels, the law generally requires approval of the employers' governing boards for the option to take effect.

Separately, in 1984, the Alameda County Board of Supervisors and the Board of Retirement approved the adoption of Article 5.5 of the 1937 Act. This adoption permitted the establishment of a Supplemental Retiree Benefits Reserve (SRBR) for ACERA.

Article 5.5 provides for the systematic funding of the SRBR and stipulates that its assets be used only for the benefit of retired members and their beneficiaries. The 1937 Act grants exclusive authority over the use of SRBR funds to the Board of Retirement. The SRBR provides funding for non-vested and non-pension benefits including supplemental COLA and retired member death benefit. Other non-vested retiree health

benefits are provided in agreement with ACERA's participating employers through the use of Internal Revenue Code 401(h) accounts. These retiree health benefits include dental and vision care, Medicare Part B reimbursement, and the Monthly Medical Allowance (MMA). Employer contributions fund the 401(h) benefits. ACERA treats an equal amount of SRBR assets as employer contributions for pensions. The provision of all supplemental benefits is subject to annual review and authorization by the Board of Retirement.

#### **Participating Employers**

ACERA operates as a cost-sharing, multiple-employer, defined benefit plan for Alameda County (the "County"), and five other participating employers (which are special districts) located in the County, but not under the control of the County Board of Supervisors. In this report, the County and special districts are referred to as "participating employers". All risks and costs, including benefit costs, are shared by the participating employers.

The five other participating employers are:

- Superior Court of California for the County of Alameda
- Alameda Health System
- First 5 Alameda County
- · Housing Authority of the County of Alameda
- Livermore Area Recreation and Park District

Alameda County Office of Education is no longer an active participating employer as the last active member under this employer retired on December 30, 2016. However, this employer still owes an unfunded actuarial accrued liability to ACERA as ACERA still pays retirement benefits to several of its retired members.

#### Plan Membership

With the exception of Alameda Health System, all full-time employees of participating employers who are appointed to permanent positions are statutorily required to become members of ACERA. With the passage of AB1008 in 2013, employees of newly acquired hospitals by Alameda Health System are not eligible for

membership unless they are subject to an existing memorandum of understanding. Effective October 31, 2013, all newly hired unrepresented employees of any Alameda Health System facility are prohibited from membership.

#### Safety and General Members

ACERA has two membership types, Safety and General, which are based on job classifications:

- · Safety members are employees working in active law enforcement, deferred firefighters, or positions that have been designated Safety positions by the Board of Retirement (e.g., Juvenile Hall Group Counselors and Probation Officers).
- General members are all other members.

#### **Defined Benefit Pension Plan**

#### **ACERA's Membership**

As of December 31, 2021

Members, Survivors, and Beneficiaries Now Receiving Benefits	
Service Retirement	8,244
Disability Retirement	981
Beneficiaries and Survivors	1,282
Subtotal	10,507
Active Members	
Active Vested Members	7,678
Active Non-vested Members	3,609
Subtotal	11,287
Deferred Members	3,216
Total Membership	25,010

#### Membership Status and Vesting

Members are considered to be active, as long as they remain employed full-time by a participating employer (or subsequently change to part-time employment).

Members become vested in retirement benefits upon completion of five years of credited service.

#### Service Retirement

ACERA's regular (service) retirement benefits are based on service credit, final average salary, and age at retirement, according to the applicable statutory formula. Members who qualify for service retirement are entitled to receive monthly service retirement benefits for life.

Non-Tier 4 vested General members may retire at age 50, with 5 years of service credit and a total of 10 years of qualifying membership, or at any age with 30 years of service, or at age 70, regardless of service credit.

Non-Tier 4 vested Safety members may retire at age 50, with 5 years of service credit and a total of 10 years of qualifying membership, or at any age, with 20 years of service, or at age 70, regardless of service credit.

Tier 4 General members may retire at age 52, with 5 years of service credit or at age 70, regardless of service credit.

Tier 4 Safety members may retire at age 50, with 5 years of service credit or at age 70, regardless of service credit.

#### Active Member Death Benefits

ACERA provides specified active member death benefits to beneficiaries and members' survivors.

The basic active member death benefit consists of a member's retirement contributions plus interest plus one month's pay for each full year of service (up to the maximum of six-month's pay). Other death benefits may be available based on years of service, marital status, and whether the member has minor children.

#### Tier 1, Tier 2, Tier 3, and Tier 4 Benefit Levels

The structure of the plan provides for four benefit levels or tiers within General membership and three tiers within Safety membership. The tiers differ mainly in the magnitude of contributions required and benefits received.

Generally, members with an entry date prior to July 1, 1983, belong to Tier 1, while those with an entry date on or after July 1, 1983, and before January 1, 2013, belong to Tier 2, and members with an entry date on or after January 1, 2013, belong to Tier 4.

Most active ACERA members belong to Tier 2. Alameda County Housing Authority members are mostly in Tier 1, but those hired between September 30, 2011, and January 1, 2013, belong to Tier 2. Relative to the Tier 1 members, active members in Tier 2 contribute somewhat less to the pension plan as a percent of compensation and will receive somewhat lower retirement benefits.

Effective October 1, 2008, Livermore Area Recreation and Park District (LARPD) implemented a General Tier 3 plan for current and new employees. Those LARPD members hired before October 1, 2008, who elect General Tier 3 membership, and those hired after October 1, 2008, but before January 1, 2013, will receive an enhanced benefit of 2.5% at 55, which is higher than the Tier 1 benefit (at most retirement ages) as a result of higher employer and employee contribution rates.

Effective October 17, 2010, and before January 1, 2013, there are three benefit formula options for Safety membership within Tier 2. Two benefit formulas of 2% at 50 and 3% at 55 were implemented for new Safety members with different contribution rates. The Safety members hired before October 17, 2010, are still under the benefit formula of 3% at 50.

In accordance with PEPRA, General and Safety members hired on or after January 1, 2013, belong to Tier 4. Tier 4 members are required to contribute at least 50% of the normal cost rate. Under the Tier 4 formulas, General members will receive a benefit of 2.5% at age 67 and Safety members will receive a benefit of 2.7% at age 57. Note 3, Contributions, starting on page 30 explains retirement plan contribution rates.

#### Integration with Social Security

The contributions and benefits associated with the federal Social Security program are completely separate from ACERA members' contributions and benefits. Most General members of ACERA are covered by Social Security, and most Safety members are not.

ACERA contributions and benefits are integrated with Social Security for non-Tier 4 members who are covered by Social Security. The purpose of integration is to reduce the degree in which ACERA's plan coverage overlaps Social Security coverage.

#### Basic Cost of Living Adjustment

Retirement allowances are indexed for inflation. Retirees receive automatic basic Cost-of-Living Adjustments (COLAs) based upon the Consumer Price Index (CPI) for the San Francisco Bay Area. The adjustments go into effect on April 1 each year. Under the 1937 Act, annual

COLA increases are capped at 3% for Tier 1 and Tier 3, and 2% for Tier 2 and Tier 4 members. The expected impact of future basic COLA is a factor in setting the contribution rates for members and employers. In any year that the basic COLA adjustment for a retiree falls short of the CPI increase for that year due to the statutory cap, the shortfall is carried over and applied in a future year to the extent that the CPI falls short of the statutory cap in the future year.

The CPI calculation for 2021 was 2.00%. There was a maximum of 3.0% COLA increase granted for all Tier 1 and Tier 3 members. The 3.0% COLA was granted as Tier 1 & Tier 3 members had banked carry-over balances from prior year. A maximum COLA increase of 2.0% was granted to all Tier 2 and Tier 4 members. No amount was banked in 2021, as the 2021 CPI did not exceed the 3% maximum for Tiers 1 and 3 and 2% maximum for Tiers 2 and 4.

#### Postemployment Medical Benefits

ACERA administers a medical benefits program for eligible retired members. Benefits include monthly medical allowances and Medicare Part B premium reimbursements. Dental and vision coverages are also available for eligible retired members. These benefits are paid through a 401(h) account, in accordance with federal tax laws. The maximum levels of the monthly medical allowances are reviewed annually by the Board of Retirement.

#### Program Membership

Retired members with a minimum of ten years of service credit or those who retired due to a service connected disability are eligible to receive a monthly medical allowance benefit if they enroll in one of the ACERA-sponsored medical plans or Medicare exchange. Retired members eligible for the monthly medical allowance benefit may also be reimbursed for the lowest standard Medicare Part B premium with proof of enrollment in Medicare Part B.

Members receiving a service retirement or a non-service connected disability, with ten or more years of ACERA service credit will be eligible to receive dental and vision allowances. The following are exemptions of the years-of-service eligibility requirements: (a) non-service connected

disability recipients with less than ten years of ACERA service credit and with a retirement date effective prior to February 1, 2014; and, (b) all service connected disability recipients, regardless of years of service.

#### Non-OPEB

ACERA also provides non-health, postemployment benefits, such as supplemental COLA and a lump sum retired member death benefit.

Separate from the basic COLA, the Board of Retirement implemented an ad-hoc supplemental Cost- of-Living Adjustment (supplemental COLA) program effective January 1, 1998. The supplemental COLA is structured to maintain each retiree's purchasing power at no less than 85% of the purchasing power of the original benefit. Under this program, each retiree's current allowance is adjusted, as necessary, so that the adjusted allowance becomes at least 85% of the original benefit amount indexed with the CPI.

A lump sum retired member death benefit of \$1,000 is provided to beneficiaries.

#### Program Membership

All retired members are eligible to receive supplemental COLA and retired member death benefit.

#### **Actuarial Valuation**

An annual actuarial funding valuation is performed for the pension plan. In addition, there is a separate annual actuarial valuation performed for Postemployment Medical Benefits and Non-OPEB. Note 6, Actuarial Valuation, starting on page 37 provides additional information about this topic.

#### 3. Contributions

#### Pension Plan

## Authority for Establishing and Amending Obligations to Make Contributions

The California constitution, as well as state and federal laws, establishes the basic obligations for participating employers and active members to make contribution payments to the pension plan. Member and employer

contribution rates are based on recommendations made by an independent actuary and adopted by the Board of Retirement. These rates are based on membership type (General and Safety) and tier (Tiers 1, 2, 3, and 4).

#### **Funding Objective**

One of the funding objectives of the pension plan is to establish member and participating employer contribution rates that will remain as level as possible over time as a percentage of payroll, unless plan benefit provisions are changed. The funding for retirement benefits arises from three sources: member contributions, employer contributions, and the earnings on invested assets.

#### Member Contributions and Refunds

Active members are required by statute to contribute toward pension plan benefits. The non-Tier 4 member contribution rates are formulated on the basis of age-at-date-of-entry and actuarially calculated benefits. The 1937 Act authorizes participating employers to pay all or a portion of an employee's retirement contribution obligation on the employee's behalf. These employer payments are called contribution offsets. Member contributions and credited interest are refundable upon termination of membership. Note 4, Reserves, starting on page 32 explains semi-annual interest crediting. The employ-er-paid contribution offsets may or may not be refundable.

Pursuant to PEPRA Section 7522.30, Tier 4 members are required to contribute 50% of the normal cost rate. The code also prohibits participating employers from paying any portion of the 50% share of member contributions on the employee's behalf.

#### **Employer Contributions**

The pension plan provides lifetime retirement and disability benefits to its members. Participating employers are required by statute to contribute the necessary amounts to fund these estimated benefits not otherwise funded by member contributions or expected investment earnings.

Employer contribution rates vary from year to year and depend on the established level of benefits, the rate of return on investments, and the cost of administering benefits.

## Member Rates Based on Age-at-Date-of-Entry

The ranges of current non-Tier 4 member contribution rates based on age-at-date-of-entry are shown as follows (effective September 2021). Generally, each pair of percentages ranges from youngest to oldest within each category. In November 2012, the Board of Retirement approved the use of a single, flat contribution rate, regardless of the age-at-date-of-entry for Tier 4 members.

#### **Current Member Contribution Rates**

Effective September 2021

Effective September 2021				
Tier 1: (entry date prior to July 1, 1983)				
General	8.03% - 16.70%			
Safety 3% @ 50	16.06% - 24.63%			
Tier 2: (entry date July 1, 1983, and before J	anuary 1, 2013)			
General	5.80% - 12.17%			
Safety 3% @ 50	14.30% - 21.27%			
Tier 2: (entry date October 17, 2010, and be	fore			
January 1, 2013)				
Safety 2% @ 50	10.97% - 17.73%			
Safety 3% @ 55 (with less than 5	16.22% - 23.15%			
years of vesting service)				
Safety 3% @ 55 (with 5 or more years of vesting service)	14.22% - 21.15%			
Tier 3: (LARPD only - entry date prior to January 1, 2013)				
General	10.01% - 18.87%			
Tier 4: (entry date January 1, 2013 or later)				
General	9.21%			
Safety	16.93%			

For non-Tier 4 members covered by Social Security, the contribution rates shown apply to biweekly salary over \$161 (a one-third reduction in the rates applies to the first \$161 of biweekly salary). The one-third reduction in the rates for the first \$161 of biweekly salary does not apply to Tier 4 member contributions.

# Postemployment Medical Benefits and Contributions

In accordance with federal tax law, postemployment medical benefits and related administrative expenses are paid through a 401(h) account with contributions from the participating employers. There is no requirement and no guarantee that the employers will continue to contribute to the 401(h) account. If authorized by the

Board of Retirement, ACERA treats an equal amount of SRBR assets as employer contributions available for paying pension benefits. ACERA's Board of Retirement has no authority to demand future payments from employers to fund the 401(h) account. Consequently, these benefits can only be paid as long as assets are available. When assets are fully depleted, no postemployment medical benefits will be paid by ACERA. In compliance with 1937 Act Section 31618.5, employers allocate a portion of their contribution to the 401(h) account for administrative costs related to providing benefits in addition to contributions for the postemployment medical benefits.

#### **Pension Obligation Bonds**

In 1995 and 1996, the County issued pension obligation bonds and contributed the net bond proceeds to the ACERA pension plan. ACERA received aggregate net proceeds of \$591 million from these bonds. Alameda Health System, First 5 Alameda County, and the Superior Court of California for the County of Alameda were part of the County when the pension obligation bonds were issued. They subsequently separated and became discretely presented component units or special districts of the County. The net bond proceeds contributions allow ACERA to provide "pension obligation bond credits" to these employers (thus reducing contributions otherwise payable) over the period of time used by ACERA to amortize its Unfunded Actuarial Accrued Liability (UAAL). These employers received pension obligation bond credits of approximately \$60.2 million in the year ended December 31, 2021.

#### Advance UAAL Contributions

On June 29, 2021, the County and LARPD made voluntary contributions. The County made an \$800 million advance contribution to reduce a portion of the UAAL for its safety membership group. LARPD issued pension obligation bonds on June 22, 2021 and contributed \$12.6 million to reduce a portion of its UAAL.

As a result of these advance UAAL payments, the County and LARPD received contribution rate credits effective September 1, 2021, when the new contribution rates based on the December 31, 2020 actuarial valuation went into

effect. These advance UAAL contribution payments will be accounted for in a separate reserve account and amortized by applying the respective contribution rate credits for each participating employer at each semi-annual interest crediting period. The amortized amounts will be transferred from the Advance UAAL Contribution Reserve account to the Employer Advance Reserve and COLA Reserve accounts in proportion with the applicable Basic and COLA contribution rate credit percentages.

### 4. Reserves

Reserves represent components of the fiduciary net position. The annual change in ACERA's reserves equals the annual change in the fiduciary net position.

While a member is active, member and employer contributions associated with that member are accumulated in two separate components of reserves—the member reserve and employers' advance reserve. When a member retires, ACERA makes a one-time transfer of the associated contributions plus credited interest from these two reserve components into the retired member reserve, of an amount equal to the estimated lifetime benefits.

#### **Actuarial Asset Smoothing**

Net investment income reported on the Statement of Changes in Fiduciary Net Position affects the reserves indirectly through an actuarial asset "smoothing" process approved by the Board of Retirement. This process is intended to minimize the impact of short-term investment gains or losses. Smoothing of asset gains or losses is conducted semi-annually in conjunction with interest crediting, with calculation periods ending June 30 and December 31. It involves spreading the difference between actual and expected market returns over ten successive semi-annual periods to determine the actuarial value of assets.

#### Semi-annual Interest Crediting

ACERA updates reserve balances on a semi-annual basis as of June 30 and December 31 each year. At these times, ACERA carries out a multi-step process to calculate new reserve balances as specified in Article 5.5 of the 1937 Act. The amount of "net earnings" to be credited for the

semi-annual period is calculated based on the actuarial smoothing process described earlier. To the extent that net earnings are available, interest is credited to all components of the reserves, with the exception of the market stabilization reserve and the contingency reserve. Interest credited is based upon the actuarial assumed interest rate (or the actual rate if lower). This is defined as "Regular Earnings."

In June 2014, the Board of Retirement approved the use of the contingency reserve to fund the interest shortfall, whenever the Regular Earnings during the 6-month interest crediting period are less than the assumed rate of return, but not negative.

If there are investment earnings above the target investment return rate, 50% is credited to the SRBR and the remaining 50% is credited proportionally to all other reserves (except for the contingency reserve and the market stabilization reserve).

#### Components of Reserves

The Member Reserve represents the total accumulated member contributions of current active and inactive (deferred) members. Additions include member contributions and credited interest; and deductions include refunds of member contributions along with credited interest and transfers to the retired member reserve made when a member retires.

The Employers' Advance Reserve represents the total net accumulated employer contributions for future retirement payments to active and deferred members. Additions include contributions from the employers and credited interest; and deductions include transfers to the retired member reserve made when each member retires or payment of benefits upon the death of an active member. Employer contribution rates are actuarially determined taking into account other events such as a member electing a refund of contributions. Therefore, a refund of member contributions should not have an adverse impact on the accumulation of funds in the employers' advance reserve.

According to Section 31618.5 of the 1937 Act, to the extent that an employer contributes to the 401(h) account to pay the cost of administering postemployment medical benefits, there is an annual transfer from the employers' advance reserve to the supplemental retiree benefits reserve for an amount equal to the postemployment medical benefit related administrative expenses. For the year ended December 31, 2021, the transferred amount was \$1.5 million.

The Retired Member Reserve represents funds accumulated to pay retirement benefits to retired members. This reserve represents the total net accumulated transfers from the member reserve and the employers' advance reserve (both made at the time a member retires), and credited interest, reduced by payments to retired members, beneficiaries, and survivors.

The Supplemental Retiree Benefits Reserve (SRBR) was established on January 1, 1985, under Article 5.5 of the 1937 Act. The SRBR represents funds required by statute to be set aside from regular earnings and investment earnings above the assumed rate of return to provide supplemental benefits to retirees. The reserves table on page 35 shows the amounts of the SRBR currently available to pay for non-vested benefits. The Board of Retirement decides on an annual basis what member benefits to pay from the SRBR.

When there are funds available in the SRBR, the Board of Retirement can approve a transfer of an amount equal to the participating employers' 401(h) contributions and 401(h) administrative cost contributions from the SRBR to the employers' advance reserve. The Board of Retirement may also approve a transfer from the SRBR to the employers' advance reserve to reimburse the employers' payment of implicit subsidy to pay the full cost of postemployment medical benefits. Non-vested benefits currently funded by the SRBR are described in the following two paragraphs.

The 401(h) Postemployment Medical Benefits Account is used to pay the medical allowances, Medicare Part B reimbursement, dental and vision, and the associated administrative cost. The account is set up under the provisions of Internal Revenue Code section 401(h), which provides for payment of benefits on a tax-free basis. Each year participating employers decide whether to contribute the needed funds and to identify them as 401(h) account contributions. For the year ended December 31, 2021, the

employers funded \$46.8 million of 401(h) contributions, including \$45.3 million for estimated cost of postemployment medical benefits and \$1.5 million for administrative cost of the 401(h) account.

The Non-OPEB Reserve is used to pay for the Supplemental COLA and the retired member death benefit. For the year ended December 31, 2021, \$0.9 million of Supplemental COLA and \$0.3 million of retired member death benefits were paid. The reserve is increased through interest crediting of regular earnings and investment earnings above the assumed rate of return.

The Advance UAAL Contribution Reserve represents reserves of voluntary contributions received from the County to reduce a portion of the UAAL balance for its safety membership group and LARPD to reduce a portion of its UAAL for its general membership. The advance UAAL payments of \$800 million from the County and \$12.6 million from LARPD were received on June 29, 2021. As a result, the balances were not eligible to share interest crediting from the net deferred gains accumulated in the Market Stabilization Reserve for the five-year interest crediting cycle through June 30, 2021. The balances in the Advance UAAL Contribution Reserve were eligible for interest crediting of regular and excess earnings beginning with the December 31, 2021 semi-annual interest crediting cycle. The advance UAAL payments will be amortized over-time by multiplying the pensionable wages during a particular interest crediting period by the respective contribution rate credits received by the affected membership groups. The amortized balances get transferred to the Employer Advance Reserve and the COLA Reserve accounts in proportion to the rate credit allocation or breakdown between the Basic and COLA contributions. Beginning in September 2021, the UAAL rate credit applied to the County safety membership is 42.85% and the rate credit for LARPD's general membership is 28.08%.

The Contingency Reserve represents reserves accumulated to satisfy the statutory requirement of establishing a reserve against deficiencies in future interest crediting. The size of

the reserve is determined semi-annually by the Board of Retirement. The 1937 Act stipulates that the contingency reserve cannot exceed 3.0% of total assets and that, if the reserve falls below 1.0% of total assets, earnings from subsequent periods shall fund the reserve until the reserve level is at least 1.0% of total assets. Effective with the June 30, 2014, interest crediting cycle, the Board of Retirement set the contingency reserve to be a minimum of 1.0% of total assets, and authorized the use of funds in the contingency reserve to cover interest shortfalls whenever earnings during the 6-month interest crediting period are less than the assumed rate of return, but not negative.

The Market Stabilization Reserve Account represents the deferred balance of investment gains or losses not yet realized in the interest crediting process. This balance arises from the five-year actuarial smoothing process for investment earnings. The market stabilization reserve account balance thus represents the difference between (1) the aggregate amounts initially deferred (smoothed) from the ten most recent semi-annual periods, and (2) the amounts subsequently recognized for semi-annual interest crediting from these same ten periods.

### Allocation of Earnings to Reserves for 2021

ACERA had \$1.6 billion gains from investment activities net of administrative expenses for the year ended December 31, 2021. The Contingency Reserve was adjusted by \$51.2 million to 1% of total assets at December 31, 2021. There were no withdrawals of funds from the Contingency Reserve to fund interest crediting shortfalls during both interest crediting periods in 2021.

The Market Stabilization Reserve account increased by \$489.7 million during 2021 as a result of applying the actuarial five-year smoothing process and the actuarial value corridor limits. The advance UAAL contribution reserve account received approximately \$30.9 million and all other reserve accounts (excluding the contingency and market stabilization reserves) received interest crediting of approximately \$1,013.9 million.

#### Reserves

As of December 31, 2021 (Dollars in Thousands)

	Pension and Non-OPEB	Postemployment Medical Benefits	Total
Member Reserve	\$ 1,752,647	\$ -	\$ 1,752,647
Employers' Advance Reserve	1,465,340	-	1,465,340
Retired Member Reserve	5,414,393	-	5,414,393
SRBR	51,921	1,079,128	1,131,049
401(h) Account	-	9,229	9,229
Subtotal of All Other Reserves	8,684,301	1,088,357	9,772,658
County Safety Membership - Adv. UAAL Reserve	802,329	-	802,329
LARPD General Membership - Adv. UAAL Reserve	12,745	-	12,745
Subtotal of Advance UAAL Contribution Reserve	815,074	-	815,074
Contingency Reserve	120,184	-	120,184
Market Stabilization Reserve Account	1,132,947	-	1,132,947
Total Reserves	\$ 10,752,506	\$ 1,088,357	\$ 11,840,863

# 5. Net Pension Liability

The components of the Net Pension Liability were as follows:

#### **Net Pension Liability**

(Dollars in Thousands)

	December 31, 2021	D	ecember 31, 2020
Total Pension Liability	\$ 11,009,509	\$	10,639,300
Plan's Fiduciary Net Position <sup>1</sup>	10,217,222		8,444,884
Net Pension Liability	\$ 792,287	\$	2,194,416
Plan's Fiduciary Net Position as a Percentage of the Total Pension Liability	92.80%		79.37%

<sup>1</sup> For 2021, the Plan's Fiduciary Net Position amount shown (\$10,217,222) includes the net fair value of assets (\$1,840,863) less OPEB-related SRBR assets (\$1,623,641). The OPEB-related SRBR assets include \$1,073,475 in the SRBR-OPEB reserve (after reducing the reserve by the \$5,653 SRBR implicit subsidy transfer), and \$9,229 in the 401(h) reserve, plus a proportionate share of one half of the deferred market gains (after adjustment to replenish the balance in the Contingency Reserve, if any) commensurate with the size of the OPEB to total SRBR and 401(h) reserve to valuation and 401(h) reserves (\$540,937). For 2020, the Plan's Fiduciary Net Position amount shown (\$8,444,884) includes the net fair value of assets (\$9,629,767), less OPEB-related SRBR assets (\$1,184,883). The OPEB-related SRBR assets include \$882,528 in the SRBR-OPEB reserve (after reducing the reserve by the \$7,549 SRBR implicit subsidy transfer), and \$9,052 in the 401(h) reserve, plus a proportionate share of one half of the deferred market gains (after adjustment to replenish the balance in the Contingency Reserve) commensurate with the size of the OPEB to total SRBR and 401(h) reserve to valuation and 401(h) reserve (\$293,303).

The Net Pension Liability (NPL) for the plan was measured as of December 31, 2021 and 2020. The Plan's Fiduciary Net Position was valued as of the measurement dates and the Total Pension Liability was determined based upon rolling forward the Total Pension Liability (TPL) from actuarial valuations as of December 31, 2020 and 2019, respectively.

The Total Pension Liability and the Plan's Fiduciary Net Position include liabilities and assets for non-OPEB. The assets for non-OPEB are held in the SRBR to pay non-vested Supplemental COLA and the retired member death benefit.

#### **Actuarial Assumptions**

The actuarial assumptions used to develop the December 31, 2021 and December 31, 2020, TPLs are based on the results of an experience study for the period December 1, 2016 through November 30, 2019, applied to all periods included in the measurement. They are the same assumptions used in the December 31, 2021 and December 31, 2020 funding valuations for ACERA.

Valuation Date	December 31, 2021	December 31, 2020
Inflation	2.75%	2.75%
Salary Increases	General: 8.35% to 3.65% and Safety: 11.25% to 4.05%, vary by service, including inflation	General: 8.35% to 3.65% and Safety: 11.25% to 4.05%, vary by service, including inflation
Investment Rate of Return	7.00% , net of pension plan investment expense, including inflation	7.00% , net of pension plan investment expense, including inflation
Other Assumptions Based on Actuarial Experience Study of	December 1, 2016 through November 30, 2019	December 1, 2016 through November 30, 2019

#### Long-Term Expected Rate of Return

The long-term expected rate of return on pension plan investments<sup>1</sup> was determined in 2020 using a building-block method in which expected future real rates of return (expected returns, net of inflation) are developed for each major asset class. These returns are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage, adding expected

inflation and subtracting expected investment expenses and a risk margin. The target allocation (approved by the Board) and projected arithmetic real rates of return for each major asset class, after deducting inflation, but before investment expenses are shown in the following table. This information was used in the derivation of the long-term expected investment rate of return assumption for the December 31, 2021 actuarial valuation. This information will be subject to change every three years based on the results of an actuarial experience study.

Target Asset Allocation and Projected Arithmetic Real Rate of Return

Asset Class	Target Allocation	Long-Term Expected Arithmetic Real Rate of Return
Domestic Large Cap Equity	22.40%	5.43%
Domestic Small Cap Equity	2.50%	6.21%
International Developed Equity	17.00%	6.67%
International Small Cap Equity	3.00%	7.36%
Emerging Markets Equity	5.00%	8.58%
Core Plus Fixed Income	11.50%	1.10%
High Yield Bonds	1.60%	2.91%
Global Fixed Income	3.00%	-0.63%
Private Equity	10.50%	10.00%
Core Real Estate	8.00%	4.58%
Commodities	0.75%	3.46%
Infrastructure	1.75%	7.80%
Private Credit	4.00%	8.50%
Absolute Return	9.00%	3.70%
Total	100.00%	5.56%

<sup>1</sup> Note that the investment return assumption for funding purposes was developed net of both investment and administrative expenses; however, the same investment return assumption was used for financial reporting purposes, and it was considered gross of administrative expenses for financial reporting purposes. (This resulted in an increase in the margin for adverse deviation when using that investment return assumption for financial reporting.)

#### **Discount Rate**

The discount rate used to measure the Total Pension Liability (TPL) was 7.00% as of December 31, 2021 and December 31, 2020. Article 5.5 of the Statute, which authorizes the allocation of 50% of excess earnings to the SRBR, does not allow for the use of a different investment return assumption for funding than is used for interest crediting. In order to reflect the provisions of Article 5.5, future allocations to the SRBR have been treated as an additional outflow against the Plan's Fiduciary Net Position in the GASB crossover test<sup>1</sup>. It is estimated that the additional outflow would average approximately 0.65% of assets over time, based on the results of the actuarial stochastic modeling of the 50% allocation of future excess earnings to the SRBR.

The projection of cash flows used to determine the discount rate assumes plan member contributions will be made at the current contribution rates and that employer contributions will be made at rates equal to the actuarially determined contribution rates<sup>2</sup> plus additional future contributions that would follow from the future allocation

of excess earnings to the SRBR. Projected employer contributions that are intended to fund the service costs for the future plan members and their beneficiaries, as well as projected contributions from future plan members, are not included. Based on those assumptions, the pension plan's Fiduciary Net Position was projected to be available to make all projected future benefit payments for current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the Total Pension Liability as of both December 31, 2021 and December 31, 2020.

# Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the Net Pension Liability (Asset) as of December 31, 2021, calculated using the discount rate of 7.00%, as well as what the Net Pension Liability (Asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.00%) or 1-percentage-point higher (8.00%) than the current rate:

As of December 31, 2021 (Dollars in Thousands)

	1% Decrease		Current Discount Rate		1% Increase	Э
		(6.00%)	(7.00%)		(8.00%)	
Net Pension Liability (Asset)	\$	2,213,837	 792,287	Ş	(378,518)	

#### Money-Weighted Rate of Return

The annual money-weighted rate of return expresses investment performance, net of investment expenses, adjusted for the changing amounts actually invested. For the year ended December 31, 2021, the annual money-weighted rate of return on the total investments (pension plan and OPEB) was 16.12%. For trend information, refer to the Schedule of Investment Returns under the RSI section on page 60.

#### 6. Actuarial Valuation

ACERA retains an independent actuarial firm to conduct actuarial valuations of the pension plan, postemployment medical benefits, and non-OPEB to monitor ACERA's funding status and to establish the contribution rate requirements for the pension plan.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and

<sup>1</sup> The purpose of the GASB crossover test is to determine if the full expected return (or 7.00% in this case) can be used as the discount rate to determine the TPL and the NPL. That is, if there is no crossover point where the projected benefit payments would exceed the Plan's Fiduciary Net Position, then the full expected return assumption can be used. ACERA does pass the crossover test, which means that the full 7.00% investment rate of return assumption can be used as the discount rate to determine the TPL and the resulting NPL.

<sup>2</sup> For this purpose, only employer contributions that are intended to fund benefits of current plan members and their beneficiaries are included.

assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and health care cost trends. Actuarially determined amounts are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

#### Pension Plan

The purpose of the valuation is to reassess the magnitude of ACERA's benefit commitments in comparison with the assets currently available to support those commitments. As a result, employer and member contribution rates are adjusted accordingly. For the pension plan, the actuarial assumptions have been selected to estimate, as closely as possible, what the actual cost of the plan will

be so as to permit an orderly method for setting aside contributions in the present to provide benefits in the future, and to maintain equity among generations of participants and taxpayers.

Contribution requirements are determined under the entry age cost method. This method is designed to collect contributions as a level percentage of pay. Any actuarial gains or losses that occur under this method are amortized as a level percentage of pay. To minimize the impact of short-term investment gains or losses, the Board of Retirement adopted an asset smoothing process described starting on page 32 under Actuarial Asset Smoothing.

There are no legal or contractual maximum contribution rates under the 1937 Act that would affect the projection of benefits for financial reporting purposes.

#### ACTUARIAL METHODS AND ASSUMPTIONS - Pension Plan

The status and funding progress for the pension plan is calculated based on the following actuarial methods and assumptions.

Valuation Date	12/31/2020
Actuarial Cost Method	Entry Age
Amortization Method	Level percent of compensation
Amortization of UAAL (Prior to January 1, 2012)	Closed 30 years decreasing period
Remaining Amortization Period (Prior to January 1, 2012)	12 years
	Plan amendments are amortized over separate decreasing 15-year periods.
	Early retirement incentive programs (ERIPs) are amortized over separate decreasing 5-year periods.
Amortization of New UAAL (On or after January 1, 2012)	Assumption and method changes are amortized over separate decreasing 20-year periods.
	Experience gains/losses are amortized over separate decreasing 20-year periods.
Asset Valuation Method	Actuarial Value of Assets is determined by phasing in any difference between actual and expected market return semi-annually over a five-year period.
Valuation Value of Assets	The Actuarial Value of Assets reduced by the value of the non-valuation reserves.
	Interest Rate: 7.00%
	Inflation Rate: 2.75%
Actuarial Assumptions	Across-the-Board Salary Increases: 0.50%
	Salary Increases: General 8.35% - 3.65% and Safety 11.25% - 4.05%
	Demographic: refer to page 112
Postomployment Ponefit Ingresses	2.75% of Tier 1 and Tier 3 retirement income
Postemployment Benefit Increases	2.00% of Tier 2 and Tier 4 retirement income

### Postemployment Medical Benefits

If participating employers continue to make contributions to the 401(h) account, and the Board of Retirement continues to treat equal amounts of SRBR assets as contributions for pensions, then the postemployment medical benefits are 81.6% funded assuming that the current benefit continues in perpetuity.

Actuarial calculations reflect a long-term perspective and employ methods and assumptions that are designed to reduce short-term volatility.

Under the actuarial assumed rate of 7.00% per year for future investment earnings, it is anticipated that available assets will be sufficient to fund postemployment medical benefits through year 2042.

#### ACTUARIAL METHODS AND ASSUMPTIONS - Postemployment Medical Benefits

The status and funding progress for the postemployment medical benefits is calculated based on the following actuarial methods and assumptions.

Valuation Date	12/31/2020
Actuarial Cost Method	Entry Age
Asset Valuation Method	Same as Pension Plan
Actuarial Assumptions	Same as Pension Plan
Health Care Cost Trend Rates:	
Non-Medicare Plan	Graded down from 6.75% by 0.25% each year until it reaches 4.50%
Medicare Advantage Plan	Graded down from 6.25% by 0.25% each year until it reaches 4.50%
Dental <sup>1</sup>	0.00% for the first two years and 4.00% each year thereafter
Vision <sup>2</sup>	0.00% for the first four years and 4.00% each year thereafter
Medicare Part B	4.50%
Postemployment Benefit Increases:	
Dental, Vision, and Medicare Part B	Subsidies are assumed to increase at 100% of the health care cost trend rates for these benefits.
Monthly Medical Allowance (MMA)	Subsidies are assumed to increase at 50% of the health care cost trend rates for MMA benefits or 3.00% from calendar year 2022 to 2023, graded down to the ultimate rate of 2.25% over 6 years.

<sup>1</sup> Dental premiums fixed at 2021 levels for the first two years to reflect a three-year rate guarantee.

#### Non-OPEB

Actuarial calculations reflect a long-term perspective and employ methods and assumptions that are designed to reduce short-term volatility.

Under the actuarial assumed rate of 7.00% per year for future investment earnings, it is anticipated that available assets will be sufficient to fund the Supplemental COLA and retired member death benefit program through year 2044.

<sup>2</sup> Vision premiums fixed at 2021 levels for the first four years to reflect a five-year rate guarantee.

#### **ACTUARIAL METHODS AND ASSUMPTIONS - Non-OPEB**

The status and funding progress for the Non-OPEB is calculated based on the following actuarial methods and assumptions.

Valuation Date	12/31/2020
Actuarial Cost Method	Entry Age
Asset Valuation Method	Same as Pension Plan
Actuarial Assumptions	Same as Pension Plan
Postemployment Benefit Increases:	
Supplemental COLA Benefits	Payable when the current allowance from the pension plan drops below 85% of the original pension plan benefit indexed with CPI. Benefits are assumed to increase by the difference between inflation and the cost-of-living benefit guaranteed in the pension plan (3.00% for Tier 1 and Tier 3; and 2.00% for Tier 2, Tier 2C, Tier 2D, and Tier 4), subject to other limitations.

# 7. Postemployment Medical Benefits and Net OPEB Liability

#### Plan Description

ACERA administers a cost-sharing multiple-employer defined benefit non-vested medical benefits program for eligible retired members even though there is no direct contribution made to fund these non-vested benefits.. Retirees can also purchase medical benefits for eligible dependents on an out-of-pocket basis. The postemployment medical, dental and vision benefits and the related administrative costs are paid through a 401(h) account funded by the participating employers' 401(h) account contributions.

The plan provides the following postemployment benefits:

- Health care subsidy in the form of monthly medical allowance,
- Medicare Part B reimbursement, and
- · Dental and vision subsidies.

These benefits are paid in the form of a monthly medical allowance. The allowance is subject to annual reauthorization by the Board of Retirement.

#### Plan Membership

Demographic Data as of December 31, 2021

19 1	
Retired members receiving medical benefits	6,763
Retired members receiving dental and vision benefits	8,058
Vested terminated members entitled to, but not receiving benefits	478
Active members	11,326

#### **Benefits Provided**

The County negotiates the medical contracts with the providers covering both active and retired members. This arrangement results in "blended" medical premium rates that allow early retirees under 65 years of age, not yet Medicare-eligible, to purchase medical insurance from one of these providers at rates lower than other-wise available (an "implicit subsidy"). ACERA and the County collectively determined that the total amount of implicit subsidy for the blended medical premium rate for the year 2020 was \$7.5 million. SRBR assets in this amount were treated as a pension contribution in 2021 upon the Board of Retirement's approval to compensate the County for the implicit subsidy. The estimated implicit subsidy amount for 2021 is \$5.7 million. Outside of the County negotiated group plans, retirees over the age of 65 have the option to purchase individual Medicare insurance through a Medicare exchange. ACERA utilizes Health Reimbursement Accounts (HRAs) to facilitate the monthly medical allowance for these members.

#### **Benefit Eligibility**

Only ACERA's retirees are eligible to receive the medical, dental and vision subsidies; dependents are ineligible to receive these benefits. Retirees eligible for monthly medical allowance are also eligible for reimbursement of Medicare Part B premiums. The 2021 maximum monthly allowance for group plans and under age-65 members enrolled in individual insurance exchange was \$578.65 and \$443.28 for members enrolled in the individual plans through the Medicare exchange. The maximum monthly combined dental and vision subsidy was \$48.12 in 2021.

The actual amount of the monthly medical allowance for each retiree depends on the retiree's number of years of service. A minimum of 10 years of service is required for service retirement and non-duty disability retirement. There is no minimum service requirement for duty disability retirees. The subsidies are 50% for retirees with 10-14 years of service, 75% for retirees with 15-19 years of service, and 100% for retirees with 20+ years of service.

#### **Covered Retirees**

Retirees currently enrolled in the medical, dental, and vision plans through the program are as follows:

As of December 31, 2021

Number of Subsidized Retirees	
Medical	5,178
Medicare Exchange	1,689
Medicare Part B	5,811
Dental and Vision	8,172

#### **Contributions and Reserves**

There are no legal or contractual contribution

### **Net OPEB Liability**

The components of the Net OPEB Liability (Asset) were as follows: (Dollars in Thousands)

	December 31, 2021	December 31, 2020
Total OPEB Liability	\$ 1,203,078	\$ 1,191,571
Plan's Fiduciary Net Position <sup>1</sup>	1,623,641	1,184,883
Net OPEB Liability (Asset)	\$ (420,563)	\$ 6,688
Plan's Fiduciary Net Position as a Percentage of the Total OPEB Liability	134.96%	99.44%

<sup>1</sup> For 2021, the Plan's Fiduciary Net Position shown (\$1,623,641) includes the OPEB-related SRBR reserve of \$1,073,475 (after reducing the reserve by the SRBR implicit subsidy transfer of \$5,653) and 401(h) reserve (\$9,229), plus the proportionate share of one-half of the net deferred investment gain that is commensurate with the size of the OPEB SRBR reserve to total SRBR and 401(h) reserve to valuation and 401(h) reserve (\$540,937). For 2020, the Plan's Fiduciary Net Position shown (\$1,184,883) includes the OPEB-related SRBR reserve of \$882,528 (after reducing the reserve by the SRBR implicit subsidy transfer of \$7,549) and 401(h) reserve (\$9,052), plus the proportionate share of one-half of the net deferred investment gain that is commensurate with the size of the OPEB SRBR reserve to total SRBR and 401(h) reserve to valuation and 401(h) reserve (\$293,303), after replenishing the Contingency Reserve from \$69.0 million to \$98.7 million (1% of total assets).

The Net OPEB Liability (Asset) was measured as of December 31, 2021 and 2020. The Plan's Fiduciary Net Position was valued as of the measurement date, while the Total OPEB Liability was determined by rolling forward the Total OPEB Liability as of December 31, 2020 and 2019, respectively.

#### **Plan Provisions**

The plan provisions used in the measurement of the Net OPEB Liability (Asset) as of December 31, 2021 and

requirements for the OPEB plan. Please refer to Note 3 starting on page 30 for details.

Reserve requirements of the SRBR are disclosed under Note 4 starting on page 32.

#### Investments

ACERA's OPEB plan is unique in that there are no direct contributions to invest for this plan. Funding for the OPEB plan relies entirely on semi-annual earnings allocations from the total fund to the Supplemental Retiree Benefits Reserve (SRBR) as mandated by Article 5.5 of the 1937 Act. ACERA's total fund includes assets of the pension plan and SRBR. The OPEB assets are accumulated in the 401(h) account and the SRBR OPEB reserve account. Therefore, references to investment target allocations, long-term expected rate of return, and discount rate all apply to the total fund.

The total fund's annual money-weighted rate of return on investments, net of investment expenses is reported on page 60 of the RSI.

2020 are the same as those used for the SRBR sufficiency valuation as of December 31, 2020 and 2019, respectively.

#### **Actuarial Assumptions**

The actuarial assumptions used for the December 31, 2021 and December 31, 2020 valuations were based on the results of the experience study for the period from December 1, 2016 through November 30, 2019 that were approved by the Board effective with the December 31, 2020 valuation and the health care trend assumptions

recommended for the sufficiency study for the SRBR as of December 31, 2021. The assumptions used in the December 31, 2021 and December 31, 2020 SRBR

OPEB actuarial valuations for ACERA were applied to all periods included in the measurement.

#### **Key Assumptions Used in the Measurement**

Valuation Date	December 31, 2021	December 31, 2020
Investment Rate of Return	7.00%, net of OPEB investment expense, including inflation	7.00% , net of OPEB investment expense, including inflation
Inflation	2.75%	2.75%
Health Care Premium Trend Rates	Used to project health care cost after calendar year 2022:	Used to project health care cost after calendar year 2021:
Non-Medicare medical plan	Graded from 7.50% in 2022 to ultimate 4.50% over 12 years	Graded from 6.75% in 2021 to ultimate 4.50% over 9 years
Medicare medical plan	Graded from 6.50% in 2022 to ultimate 4.50% over 8 years	Graded from 6.25% in 2021 to ultimate 4.50% over 7 years
Dental	0.00% for the first year to reflect a three-year rate guarantee (premiums fixed at 2021 level for 2022 and 2023) and 4.00% thereafter.	0.00% for the first two years to reflect a three-year rate guarantee (premiums fixed at 2021 level for 2022 and 2023) and 4.00% thereafter.
Vision	0.00% for the first three years to reflect a five- year rate guarantee (premiums fixed at 2021 level for 2022, 2023, 2024 and 2025) and 4.00% thereafter.	0.00% for the first four years to reflect a five-year rate guarantee (premiums fixed at 2021 level for 2022, 2023, 2024 and 2025) and 4.00% thereafter.
Medicare Part-B <sup>1</sup>	4.50%	4.50%
Other Assumption Based on Actuarial Experience Study	December 1, 2016 through November 30, 2019	December 1, 2016 through November 30, 2019

<sup>1</sup> The actual calendar year 2021 trend of 14.55% reflecting the standard 2022 calendar year premium of \$170.10 per month, consistent with actuary's Medicare Part B memo dated November 19, 2021 was reflected in the GASB 74 valuation with December 31, 2021 measurement date. The actual calendar year 2020 trend of 2.70% reflecting the standard 2021 calendar year premium of \$148.50 per month, consistent with actuary's Medicare Part B memo dated November 12, 2020 was reflected in the GAS 74 valuation with December 31, 2020 measurement date.

#### Long-Term Expected Rate of Return

The long-term expected rate of return on OPEB plan investments<sup>1</sup> was determined in 2020 using a building-block method in which expected future real rates of return (expected returns, net of inflation) are developed for each major asset class. These returns are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage, adding expected inflation and subtracting expected investment expenses and a risk margin. The target allocation (approved by the Board) and projected arithmetic real rates of return for each major asset class, after deducting inflation, but

before investment expenses are shown in the target asset allocation projected arithmetic real rate of return table. This information was used in the derivation of the long-term expected investment rate of return assumption for the December 31, 2021 actuarial valuation. This information will be subject to change every three years based on the results of an actuarial experience study.

The target allocation and projected arithmetic real rate of return table is shown on page 36 Note 05.

<sup>1</sup> Note that the investment return assumption for SRBR sufficiency testing (and pension plan funding) purposes was developed net of both investment and administrative expenses; however, the same investment return assumption was used for financial reporting purposes, and it was considered gross of administrative expenses for financial reporting purposes. (This resulted in an increase in the margin for adverse deviation when using that investment return assumption for financial reporting.)

#### **Discount Rate**

The discount rate used to measure the Total OPEB Liability was 7.00% as of December 31, 2021 and December 31, 2020. The projection of cash flows used to determine the discount rate assumed benefits are paid out of the current OPEB SRBR assets. Based on those assumptions, the SRBR OPEB Plan's Fiduciary Net Position was projected to be available to make

all projected future benefit payments for current plan members. Therefore, the long-term expected rate of return on the OPEB plan investments was applied to all periods of projected benefit payments to determine the Total OPEB Liability as of December 31, 2021 and December 31, 2020.

#### Sensitivity of the Net OPEB Liability to Changes in the Discount Rate

The following presents the Net OPEB Liability (Asset) as of December 31, 2021, calculated using the discount rate of 7.00%, as well as what the Net OPEB Liability (Asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.00%) or 1-percentage-point higher (8.00%) than the current rate.

As of December 31, 2021 (Dollars in Thousands)

	1% Decrease	Current Discount Rate	1% Increase
	(6.00%)	(7.00%)	(8.00%)
Net OPEB Liability (Asset)	\$ (259,219)	\$ (420,563)	\$ (553,804)

#### Sensitivity of the Net OPEB Liability to Changes in the Health Care Cost Trend Rate

The following presents the Net OPEB Liability (Asset) as of December 31, 2021, calculated using the trend rate as well as what the Net OPEB Liability (Asset) would be if it were calculated using a trend rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate.

As of December 31, 2021 (Dollars in Thousands)

	1% Decrease <sup>1</sup>	Current Trend Rates <sup>1</sup>	1% Increase <sup>1</sup>
Net OPEB Liability (Asset)	\$ (567,926)	\$ (420,563)	\$ (238,102)

<sup>1</sup> Current trend rates: 7.50% graded down to 4.50% over 12 years for Non-Medicare medical plan costs; 6.50% graded down to 4.50% over 8 years for Medicare medical plan costs, 4.00% for all years after the first year and three years for Dental and Vision costs, respectively; and 4.50% for all years for Medicare Part B costs. The first year of trend for dental were 0.00% to reflect three-year rate guarantee (premiums fixed at 2021 levels for 2022 and 2023). The first three years of trend for vision were 0.00% to reflect five-year rate guarantee (premiums fixed at 2021 levels for 2022, 2023, 2024 and 2025).

# 8. Deposits and Investments

The 1937 Act gives the Board of Retirement exclusive control over ACERA's investment portfolio. Except as otherwise restricted by the California constitution or other laws, the 1937 Act allows the Board of Retirement to prudently invest, or delegate the authority to invest the investment portfolio through the purchase, holding, or sale of any form or type of investment, financial instrument, or financial transaction.

The Board of Retirement investment authority granted under the 1937 Act was also incorporated into the state constitution as the California Pension Protection Act of 1992 (Article 16, Section 17 of the California Constitution), which requires the Board, its officers, and employees to discharge their duties with respect to ACERA and the investment portfolio under the following rules:

 "The members of the retirement board shall discharge their duties with respect to the system solely in the interest of, and for the exclusive purposes of providing benefits to participants and their beneficiaries, minimizing employer contributions thereto, and defraying reasonable expenses of administering the system.

- The members of the retirement board shall
  discharge their duties with the care, skill, prudence, and diligence under the circumstances then
  prevailing that a prudent person acting in a like
  capacity and familiar with these matters would use
  in the conduct of an enterprise of a like character
  and with like aims.
- The members of the retirement board shall diversify the investments of the system so as to minimize the risk of loss and to maximize the rate of return, unless under the circumstances it is clearly not prudent to do so."

#### **Deposits**

Operational cash accounts held with a financial institution are swept daily into a pooled money market fund, which invests in repurchase agreements and U.S. treasury bills and notes.

#### Investments

ACERA's asset classes include domestic equity, international equity, domestic fixed income, international fixed income, real estate, private equity, absolute return, private credit and real assets. Investments in any asset class may be held in direct form, commingled/pooled form, or both.

As of December 31, 2021, fourteen investment managers managed the stock and fixed income securities portfolios, thirteen investment managers were used for real estate investments, thirty investment managers were used for private equity, seven investment managers were used for absolute return, three investment managers were used for private credit and eight investment managers were used for real assets investments.

Available cash held by investment managers is swept daily into a pooled short-term investment fund managed by the custodial bank. This short-term investment fund holds short-term obligations and deposits, including U.S. treasury and agency obligations, corporate bonds, commercial paper, repurchase agreements, certificates of deposit, bankers' acceptances, time deposits, and floating-rate notes.

Likewise, cash collateral received in connection with the securities lending program in which ACERA participates is held in a separate short-term investment pool managed by State Street Global Advisors.

These two investment pools are each held in a trust fund sponsored by State Street Bank and Trust Company, the investment custodian, and the securities lending agent.

The value of the underlying instruments in these investments pools is adjusted to fair value. The fair value of ACERA's position in these investment pools is not materially different from the value of the pool shares.

Governmental Accounting Standards Board, Statement No. 72 (GASB 72), Fair Value Measurement and Application, generally requires investments to be measured at fair value, using the appropriate valuation techniques under the circumstances and for which sufficient data are available to measure the fair value. The three approaches to measuring fair value are:

- Market Approach (actual market transactions for identical or similar items);
- 2. Cost Approach (the current cost to replace the service capacity of an asset); and
- 3. Income Approach (discounting the current value of the future cash flows).

The quality of the data (inputs) used to determine fair value can vary. Some inputs are directly or indirectly observable (independently verifiable). Other inputs are unobservable. GASB 72 establishes a three-tier hierarchy of inputs used to measure fair value consisting of:

 Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that a government can access at the measurement date. Level 1 investments include public equity securities and other publicly traded securities such as widely held domestic and international stocks, certain derivative instruments and U.S. Treasury securities.

- 2. Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for an asset or liability, either directly or indirectly. These inputs can include quoted prices for similar assets or liabilities in active or inactive markets, or market-corroborated inputs. Fair values may be based on market multiples techniques and/or matrix pricing techniques. Level 2 investments include fixed or variable-income securities, commingled funds, certain derivative instruments and other assets that are valued using market information.
- 3. Level 3 inputs are unobservable inputs for an asset or liability. Included in this level are corporate bonds that are restricted and do not trade readily. The fair value of investments in real estate separate properties which is based on prices in a competitive market as determined by the investment manager relying on periodic appraisals is also included in Level 3 investments.

GASB 72 allows a government entity to use Net Asset Value (NAV) per share (or its equivalent) for an investment in a nongovernmental entity that does not have a readily determined fair value. Investments measured at NAV without determinable fair value are excluded from the level of fair value hierarchy. Selected additional disclosures are

required for investments measured at NAV such as fair value measurement, government's unfunded commitments related to the investment type, general description of the terms and conditions upon which a government may redeem investments, and an estimate of when the redemption restriction might lapse for investments restricted from redemption. For investments in private vehicles (i.e. limited partnerships), such as those found in the real assets, private equity, private credit, absolute return, and real estate asset classes, ACERA relies on the audited financial statements, unaudited capital account statements from the partnerships, cash flows into the partnerships (i.e. capital calls), distributions from the partnerships (i.e. distributions), and appraisals. The inputs used by the general partner include some or all of the following: the original transaction price, recent private transactions in the same or similar instruments, completed or pending third-party transactions in comparable businesses, recapitalizations and other transactions across the capital structure, public market valuation multiples for similar offerings in the equity or debt capital markets, discounted cash-flow ("DCF") valuations based on projected cash flows, as well as changes in the investment's earnings before interest, taxes, depreciation and amortization, cash flows, implied yields and leverage ratios.

# Investments and Derivative Instruments Measured at Fair Value - Pension Plan

As of December 31, 2021 (Dollars in Thousands) **Fair Value Measurements Using Quoted Prices in** Significant Total Investments by Fair Value Level **Active Markets for** Significant Other Unobservable Inputs **Identical Assets Observable Inputs** Level 1 Level 2 Level 3 **Cash Equivalents** Government Issues \$ 45,686 \$ 45,686 \$ \$ STIF-Type Instruments 205,957 205,957 **Total Cash Equivalents** 251,643 45,686 205,957 **Fixed Income Securities** Asset-Backed Securities 42,135 42,135 Auto Loan Receivable 14,409 14,409 Commercial Mortgage-Backed Securities 128,644 128,644 Convertible Bonds 26,029 26,029 Credit Card Receivable 341 341 Corporate Bonds 849,087 849,087 **FHLMC** 50,813 50,813 **FNMA** 128,478 128,478 GNMA I 888 888 **GNMA II** 31,787 31,787 Government Issues 280,088 520,860 240,772 Municipals 3,005 3,005 **Mutual Funds** 75,322 770 74,552 Non-Security Assets 10,471 10,471 **Total Fixed Income Securities** 1,882,269 280,858 1,601,411 **Equity Securities** Non-U.S. Equity 1,417,146 1,417,146 **Pooled Investments** 4,264,059 4,053,038 211,021 U.S. Equity 679,810 679,810 **Total Equity Securities** 6,361,015 6,149,994 211,021 **Real Assets Mutual Funds** 585,180 585,180 **Total Real Assets** 585,180 585,180 **Real Estate Properties** 72.113 72.113 **Total Real Estate** 72,113 72,113 **Collateral from Securities Lending** 127,313 127,313 Total Investments by Fair Value Level 9,279,533 6,476,538 2,730,882 72,113 \$ Investments Measured at Net Asset Value (NAV) Real Assets 164,317 Private Equity 938,688 **Private Credit** 158,511 Absolute Return 764,772 Real Estate 641,674 Total Investments Measured at NAV 2,667,962 **Total Investments** \$ 11,947,495 **Derivative Instruments Futures** \$ (428)\$ (428)\$ \$ Forwards and Spot Contracts (913)(913)

\$

(1,341)

\$

(1,341)

\$

\$

**Total Derivative Instruments** 

#### **Investments Measured at the NAV**

As of December 31, 2021 (Dollars in Thousands)

	Fair Value	Unfunded Commitments	Redemption Frequency (If Currently Eligible)	Redemption Notice Period
Real Assets <sup>1</sup>	\$ 164,317	\$ 163,294	Not Eligible	N/A
Private Equity <sup>2</sup>	938,688	469,185	Not Eligible	N/A
Absolute Return <sup>3</sup>	764,772	7,441	Not Eligible, or Between Daily and Quarterly	N/A or Between 1 Day and 90 Days
Real Estate <sup>4</sup>	641,674	173,998	Not Eligible or Quarterly	N/A or up to 90 Days
Private Credit⁵	158,511	221,085	Not Eligible	N/A
Total Investments Measured at NAV	\$ 2,667,962	\$ 1,035,003		

- 1 Real Assets The Real Assets portfolio consists of 10 funds which include 9 limited partnerships and 1 separately managed account. The nine limited partnerships are commingled vehicles that invest in private infrastructure and natural resources. One of the nine limited partnerships was committed to in 2020 but had yet to call capital by 12/31/21. These limited partnerships are valued at net asset value on a quarterly basis and, due to contractual limitations, none of these vehicles are eligible for redemption but rather distribute capital proceeds over the funds' lifespans, which are up to 12 years. The one separately managed account holds shares in three commingled vehicles. These commingled vehicles invest in publicly traded infrastructure and natural resources equities, commodity futures, and total return swaps. This separately managed account is not measured at net asset value and classified as level 2 in fair value hierarchy.
- 2 Private Equity The Private Equity portfolio consists of 59 funds, which invest primarily in buyout, debt-related, special situations, and venture capital opportunities. The fair value of these funds is determined using net asset value represented in the audited financial statements plus/minus the latest quarterly cash flows. These funds are not eligible for redemption but rather distribute capital proceeds over the funds' lifespans in either cash or "in-kind" shares of the funds' portfolio companies. Distributions to the funds' investors occur over the span of approximately 8 to 15 years. One of the fifty-nine funds was committed to in 2021 but had yet to call capital by 12/31/21.
- 3 Absolute Return The Absolute Return portfolio consists of 7 funds that include a variety of commingled, liquid and illiquid idiosyncratic strategies and one fund of hedge funds account. There are two illiquid limited partnerships. These vehicles are valued at net asset value on a quarterly basis. Due to contractual limitations, these vehicles are not eligible for redemption for up to 6 years. There are five hedge fund model limited partnerships and limited liability companies, including the fund of hedge fund account. Valuations occur monthly. Redemptions can occur between daily and quarterly with a range of one day to 90 days' notice.
- 4 Real Estate The Real Estate portfolio consists of 18 funds and a separate building (1), which also serves as ACERA's headquarters. The Real Estate funds in the portfolio invest primarily in U.S. commercial real estate (office, industrial, retail, multi-family, and other). These funds are designed as commingled funds or as limited partnerships (private equity structure). The investments that are structured as private equity or limited partnerships are not eligible for redemption but rather distribute proceeds over the funds' lifespan as distributions or return of capital. The primary objectives of the real estate portfolio are income and appreciation; distribution income is typically made on a quarterly basis throughout the lives of the funds. The fair value of these funds is determined using third-party appraisals every three years or an internal appraisal. Net asset values are typically reported one quarter in arrears, plus/minus the latest quarter's cash flows (capital calls, management fees, and distributions). The commingled accounts are eligible for redemption, typically, with up to 90 days' notice. These commingled funds may also subject to a withdrawal queue.
- 5 Private Credit The Private Credit Portfolio is comprised of 5 Funds. Two of the five funds were committed to in 2021 had yet to call capital by 12/31/21. The funds are illiquid limited partnerships and are valued at net asset value on a quarterly basis. Due to contractual limitations, the funds are not eligible for redemption but rather distribute capital proceeds over the funds' lifespans, which are up to nine years. Private Credit investments are typically performing senior secured, first or second lien loans secured against the assets of a company.

#### **Derivative Instruments**

ACERA has the following types of derivative instruments: futures contracts, currency forward contracts, spot contracts, swap contracts, and warrants. A futures contract represents an agreement to purchase or sell a particular asset for a given price at a specified future date. Currency forward contracts generally serve to hedge or offset, the impact of foreign currency exchange rate fluctuations on the reported U.S. dollar fair value of investments denominated in foreign currencies. A swap is a derivative contract through which two parties exchange the cash flows or liabilities from two

different financial instruments. Warrants allow the holder the right, but not the obligation, to buy or sell a security for a given price within a specified time period.

The following Investment Derivative Instruments schedule reports the fair value balances, changes in fair value, and notional amounts of derivative instruments outstanding as of and for the year ended December 31, 2021, classified by type. For financial reporting purposes, all ACERA derivative instruments are classified as investment derivative instruments.

#### **Investment Derivative Instruments**

For Year Ended December 31, 2021 (Dollars in Thousands)

Derivative Instruments Type	Classification	Notional Value/Shares	Fair Value		hanges in Fair Value²
Currency Forward Contracts	Receivable/Liability <sup>1</sup>	\$ 123,950	\$ (909)	\$	(5,517)
Fixed Income Futures Long	Futures	35,291	-		513
Fixed Income Futures Short	Futures	(25,300)	-		1,370
Foreign Currency Futures Long	Futures	1,600	-		(29)
Index Futures Long	Futures	13	-		1,552
Rights	Equity	-	-		(3)
Warrants	Equity	15	16		13
Total			\$ (893)	\$	(2,101)

- 1 Currency forward contracts are reported in Foreign Exchange Contracts, which includes spot contracts which are not derivative instruments.
- 2 Changes in fair value includes realized and unrealized gains and losses on derivative Instruments and are reported as Net Appreciation (Depreciation) in Fair Value of Investments on the Statements of Changes in ACERA's Fiduciary Net Position.

#### **Securities Lending Activity**

The Board of Retirement policies authorize ACERA to participate in a securities lending program. Securities lending transactions are short-term collateralized loans of ACERA's securities for the purpose of generating additional investment income. ACERA has a securities lending agreement in place that authorizes the securities lending agent to lend ACERA's securities to broker-dealers and banks pursuant to a loan agreement. For securities on loan, ACERA receives either cash or non-cash collateral. ACERA invests the cash collateral in a pooled short-term investment fund maintained by the securities lending agent and receives earnings on it in exchange for paying a loan rebate fee to the borrower. In the case of non-cash collateral, the borrower pays ACERA a loan premium.

For the year ended December 31, 2021, on behalf of ACERA, the securities lending agent lent ACERA's securities (government bonds, corporate stocks, corporate bonds, international equities, and international fixed income) to borrowers under the securities lending agreement and ACERA received cash (U.S. and foreign currency), securities issued or guaranteed by the United States government, and sovereign debt or irrevocable bank letters-of-credit as collateral.

ACERA did not have the ability to pledge or sell collateral securities delivered absent a borrower default (therefore, such non-cash collateral is not reported on the Statement of Fiduciary Net Position).

Borrowers were required to deliver collateral for each loan equal to:

- Loaned securities denominated in U.S. dollars or sovereign debt issued by foreign governments, with a margin of at least 102% of the fair value of the loaned securities; or
- Loaned securities not denominated in U.S. dollars, or whose primary trading market was not located in the United States, with a margin of at least 105% of the fair value of the loaned securities.

Moreover, borrowers were required to maintain the designated margin percentage of collateral on a daily basis.

ACERA did not impose any restrictions for the year ended December 31, 2021, on the amount of the loans that the securities lending agent made on its behalf. In the event the borrower failed to return the loaned securities, the securities lending agent indemnified ACERA by agreeing to purchase replacement securities. If the collateral was inadequate to replace the securities lent, the securities lending agent supplemented the amount of cash collateral. If the borrower failed to pay ACERA for any income distributions on loaned securities, the securities lending agent will also supplement the income amount due to ACERA. There were no losses during the

year ended December 31, 2021, resulting from a default of the borrowers or the securities lending agent.

For the year ended December 31, 2021, ACERA and the borrowers maintained the right to terminate securities lending transactions upon notice. The cash collateral received on each loan was invested, together with the cash collateral of other qualified tax-exempt plan lenders in a short-term investment pool managed by the securities lending agent. For the 2021 fiscal year, the short-term investment fund is separated into two investment pools: (a) a liquidity pool and (b) a duration pool. As of December 31, 2021, the Quality D Short–Term investment fund liquidity pool had an average duration of 11 days and an average weighted final maturity of 108 days for U.S. dollars collateral. The Quality D Short-Term investment fund duration pool had an average duration of 22 days and an average weighted final maturity of 956 days for U.S. dollars collateral. For the year ended December 31, 2021, ACERA had no credit risk exposure to borrowers because, for each borrower, the value of borrower collateral held exceeded the value of the securities on loan to the borrower.

As of December 31, 2021, ACERA had securities on loan with a total fair value of \$144.81 million; however, the fair value of collateral held against the loaned securities was \$148.97 million which is more than the total fair value of loaned securities by \$4.16 million.

# Deposit, Investment, and Derivative Instrument Risks

GASB Statements No. 40 (GASB 40) and No. 53 (GASB 53) require the disclosure of specific risks that apply to ACERA's deposits, investments, and derivative instruments. They identify the following risks:

- Custodial Credit Risk—Deposits and Investments;
- Concentration of Credit Risk;
- Credit Risk—Investments and Derivative Instruments;
- Interest Rate Risk;
- Fair Value Highly Sensitive to Changes in Interest Rates; and,
- Foreign Currency Risk

#### **Investment Policies**

GASB 40 requires the disclosure of deposit or investment policies (or the lack thereof) that relate to investment and custodial risks.

ACERA has chosen to manage the investment risks described by GASB 40 and GASB 53 by contractually requiring each portfolio investment manager to abide by restrictive investment guidelines specifically tailored to that individual manager rather than adopting across-the-board investment policies with respect to these investment risks. The guidelines stipulate the investment style, performance objective, performance benchmarks, and portfolio characteristics.

For example, in the case of foreign currency risk, the policy guidelines for the U.S. dollars equity portfolios differ from those for the non-U.S. dollars equity portfolios. Likewise, in the case of credit risk, the guidelines for one fixed income manager stipulate a minimum acceptable credit rating for each debt instrument while the guidelines for a different fixed income portfolio merely require that the average credit ratings for a certain fair value percentage of the portfolio meet a minimum requirement.

Each separate account manager is likewise subject to a "manager standard of care" that establishes a fiduciary relationship requiring the manager to act prudently and solely in the best interest of ACERA.

Separately, ACERA's guidelines also require each manager's investment return performance to compare favorably with the performance of the relevant passive market index such as the Barclays Capital Aggregate Bond Index.

ACERA's investment staff continually monitors all investment managers for compliance with the respective guidelines.

#### **Custodial Credit Risk—Deposits**

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, ACERA will not be able to recover deposits nor be able to recover collateral securities that are in the possession of an outside party. ACERA has no general policy on custodial credit risk for deposits.

By necessity, ACERA maintains operational cash deposits to support day-to-day cash management requirements. As of December 31, 2021, cash held with a financial institution in a pooled money market fund amounted to \$1.63 million, of which \$0.25 million was insured and \$1.38 million was uninsured and uncollateralized subject to custodial credit risk.

#### Custodial Credit Risk—Investments

The custodial credit risk for investments is the risk that, in the event of the failure of a counterparty to a transaction, ACERA will not be able to recover the value of investment securities that are in the possession of an outside party. The individual investment guidelines for each investment manager require that managed investments be held and maintained with the master custodian in the name of ACERA. The master custodian may rely on sub-custodians. The custodial requirement does not apply to real estate investments, investments in commingled pools, private equity, absolute return, private credit and real assets. As of December 31, 2021, ACERA had no investments that were exposed to custodial credit risk.

#### Custodial Credit Risk—Derivative Instruments

ACERA's investments include collateral associated with derivative instruments. As of December 31, 2021, net collateral for derivative instruments was \$1.97 million. Each account was uninsured and uncollateralized, and subject to custodial credit risk.

#### Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of ACERA's investment in a single issuer of securities. The individual investment guidelines for each fixed income manager restrict concentrations greater than 5% in the securities of any one issuer (excluding direct obligations of the U.S. and/or eligible foreign governments, and those explicitly guaranteed by the U.S. and/or eligible foreign governments). As of December 31, 2021, ACERA had no investments in a single issuer that equaled or exceeded 5% of the fiduciary net position.

#### Credit Risk—Investments

Credit risk is the risk that the issuer of a debt security or other counterparty to an investment will not fulfill its obligations. The individual investment guidelines for each fixed income investment manager describe applicable restrictions on credit risk. The credit risk restrictions by investment portfolio are as follows:

The credit quality ratings of a security, (e.g., from Moody's or S&P) give an indication of the degree of credit risk for that security.

The Credit Risk Analysis schedule on page 51 discloses credit ratings of ACERA's debt investments by type and for each external investment pool as of December 31, 2021.

#### **Credit Risk Analysis**

As of December 31, 2021 (Dollars in Thousands)

Adjusted Moody's Credit Rating <sup>1</sup>											
	Total	Aaa	Aa	Α	Baa	Ва	В	Caa	Ca and Below	Not Rated	
Debt Investments By	Гуре										
Collateralized											
Mortgage Obligations	\$ 127,877	\$ 78,667	\$ 377	\$ 1,454	\$ 635	\$ 2,559	\$ 397	\$ 992	\$ 83	\$ 42,713	
Convertible Bonds	26,029	-	-	-	2,370	-	-	7,657	-	16,002	
Corporate Bonds	849,087	6,120	6,632	88,791	560,553	122,998	47,793	7,483	790	7,927	
Federal Home Loan Mortgage Corp. <sup>2</sup>	50,813	-	-	-	-	-	-	-	-	50,813	
Federal National Mortgage Assn. <sup>2</sup>	128,478	-	_	-	-	-	-	-	-	128,478	
Government National Mortgage Assn. I, II <sup>2</sup>	32,676	-	-	-	-	-	-	-	-	32,676	
Government Issues <sup>3</sup>	520,861	468,900	7,065	4,230	12,881	3,928	-	201	-	23,656	
Municipal Bonds	3,006	88	389	2,529	-	-	-	-	-	-	
Other Asset Backed Securities	57,650	38,390	939	902	5,547	1,255	_	748	3,326	6,543	
Subtotal Debt Investments	1,796,477	592,165	15,402	97,906	581,986	130,740	48,190	17,081	4,199	308,808	
External Investment P	ools of Debt S	Securities									
Securities Lending Ca	ısh Collateral I	Fund									
Liquidation Pool <sup>4</sup>	127,098	-	-	-	-	-	-	-	-	127,098	
Duration Pool <sup>4</sup>	207	-	-	_	-	-	-	-	-	207	
Master Custodian Short-Term											
Investment Fund <sup>4</sup>	205,958	-	-	-	-	-	-	-	-	205,958	
Subtotal External Investment Pools	333,263	-	-	-	-	-	-	-	-	333,263	
Total	\$2,129,740	\$592,165	\$ 15,402	\$ 97,906	\$ 581,986	\$130,740	\$ 48,190	\$17,081	\$ 4,199	\$642,071	

<sup>1</sup> Adjusted Moody's Credit Rating: This schedule displays the fair value of investments by credit rating in increasing magnitude of risk. Investments are classified by Moody's credit rating, or by the Moody's rating that corresponds to the Standard & Poor's (S&P) credit rating if the investment has a S&P rating but not a Moody's rating. Also whenever both ratings for an investment exist and the S&P rating for the investment indicates a greater degree of risk than the Moody's rating, then the investment's Moody's credit rating is adjusted, solely for the purpose of this disclosure, to the Moody's rating corresponding to the greater degree of risk.

#### Credit Risk—Derivative Instruments

ACERA is exposed to credit risk on investment derivative instruments that are traded over the counter and are reported in asset positions. Derivative instruments exposed to credit risk include currency forward contracts,

and synthetic futures (which are included in futures contracts). To minimize credit risk exposure, ACERA's investment managers continually monitor credit ratings of counterparties. Should there be a counterparty failure,

<sup>2</sup> The investments in the following debt instruments --i.e., Federal Home Loan Mortgage Corp., Federal National Mortgage Assn., and Government National Mortgage Assn., that are Not Rated are implicitly guaranteed by the U.S. Government.

<sup>3</sup> In Government Issues, the domestic investments that are Not Rated are guaranteed by the U.S. Government and the foreign investments that are Not Rated are guaranteed by the foreign governments issuing the debt.

<sup>4</sup> The external investment pools are not rated.

ACERA would be exposed to the loss of the fair value of derivative instruments that are in asset positions and any collateral provided to the counterparty, net of the effect of applicable netting arrangements. ACERA has no general investment policy with respect to netting arrangements or collateral requirements. Netting arrangements legally provide ACERA with a right of set-off in the events of bankruptcy or default by the counterparty. ACERA's investment managers may have collateral posting provisions associated with currency forward contracts. In the event of counterparty failure, ACERA would be exposed to loss of collateral provided to the counterparty. Collateral provided by the counterparty to ACERA reduces its credit risk exposure. The collateral associated with investment derivative instruments is disclosed on page 50 under Custodial Credit Risk—Derivative Instruments.

The following Credit Risk—Derivative Instruments schedule discloses the counterparty credit ratings of ACERA's investment derivative instruments in asset positions by type, as of December 31, 2021. These amounts represent the maximum loss that would be recognized if all counterparties fail to perform as contracted, without respect to any collateral or other security, or netting arrangement.

# Credit Risk Analysis - Investment Derivative Instruments Subject to Credit Risk

As of December 31, 2021 (Dollars in Thousands)

Adjusted Moody's Credit Rating <sup>1</sup>	Fai	r Value	%
A	\$	494	66%
BBB		251	34%
Subtotal Derivative Instruments in Asset Position		745	100%
Derivative Instruments in Liability Position		(1,654)	
Total Derivative Instruments in Asset/(Liability) Position	\$	(909)	

See footnote 1 on page 51.

As of December 31, 2021, the \$0.74 million maximum exposure of derivative instruments credit risk was reduced by (\$1.65) million of liabilities included in netting arrangements, resulting in a net exposure to credit risk of (\$0.91) million (rounded).

#### Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. For example, interest rate risk affects valuations based on cash flows for bonds, dividend discount on corporate earnings, and cost of capital for alternatives private placements.

ACERA has investments in three fixed income portfolios containing individual debt securities as well as investments in external investment pools containing debt securities. All of these investments are subject to interest rate risk. ACERA has no general policy on interest rate risk for the fixed income portfolios or for the investments in external pools. ACERA manages interest rate risk for the three fixed-income portfolios by setting limits on portfolio duration for each portfolio. The duration restrictions by investment portfolio (with portfolio style) are as follows:

The following Interest Rate Risk Analysis—Duration schedule discloses the duration of ACERA's debt investments by type and the duration of each of the external investment pools of debt securities. Duration is a measure of a debt investment's exposure to fair value changes arising from changing interest rates. It uses the present values of cash flows, weighted for those cash flows as a percentage of the investment's full price. The Master Custodian Short-Term Investment Fund had an average weighted maturity of 36 days as of December 31, 2021.

#### **Interest Rate Risk Analysis - Duration**

As of December 31, 2021 (Dollars in Thousands)

Debt Investments by Type	Fair Value	Duration in Years
Collateralized Mortgage Obligations	\$ 127,878	3.7
Convertible Bonds	26,029	3.0
Corporate Bonds	849,087	6.3
Federal Home Loan Mortgage Corp.	50,813	4.5
Federal National Mortgage Assn.	128,478	4.6
Government National Mortgage Assn. I, II	32,676	4.1
Government Issues	520,860	8.7
Municipal Bonds	3,005	5.6
Other Asset Backed Securities	57,651	3.3
Total of Debt Investments	\$ 1,796,477	-
External Investment Pools of Debt Securities	Fair Value	Duration

External Investment Pools of Debt Securities	F	air Value	Duration
Securities Lending Cash Collateral Fund			
Liquidity Pool	\$	127,098	11 days
Duration Pool		207	22 days
Master Custodian Short-Term Investment Fund		205,958	-
Total External Investment Pools	\$	333,263	

# Fair Value Highly Sensitive to Changes in Interest Rates

The Interest Rate Risk Analysis table below discloses the degree to which ACERA's investments are sensitive to interest rate changes due simply to the remaining term to maturity. In contrast, ACERA's investments with

fair values that are highly sensitive to interest rates due to other factors are disclosed on the Interest Rate Risk Analysis - Highly Sensitive schedule below. ACERA has no general investment policy with respect to investments with fair values that are highly sensitive to changes in interest rates.

#### **Interest Rate Risk Analysis - Highly Sensitive**

As of December 31, 2021 (Dollars in Thousands)

	<b>,</b>		
Investment Type	Investment Description	Interest Rates	Fair Value
Corporate Bonds	Various debt related Securities	2.85% to 25.94%	\$ 50,023
Government Issues	Various debt related Securities	1.87% to 8.50%	13,359
Collateralized Mortgage Obligations	Various debt related Securities	2.15% to 6.00%	1,044
Other Asset Backed	Invitation Homes Trust	1.19% to 1.26%	165

Investment with Fair Values Highly Sensitive to Changes in Interest Rates

#### Foreign Currency Risk

Foreign currency risk is the risk that changes in foreign exchange rates will adversely affect the fair value of an investment or deposit. ACERA has no general investment policy with respect to foreign currency risk.

#### Foreign Currency Risk—Investments

The Foreign Currency Risk Analysis schedule on page 55 shows the fair value of investments that are exposed to this risk by currency denomination and investment type. This provides an indication of the magnitude of foreign currency risk for each currency.

# Foreign Currency Risk—Swap and Futures Contracts

Swap and futures contracts are derivative instruments. A swap is a derivative contract through which two parties exchange the cash flows or liabilities from two different financial instruments. A futures contract represents an agreement to purchase or sell a particular asset for a given price at a specified future date.

For those swap and futures contracts which are dollar-denominated securities issued by foreign countries, there is an exposure to a foreign currency risk.

# Foreign Currency Risk—Foreign Exchange Contracts

Foreign exchange contracts are subject to foreign currency risk. Foreign exchange contracts include currency forward contracts and spot contracts. Currency forward contracts are derivative instruments and are described in the derivative instruments section of this note. Spot contracts are generally used when ACERA is required to make or receive payments in a foreign currency. Spot contracts are agreements to buy or sell a certain amount of foreign currency at the current market rate, for settlement in two business days.

The dollar impact that foreign exchange contracts have on foreign currency risk is equal to the foreign currency settlement amounts translated in the same manner as the investments (i.e. spot exchange rate at the end of the year). The impact appears in the column labeled Foreign Currency on the schedule on page 55. The Net Exposure column of the schedule indicates the net foreign currency risk, i.e., the gross risk associated with the investments less the risk hedged by the outstanding foreign exchange contracts.

# **Foreign Currency Risk Analysis**

Fair Value of Investments Exposed to Foreign Currency Risk by Currency

As of December 31, 2021 (Dollars in Thousands)

	Investment Type											
Trade Currency Name	Collat- eralized Mortgage Obligations	Common Stock	Cor- porate Bonds	Depository Receipts	Foreign Currency	Govern- ment Issues	Lmtd. Partner- ship Unts	Preferred Stock	Currency Swap	Real Estate Inv. Trst	Warrants	Net Exposure
Argentine Peso	\$ -	\$ -	\$ 241	\$ -	\$ 133	\$ 322	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 696
Australian Dollar	-	2,980	-	-	55	9,792	-	-	4	-	-	12,831
Brazilian Real	-	8,435	-	-	36	1,903	-	83	(17)	-	-	10,440
Canadian Dollar	-	20,525	-	-	264	-	-	-	128	6,268	-	27,185
Chilean Peso	-	-	-	-	-	-	-	-	(806)	-	-	(806)
Danish Krone	-	48,393	-	-	127	-	-	-	(1)	-	-	48,519
Euro Currency	397	402,249	-	434	1,190	-	46,196	725	(158)	-	-	451,033
Hong Kong Dollar	-	87,489	-	-	54	-	-	-	-	794	-	88,337
Hungarian Forint	-	221	-	-	-	-	-	-	(29)	-	-	192
Iceland Krona	-	3,245	-	-	-	-	-	-	-	-	-	3,245
Indian Rupee	-	-	512	-	30	2,770	-	-	-	-	-	3,312
Indonesian Rupiah	-	1,730	-	-	-	-	-	-	-	-	-	1,730
Japanese Yen	-	287,051	-	-	139	-	-	-	(223)	172	-	287,139
Malaysian Ringgit	-	177	-	-	-	3,482	-	-	-	-	-	3,659
Mexican Peso	-	1,178	(2)	-	-	11,362	-	-	39	-	-	12,577
New Israeli Sheqel	-	115	-	-	2	-	-	-	-	-	-	117
New Taiwan Dollar	-	24,787	-	-	-	-	-	-	-	-	-	24,787
New Zealand Dollar	-	1,693	-	-	5	-	-	-	-	-	-	1,698
Norwegian Krone	-	9,864	-	-	34	-	-	-	251	-	-	10,149
Philippine Peso	-	477	-	-	-	-	-	-	(1)	-	-	476
Polish Zloty	-	820	-	-	-	748	-	-	(197)	-	-	1,371
Pound Sterling	-	209,544	-	-	419	-	-	-	-	139	-	210,102
Russian Ruble	-	-	-	-	-	-	-	-	(44)	-	-	(44)
Singapore Dollar	-	24,837	-	-	58	-	-	-	-	-	-	24,895
South African Rand	-	3,918	-	-	-	2,025	-	-	67	-	-	6,010
South Korean Won	-	6,611	-	-	-	16,108	-	-	75	-	-	22,794
Swedish Krona	-	49,334	-	-	207	-	-	-	-	-	-	49,541
Swiss Franc	-	69,761	-	-	33	-	-	-	-	-	16	69,810
Thailand Baht	-	833	-	-	-	-	-	-	-	-	-	833
UAE Dirham	-	81	-	-	-	-	-	-	-	-	-	81
Yuan Renminbi	-	5,381	-	-	-	-	-	-	-	-	-	5,381
Grand Total	\$ 397	\$1,271,729	\$ 751	\$ 434	\$ 2,786	\$48,512	\$46,196	\$ 808	\$ (912)	\$ 7,373	\$ 16	\$1,378,090

#### Real Estate

# Real Estate Investment Income – Separate Properties

For the Year Ended December 31, 2021 (Dollars in Thousands)

Real Estate Income	\$ 5,281
Less Operating Expenses	(2,819)
Real Estate Net Income	\$ 2,462

There is no outstanding real estate related debt associated with the separate properties as of December 31, 2021.

# 9. Capital Assets

ACERA's capital assets include equipment and furniture, right-to-use leased office equipment, electronic document management system, information systems, leasehold improvements, and construction-in-progress. See the following table for details.

### **Capital Assets and Accumulated Depreciation/Amortization**

For the Year Ended December 31, 2021 (Dollars in Thousands)

	January 1, 2021 Additions		Deletions / Transfers	December 31, 2021	
CAPITAL ASSETS - DEPRECIABLE					
Equipment and Furniture	\$ 3,094	\$ 14	\$ -	\$ 3,108	
Right-to-Use Leased Office Equipment	213	-	-	213	
Electronic Document Management System	4,172	-	-	4,172	
Information Systems	10,457	27	-	10,484	
Leasehold Improvements	2,585	-	-	2,585	
Subtotal	20,521	41	-	20,562	
CAPITAL ASSETS - NON DEPRECIABLE					
Construction-in-Progress	2,873	1,994	(5)	4,862	
Total Capital Assets (Cost)	23,394	2,035	(5)	25,424	
ACCUMULATED DEPRECIATION AND AMORTIZATION					
Equipment and Furniture	(3,043)	(19)	-	(3,062)	
Right-to-Use Leased Office Equipment	(86)	(43)	-	(129)	
Electronic Document Management System	(4,164)	(2)	-	(4,166)	
Information Systems	(10,457)	(5)	-	(10,462)	
Leasehold Improvements	(1,325)	(95)	-	(1,420)	
Total Accumulated Depreciation and Amortization	(19,075)	(164)	-	(19,239)	
CAPITAL ASSETS - NET OF ACCUMULATED DEPRECIATION AND AMORTIZATION	\$ 4,319	\$ 1,871	\$ (5)	\$ 6,185	

Separate disclosures have been provided for leases that meet the requirements of GASB 87 and those that do not fall under the provisions of GASB 87.

ACERA has two leases that fall under GASB 87 and the details of these leases are as follows:

ACERA entered into a five-year lease for photocopiers

and printers on December 1, 2018. The payments are due monthly in arrears. The monthly payment of \$6,254 included a lease portion of \$4,405 and a non-lease/ service portion of \$1,849 at the beginning of a lease. The lessor increased the rental amount by 2.14% after year one of the lease term. ACERA estimated the same

percentage increase over the lease term in the lease liability calculation. However, per the terms of the contract, the lessor can increase the rental payment by up to 10% annually over the term of the lease. ACERA estimated an annual interest rate of 12.05% was charged on this lease based on the total market value of leased assets provided by the lessor. Currently, ACERA does not plan to extend this lease after the completion of the lease term on November 30, 2023.

ACERA entered into a five-year lease for a postage machine on August 1, 2020. The payments are due quarterly in advance. The quarterly payment of \$944 included a lease portion of \$473 and a non-lease/service portion of \$471 at the beginning of a lease. As per the lease agreement, there will not be any increase in lease payments except for taxes. ACERA estimated an annual interest rate of 10.76% was charged on this lease based on the total market value of leased assets provided by the lessor. Currently, ACERA does not plan to extend this lease after the completion of the lease term on July 31, 2025.

# Future Lease Payment Maturity Schedule under GASB 87

As of December 31, 2021 (Dollars in Thousands)

Year	Pri	ncipal	Interest		Total	Payment
2022	\$	49	\$	10	\$	59
2023		51		3		54
2024*		2		-		2
2025*		1		-		1
2026		-		-		-
Total	\$	103	\$	13	\$	116

Interest amounts in 2024 and 2025 are not reported in the table as the rounded amounts are less than \$1,000.

No variable and other payments were recognized during the year which was not previously included in lease liability. There are no outstanding lease commitments and no impairment losses were recognized.

#### 10. Leases

ACERA leases office space from Oakland 14th St. Office, a title holding corporation formed by ACERA. In 2021, the lease term was extended for seven years and shall expire on December 31, 2028. Under the terms of the lease agreement, ACERA's base rent is abated. However, ACERA is required to pay its proportionate share of building operating expenses as defined in the lease.

ACERA's share of these operating expenses was approximately \$81,000 for the year ended December 31, 2021.

# 11. Administration Expense

ACERA's Board of Retirement annually adopts an operating expense budget covering expenses to be incurred in the following fiscal year. The operating budget includes the administration expense budget which is subject to the statutory limit based on exclusions specified in the 1937 Act.

ACERA has adopted the provisions of the 1937 Act which allows ACERA to exclude actuarial, investment, legal, business continuity and technology direct costs from administration expenses. Since investment related expenses were offset against investment income, the remaining exclusions totaled \$2.8 million for 2021.

ACERA also conforms to the provision of the 1937 Act that limits the administration cap to 0.21 percent of the Accrued Actuarial Liability (AAL). ACERA uses the AAL as of December 31 of the year in which the budget is adopted for this purpose.

A schedule of Administration Expense is included in the Supplemental Schedules on page 66.

### **Application of Statutory Limit on Administration Expense**

For the Year Ended December 31, 2021 (Dollars in Thousands)

Total Accrued Actuarial Liability as of December 31, 2020	\$ 11,685,055
Limit: Maximum Allowable fraction of Total Accrued Actuarial Liability (0.21%) times Total Accrued Actuarial Liability	\$ 24,539
Portion of Administrative Expenses for the Fiscal Year subject to the Statutory Limit	13,731
Excess of Limit over Portion of Administration Expense Subject to Limit	\$ 10,808
Portion of Administration Expense Subject to Limit as a Percentage of Accrued Actuarial Liability	0.12%

# 12. Related Party Transactions

By necessity, ACERA is involved in various business transactions with the County, the primary plan sponsor. These include reimbursement to the County for the salary and benefits of ACERA staff members paid through the County and reimbursement to the Alameda County Human Resources Department for personnel consulting services and for administering ACERA's retired members' health benefits. Also, under the Board of Retirement policy, ACERA reimburses the County for a portion of the salary and benefits of each County employee elected to the Board of Retirement. Lastly, ACERA reimburses the County for the cost of services provided in the following areas: insurance/risk management, information technology, and telecommunications.

Also, ACERA leases office space from Oakland 14th St. Office, a title holding company controlled by ACERA. Note 10—Leases describes this arrangement.

#### **Related Party Transactions**

For the Year Ended December 31, 2021 (Dollars in Thousands)

Reimbursed Cost of ACERA	
Staff Members	\$ 14,339
Reimbursed Costs of County Services	693
State Mandated Benefit Replacement Program IRC 415(m)	1,042
County Personnel Services	78
Partial Salary/Benefits Reimbursement for Elected Board Members	201
Total	\$ 16,353

# 13. Subsequent Events

Management has evaluated subsequent events through June 27, 2022, the date the financial statements were issued, and has determined that no adjustments are necessary to the amounts reported in the accompanying financial statements.

However, the disclosure below is included to address the current market volatility.

Macroeconomic events, such as higher inflation and the war in Ukraine, have adversely impacted the global economy and financial markets resulting in high volatility and negative market performance. ACERA's investment team continues to monitor and manage the investment portfolio, employing a long-term approach (at least 5-year market cycles) with a diversified portfolio. There are no immediate plans to change the current asset allocation strategy. Any changes to the asset allocation strategy require approval from the Board of Retirement.

# Required Supplementary Information (RSI)

### **Pension Plan and Non-OPEB**

#### Schedule of Changes in Net Pension Liability and Related Ratios

For the Years Ended December 31 (Dollars in Thousands)

	2021	2020	2019	2018	2017	2016	2015	2014	2013
Total Pension Liability (TPL) <sup>1</sup>									
Service Cost <sup>2</sup>	\$ 235,099	221,824 \$	215,625 \$	209,890 \$	187,409 \$	175,642 \$	172,585 \$	167,120 \$	166,639
Interest	741,739	718,927	688,655	659,592	636,556	603,168	579,500	542,377	522,203
Changes of benefit terms	-	-	-	-	-	-	-	-	-
Differences between expected and actual experience	(50,360)	33,007	24,548	13,710	17,516	(68,176)	(31,965)	(85,379)	(61,362)
Changes of assumptions	0	236,513	-	-	316,728	150,677	-	431,863	-
Benefit payments, including refunds of member contributions	(556,269)	(530,763)	(504,185)	(471,943)	(445,288)	(422,223)	(401,298)	(378,689)	(359,938)
Net Change in Total Pension Liability	370,209	679,508	424,643	411,249	712,921	439,088	318,822	677,292	267,542
Total Pension Liability - Beginning	10,639,300	9,959,792	9,535,149	9,123,900	8,410,979	7,971,891	7,653,069	6,975,777	6,708,235
Total Pension Liability - Ending (a)	\$ 11,009,509	10,639,300 \$	9,959,792 \$	9,535,149 \$	9,123,900 \$	8,410,979 \$	7,971,891 \$	7,653,069 \$	6,975,777
Plan's Fiduciary Net Position (FNP)									
Contributions - employer <sup>3</sup>	\$ 1,116,576	309,753 \$	298,527 \$	269,684 \$	247,064 \$	241,729 \$	224,607 \$	213,255 \$	191,180
Contributions - member	111,091	106,104	103,117	94,736	89,326	85,736	82,949	79,714	76,230
Net investment income	1,115,980	755,501	1,165,767	(216,308)	1,065,908	423,718	49,021	318,245	736,914
Benefit payments, including refunds of member contributions	(556,269)	(530,763)	(504,185)	(471,943)	(445,288)	(422,223)	(401,298)	(378,689)	(359,938)
Administrative expense	(15,040)	(14,810)	(15,274)	(15,246)	(14,571)	(14,618)	(14,262)	(13,855)	(13,634)
Other	-	-	-	-	-	-	-	-	-
Net Change in Plan's Fiduciary Net Position	1,772,338	625,785	1,047,952	(339,077)	942,439	314,342	(58,983)	218,670	630,752
Plan's Fiduciary Net Position <sup>4</sup> - Beginning	8,444,884	7,819,099	6,771,147	7,110,224	6,167,785	5,853,443	5,912,426	5,693,756	5,063,004
Plan's Fiduciary Net Position <sup>4</sup> - Ending (b)	\$ 10,217,222	8,444,884 \$	7,819,099 \$	6,771,147 \$	7,110,224 \$	6,167,785 \$	5,853,443 \$	5,912,426 \$	5,693,756
Net Pension Liability (NPL) - Ending (a) - (b)	\$ 792,287	2,194,416 \$	2,140,693 \$	2,764,002 \$	2,013,676 \$	2,243,194 \$	2,118,448 \$	1,740,643 \$	1,282,021
FNP as a Percentage of the TPL	92.80%	79.37%	78.51%	71.01%	77.93%	73.33%	73.43%	77.26%	81.62%
Covered Payroll <sup>5</sup>	\$ 1,153,918	3 1,111,849 \$	1,081,587 \$	1,046,034 \$	995,178 \$	947,568 \$	945,8586 \$	886,925 \$	853,350
NPL as a Percentage of Covered Payroll	68.66%	197.37%	197.92%	264.24%	202.34%	236.73%	223.97%	196.26%	150.23%

- 1 Total pension liability is not available for years prior to December 31, 2013. Information will be presented in future years as it becomes available.
- 2 The service cost is based on the previous year's valuation, meaning the December 31, 2021 measurement date value is based on the valuation as of December 31, 2020.
- 3 Employer contributions are on a net basis after (i) considering the total cash contributions made by the employers, (ii) reducing by the employer contributions made to the 401(h) account, and (iii) increasing by the amount of transfer from the SRBR to the Employer Advance Reserve for employer contribution made to the 401(h) account in (ii). Also, the County and LARPD made voluntary contributions of \$800 million (County Safety) and \$12.61 million (LARPD General), respectively in 2021.
- 4 For 2021, the Plan's Fiduciary Net Position amount shown (\$10,217,222) includes the net fair value of assets (\$11,840,863) less OPEB-related SRBR assets (\$1,623,641). The OPEB-related SRBR assets include \$1,073,475 in the SRBR-OPEB reserve (after reducing the reserve by the \$5,653 SRBR implicit subsidy transfer), and \$9,229 in the 401(h) reserve, plus a proportionate share of one half of the deferred market gains (after adjustment to replenish the balance in the Contingency Reserve, if any) commensurate with the size of the OPEB to total SRBR and 401(h) reserve to valuation and 401(h) reserves (\$540,937). For 2020, the Plan's Fiduciary Net Position amount shown (\$8,444,884) includes the net fair value of assets (\$9,629,767), less OPEB-related SRBR assets (\$1,184,883). The OPEB-related SRBR assets include \$882,528 in the SRBR-OPEB reserve (after reducing the reserve by the \$7,549 SRBR implicit subsidy transfer), and \$9,052 in the 401(h) reserve, plus a proportionate share of one half of the deferred market gains (after adjustment to replenish the balance in the Contingency Reserve) commensurate with the size of the OPEB to total SRBR and 401(h) reserve to valuation and 401(h) reserve (\$293,303).
- 5 For years ended December 31, 2017 and later, covered payroll represents Compensation Earnable and Pensionable Compensation and is defined as the payroll on which contributions to the pension plan are based. For the years ended before December 31, 2017, covered payroll was referred to as covered-employee payroll and only Compensation Earnable and Pensionable Compensation that would possibly go into the determination of retirement benefits are included.
- $6\,\,$  The covered payroll for the year 2015 includes 1 additional pay period.

#### **Schedule of Employer Contributions**

Last Ten Fiscal Years (Dollars in Thousands)

Year Ended December 31	Actuarially Determined Contributions (ADC)	Contributions in Relation to ADC	Contribution Deficiency (Excess)	Covered Payroll <sup>1</sup>	Contributions as a Percentage of Covered Payroll
2012	\$ 179,649	\$ 179,649	\$ -	\$ 845,933	21.24%
2013	191,180	191,180	-	853,350	22.40%
2014	213,255	213,255	-	886,925	24.04%
2015	224,607	224,607	-	945,858 <sup>2</sup>	23.75%
2016	241,729	241,729	-	947,568	25.51%
2017	247,064	247,064	-	995,178	24.83%
2018	269,684	269,684	-	1,046,034	25.78%
2019	298,527	298,527	-	1,081,587	27.60%
2020	309,759	309,753	$6^3$	1,111,849	27.86%
2021	303,965	1,116,576	(812,611)4	1,153,918	96.76%5

<sup>1</sup> For years ended December 31, 2017 and later, covered employee payroll represents Compensation Earnable and Pensionable Compensation and is defined as the payroll on which contributions to the pension plan are based. For the years ended before December 31, 2017, covered payroll was referred to as covered-employee payroll and only Compensation Earnable and Pensionable Compensation that would possibly go into the determination of retirement benefits are included.

#### Schedule of Investment Returns<sup>1</sup>

Last Ten Fiscal Years (As of December 31)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Annual Money-Weighted Rate of Return, net of Investment Expense	16.12%	11.70%	18.10%	-4.44%	19.02%	7.16%	-0.10%	4.27%	19.87%	N/A

<sup>1</sup> Information prior to 2013 is not available. Ten years of information will be presented when it becomes available.

<sup>2</sup> The covered payroll for the year 2015 includes 1 additional pay period.

<sup>3</sup> Actuarially Determined Contribution for the Alameda County Office of Education of \$78 less actual contribution paid of \$72.

<sup>4</sup> Voluntary County Safety contributions of \$800.0 million and LARPD General contributions of \$12.6 million to reduce their UAAL contribution rates.

<sup>5</sup> Contributions as a percentage of covered payroll is 26.34% if excluding the voluntary County Safety and LARPD General contributions.

# **Postemployment Medical Benefits**

### Schedule of Changes in Net OPEB Liability and Related Ratios

For the Years Ended December 31 (Dollars in Thousands)

	2021	2020	2019	2018	2017
Total OPEB Liability <sup>1</sup>					
Service Cost <sup>2</sup>	\$ 33,440	\$ 31,511	\$ 27,678	\$ 31,577	\$ 26,991
Interest	84,144	79,142	73,843	73,427	69,879
Changes of benefit terms	-	-	-	-	-
Differences between expected and actual experience	(24,112)	(13,871)	(41,706)	(27,712)	(21,627)
Changes of assumptions	(36,048)	57,696	12,524	(11,430)	58,973
Benefit payments	(45,917)	(46,021)	(43,562)	(40,879)	(37,904)
Net Change in Total OPEB Liability	11,507	108,457	28,777	24,983	96,312
Total OPEB Liability - Beginning	1,191,571	1,083,114	1,054,337	1,029,354	933,042
Total OPEB Liability - Ending (a)	\$ 1,203,078	\$ 1,191,571	\$ 1,083,114	\$ 1,054,337	\$ 1,029,354
Plan's Fiduciary Net Position (FNP)					
Contributions - employer <sup>3</sup>	N/A	N/A	N/A	N/A	N/A
Contributions - member	N/A	N/A	N/A	N/A	N/A
Net investment income	\$ 486,212	\$ 262,140	\$ 193,656	\$ (138,333)	\$ 243,189
Benefit payments	(45,917)	(46,021)	(43,562)	(40,879)	(37,904)
Administrative expense	(1,537)	(1,416)	(1,354)	(1,224)	(1,204)
Other	 -	-	-	-	-
Net Change in Plan's Fiduciary Net Position	438,758	214,703	148,740	(180,436)	204,081
Plan Fiduciary Net Position <sup>4</sup> - Beginning	 1,184,883	 970,180	821,440	1,001,876	797,795
Plan Fiduciary Net Position <sup>4</sup> - Ending (b)	\$ 1,623,641	\$ 1,184,883	\$ 970,180	\$ 821,440	\$ 1,001,876
Net OPEB Liability (Asset) NOL/(NOA) - Ending (a) - (b)	\$ (420,563)	\$ 6,688	\$ 112,934	\$ 232,897	\$ 27,478
FNP as a Percentage of the Total OPEB Liability	134.96%	99.44%	89.57%	77.91%	97.33%
Covered-Employee Payroll <sup>5</sup>	N/A	N/A	N/A	N/A	N/A
Net OPEB Liability as a Percentage of Covered- Employee Payroll	N/A	N/A	N/A	N/A	N/A

<sup>1</sup> Total OPEB liability is not available for years prior to December 31, 2017. Information will be presented in future years as it becomes available.

<sup>2</sup> The service cost is based on the previous year's valuation, meaning the December 31, 2021 measurement date value is based on the valuation as of December 31, 2020.

<sup>3</sup> Employer contributions are on a net basis. Benefits are funded by employer contributions to the 401(h) account and similar amounts are transferred from the SRBR to the Employer Advance Reserve to backfill the employer contributions that would have otherwise been made to the Retirement Plan.

<sup>4</sup> For 2021, the Plan's Fiduciary Net Position shown (\$1,623,641) includes the OPEB-related SRBR reserve of \$1,073,475 (after reducing the reserve by the SRBR implicit subsidy transfer of \$5,653) and 401(h) reserve (\$9,229), plus the proportionate share of one-half of the net deferred investment gain that is commensurate with the size of the OPEB SRBR reserve to total SRBR and 401(h) reserve to valuation and 401(h) reserve (\$540,937). For 2020, the Plan's Fiduciary Net Position shown (\$1,184,883) includes the OPEB-related SRBR reserve of \$882,528 (after reducing the reserve by the SRBR implicit subsidy transfer of \$7,549) and 401(h) reserve (\$9,052), plus the proportionate share of one-half of the net deferred investment gain that is commensurate with the size of the OPEB SRBR reserve to total SRBR and 401(h) reserve to valuation and 401(h) reserve (\$293,303), after replenishing the Contingency Reserve from \$69.0 million to \$98.7 million (1% of total assets).

<sup>5</sup> Covered-employee payroll is not shown as contributions to the OPEB plan are not based on a measure of pay. Covered-employee payroll represents Compensation Earnable and Pensionable Compensation. Only Compensation Earnable and Pensionable Compensation that would go into the determination of retirement benefits would otherwise be included.

### **Schedule of Employer Contributions - OPEB**

Last Ten Fiscal Years (Dollars in Thousands)

Year Ended December 31	Actuarially Determined Contributions (ADC)	Contributions in Relation to ADC	Contribution Deficiency (Excess)	Covered- Employee Payroll <sup>2</sup>	Contributions as a Percentage of Covered- Employee Payroll
2012	N/A	N/A	\$ -	N/A	N/A
2013	N/A	N/A	-	N/A	N/A
2014	N/A	N/A	-	N/A	N/A
2015	N/A	N/A	-	N/A	N/A
2016	N/A	N/A	-	N/A	N/A
2017	N/A	N/A	-	N/A	N/A
2018	N/A	N/A	-	N/A	N/A
2019	N/A	N/A	-	N/A	N/A
2020	N/A	N/A	-	N/A	N/A
2021	N/A	N/A	-	N/A	N/A

<sup>1</sup> Benefits are funded by employer contributions to the 401(h) account and similar amounts are transferred from the SRBR to the Employer Advance Reserve to backfill the employer contributions that would have otherwise been made to the Retirement Plan.

The Schedule of Investment Returns for the total fund is reported on page 60 of the RSI.

<sup>2</sup> Covered-employee payroll is not shown since contributions to the OPEB plan are not based on a measure of pay. Covered-employee payroll represents Compensation Earnable and Pensionable Compensation. Only Compensation Earnable and Pensionable Compensation that would go into the determination of retirement benefits would otherwise be included.

# Notes to Required Supplementary Information

#### PENSION PLAN AND NON-OPEB

#### **Actuarial Assumptions**

The Total Pension Liabilities (TPLs) as of the measurement dates were calculated by rolling forward the liabilities from prior years' actuarial valuations. The actuarial assumptions used to develop the TPLs are the same assumptions used for the respective funding valuations. The key assumptions used for rolling forward the TPL to December 31, 2021, are as follows:

Inflation	2.75%
Salary Increases	General: 8.35% to 3.65% and Safety: 11.25% to 4.05%, vary by service, including inflation
Investment Rate of Return	7.00%, net of pension plan invest- ment expense, including inflation

# Methods and Assumptions Used to Establish Actuarially Determined Contribution (ADC) Rates

Actuarially determined contribution rates for the first six months of calendar year 2021 (or the second half of fiscal year 2020-2021) are calculated based on the December 31, 2019, valuation. Actuarially determined contribution rates for the last six months of calendar year 2021 (or the first half of fiscal year 2021-2022) are calculated based on the December 31, 2020, valuation.

Valuation Date	December 31, 2020	December 31, 2019				
Actuarial Cost Method	Entry Age Actuarial Cost Method	Entry Age Actuarial Cost Method				
Amortization Method	Level percentage of payroll (3.25% payroll growth assumed)	Level percentage of payroll (3.50% payroll growth assumed)				
	Prior to January 1, 2012, the total UAAL was amortized on a 30-year decreasing period, with 21 years remaining as of December 31, 2011 (and 12 years remaining as of December 31, 2020).	Prior to January 1, 2012, the total UAAL was amortized on a 30-year decreasing period, with 21 years remaining as of December 31, 2011 (and 13 years remaining as of December 31, 2019).				
Remaining Amortization Period	On or after January 1, 2012, any new UAAL resulting from plan amendments are amortized over separate decreasing 15-year periods.	On or after January 1, 2012, any new UAAL result- ing from plan amendments are amortized over separate decreasing 15-year periods.				
<b>3</b>	Early retirement incentive programs (ERIPs) are amortized over separate decreasing 5-year periods.	Early retirement incentive programs (ERIPs) are amortized over separate decreasing 5-year periods.				
	Assumption and method changes are amortized over separate decreasing 20-year periods.	Assumption and method changes are amortized over separate decreasing 20-year periods.				
	Experience gains/losses are also amortized over separate decreasing 20-year periods.	Experience gains/losses are also amortized over separate decreasing 20-year periods.				
Asset Valuation Method	The actuarial value of assets is determined by recognizing any difference between the actual a the expected market return over 10 six-month interest crediting periods. The actuarial value of sets is further adjusted, if necessary, to be within 40% of the market value of assets. The valuat value of asset is the actuarial value of assets reduced by the value of the non-valuation reserves.					

Actuarial Assumptions:	December 31, 2020	December 31, 2019
Investment rate of return	7.00%, net of pension plan investment expense, including inflation	7.25%, net of pension plan investment expense, including inflation
Inflation rate	2.75%	3.00%
Real across-the-board salary increases	0.50%	0.50%
Projected salary increases	General: 8.35% to 3.65% and Safety: 11.25% to 4.05%, vary by service, including inflation	General: 8.30% to 3.90% and Safety: 11.30% to 4.30%, vary by service, including inflation
Cost of living adjustments	2.75% of retirement income for General Tiers 1 and 3, and Safety Tier 1.	3.00% of retirement income for General Tiers 1 and 3, and Safety Tier 1.
Cost of living adjustments	2.00% of retirement income for General Tiers 2 and 4, and Safety Tiers 2, 2C, 2D, and 4.	2.00% of retirement income for General Tiers 2 and 4, and Safety Tiers 2, 2C, 2D, and 4.
Other assumptions	Same as those used in the December 31, 2020 funding actuarial valuation	Same as those used in the December 31, 2019 funding actuarial valuation

# **Postemployment Medical Benefits**

The actuarial assumptions used for the postemployment medical benefits valuation were consistent with those applied to the pension plan with the exception of Health Care Cost Trend Rate assumptions which are specific to the postemployment medical benefits.

The Total OPEB Liabilities as of the measurement dates were calculated by rolling forward the liabilities from prior years' sufficiency valuation. The key assumptions used for rolling forward the total OPEB liability to December 31, 2021, are as follows:

Investment Rate of Return	7.00% net of OPEB plan investment expense, including inflation
Inflation	2.75%
Health Care Premium Trend Rates	
Non-Medicare medical plan	Graded from 7.50% to ultimate 4.50 over 12 years
Medicare medical plan	Graded from 6.50% to ultimate 4.50 over 8 years
Dental	0.00% for the first year to reflect a three-year rate guarantee and 4.00% thereafter.
Vision	0.00% for the first three years to reflect a five-year rate guarantee and 4.00% thereafter.
Medicare Part B reimbursement	4.50%
Other Assumptions	Based on the experience study for the period December 1, 2016 through November 30, 2019.

# Supplemental Schedules

# **Administration Expense**

For the Year Ended December 31, 2021 (Dollars in Thousands)

Personnel Services		
Staff Wages	\$	7,602
Fringe Benefits		3,633
Temporary Services		359
Total Personnel Services		11,594
Professional Services		
Consultant Fees		355
Audit		106
Total Professional Services		461
Communications		
Printing		54
Postage		57
Communication		63
Total Communications		174
Office Space and Utilities		
Office Space and Utilities		63
Total Office Space and Utilities		63
Lease Expenses		
Interest on Lease Liabilities		11
Amortization of Right-to-use Assets		33
Total Lease Expenses		44
Other		
Depreciation and Amortization		86
Board Operating Expenses		236
Insurance		508
Miscellaneous		428
Training		76
Equipment Leases <sup>2</sup>		2
Equipment Maintenance		47
Supplies	_	12
Total Other		1,395
Subtotal: Administrative Expense Subject to Statutory Limit		13,731
Actuarial Expenses		459
Business Continuity		628
Legal Expenses		855
Technology Expenses		904
Subtotal: Administration Expense Excluded from Statutory Limit <sup>i</sup>		2,846
TOTAL ADMINISTRATION EXPENSE	\$	16,577

Legal expenses, business continuity, and technology include an allocation of administration overhead expenses.

### **Investment Expenses**

For the Year Ended December 31, 2021 (Dollars in Thousands)

,		
Investment Manager Fees <sup>1</sup>		74,858
Brokerage Commissions		718
Investment Allocated Costs		2,657
Investment Consultants		1,320
Other Investment Expenses/(Income)		(389)
Investment Custodians		561
Total Investment Expenses		79,725

The Investment Section of this report provides details of Investment Manager Fees by type of investment manager.

### Payments to Other Consultants<sup>1</sup>

For the Year Ended December 31, 2021 (Dollars in Thousands)

Actuarial & Audit Services		642
Human Resources Consulting		78
Legal Services		192
Other Specialized Services		514
Total Payments to Consultants		1,426

<sup>&</sup>lt;sup>1</sup> These are payments to outside consultants other than related to investments.

<sup>&</sup>lt;sup>2</sup> Lease expenses that do not fall under GASB 87.





# Chief Investment Officer's Report

# 2021 CALENDAR YEAR PERFORMANCE HIGHLIGHTS OF ACERA'S INVESTMENT FUND (TOTAL FUND)

By the end of the 4th quarter in 2021, ACERA's Total Fund reached peak assets of \$11.88 billion. ACERA's portfolio returned 16.2% on a gross basis in 2021, as shown in the table below, which includes Asset Class detail. Over the 2017 – 2021 period, the Total Fund's annualized return is 12.2%<sup>1</sup>.

YEAR (\$ Values in Billions)	2021	\$ Value	Actual %	Target % <sup>2</sup>
Total Fund Return (as of 12/31/21) <sup>1,3</sup>	16.2%	\$ 11.884	100.0%	100.0%
Policy Index	15.0%	-	-	-
Median	14.9%	-	-	-
Domestic Equity	26.5%	\$ 3.31	27.8%	24.0%
International Equity	8.1%	\$ 3.07	25.8%	24.0%
Fixed Income	-1.3%	\$ 2.01	16.8%	14.0%
Real Estate	22.3%	\$ 0.75	6.3%	9.0%
Private Equity	51.4%	\$ 0.94	7.9%	11.0%
Absolute Return	15.0%	\$ 0.77	6.5%	8.0%
Real Assets	16.7%	\$ 0.75	6.3%	6.0%
Private Credit	9.7%	\$ 0.16	1.3%	4.0%
Cash	0.5%	\$ 0.12	1.0%	0.0%
Overlay	N/A	\$ 0.01	0.1%	0.0%
Year-End Total Fund (as of 12/31/21)	16.2	\$ 11.88	-	-
Beginning Total Fund (as of 12/31/20)	-	\$ 9.66	-	-
Total Change in Fund Value	-	\$ 2.22	-	-

### Source: Verus<sup>5</sup> (Gross of Fees)

NOTE: Returns for periods greater than one year are annualized. Monthly return calculations are time-weighted, and market value based. Results of all publicly traded investments are presented in a format consistent with the CFAI Global Investment Performance Standards\*.

<sup>1</sup> All returns are gross. Total Fund Return (net of fees) for 2021 is 16.04%.

<sup>2</sup> These Target % are representative of Board adopted Asset Allocations as of June 2021.

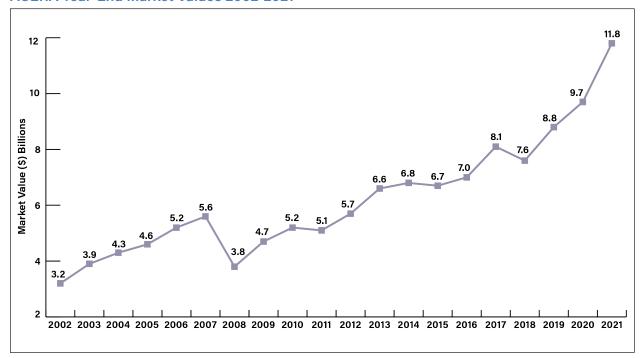
<sup>3</sup> For 2021, ACERA made net disbursements of approximately \$209.3M to pay supplemental retiree benefits, salaries, and administrative costs. For reference, net disbursements from the Total Fund for 2020, 2019, 2018, 2017, 2016, and 2015 were \$183.2M, \$171.5M, \$173.5M, \$167.6M, \$150.5M, and \$140.0M, respectively.

<sup>4</sup> End of year value includes pre-funding from Alameda County, and Livermore Area Recreation and Park District (LARPD) of \$800 Million & \$12.6 Million, respectively, to the Total Fund on 06/29/2021.

<sup>5</sup> Verus Advisory, Inc. ("Verus") is ACERA's General Investment Consultant.

<sup>1</sup> The fund generated the following annual returns (gross of fees): 2017 +19.5%; 2018 -4.1%; 2019 +18.7%.; 2020 +12.5%; 2021 +16.2%.

### **ACERA Year-End Market Values 2002-2021**



# ACERA TOTAL FUND RETURNS VS. TOTAL PUBLIC FUNDS ANNUALIZED RETURNS



# ACERA TOTAL FUND ANNUALIZED RETURNS VS. TOTAL PUBLIC FUNDS ANNUALIZED RETURNS<sup>1</sup>

	1 Ye	ear	3 Ye	ars	5 Ye	ars	7 Ye	ars	10 Ye	ars	15 Ye	ars
	Return %	Rank										
ACERA	16.2%	38	15.8%	34	12.2%	19	9.8%	26	10.8%	22	7.7%	22
Policy Index	15.0%	49	14.8%	59	11.4%	30	9.4%	47	10.6%	28	7.9%	14
Median	14.9%	50	15.1%	50	11.4%	50	9.3%	50	10.1%	50	7.3%	50

Source: Verus (Gross of Fees)

Note: Percentage returns in this document have been rounded to one decimal place for simplistic and visual purposes; however, rankings, specifically in this table above, are displayed based on actual complete percentage returns.

"The Board's primary goals in managing the Fund are:

- 1. To ensure that sufficient funds are available to pay vested benefits and maintain supplemental benefits;
- 2. To comply with all applicable fiduciary standards; and
- 3. To add marginal value that will help reduce the costs of the plan and/or to increase benefits for the beneficiaries<sup>1</sup>."

ACERA believes that prudent management of risk is a central element of the investment function and that diversification among asset classes will reduce risk and enhance returns of the overall investment portfolio over the long-term. ACERA has strong controls in place to monitor and manage portfolio risks and to ensure compliance with all relevant fiduciary standards. It is important to remember that pension plan investments should be viewed over the long-term and that past performance is not indicative of future results.

## PERFORMANCE HIGHLIGHTS FOR 2021

After a tumultuous turn of healthcare and economic events, the Total Fund increased 16.2% on a gross basis by the end of 2021, outperforming the Policy Index's return of 15.0% and the Median Fund's return of 14.9%. The pandemic continued to unfold and morph into different variants that caused the economies on edge, accelerated the already

disruptive trends like e-commerce and working-from-home (technology) into the forefront. For the year, U.S. equity markets continued in its long projection up with new leadership coming from the Energy and Real Estate sectors, followed by Financials and Technology superseding the remaining sectors; however, almost every sector finished with double digit gains or more.

In the first half of 2021, ACERA's Total Fund returned 10.9% gross, which ranked in the 14th percentile of public funds larger than \$1 billion. The Total Fund outperformed the Policy Index and the Median Fund, which returned 9.1 % and 9.2%, respectively. The Total Fund continued its upward trajectory from 2020.

In the second half of 2021, ACERA's Total Fund returned 4.7% on a gross basis, which ranked in the 52nd percentile of public funds bigger than \$1 billion. Since the Total Fund had a larger public equity allocation relative to peer public funds, the Total Fund was comparatively more volatile. During the second half of 2021, the global equity markets lagged as the U.S. central bank remained very accommodating. ACERA's U.S. Equity portfolio returned 26.5% gross, and the International Equity portfolio returned 8.1% gross.

With the performance results noted above, the Total Fund's annualized returns over a 3-year, 5-year, and 10-year period are 15.8%, 12.2%, and 10.8%, on a gross basis, respectively. These returns are all above the actuarial return assumption of 7.0%<sup>2</sup>.

<sup>1</sup> Total Fund and asset class composites are ranked against the InvMetrics universe. A ranking of 1 is a top percentile ranking and a ranking of 100 is a bottom percentile ranking. The InvMetrics Public DB Funds > \$1B Gross universe consists of 94 members and \$1.209 trillion. Effective 1/1/2017, only traditional asset classes (public equity, public fixed income, public real estate) investment management fees will be excluded in the gross of fee return calculation.

<sup>2</sup> The assumed annual rate of investment returns was lowered to 7.00% from 7.25% in December 2020 by the Board of Trustees.

## FACTORS AFFECTING ACERA'S PORTFOLIO IN 2021

## The Board's Actions - Highlights

In accordance with ACERA's General Investment Guidelines, Policies, and Procedures, the Board approved a new Asset Allocation Policy in June 2021. The amended Policy, aptly named the "More Privates" mix, moderately increased the allocation to Private Equity, with the overall objective of increasing the Total Fund's expected returns. Overall, this Board-approved Policy modified ACERA's allocation mix as follows: Private Equity +3%; Public Equity –2%; Fixed Income –2%; Real Estate +1%; Real Assets +1%; Absolute Return –1% (no change to Private Credit; please also refer to the tables on the prior 3 pages).

During 2021, the Board also achieved the following:

- March 2021: the Board approved the ACERA Environmental, Social, and Governance (ESG) Policy;
- April 2021: the Board hired an Overlay Service Provider in order to help manage the Total Fund's excess cash;
- October 2021: the Board amended the Private Equity Policy;
- November 2021: the Board amended the Real Estate Policy.

During 2021, ACERA's Board expanded the Total Fund's investment in 13 privately placed funds worth \$495 million, thus continuing to approach target asset allocations in Private Equity, Real Assets, Real Estate, and Private Credit. Broken down by asset class, this expansion represents:

- 6 new commitments to Private Equity totaling \$180 million.
- 2 new commitments to Real Assets totaling \$55 million.
- 3 new commitments to Real Estate totaling \$115 million.
- 2 new commitments to Private Credit totaling \$145 million.

The Board is comprised of eleven appointed or elected members, including two alternates. All Board members are members of the Investment Committee. Both the Board and the Investment Committee meet monthly. An experienced group of fiduciaries, they work closely with Staff and ACERA's consultants to carry out their fiduciary responsibilities. Committee meeting agendas and minutes can be found on ACERA's website, <a href="www.acera.org">www.acera.org</a>.

## **ACERA'S PORTFOLIO - DETAIL**

ACERA's portfolio is diversified among eight major asset classes and strategies: Domestic Equities, International Equities, Fixed Income (U.S. and Global), Real Estate, Private Equity, Absolute Return, Real Assets, and Private Credit. The purpose of diversification is to reduce risk while maximizing potential long-term return. Statistically speaking, effective asset allocation policy and implementation drive 90% of total fund return and risk experience. The portfolio is constructed such that its volatility (defined as a measure of risk, i.e., standard deviation) is less than that of a traditional long-only, equity-only portfolio. ACERA's Total Fund is positioned to weather various market conditions and provide steady growth and income (net return) over the long-term.

### **Asset Class Review - 2021**

U.S. Equity	
Asset Class Allocation - Target	24.0%
Asset Class Allocation - Actual	27.8%
Return	26.5%
Benchmark (Russell 3000 Index)	25.7%
Over(Under)- Performance - relative to Benchmark	0.8%
InvMetrics <sup>1</sup> U.S. Equity (Gross) - Median	25.8%

Source: Verus Advisory, Inc.

Numbers may not add up due to rounding

In 2021, ACERA's U.S. Equity asset class returned 26.5% gross, outperforming the Russell 3000 Index, the assigned benchmark, by 0.8%. Approximately 80.0% of the U.S. Equity asset class is passively invested through the Blackrock Russell 1000 index, which returned 26.5%

<sup>1</sup> As of 12/31/21, InvMetrics Public DB Funds > \$1B Gross universe consists of 94 members and \$1.029 Trillion.

gross. ACERA's two Large Cap managers provided positive results for the year. On a gross basis, the Large Cap Growth manager returned 26.4%, while its benchmark, the Russell 1000 Growth, returned 27.6%. On a gross basis, the combined Large Cap Value managers returned 26.2%, whereas its benchmark, the Russell 1000 Value, returned 25.2%. For ACERA's U.S. Small Cap managers, the Small Cap Growth manager returned 14.5% gross versus the Russell 2000 Growth benchmark, which nearly returned 2.8%. The Small Cap Value manager generated a gross return of 39.9%, outperforming its benchmark, the Russell 2000 Value, and its return of 28.3%.

International Equity	
Asset Class Allocation - Target	24.0%
Asset Class Allocation - Actual	25.8%
Return	8.1%
Benchmark (MSCI ACWI IMI - ex U.S. Index)	9.0%
Over/(Under) Performance – relative to Benchmark	-0.9%
InvMetrics All DB ex-U.S. Equity (Gross) - Median	8.6%

Source: Verus Advisory, Inc.

Numbers may not add up due to rounding

In 2021, ACERA's International Equities portfolio produced 8.1% on a gross basis. The largest International Equity allocation, approximately 25% each, is passively invested through the BlackRock MSCI World ex-U.S. Index and two Large Cap managers. The BlackRock MSCI World ex-U.S. passive allocation returned 13.1%. The next largest allocations were invested through two stylistically complementary Large Cap managers (i.e., 24.5% in Fundamental Growth, and 24.3% in Fundamental Value). The Fundamental Growth manager returned 5.7% and the Fundamental Value manager returned 7.6%; this compares to 8.3% for the benchmark, MSCI ACWI ex-U.S. IMI. The Fundamental Value manager returned 7.6% versus 9.0% for the benchmark, MSCI ACWI ex-U.S. Additionally, two 10% allocations each is managed respectively by a Small Cap manager, and a dedicated Emerging Markets Equity manager. For 2021, the Small Cap manager was up 11.4% versus 13.4% for the MSCI ACWI ex-U.S. Small Cap Gross. However, the Small Cap manager underperformed the MSCI ACWI ex-U.S. Small Cap Gross Index by 2%. The dedicated Emerging Markets Equity manager was down -2.4% versus the MSCI EM down -2.2%

for 2021. The remaining International Equity portfolio investment is allocated to an Emerging Investment Manager (EIM). For the year, the EIM returned 11.0% gross versus the MSCI ACWI ex-U.S. benchmark of 8.3%.

Fixed Income	
Asset Class Allocation - Target	14.0%
Asset Class Allocation - Actual	16.8%
Return	-1.3%
Benchmark (75% BBgBarc US Agg/15% FTSE WGBI- ex U.S./10% BBgBarc US Corp HY)	-2.3%
Over/(Under) Performance – relative to Benchmark	1.0%
InvMetrics Fixed Income (Gross) - Median	-0.3%

Source: Verus Advisory, Inc.

Numbers may not add up due to rounding

ACERA's Fixed Income portfolio returned –1.3% gross in 2021, outperforming its blended benchmark (75% Bloomberg U.S. Aggregate Bond Index, 15% FTSE World Government Bond Index ex-U.S., and 10% Bloomberg U.S. Corporate High Yield Index) by 1.0%. Both domestic and international bonds generated a negative return during the year with ACERA's US fixed income investments losing 0.6% and international fixed income losing 5.5%. The losses were primarily driven by interest rates globally rising off 2020's low levels. The negative impact on performance from the rise in rates more than offset the benefit of credit spread compression globally caused by progressively lower credit risk as the global economy recovered from the pandemic. In international markets, the strengthening of the US Dollar also generally lowered the US Dollar returns of international bonds.

ACERA's US fixed income managers both contributed to the asset class' outperformance by beating their benchmarks in 2021. The US Core fixed income manager (75% weighting in the fixed income portfolio) lost less than its benchmark, -1.2% versus -1.5% for the Bloomberg US Aggregate Bonds Index. This manager's outperformance was driven by overweighting lower-quality investment grade (IG) bonds that benefitted from greater credit spread tightening than higher quality IG bonds, as well as active positioning

in mortgage-backed securities (MBS) and asset-backed securities (ABS). ACERA's other US fixed income manager, which focuses on a broader spectrum of noncore, credit securities (10% weighting) was the only ACERA fixed income manager to produce a positive return in 2021, generating a 0.7% gross return versus a loss of 0.4% for its benchmark the Bloomberg US Credit BAA Index. Contributing to this outperformance was this manager's positioning in securitized credit markets – MBS, ABS, and collateralized loan obligations (CLOs) – which produced exceptional returns last year as credit markets healed alongside the global economic recovery.

ACERA's International fixed income manager (15% weighting) also beat its benchmark but produced negative returns. This manager lost 5.5% versus the FTSE World Government Bond Index return of –7.0%. The manager's outperformance was driven by a short US Treasury position early in the year, overweighting US corporate credit throughout the year and overweighting select emerging markets currencies in the second quarter of 2021.

Real Estate	
Asset Class Allocation – Target	9.0%
Asset Class Allocation - Actual	6.3%
Return	22.3%
Benchmark (NCREIF ODCE Property Index)	22.2%
Over/(Under) Performance – relative to Benchmark	1.3%
InvMetrics Real Estate (Gross) - Median	21.4%

Source: Verus Advisory, Inc.

Numbers may not add up due to rounding

In 2021, ACERA's Real Estate portfolio returned 22.3%. The ACERA Real Estate portfolio outperformed its benchmark, the National Council of Real Estate Investment Fiduciaries Open-End Diversified Core Property Index (NCREIF ODCE, 22.2%) by 1.3%.

The ACERA Real Estate Policy, which was updated in November 2021, is structured to have a greater than 60% in Core funds; 0% to 30% Core-Plus funds; 0% to 30% in Value-add funds; and 0% to 15% in Opportunistic funds. Additionally, the portfolio is diversified across U.S. geographic regions and in the 4 to 5 property types (Industrial, Office, Multifamily, Retail, Other). Despite the 2020-2021 COVID-19 pandemic, the continued decline in in-person

office work, and the precipitous disruption in the domestic economy, the ACERA Real Estate portfolio rebounded smartly throughout 2021. ACERA's portfolio property types consist of 27.5% Office, 21.8% Multifamily, 8.1% Retail, and 31.4% Industrial, with the balance in other. Industrial and distribution centers continued to perform well due to increased e-commerce and online shopping. The Multifamily property type did well as demand improved especially in the suburban areas and to a lesser extent, urban areas as some people moved back to the cities. Retail and Office, which were already subject to changing behavior/demographic declines, were much slower to recover and still are subject to headwinds.

Private Equity	
Asset Class Allocation - Target	11.0%
Asset Class Allocation - Actual	7.9%
Return	51.4%
Benchmark (Thomson Reuters C A Global All PE Index), 1 Qtr Lag	35.9%
Over/(Under) Performance – relative to Benchmark	15.5%

Source: Verus, No Private Equity Median
Numbers may not add up due to rounding

ACERA's Private Equity portfolio continued to perform well in 2021. It returned 51.4% for the year, outperforming its benchmark, the Thomson Reuters C|A Global All PE Index (1-Quarter Lag), by 15.5%. The Private Equity portfolio is currently invested across 59 funds and is segregated into three sub-asset classes: buyouts, venture capital, and debt-related/special situations. Private Equity continues to be an important asset class to the Fund, providing strong consistent returns, additional diversification, and cash flow in the form of distributions. Because of the planned, gradual growth of the program and the return of capital as the early funds mature, the Private Equity portfolio continues to be under-funded toward its target allocation. As of December 31, 2021, ACERA's Private Equity portfolio has called approximately \$1.08 billion in capital and distributed approximately \$964.9 million (excluding dissolved/completed funds). There is roughly \$482.8 million of uncalled capital based on total current commitments as of the end of 2021.

The target of the Private Equity asset class was revised

upwards to 11% from the previous 8% as a result of the Board's desire to continue to take advantage of this less-efficient asset class to potentially maximize the Total Fund's return.

Absolute Return	
Asset Class Allocation - Target	8.0%
Asset Class Allocation - Actual	6.5%
Return	15.0%
Benchmark (HFRI Fund of Funds Composite Index)	6.1%
Over/(Under) Performance – relative to Benchmark	8.9%
InvMetrics All DB Hedge Funds (Gross) Median	9.8%

Source: Verus

Numbers may not add up due to rounding

In 2021, ACERA's Absolute Return (AR) Portfolio had its strongest year since the asset class launched in 2017. Per its design to provide a diversifying return to the Total Fund, it produced a 15.0% net return (versus a 6.1% return for its benchmark the HFRI Fund of Funds Composite Index) without meaningful equity-market beta (approximately 0.12) and correlation (approximately 0.36). The outperformance was driven by each of the portfolio's investment funds beating the benchmark return. The large investment weightings to, and the strong performance of, the portfolio's approximate 50% fund of hedge funds (FOHF) and two alternative premia strategies (combined approximate 30% weighting) primarily drove the results. Performance of relative value and long/short international equity strategies were the largest contributors within the FOHF, in the with smaller contributions from quantitative/macro and long/short domestic equity strategies. For the alternative premia strategies, a strong rebound in their equity-market-neutral (EMN) sub-strategies, along with positive results from their trend-following and short volatility strategies drove solid results. In 2021, the alternative premia within the EMN sub-strategies that lagged over the 2019-2020 time period – value and quality – rebounded strongly and equity momentum also, posted gains. Beyond these concentrated portfolio weightings, the asset class' illiquid strategies also produced outsized returns, adding to the AR Portfolio's strong results.

Following the rebound in alternative premia strategy performance in 2021, these investments will be divested from in 2022. After reviewing several structural options for a more all-weather AR Portfolio, the ACERA Board approved a change to the structure of the asset class that eliminated its the 50% alternative premia weighting. This 50% alternative premia weighting is being re-allocated to a second custom FOHF, which increases the FOHF weighting in the asset class from 40% to 80%. The structural change also includes an increase in the target to Other Alternatives/Opportunistic investments from 10% to 20%.

Due to the structural change, Staff and Verus conducted a Board-approved search for a second custom FOHF to complement with ACERA's existing custom FOHF. The search was concluded in January 2022 with the selection of Morgan Stanley as the second custom FOHF.

Real Assets	
Asset Class Allocation - Target	6.0%
Asset Class Allocation - Actual	6.3%
Return	16.7%
Benchmark (60% Nat Res/35% Infra/5% BCOM)	17.2%
Over/(Under) Performance – relative to Benchmark	-0.5%

Source: Verus, No Real Assets Median Numbers may not add up due to rounding

The objective of the Real Assets (RA) portfolio is to generate a positive, domestic inflation-sensitive return in excess of its blended benchmark, which consists of 60% S&P Global LargeMidCap Commodity and Resources Index, 35% S&P Global Infrastructure Index, and 5% Bloomberg Commodity Index<sup>1</sup>. In 2021 roughly 75% of the RA Portfolio was invested in a benchmark-replication strategy, while the remaining approximately 25% was invested in private infrastructure and natural resources vehicles.

2021 was the year in which reported inflation reached levels well beyond the Federal Reserve's 2% target. Inflation rose steadily over the year, with core and headline CPI reaching 5.5% (highest since 1991) and 7.1% (highest since 1982), respectively, in December 2021. Given this inflationary backdrop and the design of the

<sup>1</sup> On December 17, 2020, the ACERA Board adopted a new structure for the Real Assets Portfolio. The new structure includes sub-class target weightings of 60% to Infrastructure, 35% to Natural Resources, and 5% to Commodities. The previous structure included a 35% weighting to Infrastructure, a 50% weighting to Natural Resources, and a 15% weighting to Commodities.

RA portfolio, the RA Portfolio's return was the asset class' highest since its inception in 2011. The portfolio produced a 16.7% return, which slightly underperformed its blended benchmark, which returned 17.2%. Because roughly 75% of the RA Portfolio was invested in a benchmark replication strategy, the slight underperformance was driven by the 25% of the portfolio invested in private infrastructure and natural resources funds. The portfolio's commodity exposure gained through a passive product (approximate 4% asset class weighting) aims to replicate the Bloomberg Roll Select Commodity Index produced at 27.9% return. Overall, the RA Portfolio's positive returns were driven by higher commodity prices, which boosted the valuations of both private and public natural resource equities, as well as the inflation sensitivity of infrastructure investments as inflation rose throughout the year. The boom in commodity prices were driven by a higher demand from a recovering global economy combined with limited supply. The limited supply was due to a lack of investment in the commodity production over the last several years as well as production and supply-chain constraints due to the pandemic.

In June 2021, due to the Board-approved and amended Asset Allocation Policy, the target weighting to the RA asset class was increased from 5% to 6%. Going forward, we expect Private Infrastructure and Natural Resources sub-asset classes to continue to represent a progressively larger share of the RA Portfolio as existing investments call more capital into them, existing portfolios mature, and new private investments are made. Based on the Real Assets Investment Plan, ACERA is expected to reach its targets for Private Infrastructure (50% of the RA Portfolio) and Private Natural Resources (25%) within four to five years.

Private Credit	
Asset Class Allocation - Target	4.0%
Asset Class Allocation - Actual	1.3%
Return	9.7%
Benchmark (S&P/LSTA US Leveraged Loan 100 Index + 1.75%)	7.0%
Over/(Under) Performance – relative to Benchmark	2.7%

Source: Verus Advisory, Inc.

Numbers may not add up due to rounding

In 2021, ACERA's PC Asset Class continued to be built out. At the beginning of the year, ACERA had investment

commitments to three different managers. By the end of 2021, ACERA had approved commitments to a total of five different managers. Throughout the year, capital was called by three of the initial commitments; these commitments were invested increasing the PC Portfolio's market value to \$159.0 million from \$57.7 million (0.6% of the Total Fund) at the beginning of the year. As of January 2022, ACERA made a total of \$375 million in investment commitments to five different PC.

The PC Portfolio generated a return of 9.7% last year, versus a benchmark return of 7.0%. Most of the return was driven by ACERA's first private credit commitment to the Owl Rock First Lien Fund, with additional returns being driven by the next two private credit commitments to BlackRock Direct Lending Fund IX and HPS Specialty Loan Fund V. Each of these Funds outperformed the benchmark return and did so while focusing their investments on loans that sit atop their borrower's capital structures without significant leverage overall and below their debt tranches. In addition, only one (Owl Rock First Lien Fund) of the three funds that drove 2021's results utilized leverage to boost returns and all three invested in loans that had covenants and other credit protections. Accordingly, the return was achieved in a relatively safe manner. Moreover, the PC Portfolio's returns were also driven by the continued improvement in credit quality in the borrowers within the portfolio and benefitted from a very active private equity buyout market that allowed the managers to deploy more capital into the sponsor-backed market.

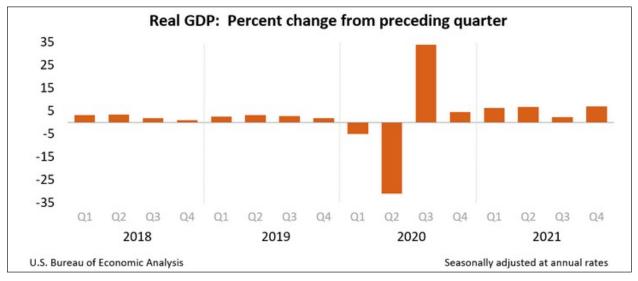
## GENERAL ECONOMY AND INVESTMENT MARKETS IN 2021

From an historical perspective, the longest running bull market initially peaked in the beginning of 2020 as the economy and consumer spending slowed. Then after the tumultuous turn of economic events caused by the COVID-19 pandemic, the global markets –especially, the U.S. markets, did an abrupt change-of-direction and continued along its ascent to new highs until the end of 2021. This occurred despite the COVID-19 variants (Delta, Omicron, Alpha) that continue to plague the world population. With markets forward looking and with the central

banks providing ample liquidity, the U.S. equity markets finished up another 28.7% in 2021 as measured by the S&P 500.

For the year, the U.S. Department of Commerce reported that real GDP increased 5.7% in 2021 compared to a decrease of 3.4% in 2020. (Please see real GDP Chart below for more details). Real GDP grew at a 7% in the fourth quarter. The details behind the better-than-expected headline point to a slowing in spending and an accumulation in inventories. Without the boost from inventories, GDP would have been just 2.0% in the fourth quarter. Through the third quarter, GDP was tracking at 2.3%. A slowdown in consumer spending contributed to a lower pace of growth. This was due to a combination of factors, including new COVID-19 restrictions, a delay

in the reopening of businesses, and general fear of virus spread which has led to less spending on services. As GDP growth is stated in inflation-adjusted terms, higher inflation has also contributed to slower economic growth. U.S. core CPI, which excludes food and energy prices, increased 5.5% year-over-year in December. Headline inflation, which includes all goods, reached 7.0% (highest since 1982). Many Fed Officials expected that this inflationary trend to be transitory and therefore had not responded with any appropriate actions to counter it. In retrospect, some experts now believe that this lack of reaction from the Fed in 2021 to be a misstep. They also fear that inflation will further hamper our economic recovery in 2022.



The economic impact of the pandemic continued to have a tremendous effect on employment and the economy. With shelter-in-place loosening up, but work-from-home very much in place, the economy limped along and slowly began to recover. Everything that involved human interaction – from retail stores, restaurants, required face masks. Travel –both personal and business began to pick-up; however, remained well below pre-pandemic levels. However, at the other end of the spectrum, the new economy continued to accelerate – online shopping, technology equipment, home repairs sharply increased. Manufacturing and supply-chain problems were problematic after the economy had shut down so hard in 2020. After the "V" shaped recovery in second half of 2020,

the markets turned in to a "C" -cresting shape in the second half of the year as the economy caught up to the markets and valuations remained high. The U.S. economy and the markets continued to experience other conflicting affects. In February, supply chain problems became apparent as many global companies planned to reduce production due to increased chip shortages around the globe. In March, President Biden signed into law a \$1.9 trillion COVID-19 stimulus package. In April, President Biden set the withdrawal from Afghanistan in motion. In the same month, Archegos Capital Management collapsed – the biggest single-firm meltdown since the Global Financial Crisis. Nonetheless, initial public offerings and Private Equities

continued to set records. For example, there were \$1.1 trillion of Buyout deals executed globally, doubling 2020's total of \$577 billion and breaking the previous record of \$804 billion set in 2006. While the Bloomberg Commodity Index rose 27.1% in 2021, its biggest annual gain since 2000.

All in all, U.S. Stocks saw a third consecutive year of big gains, with major indexes closing 2021 near record highs again. As for the ACERA Total Fund, our investments scored an impressive return of 16.2% in 2021, after paying for members' benefits and ACERA's administrative expenses.

### **Equity Markets - Domestic and International**

2021 was another record year for the equity markets, especially in the US. As the US economy entered a second year of unprecedented fiscal and monetary stimulus to recover from the COVID-19 pandemic, the equity markets continued to climb higher, with the S&P 500 reaching multiple all-time highs before closing the year near the record with a 26.9% one-year return. According to the US Bureau of Economic Analysis, corporate pretax profits grew 25% year-over-year in 2021 to \$2.81 trillion, which is the largest yearly increase since 1976. After-tax corporate profits surged 37% year-over-year in 2021, which is an all-time record (profits tracked since 1948). This unprecedented growth in profitability drove the growth of the US equity market and demonstrated the ability of businesses to largely pass on the rising costs to consumers.

Although at a slower pace than the US, international developed markets also reached a record high during 2021, as the MSCI ACWI ex USA Index returned 7.8% for the year. In Europe, the STOXX Europe 600 index grew 22.2% in 2021. The Asian benchmarks lagged slightly behind, in part due to secondary surges of COVID-19, with the China's Shanghai Composite returning 4.8% for the year and Japan's Nikkei 225 index returned 4.9%. Emerging markets were negative for the year (MSCI Emerging Market Index down -4.6%) driven by a strengthening US dollar (US Dollar Index up 6.7% in 2021).

### Fixed Income Markets - Domestic and Global

The aggressive fiscal and monetary measures that began in 2020 continued in 2021, aiding a US and global economic rebound and sending inflation and interest rates higher. To support fiscal-stimulus spending, the US ran a fiscal 2021 (ended September 30, 2021) deficit that amounted to 12% of GDP, slightly lower (as a % of GDP) than the fiscal deficit (15% of GDP) in 2020. Such high deficit spending levels as a percentage of GDP had not occurred since World War II. The deficit spending increased US Federal debt to \$29.6 trillion by the end of 2021 (debt to GDP of 123%), up 7% year-over-year. To absorb this massive supply of US Treasury debt and keep interest rates low, the Federal Reserve left its benchmark rate, the Federal Funds rate, close to zero, and continued to purchase large amounts of US Treasury debt and mortgage-backed securities (MBS). By the end of 2021, the Federal Reserve increased its holdings of US Treasuries and MBS to \$8.8 trillion (37% of GDP), an increase of 18% year-over-year. In addition, as of year-end 2021, the Federal Reserve owned \$5.7 trillion in US Treasury debt (19% of total Federal debt). By the end of 2021, the combination of massive fiscal spending, extremely loose monetary policies, and COVID-19-related supply disruptions caused inflation to progressively increase.

The rebound in economic activity and inflation drove interest rates higher in 2021. The yield on the 10-year US Treasury began 2021 at approximately 0.9% (versus its historical low of 0.6% in the summer of 2020), peaked at approximately 1.7% in March, and ended the year at approximately 1.5%. While interest rates generally moved higher, credit spreads tightened with lower-quality bonds outperforming higher-quality bonds. For example, spreads on BBB-rated bonds (the lowest "investment grade" bond rating) began the year at about 1.3% (after a cycle high of 4.9% in late March 2020) and ended the year at approximately 1.2%. While interest rates rose and hurt returns of all fixed-rate (versus floating rate) US bonds, there was less of an impact on lower-quality/higher-risk bonds due to the return benefit of credit-spread tightening. Accordingly, US bonds with lower credit quality, as measured by the

Bloomberg US Corporate Credit High Yield Index (approximate duration of 3.9 years) returned 5.3%.

In international bond markets, losses were generally larger than those in the US. Generally speaking, interest rates ended the year higher than they started due to rebounding economic activity, inflation, and tightening monetary conditions. For example, emerging economies such as Brazil, South Korea, South Africa, and Russia, as well as the Bank of England (in December 2021), raised their benchmark interest rates, while major developed-market central banks (i.e., US, EU, Japan) signaled, towards the end of 2021, that their extremely loose monetary policies would soon be tightened. Throughout the year, the US dollar, as measured by the US Dollar Index, strengthened roughly 8% against a basket of global currencies. Accordingly, the combination of rising rates and a strengthening of the US Dollar, generated a 7.0% loss in the FTSE World Government Bond Index (approximate duration of 8.5 years), a benchmark of global sovereign debt.

#### Real Estate Markets<sup>1</sup>

Similar to the other asset classes, the US real estate markets also set record highs in 2021. The NCREIF Open End Diversified Core Equity Index returned 22.3% for the year, the highest annual return since tracking began in 1977. The apartment sector had a record 673,000 net units absorbed (net additional units occupied) in 2021, doubling the figure in 2020. Occupancy rates grew by 210 bps to 97.5% and effective rents increased 14.4% in 2021. The strong growth was driven by a confluence of factors which include strong fiscal stimulus and the re-opening of the economy due to mass vaccine distribution. The industrial sector also set records with a net absorption of 522 million square feet ("msf"), almost doubling the last record of 305 msf set in 2016. Vacancy rates sat at an all-time low of 3.9% and rents grew a record 8.6% over the year. Similar to other areas of the financial markets, growth has been driven by the COVID-19 recovery measures. The office sector continued to lag with vacancy rates growing 200 basis points to 16.4%, although net absorption was positive for the third and fourth quarter of 2021. The retail sector showed signs of recovery with 40 msf in net absorption in 2021 as retailers gained confidence in the recovery. Retail vacancies dropped from its Q1 2021 peak of 7.3% to end the year at 6.6%.

## Private Equity (PE) Markets<sup>2</sup>

The private equity market had another record-breaking year in 2021 to cap off over a decade of steady growth. The disruptions from the COVID-19 pandemic have ultimately accelerated the private equity markets as central banks around the world injected the economy with mass monetary stimulus. Many firms have reported that teams were able to be more efficient with their time with less travel and more virtual meetings. The total deal value for buyouts in 2021 set an all-time record at \$1.1 trillion dollars, eclipsing the 2021 total of \$577 billion and the previous record year set in 2006 at \$804 billion. There was close to \$1 trillion dollars of exits executed in 2021, another record, while fund-raising remained near all-time highs at approximately \$400 billion.

The average buyout deal size increased to \$1 billion for the first time ever through confluence of factors. The global dry powder (i.e., uncalled capital) across the PE spectrum was already at all-time highs in 2019 and 2020 (\$2.5 trillion and \$3.1 trillion respectively). The addition of trillions in COVID-19 stimulus packages boosted the global dry powder total to \$3.4 trillion in 2021, which meant added pressure on managers to put the money to work. A flurry of deal activity subsequently occurred in 2021 which drove the increase in average deal size. However, with the increase in deal activity comes the increase in prices and valuations. In the US, the average EBITDA purchase price multiple increased 9% in 2021 to 12.3x, another record high.

Private equity continues to demonstrate its value as a diversified source of investment return, as the asset class continues to perform above public equities across several time horizons using Public Market Equivalent (PME) measures. Although the gap has been closing between

<sup>1</sup> Source: Callan LLC, Verus Advisory Inc.

<sup>2</sup> Source: Bain & Company, Preqin

private and public returns in recent years, private equity outpaced public equity by a large margin in 2021. Many investors believe that private equity will continue to perform well in the near future.

#### **Absolute Return Markets**

Following strong returns in 2019 and 2020, absolute return markets (i.e., hedge funds), as measured by the HFRI Fund of Funds Composite Index, continued to generate positive annual returns in 2021. The HFRI Fund of Funds Composite produced a 6.2% return in 2021 following 10.9% and 8.4% returns in 2020 and 2019, respectively. The 3-year string of positive performance in this index increased its trailing 10-year return to 4.6% versus its trailing-10-year return of 3.1% at the end of the last Federal Reserve tightening cycle in 2018.

Market conditions continued to be favorable for hedgefund strategies. After bottoming in the beginning of 2020, US credit and equity markets showed progressive improvement through 2020 and, in aggregate, through most of 2021. In the credit markets, volatility remained subdued last year as the rise in rates was orderly and macro credit risk generally continued to decline. These fundamentals helped distressed/restructuring, convertible arbitrage, and macro strategies perform well with the HFRI Event Driven Distressed/Restructuring Index increasing 15.6%, the HFRI Relative Value Fixed Income Convertible Arbitrage Index rising 7.7%, and the HFRI Macro Index rising 7.7%. In US the equity markets, the strong economic rebound amid loose monetary policies worldwide and solid earnings growth helped equity markets generate solid returns with reduced volatility when compared to that of 2020. These market conditions were supportive of Equity Long/Short and merger arbitrage strategies with the HFRI Equity Hedge Index producing an 11.7% return and the HFRI Event Driven Merger Arbitrage Index rising 10.6%.

The three consecutive years of solid returns helped the hedge fund industry's assets under management (AUM) continue to rise, with the industry, according to BarclayHedge, ending the year at a record \$4.8 trillion in AUM, an increase of \$1 trillion versus year-end 2020.

#### **Real Assets Markets**

Real Assets investments, in this report covering infrastructure, natural resources, and commodity investments, benefitted in 2021 from the continued reopening of the global economy, resurgent commodity demand, COVID-19-related supply constraints, and long-term underinvestment in commodity production, particularly for fossil fuels. The staggered reopening of economies worldwide caused demand for commodities to pick up after contracting sharply in 2020. Demand for commodity types across the board picked up as transportation and industrial activity rebounded in 2021 off a low base in 2020. For example, in the energy markets, global demand for oil and oil related products rose to about 97 million barrels per day ("mb/d") in 2021 compared to approximately 91 mb/d in 2020. Meanwhile, supply constraints, brought on by the short-term effects of COVID-19 disruptions and, in the case of oil, intentional supply reductions by OPEC+ (i.e., OPEC countries and Russia), pushed prices higher off depressed 2020 levels. Moreover, following years of low energy prices, as well as the global move towards green energy and the minimization of fossil-fuel usage, the oil and natural gas industry has been starved of capital, resulting in underinvestment in production capacity. These factors, both short- and long-term in nature, supported the largest annual gain since 2000 in the Bloomberg Commodity Index (+27.1% gain in 2021 versus 3.5% loss in 2020). Energy commodities (approximately 30% weighting in the Bloomberg Commodity Index) produced the biggest annual return at 52.1%, followed by industrial metals (+30.7%) and agricultural commodities (+26.7%). Meanwhile, the surge in commodity prices, along with strong equity-market performance, were supportive of robust gains in natural-resource equities, with the S&P Global LargeMidCap Commodity and Resources Index increasing 26.3% last year (versus 1.5% return in 2020).

The rebound in economic activity and gradual return of consumer transportation/travel activity also improved the outlook for traditional infrastructure assets (i.e., utilities, toll-roads, airports). Moreover, the inflation-sensitivity of

these assets (i.e., through contractual revenue adjustments based on inflation) also made these investments attractive due to the rise in inflation last year. Accordingly, infrastructure investments, as measured by the S&P Global Infrastructure Index, produced an 11.0% return in 2021 (versus a 6.5% loss in 2020).

#### **Private Credit Markets**

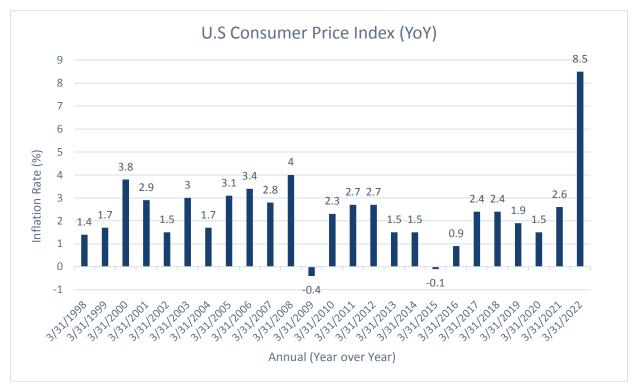
The Private Credit markets, defined in this report as private direct lending to corporations, continued to mend in 2021 following a volatile 2020. These markets were also very active deploying capital to support a record amount of private-equity, deal-making activity. Loans made before COVID-19 hit the economy, particularly those to companies most impacted by the economic shutdowns, continued to recover in value as the US economy opened back up and the improved business conditions were reflected in loan valuations. In addition, direct lending strategies that were able to deploy capital and take advantage of credit-market stress in the first half of 2020 also benefitted in 2021 as credit-market stress subsided and their timely investments generated outsized returns.

Meanwhile, investment capital deployment in the private direct lending market picked up materially in 2021 alongside private equity activity. Deal-making activity in the private equity market, which rebounded in the second half of 2020 after being stagnant in the first half of 2020, exploded higher in 2021 with global transaction and exit values reaching record levels. According to Bain & Company, global private equity transaction volume reached \$1.1 trillion in 2021, up from \$577 billion in

2020. Moreover, the sale of investments in private equity buyout funds reached \$957 billion in 2021, more than doubling the 2020 figure. With approximately 80% of the private direct lending fund market representing loans to corporations owned by a private equity sponsor including loans to support private-equity deal-making activity (aka "sponsor-backed loans"), this explosion in private equity activity made for a very active lending year in 2021. According to Refinitiv LPC, sponsor backed loans to middle-market buyouts in 2021 more than doubled 2020's tally with \$131 billion in loans made last year. In addition, as private equity deal sizes have grown alongside the growth in buyout fund size, the private fund direct lending market has also increased fund and investment sizes. This has allowed the private fund direct lending market to compete more against the broadly syndicated loan market in providing financing in larger loan sizes.

Because of the pickup in activity and a highly competitive environment, lending terms throughout 2021 became more borrower friendly with spreads tightening and creditor protections generally weakening. Finally, unlike traditional fixed-rate bonds that carry interest rate (i.e., duration) risk, the majority of loans in the private direct lending market are floating rate loans that adjust higher as interest rates increase. Accordingly, the private direct lending market was largely spared losses related to the rise in interest rates in 2021. All told, the S&P/LSTA US Leveraged Loan 100 Index, a syndicated-loan benchmark used to evaluate performance in the direct lending market, rose 3.5% in 2021, following a 2.8% return in 2020.

## **ECONOMIC OUTLOOK FOR 2022 AND BEYOND**



The global and U.S. economy started 2022 with a renewed sense of cautious optimism built on the hope that the successive waves of the COVID-19 pandemic might be subsiding and that, therefore, the supply chain disruptions of 2021, with their impacts on inflation, might also be waning. We all looked forward to a sense of normalcy with the prospect of many workers planning to return to their in-person work environments.

Initial thoughts of inflation as transitory, from mid-2021, had transitioned to permanency by the close of the year. Yet, the predictive inflationary numbers were thought of as manageable through Federal Reserve monetary policies, a balance which might be further overcome by supply-chain improvements. However, in January, there was surge of the Omicron variant and return to office plans were scaled back. While the variant was less impactful due to a high level of vaccination and the availability of more robust testing protocols to isolate infections, the spike was nevertheless significant enough to cause temporary

hiccups in supply. In February 2022, the Russian invasion of Ukraine, subsequent U.S. and European sanctions, the displacement of millions of Ukrainian refugees into Eastern European nations, all seemed to jolt inflation. The uncertainty of any near-term resolution caused the costs of natural gas, heating oil, and auto fuel to move to all-time highs. Elite global companies began to scale back their Russian operations almost entirely in the face of tragic headlines. Europe began plans to reduce its dependence on Russian energy.

Thus, inflation which had accelerated somewhat into the close of 2021, now substantially worsened. Through the first quarter of 2022, the headline and core inflationary numbers reached 8.5% and 6.6% respectively. These elevated levels reflected supply and demand imbalances related to the pandemic (the Omicron surge), higher energy prices (in part due to the Russia-Ukraine conflict), and general pricing pressures remnant from 2021. At the March meeting of the Federal Reserve, new economic

projections were consequently unveiled including a downgrade of GDP growth to 2.8% versus a 4% projection from a quarter earlier. Some positive economic factors were still present in the first quarter. Job gains were robust with the U.S. unemployment rate substantially declining. Consumer spending and fixed investment in businesses remained strong. Entering the second quarter of 2022, the Federal Reserve's shifting monetary policy became more visible as a market impact factor. The Fed raised rates by 0.25% then in May by 0.50%, projecting interest rate increases up to a 3% level by year end – all to tame real inflation which they had not appreciated from a year earlier. In its FOMC statement of May 4th, the Fed acknowledged it would also reduce its holdings of Treasury securities, agency debt, and agency mortgage-backed securities on June 1st, this in accord with its plans to reduce the Federal Reserve's Balance Sheet. Commentators have suggested that the Fed had been "behind the curve" and talk of a recession began to echo.

By late April, any hopes for a de-escalation of the Russian-Ukraine war had been undermined. Peace talks sponsored by other nations, including shuttle-diplomatic efforts with France and Israel, had failed. Russia continued to ignore worldwide criticisms and overlooked its own battlefield failures, resolute on taking Eastern Ukraine. A renewed NATO alliance redoubled its efforts of support for the Ukraine. The world began to accept that this unsettling tragedy would permanently reshape how it did business. Surveyed corporate leaders felt that as of April 2022, geopolitical instability remained the top risk to both global and domestic economies. McKinsey reported that near-term economic outlook among global business leaders was especially gloomy in developed economies, increasingly more downbeat than in emerging economies. As of today, ACERA's investments in Russian holdings are very limited, less than \$10 million, representing less than .05% of the Total Fund. Supply chain constraints resurfaced in late April and May due to extended lockdowns in Shanghai (the wealthiest city in China) pursuant to the PRC's "zero-COVID" policy. As just one consequent example, Apple, a Company with significant China manufacturing operations, lowered its near-term revenue forecast for the

second quarter by \$8 billion.

With regards to inflation, on the other hand, ACERA will be impacted as it moves forward. In a year-over-year comparison to April-May 2021, current inflation has more than tripled (8.5% versus a year earlier at 2.6%). With this market headwind, 2022 will likely be a year of dramatic market volatility with moderate global economic growth at a 3-4% level, down from the 4-5% rate previously forecasted. With that in mind, we have modified our 10-year return outlook to a modest 6.1%.

## **GENERAL INFORMATION**

Institutional investment management firms manage ACERA's assets. Professional investment consultants, along with ACERA's investment staff, closely monitor the activities of these managers and assist the Board with the implementation of investment policies and long-term strategies. ACERA's goal remains to achieve a level of performance that will rank the Fund in the upper quartile of comparable pension funds on a risk-adjusted basis. ACERA also seeks to be as fully funded as possible so that its benefit costs do not become a burden upon future generations of members and taxpayers.

## Summary of ACERA's General Investment Guidelines, Policies and Procedures (General Policy)

The General Policy can be found at <a href="https://www.acera.org/download/general-investment-guidelines-policies-and-procedures">https://www.acera.org/download/general-investment-guidelines-policies-and-procedures</a>

# SUMMARY OF ACERA'S OTHER INVESTMENT - RELATED POLICIES

# Environmental, Social, and Governance (ESG) Investment Policy

In 2021, the ACERA Board approved the Environmental, Social, and Governance (ESG) Policy. The ESG Policy can be found at <a href="https://www.acera.org/download/environmental-social-and-governance-esg-investment-policy.">https://www.acera.org/download/environmental-social-and-governance-esg-investment-policy.</a>

## **Private Equity Policy**

In 2021, the ACERA Board approved amendments to the Private Equity (PE) Policy. The PE Policy can be found at <a href="https://www.acera.org/download/">https://www.acera.org/download/</a> private-equity-investment-policy

## **Absolute Return Policy**

In 2021, the ACERA Board approved amendments to the Absolute Return (AR) Policy. The AR Policy can be found at <a href="https://www.acera.org/download/absolute-return-policy">https://www.acera.org/download/absolute-return-policy</a>

# Real Estate Investment Guidelines, Policies, and Procedures (Real Estate Policy)

In 2021, the ACERA Board approved amendments to the Real Estate Policy. The Real Estate Policy can be found at <a href="https://www.acera.org/download/real-estate-policy">https://www.acera.org/download/real-estate-policy</a>

## **Emerging Investment Manager Policy**

This Emerging Investment Manager Policy (EIM Policy) can be found at <a href="https://www.acera.org/post/emerging-managers-policy">https://www.acera.org/post/emerging-managers-policy</a>

### **Directed Brokerage Policy**

The Directed Brokerage can be found at <a href="https://www.acera.org/directed-brokerage-program">https://www.acera.org/directed-brokerage-program</a>.

## **Real Assets Policy**

The Real Assets Policy can be found at <a href="https://www.acera.org/investment-update/real-assets-policy">https://www.acera.org/investment-update/real-assets-policy</a>.

## **Private Credit Policy**

The Private Credit Policy can be found at <a href="https://www.acera.org/download/private-credit-investment-policy">https://www.acera.org/download/private-credit-investment-policy</a>.

# Proxy Voting Guidelines and Procedures (Proxy Guidelines)

The Proxy Voting Guidelines Policy can be found at <a href="https://www.acera.org/investment-update/">https://www.acera.org/investment-update/</a> proxy-voting-guidelines-and-procedures

## SPECIFIC INVESTMENT RESULTS BY ASSET CLASSIFICATION

In summary, ACERA's Total Fund was up 16.2% and finished 2021 with a market value of \$11.88 billion, bringing in an additional \$2.22 billion to serve members' needs.

Respectfully Submitted,

Esty Tre

Betty Tse, CPA, CGMA, MBA Chief Investment Officer, ACERA June 1, 2022

# Investment Consultant's Report



## Memorandum

**To:** Alameda County Employees' Retirement Association

From: Verus

**Date:** March 2, 2022

RE: 2021 Review and Outlook

#### **Executive Summary**

The market environment in 2021 proved an exceedingly accommodative one for financial assets. Fiscal stimulus early in the year was significant, monetary policy was loose through most of the year, vaccine-related optimism lifted sentiment, and tight majorities in Congress limited the scope of the regulatory agenda in Washington. The result was an incredibly buoyant market – over the course of the year the S&P 500 never closed more than 5.2% below its previous record high, and it closed at a record high on 70 different days. Only in 1995 (77 times) did the S&P 500 close at a record more frequently. Credit spreads moved to their tightest levels since prior to the Global Financial Crisis, and interest rates moved higher. Volatility, both realized and implied, remained on the low side of average levels for most of the year across asset classes.

In this memo, we will review the investment environment for 2021 for the major asset classes, review 2021 initiatives, and outline objectives for 2022.

### U.S. Equity

Coming into the year, one of the big questions investors faced was whether large-cap U.S. stocks were going to be able to earn their way into the steep valuations they had built up through the latter half of 2020. The answer to that question was a resounding "YES!", with the S&P 500 Index returning 28.7%, powered by blockbuster corporate earnings which grew even faster than prices, keeping valuations in check. Strong earnings growth was enabled by healthy consumer balance sheets and spending, which led to steady revenue growth. Cost-cutting initiatives implemented throughout the pandemic also helped to improve the bottom line. The S&P 500 Index managed to record a fresh record net profit margin of 13.1% in the second quarter, before moderating slightly to end the year. Of course, earnings were not the only support for equities in 2021. Real interest rates fell to record lows as inflation outpaced rising rates, which was supportive for risk asset prices. The low interest rate environment also incentivized chief financial officers to issue debt and use the proceeds to buy back shares.

In terms of performance, large-cap equities (Russell 1000 +26.5%) outperformed small-cap equities (Russell 2000 +14.8%), and size was the general determinant of the attractiveness of

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growth versus value. Large-cap growth stocks (Russell 1000 Growth +27.6%) narrowly outpaced large-cap value (Russell 1000 Value +25.2%), but small-cap value (Russell 2000 Value +28.3%) clearly outpaced small-cap growth (Russell 2000 Growth +2.8%). Several periods of rising interest rates helped support the periodic outperformance of value-orientated sectors which tend to feature companies less dependent on cashflows further out into the future, such as Energy (+46.0%) and Financials (+33.1%).

#### **International Equity**

It was a tougher year for non-U.S. equities. International developed equities (MSCI EAFE +11.3%) delivered unhedged returns which were strong on an absolute basis but materially lagged the U.S. (S&P 500 +28.7%). The strength of the U.S. dollar was a tremendous headwind for unhedged investors in international developed equities – on a dollar hedged basis, the MSCI EAFE returned 19.4%, meaning that the embedded currency portfolio of the MSCI EAFE Index fell 8.2% over the course of the year. Much of this decline could be attributed to weakness in the Japanese yen, which depreciated more than 10% relative to the U.S. dollar, and ended the year at a five-year low. The yen was likely impacted by an unwinding of safe-haven positions and the growing divergence in policy trajectories between the Federal Reserve and the Bank of Japan. However, the yen was not the only developed currency which came under pressure – the euro and British pound fell 6.9% and 1.0% relative to the U.S. dollar, respectively.

Emerging market equities also faced difficulties. The MSCI Emerging Markets Index declined 2.5% on an unhedged basis over the year, with currency exposure contributing approximately half of the decline. Most of the underperformance of EM equity relative to the global opportunity set was attributed to China (MSCI China -21.7%). Excluding China, the MSCI EM Index returned +10.0% on an unhedged basis. Weakness in Chinese equity markets was fueled by several factors, including the People's Bank of China shifting focus towards reducing leverage in the property development sector and tightening financial conditions, the Communist Party of China's crackdown on specific sectors of the economy, and intermittent struggles with virus containment. While there were some bright spots elsewhere in EM (Indian and Taiwanese equities both returned roughly 26%) China unfortunately continues to drive emerging market underperformance.

#### **Fixed Income**

Market participants have expressed disparate views regarding the fixed income outlook. Much of the difference in viewpoint has been driven by beliefs around high levels of inflation and whether price rises will in fact be more transitory, or more persistent, in nature. Those in the "persistent" camp took a short victory lap in Q1 when the Bloomberg Long Treasury Index recorded its worst quarterly loss (-13.5%) since 1980 and the 10-year Treasury yield nearly doubled to end the quarter at 1.74%. However, the "persistent" narrative seemed to weaken towards the middle of the year as rates fell back down. Finally, persistence once again appeared



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likely in Q4 as rates moved back toward their Q1 highs, and year-over-year headline inflation reached 7.0% (the highest level since 1982). In late November, Federal Reserve Chairman Powell officially retired the word "transitory" from the Fed's lexicon with regard to inflation rates. Many investors remain of the view that 7.0% inflation is not sustainable, and that inflation will likely begin to fall later in 2022 as the outsized impact of energy prices and automobiles fade from the year-over-year inflation calculation, supply chain issues continue to be resolved, and spending patterns generally move back towards normalcy. Regardless, there is no doubt that the inflationary pressures caused by pandemic-related dislocations earlier in the year have broadened considerably, are impacting food prices and labor costs, and are likely to lead to continued above-average increases in shelter costs.

The shifting inflation environment appears to be changing the mindset of central bankers in important ways. In January, the Federal Reserve was more focused on reducing unemployment than on containing inflation. This was clearly no longer the case in December. The Federal Reserve is now expected to conclude its asset purchase program by March 2022, hike interest rates four times over the year beginning in March, and potentially start "normalizing" its balance sheet (i.e. selling assets) around mid-year. This significant pivot from Fed officials suggests that one of the strongest supports for equity prices might be on more shaky ground in 2022, and it also sets up some potential future policy divergences between global central banks. While many emerging market central banks have already begun hiking policy rates in response to higher inflation, developed central banks have taken a wider range of approaches. The Bank of Japan, European Central Bank, and Swiss National Bank are expected to keep policy unchanged for the foreseeable future. The Bank of England, the Bank of Canada, the Fed, and the Reserve Banks of Australia and New Zealand are expected to hike several times in 2022. The People's Bank of China is expected to cut rates in 2022. These divergences will no doubt impact the fixed income environment over the next year.

With regard to performance, the Bloomberg Global Treasuries Index returned -6.6% in U.S. dollar terms as global interest rates picked up from historic lows. In the U.S., the Bloomberg U.S. TIPS Index (+6.0%) outperformed as priced inflation rates hit multi-year highs, and high-yield credit (Bloomberg US Corporate High Yield +5.3%) and bank loans (S&P/LSTA Leveraged Loans +5.2%) outperformed safer credit (Bloomberg US Aggregate -1.5%) as spreads compressed, investors shortened duration, and rates increased. Local-currency denominated emerging market debt (J.P. Morgan GBI-EM GD -8.7%) underperformed hard-currency emerging market debt (JPM EMBI GD -1.5%).

### Commodities

The story for commodities centered around a resurgence in economic activity enabled by vaccine distribution and administration and various idiosyncratic supply chain disruptions resulting in shortages. The Bloomberg Commodity Index (+27.1%) turned in a banner year in 2021, driven by the strength of the energy (+52.1%), industrial metals (+30.3%), and grains



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(+21.0%) sectors. Even the smaller softs sector (+44.0%) contributed significantly to performance, due to the impressive total returns of coffee (+63.7%) and cotton (+42.6%). Only the precious metals sector (-6.1%) posted negative returns over the year. The 12-month trailing impact of roll yield on total return dipped as low as -32.8%, before returning to positive territory by year-end.

#### Currency

Many market participants expected a weaker U.S. dollar in 2021, but this turned out to be far from the mark. The Bloomberg Dollar Spot Index returned +4.7% for the full year, and the only currencies in the index which appreciated relative to the dollar were the offshore Chinese renminbi (+2.1%) which rallied significantly over the year, and the Canadian Dollar (+0.8%) which benefitted from movements in the oil market. The dollar benefitted from higher relative interest rates, strong economic growth, and a Federal Reserve closer to tightening policy than most of its peers. J.P. Morgan's Emerging Market Currency Index declined -9.2% and although most currencies in the index depreciated, the sell-off was particularly bad for the Turkish lira (-44.2%) whose value was nearly cut in half after officials decided to cut interest rates in response to inflation levels seven times their target of 5% (36.1% inflation as of December 2021).

#### Outlook

Many investors retrospectively viewed the 2021 market environment as a relatively easy one to navigate. Optimism around the vaccine distribution effort and the economic resurgence it would unlock, as well as the tremendous amount of fiscal and monetary support being provided, cultivated a benign environment which allowed some of the riskiest and most speculative financial assets (from SPACs, to meme stocks, to crypto assets) to prosper. As interest rates begin to rise and the sugar high from last year's stimulus fades, investors may find it more difficult to generate an acceptable total return level. Conditions remain relatively attractive for risk asset performance, though the current environment seems to suggest more moderate returns, as much of the good news may already be priced in.

#### **Investment Guidelines, Policies, and Initiatives**

2021 was an active year for ACERA. Over the course of the year, the Plan adapted its strategic asset allocation to moderately increase private equity investments with the aim of increasing portfolio expected returns. Inflation hedging assets were also modestly increased as part of the asset allocation study. Within absolute return, ACERA changed its structure to eliminate alternative premia "beta" oriented strategies in favor of adding a second custom fund of hedge funds "alpha" oriented approach following a period of very disappointing near-term performance for alternative premia. A manager search for the custom fund of hedge funds manager was initiated in 2021. ACERA also initiated an emerging markets equity manager search to replace a manager that had experienced significant change in recent years. The Plan's final manager search for the calendar year resulted in the hiring of a cash overlay manager to



invest excess portfolio cash and reduce "cash drag" through investment in liquid public markets derivatives that mirror ACERA's target asset class exposures.

ACERA's private markets portfolios, encompassing private equity, real assets, private credit and real estate, continue to be funded at an incremental pace to build towards the Plan's new asset allocation targets. Investment plans and Investment Policy Statements for these asset classes have been updated as needed to accommodate structural changes and revised asset targets.

In 2021, ACERA adopted its first Environmental, Social and Governance (ESG) Policy and developed implementation guidelines for ESG monitoring and reporting over the course of the year. Additionally, proxy voting education was conducted with the possibility of ACERA adopting different proxy voting guidelines that are more aligned with the Plan's ESG Policy.

#### **Investment Objectives**

In 2021, the Plan had another especially strong year. The total fund achieved a 16.0% net return, exceeding the policy index return of 15.0%. ACERA ranked in the 40<sup>th</sup> percentile of its peers (Investment Metrics Public DB >\$1B). The Plan's modestly higher equity allocation and lower fixed income allocation drove outperformance relative to peers.

The total fund's 3-year return was 15.6% net which ranked in the 38<sup>th</sup> percentile of its peers and beat the Policy return of 14.8%. Over longer annualized time periods (7- and 10-years), ACERA has returned in the second quartile versus its peers. All annualized time periods have exceeded ACERA's assumed return of 7.0% as of 12/31/21.

During the year, the Plan once again met its goals of complying with applicable fiduciary standards, and of continuously enhancing its investment portfolio. Most importantly, ACERA continues to have the availability of sufficient funds to pay vested benefits and maintain supplemental benefits for its participants.

### Asset Allocation

	PERCENTAGE TARGET	12/31/21 ACTUAL
US EQUITY	24%	27.8%
NON-US EQUITY	24%	25.8%
FIXED INCOME	14%	16.8%
REAL ESTATE*	9%	6.3%
PRIVATE EQUITY*	11%	7.9%
ABSOLUTE RETURN	8%	6.5%



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	PERCENTAGE TARGET	12/31/21 ACTUAL
REAL ASSETS	6%	6.3%
PRIVATE CREDIT*	4%	1.3%
CASH	0%	1.0%

<sup>\*</sup> ACERA's asset allocation target was adopted by the Board in June 2021. Increases to private markets investments are funded over a multi-year period.

### Investment Results\*

	ANNUALIZED			
	2021	THREE YEARS	FIVE YEARS	
DOMESTIC EQUITY				
Total Domestic Equity	26.3%	26.0%	18.5%	
Median	25.8%	24.9%	17.2%	
Benchmark: Russell 3000	25.7%	25.8%	18.0%	
INTERNATIONAL EQUITY				
Total International Equity	7.8%	15.4%	11.7%	
Median	8.6%	14.6%	10.3%	
Benchmark: MSCI ACWI ex US IMI	9.0%	14.1%	10.3%	
FIXED INCOME				
Total Fixed Income	-1.5%	6.5%	5.2%	
Median	-0.3%	5.4%	4.2%	
Benchmark: Hybrid Index	-2.3%	4.8%	3.7%	
REAL ESTATE				
Total Real Estate	22.3%	9.9%	9.3%	
Benchmark: NCREIF ODCE	22.2%	9.2%	8.7%	
PRIVATE EQUITY				
Total Private Equity	51.4%	22.9%	19.9%	
Benchmark: Thomson Reuters Global All PE 1 QTR Lag	35.9%	15.0%	14.3%	



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	ANNUALIZED			
	2021	THREE YEARS	FIVE YEARS	
ABSOLUTE RETURN				
Total Absolute Return	15.0%	5.2%	3.3%	
Benchmark: HFRI Fund of Funds Composite	6.1%	8.4%	5.7%	
REAL ASSETS				
Total Real Assets	16.6%	6.8%	2.5%	
Benchmark: 85% S&P Global Infrastructure/15% Bloomberg Commodity	17.2%	11.1%	7.6%	
TOTAL FUND				
ACERA Total Fund	16.0%	15.6%	12.0%	
Median	14.9%	15.1%	11.4%	
Benchmark: Policy Index	15.0%	14.8%	11.4%	

\*NOTE: Returns are net of fees. Returns for periods greater than one year are annualized. Monthly return calculations are time-weighted, and market value based. Results of all publicly traded investments are presented in a format consistent with the CFAI Global Investment Performance Standards®.

ACERA's investment strategy continues to hold up well and produce strong portfolio returns, both on an absolute and relative basis. Over longer-term annualized periods measured as of year-end, ACERA has achieved its actuarial expected return and has ranked competitively versus other plans. The Fund continues to further diversify its holdings while seeking a modest increase to expected returns. During 2022, ACERA will review and update its General Investment Guidelines, Policies and Procedures and ensure proper adherence and monitoring of all of its investment policies. ACERA will continue to make incremental portfolio changes and provide education with the goal of prudently benefiting the Plan and its participants and beneficiaries.

margaret Jadallah

Margaret Jadallah Managing Director Verus



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## **Asset Allocation**

As of December 31, 2021

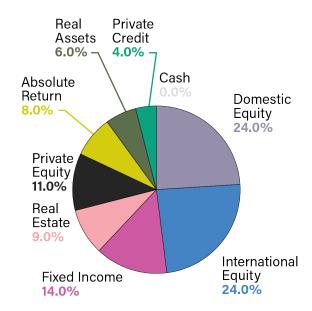
Investment Asset Class	Actual Asset Allocation <sup>1</sup>	Target Asset Allocation	Actual Allocation Over/ Under Target Allocation
Domestic Equity	27.9%	24.0%	3.9%
International Equity	25.9%	24.0%	1.9%
Fixed Income	16.9%	14.0%	2.9%
Real Estate	6.0%	9.0%	-3.0%
Private Equity	7.9%	11.0%	-3.1%
Absolute Return	6.5%	8.0%	-1.5%
Real Assets	6.3%	6.0%	0.3%
Private Credit	1.3%	4.0%	-2.7%
Cash	1.1%	0.0%	1.1%
Total	100.0%	100.0%	0%

<sup>1</sup> Based on total investment assets under management including receivable and payable balances as reported on the Statement of Fiduciay Net Position.

## **Actual Asset Allocation**

#### Real Private Assets Credit 6.3% -1.3% Absolute Cash Return Domestic 6.5% -Equity 27.9% Private Equity 7.9% Real Estate 6.0% Fixed International Income Equity 16.9% 25.9%

## **Target Asset Allocation**



#### **Investment Professionals**

For the Year Ended December 31, 2021

#### INVESTMENT MANAGERS

## **Domestic Equities**

- Aristotle Capital Management
- BlackRock Institutional Trust Company, N.A.
- Kennedy Capital Management, Inc.
- TCW Asset Management Company
- William Blair Investment Management, LLC

### **International Equities**

- Bivium Capital Partners, LLC
- BlackRock Institutional Trust Company, N.A.
- BNY Mellon Newton Emerging Market Equity Fund
- Capital Group Institutional Investment Services
- · Franklin Templeton Institutional
- · Mondrian Investment Partners Ltd.

## **Fixed Income**

- Baird Advisors
- Brandywine Global Investment Management, LLC
- · Loomis, Sayles & Company, L.P.

## Cash Overlay

Parametric Portfolio Associates LLC

## REAL ESTATE (SEPARATE & COMMINGLED FUNDS)

- AEW Capital Management
- · Angelo, Gordon & Co.
- · Artemis Real Estate Partners
- CBRE Investment Management
- CIM Group
- Clarion LIT
- Heitman Capital Management
- J.P. Morgan Asset Management
- Jamestown Premier Property
- · MetLife Investment Management
- Prudential Real Estate Investors
- RREEF America, LLC
- · Starwood Capital Group
- UBS Realty Investors LLC

#### PRIVATE EQUITY

- ABRY Partners, LLC
- Altas Partners
- Angeles Equity Partners
- Angelo, Gordon, & Co.
- Audax Group, L.P.
- · Avista Capital Partners
- Bernhard Capital Partners Management, LP
- Canvas Ventures
- Cap Vest Equity Partners
- · Catalyst Fund Limited Partnerships
- Centerbridge Partners, L.P.
- · Clayton, Dubilier & Rice, LLC
- EQT Credit Opportunities
- · General Catalyst Partners
- Genstar Capital
- · Great Hill Partners
- Insight Equity
- JLL Partners
- Khosla Ventures
- KPS Capital Partners, L.P.
- Lindsay Goldberg
- · New Enterprise Associates
- · Oak Hill Advisors, L.P.
- · Partners Group
- · Peak Rock Capital, LLC
- Strategic Value Partners
- Summit Partners
- Sycamore Partners
- Third Rock Ventures
- Vista Equity Partners
- · Warburg Pincus, LLC

#### **REAL ASSETS**

- Brookfield
- CIM Group
- EQT Partners
- I Squared Capital Advisors, LLC
- Quantum Energy Partners
- · State Street Global Advisors
- Taurus Fund Management Pty Limited
- Vision Ridge Partners, LLC
- Warburg Pincus Energy, LLC

#### **ABSOLUTE RETURN**

- Angelo, Gordon & Co.
- Blackstone Alternative Solutions, LLC
- CFM Institutional
- Lighthouse Strategic Alpha
- · Neuberger Berman (DYAL)
- P/E Investments
- · Two Sigma Advisers, LP

#### PRIVATE CREDIT

- Ares Management Corporation
- BlackRock
- · HPS Investment Partners, LLC
- Monroe Capital Management Advisors LLC
- Owl Rock Capital Partners

### **INVESTMENT CONSULTANTS**

- Abel Noser Solutions (Trading Cost & Directed Brokerage)
- Callan LLC (Real Estate Investment)
- Capital Institutional Services (Third-Party Directed Brokerage Administrator)
- Cortex Applied Research, Inc. (RFP Consultant)
- Doug McCalla dba Optimized Portfolio Rebalancing (Rebalancing Consultant)
- Institutional Shareholder Services (Proxy Voting)
- Verus Advisory, Inc (General Investment and Private Equity and Alternatives)

## CUSTODIAL AND SECURITIES LENDING BANK

State Street Bank and Trust Company

## **Investment Summary**

As of December 31, 2021 (Dollars in Thousands)

Investment Asset Class	Fair Value		Percentage of Total Fair Value
Short-Term Investments	\$	263,950	2.23%
Domestic Securities		679,810	5.75%
International Securities		1,417,146	11.98%
Domestic & Int'l Equity Commingled Funds		4,264,058	36.04%
Fixed Income Securities		1,882,269	15.91%
Real Estate - Separate Properties		72,113	0.61%
Real Estate - Commingled Funds		641,674	5.42%
Private Equity		938,688	7.93%
Absolute Return		764,773	6.46%
Real Assets		749,497	6.33%
Private Credit		158,511	1.34%
Total Investments at Fair Value	\$	11,832,489	100.00%

This schedule excludes Investment receivable and payable balances as of December 31, 2021.

## **Brokerage Commissions**

For the Year Ended December 31, 2021

Brokerage Firm	Rank	Commissions (in Thousands	Iradad	Commission Per Share	
Goldman Sachs & Co.	1	\$ 71	17,625	\$ 0.004	
Morgan Stanley & Co.	2	39	9,976	0.004	
Jefferies LLC	3	38	6,276	0.006	
JP Morgan Securities Inc.	4	31	6,293	0.005	
Capital Institutional Svcs Inc.	5	31	1,780	0.017	
Credit Suisse Securities LLC	6	30	1,680	0.018	
Virtu Americas LLC	7	30	1,905	0.016	
Ubs Securities LLC	8	28	11,297	0.002	
Merrill Lynch & Co Inc.	9	26	3,473	0.007	
Piper Jaffray & Co.	10	23	1,710	0.013	
Liquidnet Inc.	11	19	1,702	0.011	
Instinet LLC	12	19	2,875	0.007	
Pershing LLC	13	18	857	0.021	
Raymond James & Associates Inc.	14	16	463	0.035	
Citigroup Global Markets Inc.	15	15	1,850	0.008	
Exane Inc.	16	14	1,139	0.012	
Btig, LLC	17	14	1,596	0.009	
Clsa Securities Ltd.	18	12	2,636	0.005	
Macquarie Capital Inc.	19	12	1,878	0.006	
Credit Lyonnais Securities	20	10	11,681	0.001	
Top 20 Firms by Commission Dollars		496	88,692	0.006	
All Other Brokerage Firms		222	23,510	0.009	
Total Brokerage Commissions		718	112,202	0.006	
Brokerage Commission Recapture		(15)	<u>-</u>	-	
Net Brokerage Commission		\$ 703	112,202	\$ 0.006	

## **Investment Manager Fees**

For the Year Ended December 31, 2021 (Dollars in Thousands)

Investment Asset Class	2021	
Domestic Equity	\$ 5,745	
International Equity	8,414	
Fixed Income	3,150	
Real Estate	11,383	
Private Equity	35,465	
Absolute Return	4,773	
Real Assets	4,359	
Private Credit	1,569	
Total Investment Manager Fees	\$ 74,858	

## **Investment Assets Under Management (Fair Value)**

As of December 31, 2021 (Dollars in Thousands)

Investment Asset Class	2021	
Domestic Equity	\$ 3,306,168	
International Equity	3,065,954	
Fixed Income	2,005,455	
Real Estate	713,790	
Private Equity	939,692	
Absolute Return	764,772	
Real Assets	749,497	
Private Credit	158,511	
Cash	128,762	
Total Investment Assets Under Management	\$ 11,832,601	

This schedule includes investment receivable and payable balances as of December 31, 2021.

## Largest Stock Holdings<sup>1</sup>

As of December 31, 2021 (Dollars in Thousands)

Rank	Shares	Issuer	Fair Value		Percentage of Holdings
1	39,230	ASML HOLDING NV	\$ 31,528		1.504%
2	3,375,478	ENEL SPA		27,047	1.290%
3	239,390	SANOFI		24,115	1.150%
4	33,540	KEYENCE CORP		21,052	1.004%
5	857,751	SSE PLC	19,158		0.914%
6	134,256	EVOLUTION AB		19,074	0.910%
7	939,287	UNITED OVERSEAS BANK LTD		18,742	0.894%
8	28,877,974	LLOYDS BANKING GROUP PLC		18,696	0.892%
9	154,006	TAIWAN SEMICONDUCTOR SP ADR		18,528	0.884%
10	2,844,300	CK HUTCHISON HOLDINGS LTD		18,351	0.875%
Total of Largest St	Total of Largest Stock Holdings			216,291	10.31%
Total Stock Holdings		\$	2,096,956	100.00%	

<sup>1</sup> The Holdings Schedules pertain to holdings of individual securities; they do not reflect ACERA's investments in commingled funds. A complete list of portfolio holdings is available upon request.

## Largest Bond Holdings<sup>1</sup>

As of December 31, 2021 (Dollars in Thousands)

Rank	Shares	Issuer	Maturity Date	Interest Rate	Fair Value	Percentage of Holdings
1	54,725,000	US TREASURY N/B	11/15/2025	2.250%	\$ 56,999	3.171%
2	55,350,000	US TREASURY N/B	8/15/2030	0.625%	51,618	2.872%
3	42,525,000	US TREASURY N/B	5/15/2024	2.500%	44,176	2.458%
4	46,775,000	US TREASURY N/B	11/15/2040	1.375%	42,627	2.372%
5	37,775,000	US TREASURY N/B	2/15/2045	2.500%	41,542	2.311%
6	41,550,000	US TREASURY N/B	7/15/2024	0.375%	41,037	2.283%
7	32,450,000	US TREASURY N/B	5/15/2043	2.875%	37,708	2.098%
8	28,575,000	US TREASURY N/B	5/15/2049	2.875%	34,422	1.915%
9	31,425,000	US TREASURY N/B	11/15/2027	2.250%	32,992	1.836%
10	31,175,000	US TREASURY N/B	11/15/2026	2.000%	32,248	1.794%
Total of L	argest Bond Ho	oldings			415,369	23.11%
Total Bon	d Holdings				\$ 1,797,247	100.00%

<sup>1</sup> A complete list of portfolio holdings is available upon request.



# Actuary's Certification Letter - Pension Plan



180 Howard Street, Suite 1100 San Francisco, CA 94105-6147 T 415.263.8200 secalco.com

June 1, 2022

Board of Retirement Alameda County Employees' Retirement Association 475 14th Street, Suite 1000 Oakland, California 94612-1900

Re: Alameda County Employees' Retirement Association
December 31, 2020 Actuarial Valuation of the Statutory Retirement Plan Benefits
for Funding Purposes

Dear Members of the Board:

Segal prepared the December 31, 2020 actuarial valuation of the statutory Retirement Plan benefits of the Alameda County Employees' Retirement Association (ACERA) for funding purposes. We certify that the valuation was performed in accordance with generally accepted actuarial principles and practices and ACERA's funding policy that was last reviewed with the Board in 2018.¹ In particular, it is our understanding that the assumptions and methods used for funding purposes meet the parameters set by Actuarial Standards of Practice (ASOPs). (A discussion of the assumptions and methods used in the separate December 31, 2021 actuarial valuation for financial reporting purposes under Governmental Accounting Standards Board (GASB) Statement No. 67 is presented at the end of this letter.)

### December 31, 2020 Actuarial Valuation for Funding Purposes

Actuarial valuations are performed on an annual basis with the last valuation completed as of December 31, 2020. The actuarial calculations presented in the valuation report have been made on a basis consistent with our understanding of the historical funding methods used in determination of the liability for statutory retirement benefits.

The December 31, 2020 actuarial valuation is based on the plan of benefits verified by ACERA and on participant and financial data provided by ACERA. Segal conducted an examination of all participant data for reasonableness and we concluded that it was reasonable and consistent with the prior year's data. Summaries of the employee data used in performing the actuarial valuations over the past several years are provided in our valuation report.

We did not audit the Association's financial statements. For actuarial valuation purposes, Retirement Plan assets are valued at actuarial value. Under this method, the assets used to determine employer contribution rates take into account fair (or market) value by recognizing the differences between the total return at fair value and the expected investment return over 10 sixmonth periods.

The funding policy was revised in October 2021 and those changes will be reflected in the December 31, 2021 actuarial valuation.

Board of Retirement Alameda County Employees' Retirement Association June 1, 2022 Page 2

One funding objective of the Plan is to establish rates, which, over time, will remain level as a percentage of payroll unless Plan benefit provisions are changed. Actuarial funding is based on the Entry Age Cost Method. Under this method, the employer contribution rate provides for current cost (normal cost) plus a level percentage of payroll to amortize any unfunded actuarial accrued liability (UAAL). With the exception of the UAAL for the Alameda County Office of Education (ACOE), the UAAL is amortized as a level percentage of payroll using a layered approach. Prior to January 1, 2012, the total UAAL was amortized on a 30-year decreasing period, with 21 years remaining as of December 31, 2011 (and 12 years remaining as of December 31, 2020). On or after January 1, 2012, any new UAAL resulting from plan amendments are amortized over separate decreasing 15-year periods; early retirement incentive programs (ERIPs) are amortized over separate decreasing 5-year periods; assumption and method changes are amortized over separate decreasing 20-year periods; and experience gains/losses are also amortized over separate decreasing 20-year periods. For ACOE, their UAAL is amortized as a level dollar amount under the declining employer payroll policy. The progress being made towards meeting the funding objective through December 31, 2020 is illustrated in the Schedule of Funding Progress.

Segal prepared all of the supporting schedules in the actuarial section of the Association's Annual Comprehensive Financial Report ("Annual Report" or ACFR) based on the results of the December 31, 2020 actuarial valuation for funding purposes. A listing of the supporting schedules related to the statutory retirement plan benefits that Segal prepared for inclusion in the actuarial and statistical sections of the Association's Annual Report is provided below. ACERA's staff prepared the remaining trend data schedules in the statistical section.

#### Actuarial Section (for Funding Purposes)

Exhibit I Schedule of Active Member Valuation Data<sup>2</sup>;

Exhibit II Retirees and Beneficiaries Added To and Removed From Retiree Payroll<sup>2</sup>;

Exhibit III Schedule of Funded Liabilities by Type; Exhibit IV Actuarial Analysis of Financial Experience;

Exhibit V Schedule of Funding Progress;

### Statistical Section (for Funding Purposes)

Exhibit VI Schedule of Average Benefit Payments for Retirees and Beneficiaries<sup>2</sup>;
Exhibit VII Schedule of Participating Employers and Active Members Statistics<sup>2</sup>;
Exhibit VIII Schedule of Benefit Expenses by Type<sup>2</sup>;
Exhibit IX Schedule of Retiree Members by Type of Benefit and Option Selected<sup>2</sup>; and

Exhibit X Employer Contribution Rates.

<sup>&</sup>lt;sup>2</sup> As permitted by the Actuarial Standard of Practice No. 4 (Measuring Pension Obligations), Segal has utilized participant data provided by ACERA as of November 30, 2020 with age and years of service adjusted to December 31, 2020 in calculating the liabilities for the December 31, 2020 valuation.



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Board of Retirement Alameda County Employees' Retirement Association June 1, 2022 Page 3

#### Actuarial Assumptions for Funding Valuation

The non-economic valuation assumptions included in the Actuarial Section were adopted by the Retirement Board based on our recommendations following the November 30, 2019 Experience Analysis. The Board adopted a 7.00% investment return assumption for the December 31, 2020 valuation. The other changes in economic assumptions were documented in our November 30, 2019 Actuarial Experience Study report.

As we disclosed in our December 31, 2020 funding valuation report, the 7.00% investment return assumption that the Board approved for determining the liabilities for funding purposes and used for establishing the employer and employee contribution rates was developed without considering the impact of any future 50/50 excess earnings allocation. This is based on our understanding that Article 5.5 of the Statute, which authorizes the allocation of 50% of excess earnings to the SRBR, does not allow for the use of a different investment return for funding than is used for interest crediting. This would appear in effect to preclude the prefunding of the SRBR through the use of an assumption lower than the market earnings assumption of 7.00%.

As required by the Actuarial Standard of Practice (ASOP) No. 4 ("Measuring Pension Obligations and Determining Pension Plan Costs or Contributions"), we performed a stochastic model, as detailed in our November 30, 2019 Experience Study report, to estimate the impact of the 50% allocation of future excess earnings to the SRBR. The results of our model indicated that the 50/50 allocation of future excess earnings would have about the same impact as an "outflow" (i.e., assets not available to fund the benefits included in the funding valuation) that would average approximately 0.65% of assets over time. For informational purposes only, when we applied the results of our stochastic model to this valuation, we estimated that such an annual outflow would increase the Actuarial Accrued Liability (AAL) measured in this valuation using a 7.00% investment return assumption from \$10.48 billion to \$11.33 billion (for a difference of \$0.85 billion) and would increase the employer's contribution rate by about 5% - 6% of payroll.

It is our opinion that the assumptions used in the December 31, 2020 valuation produce results, which, in aggregate, reflect the future experience of the statutory Retirement Plan. An experience analysis is performed every three years, and the actuarial assumptions adopted by the Board resulting from the experience analysis performed as of November 30, 2019 first became effective in the valuation as of December 31, 2020. The next experience analysis is due to be performed as of November 30, 2022, and the assumptions adopted from that study would first become effective in the valuation as of December 31, 2023.



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Board of Retirement Alameda County Employees' Retirement Association June 1, 2022 Page 4

#### Valuation Results

In the December 31, 2020 valuation, the ratio of the valuation assets to actuarial accrued liabilities (funded percentage) decreased from 77.6% to 76.2%.<sup>3</sup> The aggregate employer rate<sup>4</sup> increased from 28.47% of payroll to 31.28% of payroll,<sup>3</sup> while the aggregate employees' rate increased from 9.35% of payroll to 9.94% of payroll. The decrease in the funded percentage was primarily the result of the change in economic and demographic assumptions and the loss on the Valuation Value of Assets from the recognition of past investment losses after smoothing, offset somewhat by an expected increase due to contributions made to pay down the unfunded liability, higher than expected mortality for continuing retirees, and lower than expected salary increases for actives. The increase in the aggregate employer contribution rate was primarily the result of the change in economic and demographic assumptions, lower than expected return on investments after smoothing (due to recognition of the market loss during the first 6-month period of 2020), the effect of amortizing the prior year's UAAL over a smaller than expected total projected payroll, and actual contributions lower than expected, offset somewhat by higher than expected mortality for continuing retirees, and lower than expected salary increases for active members.

Under the actuarial value of assets method, the total unrecognized net investment gain as of December 31, 2020 is \$643.3 million. This net investment gain will be recognized in the determination of the actuarial value of assets for funding purposes in the next few years, and will offset any investment losses that may occur after December 31, 2020. This implies that if the Association earns the assumed net rate of investment return of 7.00% per year on a fair value basis, it will result in investment gains on the actuarial value of assets in the next few years. So, if the actual market return is equal to the assumed 7.00% rate and all other actuarial assumptions are met, the contribution requirements would generally decrease in the next few years.

The net deferred gain of \$643.3 million represents 6.7% of the fair value of assets as of December 31, 2020. Unless offset by future investment losses or other unfavorable experience, the recognition of the \$643.3 million market gains is expected to have an impact on the Association's future funded percentage and contribution rate requirements. Under an approach which takes into account the size of the valuation and the SRBR reserves, this potential impact may be illustrated as follows:

 If a proportion of the net deferred gain that is commensurate with the size of the valuation reserves were recognized immediately in the valuation value of assets, the funded percentage would increase from 76.2% to 80.0%.



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<sup>&</sup>lt;sup>3</sup> After the completion of the December 31, 2020 valuation, the County made voluntary County Safety contributions of \$800 million on around June 29, 2021 to reduce their Safety UAAL and associated contribution rates. The Livermore Area Recreation and Park District (LARPD) made voluntary LARPD General contributions of \$12.611 million on around June 29, 2021 to reduce their General UAAL and associated contribution rates. If we reflect these additional contributions, the funded percentage is 83.6% and the aggregate employer rate is 24.51% of payroll.

<sup>&</sup>lt;sup>4</sup> For employers with active member payroll

 If a proportion of the net deferred gain that is commensurate with the size of the valuation reserves were recognized immediately in the valuation value of assets, the aggregate employer rate<sup>5</sup> would decrease from 31.28% to about 28.8% of payroll.

To the best of our knowledge, the December 31, 2020 funding valuation report is complete and accurate and in our opinion presents the Plan's current funding information.

# December 31, 2021 GASB Statement 67 Actuarial Valuation for Financial Reporting Purposes

Segal also prepared the December 31, 2021 GASB Statement 67 actuarial valuation for financial reporting purposes. The valuation was performed in order to comply with GASB Statement 67 and we certify that the assumptions and methods used for financial reporting purposes meet the parameters set by ASOPs and our understanding of generally accepted accounting principles (GAAP) applicable in the United States of America as promulgated by GASB. The GASB rules only define pension liability and expense for financial reporting purposes, and do not apply to contribution amounts for pension funding purposes.

When measuring pension liability, GASB uses the same actuarial cost method (Entry Age) and the same type of discount rate (expected return on assets) as ACERA uses for funding. This means that the Total Pension Liability (TPL) measure for financial reporting is determined on generally the same basis as ACERA's AAL measure for funding. The Net Pension Liability (NPL) is equal to the difference between the TPL and the Plan's Fiduciary Net Position. The Plan's Fiduciary Net Position is equal to the fair value of assets and therefore, the NPL measure is very similar to a UAAL calculated on a fair value basis.

As stated in the funding valuation subsection herein entitled Actuarial Assumptions for Funding Valuation, the investment return assumption used in the funding valuation excludes the impact of any future 50/50 excess earnings allocation to the SRBR. For the December 31, 2020 funding valuation, the investment return assumption adopted by the Board was 7.00%, as noted earlier. For the December 31, 2021 funding valuation, the Board carried forward the 7.00% investment return assumption, and that assumption was also used for the December 31, 2021 GASB 67 valuation discussed in this section. In order to estimate the impact of the 50% allocation of future excess earnings to the SRBR for the December 31, 2021 valuation, we used our stochastic model and the results of our model indicated that the 50% allocation would have about the same impact as an "outflow" (i.e., assets not available to fund the benefits included in the determination of the TPL) that would average approximately 0.65% of assets over time. For financial reporting purposes, we have taken the 0.65% "outflow" and incorporated that into our GASB crossover test (Appendix A in the GASB Statement 67 valuation report) along with the additional future employer contributions that would result from those future allocations of excess earnings to the SRBR under ACERA's funding policy.

→ Segal

For employers with active member payroll.

The purpose of the GASB crossover test is to determine if the full expected return (or 7.00% in this case) can be used as the discount rate to determine the TPL and the NPL. That is, if there is no crossover point where the projected benefit payments would exceed the plan's fiduciary net position, then the full expected return assumption can be used. As detailed in the GASB Statement 67 valuation report, ACERA does pass the crossover test, which means that the full 7.00% investment rate of return assumption can be used as the discount rate to determine the TPL and the resulting NPL.

The County made voluntary County Safety contributions of \$800 million on around June 29, 2021 to reduce their Safety UAAL and associated contribution rates. The Livermore Area Recreation and Park District (LARPD) also made voluntary LARPD General contributions of \$12.611 million on around June 29, 2021 to reduce the LARPD General UAAL and associated contribution rates. The County Safety and LARPD General actuarially determined contributions were determined to reflect the amortization of these voluntary contributions.

The NPLs measured as of December 31, 2021 and 2020 were determined by rolling forward the TPLs as of December 31, 2020 and December 31, 2019 (calculated under the new actuarial assumptions effective for the December 31, 2020 valuation), respectively. The TPL for the funded benefits is \$10,892.6 million as of December 31, 2021, which was calculated by rolling forward the AAL for the funded benefits as of December 31, 2020. Similar to last year, we have included in the total TPL as of December 31, 2021 the non-OPEB SRBR unlimited AAL of \$116.9 million related to the non-vested Supplemental COLA and retired member death benefit, which was calculated by rolling forward the total unlimited non-OPEB SRBR AAL as of December 31, 2020.

It should be noted that as of December 31, 2021, the deferred investment gain for the entire Plan was \$1,132.9 million and the Contingency Reserve was \$120.2 million. No deferred gains were used to replenish the Contingency Reserve because it was already at 1% of total assets. The proportionate share of one-half of the net deferred market gain as of December 31, 2021 for the Pension Plan was equal to \$565.9 million, and in calculating the Plan's Fiduciary Net Position we have adjusted the Pension Plan's valuation value of assets of \$9,453.1 million in the funding valuation to reflect that amount. The Contingency Reserve of \$120.2 million is also included in the Plan's Fiduciary Net Position and the Plan's Fiduciary Net Position related to the funded benefit is \$10,139.1 million as of December 31, 2021.

We have continued the practice of adjusting the Plan's Fiduciary Net Position as of December 31, 2021 to include the \$51.9 million set aside by the Retirement Board in the SRBR reserve to pay non-OPEB SRBR as of December 31, 2021. We have also added to the Plan's Fiduciary Net Position the proportionate share of one-half of the net deferred investment gain that is commensurate with the size of the non-OPEB SRBR reserve, or \$26.2 million. The net effect of the adjustments to the Plan's Fiduciary Net Position as of December 31, 2021 for non-OPEB SRBR benefits was an additional \$78.1 million.

The \$753.5 million difference between the \$10,892.6 million of TPL for the funded benefits and the net \$10,139.1 million of Plan's Fiduciary Net Position related to the funded benefit as of December 31, 2021 represents the NPL attributable to the funded benefits. The \$38.8 million difference between the \$116.9 million added to the TPL and the net \$78.1 million added to the Plan's Fiduciary Net Position as of December 31, 2021 represents the NPL attributable to the non-OPEB SRBR benefits. The total NPL as of December 31, 2021 is therefore \$792.3 million.

We have excluded the liability and the assets associated with the OPEB component of the SRBR reserve account because it is our understanding that those amounts are reportable under GASB 74/75.



Note number 5 to the Basic Financial Statements and the Required Supplementary Information included in the Financial Section of the Annual Report were prepared by the Association based on the results of the GASB Statement No. 67 actuarial valuation as of December 31, 2021 prepared by Segal.

The undersigned are members of the American Academy of Actuaries and meet the qualification requirements to render the actuarial opinion contained herein.

Sincerely,

Andy Yeung, ASA, EA, MAAA, FCA
Vice President & Actuary

Vice President & Actuary

JB/hy Attachments

Segal

# Actuary's Certification Letter - SRBR



180 Howard Street, Suite 1100 San Francisco, CA 94105-6147 T 415.263.8200 segalco.com

June 1, 2022

Board of Retirement Alameda County Employees' Retirement Association 475 14th Street, Suite 1000 Oakland, California 94612-1900

Re: Alameda County Employees' Retirement Association
December 31, 2020 Actuarial Valuation of the Discretionary SRBR Benefits
for Sufficiency Purposes

Dear Members of the Board:

Segal prepared the December 31, 2020 actuarial valuation of the discretionary benefits provided through the Supplemental Retiree Benefits Reserve (SRBR) of the Alameda County Employees' Retirement Association (ACERA) for sufficiency purposes. We certify that the valuation was performed in accordance with generally accepted actuarial principles and practices. In particular, it is our understanding that the assumptions and methods used for sufficiency purposes with regard to the Other Postemployment Benefits (OPEB) and non-OPEB benefits provided by the SRBR meet the parameters set by Actuarial Standards of Practice (ASOPs).

A discussion of the assumptions and methods used in the separate December 31, 2021 actuarial valuation for financial reporting purposes under GASB Statement No. 74 for the discretionary OPEB benefits provided by the SRBR is presented on page 4 of this letter. In addition, we have also provided a discussion of the assumptions and methods used for financial reporting purposes under GASB Statement No. 67 for the statutory Retirement Plan benefits and the discretionary non-OPEB benefits provided by the SRBR at the end of our actuarial certification letter pertaining to the statutory Retirement Plan benefits dated June 1, 2022. The pertinent GASB Statement No. 67 information from that letter pertaining to the non-OPEB benefits provided by the SRBR is also provided herein.

#### December 31, 2020 Actuarial Valuation for Sufficiency Purposes

Actuarial valuations are performed on an annual basis with the last valuation completed as of December 31, 2020. The actuarial calculations were based upon the benefits provided under the terms of the substantive plan in effect at the time of the December 31, 2020 valuation. The December 31, 2020 actuarial valuation is based on the plan of benefits verified by ACERA and on participant, premium, and financial data provided by ACERA. Segal conducted an examination of all participant data for reasonableness and we concluded that it was reasonable and consistent with the prior year's data. A summary of the average OPEB for new retired members, by years of service, is attached as Exhibit IV.

We did not audit the Association's financial statements. For the actuarial valuation for sufficiency purposes, SRBR assets are valued at actuarial value. Under this method, the assets used to determine the liabilities of the SRBR and the number of years the SRBR can continue to pay its current level of benefits (i.e., the sufficiency) take into account fair value by recognizing the differences between the total return at fair value and the expected investment return over 10 six-month periods. It should be noted that under the actuarial value of assets method, the total unrecognized net investment gain as of December 31, 2020 is \$643.3 million. This net investment gain will be recognized in the determination of the actuarial value of assets in the next few years (i.e., deferred), and it will offset any investment losses that may occur after December 31, 2020.

The discretionary benefits provided through the SRBR include OPEB and non-OPEB. Benefits classified under OPEB include postretirement medical, dental, and vision benefits. Benefits classified under non-OPEB include supplemental COLAs and retired member death benefits.

For valuation purposes, the total cost of providing future postemployment benefits is projected, using actuarial assumptions that are common for both the statutory retirement and the discretionary SRBR benefits (e.g. turnover, mortality, disability, retirement, etc.), and assumptions that are unique to the discretionary SRBR OPEB (e.g., health care trend assumptions, etc.). The liabilities associated with providing non-OPEB SRBR benefits are disclosed together with the statutory Retirement Plan benefits under GASB 67. The liabilities associated with providing OPEB SRBR benefits are disclosed under GASB 74.

Based on the actuarial value of assets available as of December 31, 2020, the SRBR would only be able to pay benefits until 2042 for OPEB and until 2044 for non-OPEB. As noted above, the Association had deferred investment gains of \$643.3 million that were not yet recognized in determining the combined actuarial value of assets for the Retirement Plan and the SRBR Plan as of December 31, 2020. The deferred gains of \$643.3 million represent 6.7% of the fair value of assets as of December 31, 2020, and when recognized will increase the rate of return on the actuarial value of assets over the next few years, which may extend the sufficiency period of the SRBR

Segal prepared all of the supporting schedules in the actuarial section of the Association's Annual Comprehensive Financial Report ("Annual Report" or ACFR) based on the results of the December 31, 2020 actuarial valuation for sufficiency purposes. A listing of the supporting schedules related to the discretionary SRBR benefits that Segal prepared for inclusion in the actuarial and statistical sections of the Association's Annual Report is provided below. ACERA's staff prepared the remaining trend data schedules in the statistical section.



#### Actuarial Section (for Sufficiency Purposes)

Exhibit I Schedule of Active Member Valuation Data;<sup>1</sup>

Exhibit II Retirees Added To and Removed From OPEB Payroll;<sup>1</sup>

Exhibit III Member Benefit Coverage Information (OPEB) and Schedule of Funded

Liabilities by Type (non-OPEB); and

#### Statistical Section (for Sufficiency Purposes)

Exhibit IV Schedule of Average Other Postemployment Benefits (OPEB).

The non-economic valuation assumptions included in the Actuarial Section were adopted by the Retirement Board based on our recommendations following the November 30, 2019 Experience Analysis and specific health care related assumptions recommended for the December 31, 2020 SRBR valuation. The Board adopted a 7.00% investment return assumption for the December 31, 2020 valuation. The other changes in economic assumptions were documented in our November 30, 2019 Actuarial Experience Study report. Note that the investment return assumption for sufficiency purposes was developed without taking into consideration the impact of the 50/50 excess earnings allocation between the statutory retirement and SRBR asset pools.

The actuarial assumptions common to both the statutory retirement and discretionary SRBR benefits are provided in the Actuarial Section. Additional assumptions specific to the OPEB are included as an attachment to this letter (Schedule of Actuarial Assumptions). It is our opinion that the assumptions used in the December 31, 2020 valuation produce results, which, in aggregate, reflect the future experience of the SRBR. An experience analysis is performed every three years, and the actuarial assumptions adopted by the Board resulting from the experience analysis performed as of November 30, 2019 first became effective in the valuation as of December 31, 2020. The next experience analysis is due to be performed as of November 30, 2022, and the assumptions adopted from that study would first become effective in the valuation as of December 31, 2023.

To the best of our knowledge, the December 31, 2020 valuation report is complete and accurate and in our opinion presents the Plan's current sufficiency information.

# December 31, 2021 GASB Statement No. 74 Actuarial Valuation for Financial Reporting Purposes for the Discretionary OPEB Benefits Provided by the SRBR

Segal also prepared the December 31, 2021 GASB Statement No. 74 actuarial valuation for financial reporting purposes, which included information for the OPEB benefits payable from the SRBR. The valuation was performed in order to comply with GASB Statement No. 74 and we certify that the assumptions and methods used for financial reporting purposes meet the parameters set by ASOPs and our understanding of generally accepted accounting principles

As permitted by the Actuarial Standard of Practice No. 4 (Measuring Pension Obligations), Segal has utilized participant data provided by ACERA as of November 30, 2020 with age and years of service adjusted to December 31, 2020 in calculating the liabilities for the December 31, 2020 valuation.



applicable in the United States of America as promulgated by the GASB. For the December 31, 2020 SRBR sufficiency valuation, the investment return assumption adopted by the Board was 7.00%, as noted earlier. For the December 31, 2021 GASB Statement No. 74 (OPEB) and Statement No. 67 (non-OPEB) financial reporting valuations, the Board continued the use of a 7.00% investment return assumption. In addition, the results of the December 31, 2021 GASB Statement No. 74 valuation reflect the health care cost trend assumptions recommended for the sufficiency study for the SRBR as of December 31, 2021, which were provided in our letter dated May 13, 2022.

The Total OPEB Liability (TOL) measured as of December 31, 2021 of \$1.203 billion has been determined by rolling forward the liability results used in determining the sufficiency of the SRBR to provide medical, dental, and vision subsidy benefits as of December 31, 2020.<sup>2</sup> That TOL has been adjusted to reflect the health care cost trend assumptions recommended for the sufficiency study for the SRBR as of December 31, 2021 (reference: our letter dated May 13, 2022) and the assumptions adopted by the Board resulting from the experience analysis as of November 30, 2019 (including the 7.00% investment return assumption). The changes from the December 31, 2020 sufficiency of the SRBR OPEB valuation to the December 31, 2021 GAS 74 valuation in trend assumptions were to the Medicare Part B premium trend (reflect actual 14.55% increase from calendar year 2021 to 2022), the non-Medicare plan's first year trend rate, which was raised to 7.50% in 2022 then graded down by 0.25% each year until reaching an ultimate rate of 4.50% after 12 years, and the Medicare plan's first year trend rate, which was raised to 6.50% in 2022 then graded down by 0.25% each year until reaching an ultimate rate of 4.50% after 8 years.

We have also continued the practice of adjusting the Plan's Fiduciary Net Position of \$1.624 billion as of December 31, 2021 to include the \$1.083 billion set aside by the Retirement Board in the SRBR reserve to pay OPEB benefits as of December 31, 2021. This includes \$1.073 billion in the OPEB-related SRBR reserve (after reducing the reserve by the \$5.7 million SRBR implicit subsidy transfer), and \$9.2 million in the 401(h) reserve. It should be noted that as of December 31, 2021, the deferred investment gain for the entire Plan was \$1.133 billion. Consequently, we have added to the Plan's Fiduciary Net Position the proportionate share of one-half of the net deferred investment gain that is commensurate with the size of the OPEB SRBR reserve to total SRBR and 401(h) reserve to valuation and 401(h) reserve, or \$540.9 million (which will cause the future interest crediting rate to the SRBR reserve to be raised above 7.00% per year). No deferred gains were used to replenish the Contingency Reserve because it was already at 1% of total assets.

Note number 7 to the Basic Financial Statements and the Required Supplementary Information included in the Financial Section of the Annual Report were prepared by the Association based on the results of the GASB Statement No. 74 actuarial valuation as of December 31, 2021 prepared by Segal.

When measuring OPEB liability, GASB uses the same actuarial cost method (Entry Age) and, for benefits that are being fully funded on an actuarial basis, the same type of discount rate (expected return on assets) as ACERA uses for funding. See discussions on page 2 of the December 31, 2021 GASB Statement No. 74 actuarial valuation regarding the source of funding for payment of OPEB SRBR benefits not covered by current OPEB Plan's Fiduciary Net Position in the SRBR.



#### December 31, 2021 GASB Statement No. 67 Actuarial Valuation for Financial Reporting Purposes for the Discretionary Non-OPEB Benefits Provided by the SRBR

As noted in our actuarial certification letter for the statutory Retirement Plan benefits dated June 1, 2022, Segal also prepared the December 31, 2021 GASB Statement No. 67 actuarial valuation for financial reporting purposes, which included information for the non-OPEB benefits payable from the SRBR. The valuation was performed in order to comply with GASB Statement No. 67 and we certify that the assumptions and methods used for financial reporting purposes meet the parameters set by ASOPs and our understanding of generally accepted accounting principles applicable in the United States of America as promulgated by the GASB.

For the statutory Retirement Plan benefits, the Net Pension Liabilities (NPLs) measured as of December 31, 2021 and 2020 were determined by rolling forward the Total Pension Liabilities (TPLs) as of December 31, 2020 and December 31, 2019 (calculated under the new actuarial assumptions effective for the December 31, 2020 valuation), respectively.<sup>3</sup> The TPL for the statutory funded benefits is \$10,892.6 million as of December 31, 2021, which was calculated by rolling forward the Actuarial Accrued Liability (AAL) for the funded benefits as of December 31, 2020. Similar to last year, we have included in the TPL as of December 31, 2021 the non-OPEB SRBR unlimited AAL of \$116.9 million related to the non-vested Supplemental COLA and retired member death benefit, which was calculated by rolling forward the total unlimited non-OPEB SRBR AAL as of December 31, 2020.

It should be noted that as of December 31, 2021, the deferred investment gain for the entire Plan was \$1,132.9 million and the Contingency Reserve was \$120.2 million. No deferred gains were used to replenish the Contingency Reserve because it was already at 1% of total assets. The proportionate share of one-half of the net deferred market gain as of December 31, 2021 for the Pension Plan was equal to \$565.9 million, and in calculating the Plan's Fiduciary Net Position we have adjusted the Pension Plan's valuation value of assets of \$9,453.1 million in the funding valuation to reflect that amount. The Contingency Reserve of \$120.2 million is also included in the Plan's Fiduciary Net Position and the Plan's Fiduciary Net Position related to the funded benefit is \$10,139.1 million as of December 31, 2021.

We have also continued the practice of adjusting the Plan's Fiduciary Net Position as of December 31, 2021 to include the \$51.9 million set aside by the Retirement Board in the SRBR reserve to pay non-OPEB SRBR as of December 31, 2021. We have also added to the Plan's Fiduciary Net Position the proportionate share of one-half of the net deferred investment gain that is commensurate with the size of the non-OPEB SRBR reserve, or \$26.2 million. The net effect of the adjustments to the Plan's Fiduciary Net Position as of December 31, 2021 for non-OPEB SRBR benefits was an additional \$78.1 million.

- When measuring pension liability, GASB uses the same actuarial cost method (Entry Age) and the same type of discount rate (expected return on assets) as ACERA uses for funding of the statutory Retirement Plan benefits.
- We have excluded the liability and the assets associated with the OPEB component of the SRBR reserve account because it is our understanding that those amounts are reportable under GASB 74/75.



The \$753.5 million difference between the \$10,892.6 million of TPL for the funded benefits and the net \$10,139.1 million of Plan's Fiduciary Net Position related to the funded benefit as of December 31, 2021 represents the NPL attributable to the funded benefits. The \$38.8 million difference between the \$116.9 million added to the TPL and the net \$78.1 million added to the Plan's Fiduciary Net Position as of December 31, 2021 represents the NPL attributable to the non-OPEB SRBR benefits. The total NPL as of December 31, 2021 is therefore \$792.3 million.

Note number 5 to the Basic Financial Statements and the Required Supplementary Information included in the Financial Section of the Annual Report were prepared by the Association based on the results of the GASB Statement No. 67 actuarial valuation as of December 31, 2021 prepared by Segal.

The undersigned are members of the American Academy of Actuaries and meet the qualification requirements to render the actuarial opinion contained herein.

Sincerely,

Andy Yeung, ASA, EA, MAAA, FCA Vice President & Actuary

Eva Yum, FSA, EA, MAAA Vice President & Actuary

Mary Kirby, FSA, FCA, MAAA

Senior Vice President and Consulting Actuary

JB/hy Attachments



# Summary of Actuarial Assumptions and Methods

# **Assumptions For Pension Plan**

The following assumptions have been adopted by the Board of Retirement for the December 31, 2020, valuation based on the November 30, 2019, triennial experience study.

# **Summary of Assumptions**

Actuarial Assumed Interest Rate	7.00%
Inflation Rate	2.75%
Payroll Growth Increase	3.25%
Projected Salary Increases	
General:	8.35% to 3.65%
Safety:	11.25% to 4.05%
These rates include inflation and real across-the-board salary increases.	
Retiree Cost-of-Living Adjustment (Basic)	
for Tier 1 and 3 members:	2.75%
for Tier 2 and 4 members:	2.00%
Employee Contribution Crediting Rate	7.00%

#### Net Investment Return

For valuation purposes, the assumed rate of return on the valuation value of assets was 7.00%, net of administration and investment expenses.

### **Employee Contribution Crediting Rate**

7.00%, compounded semi-annually, subject to the availability of net earnings. ACERA operates under the Alternate

Financial Provisions of Article 5.5 of the 1937 Act. The employee contribution crediting rate is the assumed actuarial investment rate of return to the extent that "net earnings" as defined in Article 5.5 are available. In addition, whenever there is a remaining balance of "net earnings", after all other required crediting, a portion of that remaining balance is also credited, as described in Article 5.5.

#### **Actuarial Value of Assets**

The Actuarial Value of Assets is determined by taking Market Value of Assets (MVA) less unrecognized returns in each of the last ten six-month interest crediting periods. Unrecognized returns are equal to the difference between the actual market return and the expected return on the market value, and are recognized semi-annually over a five-year period. The actuarial value of asset (AVA) is limited by a 40% corridor; the AVA cannot be less than 60% of MVA, nor greater than 140% of MVA.

#### Post-Retirement Mortality

The actuarial valuation uses the Pub-2010 General and Safety Healthy Retiree Amount-Weighted Above-Median Mortality Tables (separate tables for males and females) for healthy General and Safety retirees (and for employee contribution rate purposes), respectively, and the Pub-2010 Non-Safety and Safety Disabled Retiree Amount-Weighted Mortality Tables (separate tables for males and females) for disabled General and Safety retirees, respectively, projected generationally with the two-dimensional mortality improvement scale MP-2019

adjusted as shown below. For beneficiaries, the actuarial valuation uses the Pub-2010 General Contingent Survivor Amount-Weighted Above-Median Mortality

Tables (separate tables for males and females) projected generationally with the two-dimensional mortality improvement scale MP-2019 adjusted as shown below.

(A) HEALTHY*	
General Members	No adjustments.
Safety Members	No adjustments.
(B) DISABILITY*	
General Members	With rates decreased by 10% for females.
Safety Members	With rates increased by 5% for males.
(C) BENEFICIARIES*	
All Beneficiaries	With rates increased by 5% for males.
(D) FOR EMPLOYEE CONTRIBUTION RATE PURPOSES	
General Members	Projected 30 years (from 2010) with two-dimensional mortality improvement Scale MP-2019, weighted 30% male and 70% female.
Safety Members	Projected 30 years (from 2010) with two-dimensional mortality improvement Scale MP-2019, weighted 75% male and 25% female.

<sup>\*</sup> The Pub-2010 mortality tables and adjustments as shown above reasonably reflect the mortality experience as of measurement date. These mortality tables were adjusted to future years using the generational projection to reflect future mortality improvement between the measurement date and those years.

#### **Assumed Retirement and Termination Rates**

The rates shown for each cause represent the likelihood that a given member will terminate at a particular age or with the particular service for the indicated reason. For example, if the rate of retirement for a General Tier 1 member age 50 is 2.00, then it is assumed that 2.00 percent of the General Tier 1 members in this age bracket will receive service retirement during the year.

The following schedule indicates the assumed retirement rates.

# Assumed Retirement Rates<sup>1</sup>

					Rates (	(%)				
Age	General Tier 1	General Tier 2 <sup>2</sup> <30	General Tier 2 <sup>2</sup> 30+	General Tier 3	General Tier 4	Safety Tier 1 <sup>3</sup>	Safety Tier 2,2D <sup>2</sup> <30	Safety Tier 2,2D <sup>2</sup> 30+	Safety Tier 2C <sup>3</sup>	Safety Tier 4
49	0.00	0.00	0.00	0.00	0.00	0.00	12.00	18.00	0.00	0.00
50	2.00	2.00	4.00	10.00	0.00	35.00	12.00	18.00	4.00	4.00
51	4.00	2.00	4.00	10.00	0.00	30.00	10.00	24.00	2.00	2.00
52	4.00	2.00	4.00	10.00	4.00	25.00	10.00	24.00	2.00	2.00
53	5.00	2.00	4.00	10.00	2.00	35.00	10.00	25.00	3.00	3.00
54	5.00	2.00	4.00	10.00	2.00	45.00	12.00	27.00	6.00	6.00
55	6.00	2.00	4.00	12.00	5.00	45.00	12.00	29.00	10.00	10.00
56	10.00	2.50	4.50	14.00	2.50	45.00	14.00	32.00	12.00	12.00
57	12.00	4.00	5.00	16.00	3.50	45.00	16.00	32.00	20.00	20.00
58	12.00	4.00	5.00	18.00	3.50	45.00	18.00	30.00	10.00	10.00
59	14.00	4.50	8.00	20.00	4.50	45.00	18.00	30.00	15.00	15.00
60	20.00	8.00	8.50	20.00	5.00	45.00	25.00	30.00	60.00	60.00
61	20.00	9.00	13.50	20.00	5.00	45.00	25.00	30.00	60.00	60.00
62	35.00	15.00	22.50	30.00	18.00	45.00	25.00	30.00	60.00	60.00

<sup>1</sup> The retirement rates only apply to members that are eligible to retire at the age shown.

<sup>2</sup> Different retirement rates are assumed for General Tier 2 and Safety Tier 2 & 2D members who have accrued less than 30 years of service and those who have accrued at least 30 years of service.

<sup>3</sup> Retirement rate is 100% after a member accrues a benefit of 100% of final average earnings.

# Assumed Retirement Rates (continued)<sup>1</sup>

	Rates (%)									
Age	General Tier 1	General Tier 2 <sup>2</sup> <30	General Tier 2º 30+	General Tier 3	General Tier 4	Safety Tier 1 <sup>3</sup>	Safety Tier 2,2D <sup>2</sup> <30	Safety Tier 2,2D <sup>2</sup> 30+	Safety Tier 2C <sup>3</sup>	Safety Tier 4
63	30.00	15.00	22.50	25.00	15.00	45.00	25.00	30.00	60.00	60.00
64	30.00	18.00	27.00	25.00	17.00	45.00	30.00	30.00	60.00	60.00
65	30.00	25.00	27.50	50.00	25.00	100.00	100.00	100.00	100.00	100.00
66	30.00	30.00	33.00	50.00	30.00	100.00	100.00	100.00	100.00	100.00
67	30.00	30.00	33.00	50.00	30.00	100.00	100.00	100.00	100.00	100.00
68	30.00	30.00	33.00	50.00	30.00	100.00	100.00	100.00	100.00	100.00
69	35.00	35.00	38.50	50.00	35.00	100.00	100.00	100.00	100.00	100.00
70	40.00	40.00	40.00	65.00	25.00	100.00	100.00	100.00	100.00	100.00
71	40.00	40.00	40.00	65.00	25.00	100.00	100.00	100.00	100.00	100.00
72	40.00	40.00	40.00	65.00	25.00	100.00	100.00	100.00	100.00	100.00
73	40.00	40.00	40.00	65.00	25.00	100.00	100.00	100.00	100.00	100.00
74	40.00	40.00	40.00	65.00	25.00	100.00	100.00	100.00	100.00	100.00
75	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00

<sup>1</sup> The retirement rates only apply to members that are eligible to retire at the age shown.

#### **Assumed Termination Rates Before Retirement**

The following schedules indicate the assumed rates before retirement for disability, termination, and mortality.

#### **Disability**

Age	General Rate (%) <sup>1</sup>	Safety Rate (%) <sup>2</sup>
20	0.00	0.00
25	0.01	0.03
30	0.03	0.26
35	0.07	0.64
40	0.09	1.22
45	0.16	1.50
50	0.26	2.10
55	0.33	2.65
60	0.38	3.80

<sup>1 65%</sup> of General disabilities are assumed to be service connected disabilities. The other 35% are assumed to be non-service connected disabilities.

### Termination<sup>1</sup>

Years of Service	General Rate (%)	Safety Rate (%)
0-1	12.00	4.00
1-2	9.00	4.00
2-3	8.00	4.00
3-4	6.00	3.50
4-5	6.00	3.00
5-6	6.00	2.00
6-7	5.25	1.80
7-8	4.25	1.70
8-9	3.75	1.60
9-16	3.50	1.50
16-17	3.40	1.40
17-18	3.30	1.30
18-19	3.20	1.20
19-20	3.10	1.10
20 or more	3.00	1.00

<sup>1</sup> For members with less than five years of service, 55% of all terminated members are assumed to choose a refund of contribution and the other 45% are assumed to choose a deferred vested benefit. For members with five or more years of service, 30% of all terminated members are assumed to choose a refund of contributions and the other 70% are assumed to choose a deferred vested benefit. No termination is assumed after a member is eligible for retirement.

<sup>2</sup> Different retirement rates are assumed for General Tier 2 and Safety Tier 2 & 2D members who have accrued less than 30 years of service and those who have accrued at least 30 years of service.

<sup>3</sup> Retirement rate is 100% after a member accrues a benefit of 100% of final average earnings.

<sup>2 100%</sup> of Safety disabilities are assumed to be service connected disabilities.

### Mortality<sup>1</sup>

	Rate (%)				
	Gener	al Rate²	Safet	y Rate <sup>2</sup>	
Age	Male	Female	Male	Female	
20	0.04	0.01	0.04	0.02	
25	0.02	0.01	0.03	0.02	
30	0.04	0.01	0.04	0.02	
35	0.04	0.02	0.04	0.03	
40	0.06	0.03	0.05	0.04	
45	0.09	0.05	0.07	0.06	
50	0.13	0.08	0.10	0.08	
55	0.19	0.11	0.15	0.11	
60	0.28	0.17	0.23	0.15	
65	0.41	0.27	0.35	0.20	

- 1 Generational projections beyond the base year (2010) are not reflected in the above mortality rates. All pre-retirement deaths are assumed to be non-service connected.
- 2 Based on Pub-2010 General and Safety Employee Amount-Weighted Above-Median Mortality Tables (separate tables for males and females), projected generationally with the two-dimensional mortality improvement scale MP-2019.

### Salary Increases

The annual rate of compensation increase has three components: inflation, across-the-board salary increases (other than inflation), and merit/promotion increases based on service.

Inflation: 2.75%

Across-the-board salary increase: 0.50%

Merit/promotion increases based on service:

Years of Service	General	Safety
0-1	5.10%	8.00%
1-2	5.10%	8.00%
2-3	4.50%	8.00%
3-4	2.90%	4.90%
4-5	2.10%	3.70%
5-6	1.60%	2.10%
6-7	1.50%	1.30%
7-8	1.50%	1.20%
8-9	1.00%	0.90%
9-10	0.90%	0.90%
10-11	0.70%	0.80%
11 and Over	0.40%	0.80%

#### **Actuarial Cost Method**

Entry Age Actuarial Cost Method. Entry Age is the age on valuation date minus years of service. Normal Cost and Actuarial Accrued Liability are calculated on an individual basis and are based on costs allocated as a level percentage of compensation, as if the current benefit formula for each individual has always been in effect.

#### **Amortization Method**

Unfunded Actuarial Accrued Liability (UAAL) is amortized as a level percentage of payroll (3.25% payroll growth assumed).

Prior to January 1, 2012, the total UAAL was amortized on a 30-year decreasing period, with 21 years remaining as of December 31, 2011 (and 12 years remaining as of December 31, 2020).

On or after January 1, 2012, any new UAAL resulting from plan amendments are amortized over separate decreasing 15-year periods; early retirement incentive programs (ERIPs) are amortized over separate decreasing 5-year periods; assumption and method changes are amortized over separate decreasing 20-year periods; and experience gains/losses are also amortized over separate decreasing 20-year periods.

Alameda County Office of Education's UAAL amortization under the declining employer payroll policy is level dollar.

# Consumer Price Index (San Francisco Bay Area)

Inflation assumption is 2.75% per year. Retiree COLA increases due to CPI are subject to 2.75% maximum change per year for General Tier 1, General Tier 3 and Safety Tier 1; and 2% maximum change per year for General Tier 2, General Tier 4, Safety Tier 2, Safety Tier 2C, Safety Tier 2D, and Safety Tier 4. (For General Tier 1, General Tier 3, and Safety Tier 1 members with a sufficient COLA bank, withdrawals from the bank can be made to increase the retiree COLA up to 3% per year.)

### **Actuarial Experience Study**

The postretirement and preretirement demographic assumptions are based on the plan's actuarial experience through the last triennial experience study from December

1, 2016 through November 30, 2019, which was approved by the Board of Retirement on October 15, 2020.

# Retirement Age and Benefit for Deferred Vested Members

For deferred vested members, retirement age assumptions are as follows:

General Age 61 Safety Age 55

For future deferred vested members who terminate with less than five years of service and are not vested are assumed to retire at age 70 for both General and Safety if they decide to leave their contributions on deposit.

It is assumed that 25% of future General and 50% of future Safety deferred vested members will continue to work for a reciprocal employer. For reciprocals, 3.65% and 4.05% compensation increases are assumed per annum for General and Safety, respectively.

#### **Future Benefit Accruals**

One year of service per year of employment plus 0.003 years of additional service for General members and 0.007 years of additional service for Safety members, to anticipate conversion of unused sick leave for each year of employment.

#### Inclusion of Deferred Vested Members

All deferred vested members are included in this valuation.

#### **Data Adjustments**

Data as of November 30 has been adjusted to December 31 by adding one month of age and, for active members, one month of service.

#### Form of Payment

All active and inactive vested members are assumed to elect the unmodified option at retirement.

#### Percent of Members Married

70% of male members and 50% of female members.

#### Age and Gender of Spouse

For all active and inactive members, male member are

assumed to have a female spouse who is 3 years younger than the member and female members are assumed to have a male spouse who is 2 years older than the member.

#### **Unknown Data for Members**

Same as those exhibited by members with similar known characteristics. If not specified, members are assumed to be male.

#### Payroll Growth

Inflation of 2.75% per year plus real "across-the-board" salary increases of 0.50% per year.

# Increase in Internal Revenue Code Section 401(a)(17) Compensation Limit

Increase of 2.75% per year from valuation date.

### Increase in Section 7522.10 Compensation Limit

Increase of 2.75% per year from valuation date.

#### **Additional Cashout Assumptions**

Additional pay elements are expected to be received during a member's final average earnings period. The percentages, added to the final average salary, used in this valuation are:

Membership Category	Service Retirement	Disability Retirement
General Tier 1	7.50%	6.50%
General Tier 2	3.00%	1.40%
General Tier 3	7.50%	6.50%
General Tier 4	N/A	N/A
Safety Tier 1	7.50%	6.40%
Safety Tier 2	2.50%	1.90%
Safety Tier 2C	2.50%	1.90%
Safety Tier 2D	2.50%	1.90%
Safety Tier 4	N/A	N/A

# CHANGES IN ACTUARIAL ASSUMPTIONS

Based on the December 1, 2016 through November 30, 2019 Actuarial Experience Study, various actuarial assumptions were updated. The prior actuarial assumptions are shown below.

#### **Net Investment Return**

For valuation purposes, the assumed rate of return on the valuation value of assets was 7.25%, net of administration and investment expenses.

### **Employee Contribution Crediting Rate**

7.25%, compounded semi-annually, subject to the availability of net earnings. ACERA operates under the Alternate Financial Provisions of Article 5.5 of the 1937 Act. The employee contribution crediting rate is the assumed actuarial investment rate of return to the extent

that "net earnings" as defined in Article 5.5 are available. In addition, whenever there is a remaining balance of "net earnings", after all other required crediting, a portion of that remaining balance is also credited, as described in Article 5.5.

### **Post-Retirement Mortality**

The actuarial valuation uses the Headcount-Weighted RP-2014 (RPH-2014) Healthy Annuitant Mortality Tables, projected generationally with the two-dimensional MP-2016 projection scale adjusted as follows:

(A) HEALTHY*	
General Members and All Beneficiaries	No setback for males and females.
Safety Members	No setback for males and females.
(B) DISABILITY*	
General Members	Set forward seven years for males and set forward four years for females.
Safety Members	Set forward two years for males and no set forward for females.
(C) FOR EMPLOYEE CONTRIBUTION RATE PURPOSES	
General Members	No setback for males and females, projected 20 years with two- dimensional mortality improvement Scale MP-2016, weighted 30% male and 70% female.
Safety Members	No setback for males and females, projected 20 years with two- dimensional mortality improvement Scale MP-2016, weighted 75% male and 25% female.

<sup>\*</sup> The RPH-2014 mortality tables and adjustments as shown above reasonably reflect the mortality experience as of measurement date. The mortality tables were adjusted to future years using the generational projection to reflect future mortality improvement between the measurement date and those years.

### **Assumed Retirement and Termination Rates**

The rates shown for each cause represent the likelihood that a given member will terminate at a particular age or with the particular service for the indicated reason. For example, if the rate of retirement for a General Tier 1 member age 50 is 4.00, then it is assumed that

4.00 percent of the General Tier 1 members in this age bracket will receive service retirement during the year.

The following schedule indicates the assumed retirement rates.

# Assumed Retirement Rates<sup>1</sup>

				Rates	(%)			
Age	General Tier 1	General Tier 2	General Tier 3	General Tier 4	Safety Tier 1 <sup>2</sup>	Safety Tier 2,2D <sup>2</sup>	Safety Tier 2C <sup>2</sup>	Safety Tier 4
49	0.00	0.00	0.00	0.00	0.00	10.00	0.00	0.00
50	4.00	2.00	6.00	0.00	35.00	15.00	4.00	4.00
51	4.00	2.00	3.00	0.00	30.00	15.00	2.00	2.00
52	4.00	2.00	5.00	4.00	25.00	15.00	2.00	2.00
53	4.00	2.00	6.00	1.50	35.00	15.00	3.00	3.00
54	4.00	2.00	6.00	1.50	45.00	15.00	6.00	6.00
55	6.00	2.00	12.00	2.00	45.00	15.00	10.00	10.00
56	8.00	3.00	13.00	2.50	45.00	15.00	12.00	12.00
57	10.00	4.00	13.00	3.50	45.00	15.00	20.00	20.00
58	12.00	4.00	14.00	3.50	45.00	20.00	10.00	10.00
59	14.00	5.00	16.00	4.50	45.00	20.00	15.00	15.00
60	20.00	7.00	21.00	6.00	45.00	30.00	60.00	60.00
61	20.00	9.00	20.00	8.00	45.00	30.00	60.00	60.00
62	35.00	15.00	30.00	18.00	45.00	30.00	60.00	60.00
63	30.00	16.00	25.00	15.00	45.00	30.00	60.00	60.00
64	30.00	18.00	25.00	17.00	45.00	50.00	60.00	60.00
65	35.00	25.00	30.00	22.00	100.00	100.00	100.00	100.00
66	35.00	25.00	25.00	25.00	100.00	100.00	100.00	100.00
67	30.00	25.00	25.00	25.00	100.00	100.00	100.00	100.00
68	30.00	30.00	25.00	30.00	100.00	100.00	100.00	100.00
69	35.00	35.00	50.00	35.00	100.00	100.00	100.00	100.00
70	65.00	50.00	65.00	50.00	100.00	100.00	100.00	100.00
71	65.00	50.00	65.00	50.00	100.00	100.00	100.00	100.00
72	65.00	50.00	65.00	50.00	100.00	100.00	100.00	100.00
73	65.00	50.00	65.00	50.00	100.00	100.00	100.00	100.00
74	65.00	50.00	65.00	50.00	100.00	100.00	100.00	100.00
75	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00

<sup>1</sup> The retirement rates only apply to members that are eligible to retire at the age shown.

<sup>2</sup> Retirement rate is 100% after a member accrues a benefit of 100% of final average earnings.

### **Assumed Termination Rates Before Retirement**

The following schedules indicate the assumed rates before retirement for disability, termination, and mortality.

### **Disability**

Age	General Rate (%) <sup>1</sup>	Safety Rate (%) <sup>2</sup>
20	0.00	0.00
25	0.01	0.03
30	0.03	0.26
35	0.05	0.58
40	0.08	0.73
45	0.19	0.78
50	0.31	1.52
55	0.38	2.00
60	0.43	2.60

- 1 60% of General disabilities are assumed to be service connected disabilities. The other 40% are assumed to be non-service connected disabilities.
- 2 100% of Safety disabilities are assumed to be service connected disabilities.

#### **Termination**

Less than 5 years of Service <sup>1</sup>									
Years of Service	Safety Rate (%)								
0-1	11.00	4.00							
1-2	9.00	3.50							
2-3	8.00	3.50							
3-4	6.00	2.50							
4-5	6.00	2.00							

# 5 Years of Service or More<sup>2</sup>

Age	General Rate (%)	Safety Rate (%)
20	6.00	2.00
25	6.00	2.00
30	5.40	2.00
35	4.40	1.70
40	3.40	1.20
45	3.00	1.00
50	3.00	1.00
55	3.00	1.00
60	3.00	0.40

- 1 60% of all terminated members with less than 5 years of service are assumed to choose a refund of contributions. The other 40% are assumed to choose a deferred vested benefit.
- 2 35% of all terminated members with 5 or more years of service are assumed to choose a refund of contributions. The other 65% are assumed to choose a deferred vested benefit. No termination is assumed after a member is eligible for retirement (as long as a retirement rate is present).

### Mortality<sup>1</sup>

	General	Rate (%) <sup>2</sup>	Safety	Rate (%) <sup>2</sup>
Age	Male	Female	Male	Female
20	0.05	0.02	0.05	0.02
25	0.05	0.02	0.05	0.02
30	0.05	0.02	0.05	0.02
35	0.05	0.03	0.05	0.03
40	0.06	0.04	0.06	0.04
45	0.10	0.07	0.10	0.07
50	0.17	0.11	0.17	0.11
55	0.27	0.17	0.27	0.17
60	0.45	0.24	0.45	0.24
65	0.78	0.36	0.78	0.36

- 1 Generational projections beyond the base year (2014) are not reflected in the above mortality rates. All pre-retirement deaths are assumed to be non-service connected.
- 2 Based on the Headcount-Weighted RP-2014 (RPH-2014) Employee Mortality Tables multiplied by 80%, projected generationally with two-dimensional MP-2016 projection scale.

### Salary Increases

The annual rate of compensation increase has three components: inflation, across-the-board salary increases (other than inflation), and merit/promotional increases based on service.

Inflation: 3.00%

Across-the-board salary increase: 0.50%

Merit/promotional increases based on service:

Service	General	Safety
0-1	4.80%	7.80%
1-2	4.80%	7.80%
2-3	3.90%	7.00%
3-4	2.40%	4.40%
4-5	1.90%	3.50%
5-6	1.60%	2.30%
6-7	1.50%	1.60%
7-8	1.10%	1.00%
8-9	0.80%	1.00%
9-10	0.80%	0.90%
10-11	0.50%	0.80%
11+	0.40%	0.80%

# Consumer Price Index (San Francisco Bay Area)

Inflation assumption is 3.00% per year. Retiree COLA increases due to CPI are subject to 3% maximum change per year for General Tier 1, General Tier 3 and Safety Tier 1; and 2% maximum change per year for General Tier 2, General Tier 4, Safety Tier 2, Safety Tier 2C, Safety Tier 2D, and Safety Tier 4.

### **Actuarial Experience Study**

The postretirement and preretirement demographic assumptions are based on the plan's actuarial experience through the last triennial experience study as of November 30, 2016, which was approved by the Board of Retirement on December 21, 2017.

# Retirement Age and Benefit for Deferred Vested Members

For deferred vested members, retirement age assumptions are as follows:

General Age 61 Safety Age 56

For future deferred vested members who terminate with less than five years of service and are not vested are to retire at age 70 for both General and Safety if they decide to leave their contributions on deposit.

It is assumed that 30% of future General and 60% of future Safety deferred vested members will continue to work for a reciprocal employer. For reciprocals, 3.90% and 4.30% compensation increases per annum for General and Safety, respectively.

#### **Future Benefit Accruals**

One year of service per year of employment plus 0.003 years of additional service for General members and 0.006 years of additional service for Safety members, to anticipate conversion of unused sick leave for each year of employment.

#### Payroll Growth

Inflation of 3.00% per year plus real "across-the-board" salary increases of 0.50% per year.

# Increase in Internal Revenue Code Section 401(a)(17) Compensation Limit

Increase of 3.00% per year from valuation date.

# Increase in Section 7522.10 Compensation Limit

Increase of 3.00% per year from valuation date.

### **Additional Cashout Assumptions**

Additional pay elements are expected to be received during a member's final average earnings period. The percentages, added to the final year salary, used in this valuation are:

Membership Category	Service	Disability
	Retirement	Retirement
General Tier 1	8.00%	6.50%
General Tier 2	3.00%	1.40%
General Tier 3	8.00%	6.50%
General Tier 4	N/A	N/A
Safety Tier 1	8.50%	6.40%
Safety Tier 2	3.50%	2.10%
Safety Tier 2C	3.50%	2.10%
Safety Tier 2D	3.50%	2.10%
Safety Tier 4	N/A	N/A

# Active Member Valuation Data - Pension Plan (Actuary's Exhibit I)

Valuation Date <sup>1</sup>	No. of Participating Agencies	Plan Type	Number	Annual Payroll (\$)²	Annual Average Pay (\$)	% Increase in Average Pay <sup>3</sup>
12/31/2012	7	General	9,392	762,983,211	81,238	1.17%
		Safety	1,408	143,518,009	101,930	-0.11%
		Total	10,800	906,501,220	83,935	0.85%
12/31/2013	7	General	9,485	772,431,136	81,437	0.24%
		Safety	1,392	144,373,236	103,716	1.75%
		Total	10,877	916,804,372	84,288	0.42%
12/31/2014	7	General	9,617	800,224,521	83,209	2.18%
		Safety	1,408	148,623,609	105,557	1.78%
		Total	11,025	948,848,130	86,063	2.11%
12/31/2015	7	General	9,634	812,636,114	84,351	1.37%
		Safety	1,437	156,897,481	109,184	3.44%
		Total	11,071	969,533,595	87,574	1.76%
12/31/2016	7	General	9,673	839,157,054	86,753	2.85%
		Safety	1,438	164,494,775	114,391	4.77%
		Total	11,111	1,003,651,829	90,330	3.15%
12/31/2017	74	General	9,887	884,429,873	89,454	3.11%
		Safety	1,436	171,231,780	119,242	4.24%
		Total	11,323	1,055,661,653	93,232	3.21%
12/31/2018	7	General	9,960	920,863,594	92,456	3.36%
		Safety	1,389	172,872,084	124,458	4.37%
		Total	11,349	1,093,735,678	96,373	3.37%
12/31/2019	7	General	9,960	952,171,197	95,600	3.40%
		Safety	1,376	177,005,751	128,638	3.36%
		Total	11,336	1,129,176,948	99,610	3.36%
12/31/2020	7	General	9,960	975,689,541	97,961	2.47%
		Safety	1,362	180,006,107	132,163	2.74%
		Total	11,322	1,155,695,648	102,075	2.47%
12/31/2021	7	General	9,903	1,010,957,679	102,086	4.21%
		Safety	1,423	193,541,750	136,010	2.91%
		Total	11,326	1,204,499,429	106,348	4.19%

<sup>1</sup> As permitted by the Actuarial Standard of Practice No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

<sup>2</sup> Projected compensation was calculated by increasing the prior calendar year's compensation (assuming every employee will work full time) by the salary increase assumption.

<sup>3</sup> Reflects the increase in average salary for members at the beginning of the year versus those at the end of the year. It does not reflect the average salary increases received by members who worked the full year.

<sup>4</sup> Starting with the December 31, 2017 valuation date, there were no active members from the Alameda County Office of Education; however, there were still retired members from that participating agency.

# Retirees and Beneficiaries Added To and Removed From Retiree Payroll (Actuary's Exhibit II)

	Adde	d to	Rolls	Removed from Rolls		Rolls at End of Year							
Valuation Date (December 31) <sup>1</sup>	Number	All	Annual lowance² 1 \$000's)	Number	Αl	Annual lowance n \$000's)	Number		Annual Allowance (in \$000's)	% Increase in Retiree Allowance	ı	verage Annual owance	Change in Average Annual Allowance
2012	511	\$	30,485	(242)	\$	(6,269)	8,175	\$	326,879	8.00%	\$	39,985	4.45%
2013	625		33,150	(234)		(6,182)	8,566		353,847	8.25%		41,308	3.31%
2014	498		28,677	(251)		(7,156)	8,813		375,368	6.08%		42,593	3.11%
2015	469		27,312	(292)		(9,125)	8,990		393,555	4.85%		43,777	2.78%
2016	523		31,922	(271)		(8,778)	9,242		416,699	5.88%		45,088	2.99%
2017	512		32,718	(275)		(8,112)	9,479		441,305	5.90%		46,556	3.26%
2018	583		36,805	(279)		(10,484)	9,783		467,626	5.96%		47,800	2.67%
2019	590		40,287	(295)		(10,784)	10,078		497,129	6.31%		49,328	3.20%
2020	540		40,256	(326)		(13,288)	10,292		524,097	5.42%		50,923	3.23%
2021	580		41,581	(336)		(14,580)	10,536		551,098	5.15%		52,306	2.72%

<sup>1</sup> As permitted by the Actuarial Standard of Practice No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

# Actuarial Analysis of Financial Experience (Actuary's Exhibit IV)

(Dollars in Millions)

		Plan Years								
	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Prior Valuation Unfunded/(Prefunded) Actuarial Accrued Liability	\$ 2,195	\$ 2,137	\$ 2,157	\$1,802	\$1,791	\$1,911	\$1,651	\$1,729	\$1,491	\$ 1,387
Salary Increase Greater (Less) than Expected	(13)	13	16	(10)	(8)	(36)	(37)	(72)	(92)	(106)
COLA Increase Greater (Less) than Expected	-	-	-	-	-	(15)	-	-	-	(11)
Asset Return Less (Greater) than Expected	57	66	(17)	(11)	22	(61)	(145)	(33)	300	225
Other Experience (Including Scheduled UAAL Payment)	(61)	(21)	(19)	(20)	(3)	(8)	(18)	27	30	31
Economic and Non-economic Assumption Changes	322	-	-	396	-	-	460	-	-	7
Data Corrections	-	-	-	-	-	-	-	-	-	(42) <sup>1</sup>
Ending Unfunded/(Prefunded) Actuarial Accrued Liability	\$2,500	\$2,195	\$2,137	\$2,157	\$1,802	\$1,791	\$1,911	\$1,651	\$1,729	\$1,491

<sup>1</sup> Following direction provided by ACERA, some retirees who were previously assumed to be married are now reclassified as single with no beneficiary eligible for an automatic continuance benefit.

<sup>2</sup> Includes data adjustments and automatic cost-of-living adjustments granted on April 1.

# Schedule of Funded Liabilities by Type - Pension Plan<sup>1</sup> (Actuary's Exhibit III)

(Dollars in Thousands)

	Ag	gregate Accrue	d Liabilities for	Porti	on of Accrued Li by Reported		ered	
Valuation Date	Active Member Contributions	Retired/ Vested Members	Active Members (Employer Financed Portion)	Total	Valuation Value of Assets	Active Member Contributions	Retired/ Vested Members	Active Members (Employer Financed Portion)
12/31/2011	\$ 943,618	\$ 3,748,179	\$ 1,667,686	\$ 6,359,483	\$ 4,868,689	100%	100%	11%
12/31/2012	930,649	4,006,969	1,675,311	6,612,929	4,883,872	100%	99%	0%
12/31/2013	916,196	4,307,763	1,637,728	6,861,687	5,210,944	100%	100%	0%
12/31/2014	994,870	4,785,190	1,812,012	7,592,072	5,681,097	100%	98%	0%
12/31/2015	1,070,157	4,966,693	1,838,170	7,875,020	6,083,536	100%	100%	3%
12/31/2016	1,122,671	5,210,571	1,904,473	8,237,715	6,436,138	100%	100%	5%
12/31/2017	1,173,799	5,662,738	2,150,524	8,987,061	6,830,379	100%	100%	0%
12/31/2018	1,223,983	5,939,611	2,212,803	9,376,397	7,239,327	100%	100%	3%
12/31/2019	1,258,309	6,266,979	2,269,731	9,795,019	7,599,977	100%	100%	3%
12/31/2020	1,296,260	6,730,506	2,457,414	10,484,180	7,984,241	100%	99%	0%

<sup>1</sup> The exhibit includes actuarially funded liabilities and assets. The non-valuation reserves such as Supplemental Retirees Benefit Reserve, Death Benefit and Reserve for Interest Fluctuation, etc., are not included.

#### Events affecting year-to-year comparability:

- 12/31/12 Modification to Entry Age cost method from aggregate basis to individual basis for normal cost calculation.
- 12/31/14 Change in non-economic assumptions. Investment return assumption reduced from 7.80% to 7.60%; inflation assumption decreased from 3.50% to 3.25%.
- 12/31/17 Change in non-economic assumptions (including merit and promotional salary increase assumptions and terminal pay assumptions). Investment return assumption reduced from 7.60% to 7.25%; inflation assumption decreased from 3.25% to 3.00%.
- 12/31/20 Change in non-economic assumptions (including merit and promotional salary increase assumptions and terminal pay assumptions). Investment return assumption reduced from 7.25% to 7.00%; inflation assumption decreased from 3.00% to 2.75%.

# Schedule of Funding Progress - Pension Plan (Actuary's Exhibit V)

(Dollars in Thousands)

Actuarial Valuation Date	Valuation Value of Assets¹ (a)	Actuarial Accrued Liability (AAL) <sup>2</sup> (b)	Unfunded (Overfunded) AAL (UAAL) (b-a)	Funded Ratio (%) (a/b)	Annual Covered Payroll (c)	UAAL as a % of Annual Covered Payroll (%) (b-a)/c
12/31/2011	\$ 4,868,689	\$ 6,359,483	\$ 1,490,794	76.6	\$ 892,489	167.0
12/31/2012	4,883,872	6,612,929	1,729,057	73.9	906,500	190.7
12/31/2013	5,210,944	6,861,687	1,650,743	75.9	916,803	180.1
12/31/2014	5,681,097	7,592,072	1,910,975	74.8	948,848	201.4
12/31/2015	6,083,536	7,875,020	1,791,484	77.3	969,534	184.8
12/31/2016	6,436,138	8,237,715	1,801,577	78.1	1,003,651	179.5
12/31/2017	6,830,379	8,987,061	2,156,682	76.0	1,055,661	204.3
12/31/2018	7,239,327	9,376,397	2,137,070	77.2	1,093,735	195.4
12/31/2019	7,599,977	9,795,019	2,195,042	77.6	1,129,175	194.4
12/31/2020	7,984,241	10,484,180	2,499,939	76.2	1,155,697	216.3

<sup>1</sup> Excludes assets for SRBR and other non-valuation reserves. Includes the following amounts transferred from the SRBR to the employers' advance reserve to compensate the County for the implicit subsidy: (estimate provided by ACERA) 2011 \$4,411; 2012 \$7,370; 2013 \$6,993; 2014 \$5,215; 2015 \$5,325; 2016 \$8,865; 2017 \$5,830; 2018 \$6,940; 2019 \$6,511; and 2020 \$7,549.

The actuarially determined contributions and actual contributions received from the participating employers are presented in the Schedule of Employer Contributions, included in the Required Supplementary Information Section.

<sup>2</sup> Excludes liabilities for SRBR and other non-valuation reserves.

# **Assumptions for Other Postemployment Benefits (OPEB) Plan**

The actuarial assumptions used for the OPEB plan are consistent with those assumptions applied by the Retirement Board for the December 31, 2020, pension valuation, including the use of a 7.00% investment rate of return assumption. For a complete list of actuarial assumptions, refer to the summary of assumptions and methods for the pension plan. The actuarial assumptions that are specific to the OPEB plan are as follows:

#### Per Capita Health Costs

The combined monthly per capita dental and vision claims cost for plan year 2021 was assumed to be \$48.12. The monthly Medicare Part B premium reimbursement for 2021 is \$148.50. For calendar year 2021, medical costs for a retiree were assumed to be as follows:

Medical Plan <sup>1</sup>	Election Assumption	Monthly Premium	 ! !	aximum Monthly Medical Iowance <sup>2</sup>
Under Age 65 <sup>3</sup>				
Kaiser HMO	80%	\$ 810.72	\$	578.65
United Healthcare HMO Current Network	10%	1,150.60		578.65
Via Benefits Individual Insurance Exchange <sup>4</sup>	10%	N/A <sup>4</sup>		578.65
United Healthcare HMO SVA Network	0%	759.16		578.65
Age 65 and Older				
Kaiser Senior Advantage	75% \$ 382.21		\$	578.65
Via Benefits Individual Insurance Exchange	25%	309.30 <sup>5</sup>		443.28

<sup>1</sup> There are other plans available to retirees under 65, and age 65 and older, that have a range of premiums. The same costs as Kaiser HMO and Kaiser Senior Advantage are assumed for current non-Medicare and Medicare retires, respectively.

<sup>2</sup> The Maximum Monthly Medical Allowance of \$578.65 (\$443.28 for retirees purchasing individual insurance from the Medicare exchange) is subject to the following subsidy schedule:

Completed Years of Service	Percentage Subsidized
10-14	50%
15-19	75%
20+	100%

<sup>3</sup> Current retirees under 65 are assumed to elect medical plans in the same proportion as future retirees upon age 65.

<sup>5</sup> The derivation of amounts expected to be paid out in 2021 from the Health Reimbursement Account for members with 20 or more years of service is provided in the following table. In the table, the amounts expected to be paid for members with 10-14 and 15-19 years of service is also provided.

Derivation of Via Bene	efits Monthly	y Per Capita	Costs	
Years of Service Category	10-14	15-19	20+	
1 Maximum MMA for 2020	\$ 221.64	\$ 332.46	\$ 443.28	
2 Total of Maximum MMA (From Jan. 2020 to Dec. 2020)	\$506,447	\$805,741	\$5,138,819	
3 Total of Actual Reim- bursement (From Jan. 2020 to Dec. 2020)	\$377,103	\$577,016	\$3,093,872	
4 Ratio of Actual Reim- bursement to Maximum 2020 MMA [(3)/(2)]	74.46%	71.61%	60.21%	
5 Average Monthly Per Capita Cost for 2020 [(1)*(4)]	\$ 165.03	\$ 238.07	\$ 266.90	
6 Maximum MMA for 2021	\$ 221.64	\$ 332.46	\$ 443.28	
7 Increase in Average Monthly per Capita Cost due to the Change in Maximum MMA from 2020 to 2021 [(6)/(1)] * (5)	\$ 165.03	\$ 238.07	\$ 266.90	
8 Increased for Expected Medical Trend (5.35%1) from 2020 to 2021 [(7)*1.0535]	\$ 173.86	\$ 250.81	\$ 281.18	
9 Increase for Additional 10% Margin for 2020 Expenses Incurred in 2020 but Reimbursed after December 2020 [(8)*1.10]	\$ 191.25	\$ 275.89	\$ 309.30	

<sup>1 6.25%</sup> medical trend for Medicare Plans (lowest medical trend) minus 0.90% to reflect the repeal of the Health Insurance Tax (HIT).

<sup>4</sup> Via Benefits individual insurance coverage is available to retirees under age 65 residing outside of ACERA medical plans' coverage area. It is assumed that these current retirees under 65 will draw the Maximum Monthly Subsidy (\$578.65).

### Implicit Subsidy

The estimated average per capita premium for retirees under age 65 is \$10,182 per year. Because premiums for retirees under age 65 include active participants for purposes of underwriting, the retirees receive an implicit subsidy from the actives. Had the retirees under age 65 been underwritten as a separate group, their age-based premiums would be higher for most individuals. The excess of the age-based premium over the per capita premium charged makes up the subsidy.

Below is a sample of the age-based costs for the retirees under age 65.

Age-Based Average Medical Costs for Retirees Under Age 65							
	Retiree Spouse						
Age	Male Female Male Fem						

			•				
Age	Male Female		emale	Male	Female		
50	\$ 10,981	\$	12,508	\$ 7,670	\$	10,043	
55	13,042		13,465	10,264		11,625	
60	15,488		14,513	13,741		13,483	
64	17,769		15,396	17,346		15,175	

Not all ACERA employers are receiving an implicit subsidy reimbursement from the Association. For SRBR sufficiency purposes, an adjustment of 0.81 (19% reduction of the cost shown above) for the projected implicit subsidy payments has been applied to account for this fact, based on data provided by the County of Alameda's health consultant.

The adjustment mentioned above has not been applied in the calculation of Actuarial Present Value of Projected Benefits and Accrued Actuarial Liability (AAL).

The following adjustment factors were applied to age 65 and over per capita medical costs reported in the previous page.

Adjustment of Per Capita Medical Costs for Age and Gender for Retirees Age 65 and Over

	Retir	ree	Spouse <sup>1</sup>			
Age	Male	Female	Male	Female		
65	0.9478	0.8056	N/A	N/A		
70	1.0985	0.8682	N/A	N/A		
75	1.1838	0.9345	N/A	N/A		
80+	1.2748	1.0075	N/A	N/A		

<sup>1</sup> Implicit subsidy is not valued for spouses over age 65.

#### **Health Care Cost Trend Rates**

Health care trend measures the anticipated overall rate at which health plan costs are expected to increase in future years. The rates shown below are "net" and are applied to the net per capital costs shown above. The trend shown for a particular plan year is the rate that is to be applied to the premium for the shown calendar year to calculate the next calendar year's projected premium. For example, the projected 2022 calendar year premium for Kaiser (under age 65) is \$843.15 per month (\$810.72 increased by 4.00%).

		Rate (%	5)		
Calendar Year	United Healthcare HMO & Kaiser HMO Early Retiree <sup>2</sup>	Via Benefits & Kaiser Senior Advantage <sup>3</sup>	Dental⁴	Vision <sup>5</sup>	Medicare Part B
2021	6.75 <sup>1</sup>	6.25 <sup>1</sup>	0.00	0.00	4.50
2022	6.50	6.00	0.00	0.00	4.50
2023	6.25	5.75	4.00	0.00	4.50
2024	6.00	5.50	4.00	0.00	4.50
2025	5.75	5.25	4.00	4.00	4.50
2026	5.50	5.00	4.00	4.00	4.50
2027	5.25	4.75	4.00	4.00	4.50
2028	5.00	4.50	4.00	4.00	4.50
2029	4.75	4.50	4.00	4.00	4.50
2030 & Later	4.50	4.50	4.00	4.00	4.50

1 The actual trends are shown below, based on premium renewals for 2022 as reported by ACERA.

Kaiser HMO Early Retiree	United Healthcare HMO Early Retiree	Kaiser Senior Advantage	Dental and Vision
4.00%	2.93%	-9.42%	0.00%

- 2 Non-Medicare plans.
- 3 Medicare plans.
- 4 First two years to reflect three-year rate guarantee, premiums fixed at 2021 level.
- 5 First four years to reflect five-year rate guarantee, premiums fixed at 2021 level.

### **Assumed Increase in Annual Maximum Benefits**

For the "substantive plan design" shown in this report, actuary has assumed:

- Maximum medical allowances for 2022 will increase to \$596.73 per month, then increase with 50% of trend for medical plans, or 3.00% graded down to the ultimate rate of 2.25% over 6 years. If different types of medical plans have different initial trend rates, it is assumed that the future increase in MMA will be linked to the plan with the lowest projected medical trend;
- Dental and vision premium reimbursement will increase with full trend; and,
- Medicare Part B premium reimbursement will increase with full trend.

# Participation and Coverage Election

Retired member and beneficiaries as of valuation date:

Under Unen Attaining							
	Under Age 65	Upon Attaining Age 65					
Medical Plan Subsidy (MMA)							
MMA on Record							
Current Retirees Under 65	100%	100% and assumed to choose carrier in same proportion as future retirees					
Current Retirees 65 and Over	N/A	100%					
No MMA on Record							
Less than 10 Years of Service	0%	0%					
10+ Years of Service							
Current Retirees Under 65	0%	50%					
Current Retirees 65 and Over	N/A	0%					
Medicare Part B Premium Subsi	dy						
MMA on Record							
Current Retirees Under 65	N/A	100%					
Current Retirees 65 and Over	N/A	100% if Part B reimbursement on record or pur- chasing individual insurance from the Medicare exchange					
No MMA on Record							
Less than 10 Years of Service	N/A	0%					
10+ Years of Service							
Current Retirees Under 65	N/A	50%					
Current Retirees 65 and Over	N/A	0%					
Implicit Subsidy	depender beneficia and enro non-Med	etirees, married nts and surviving ries under age 65 lled in an ACERA icare plan are to have an implicit iability.					
Dental and Vision Subsidy	ing ("Volu	etirees non self-pay- ıntary" or "Under 10 tal or vision code).					

Active and inactive vested members as of valuation date:

	Under Age 65	Upon Attaining Age 65
Medical Plan Subsidy (MMA)	80% of eligible members.	90% of eligible members.
Medicare Part B Premium Subsidy	80% of eligible members. (disabled only)	90% of eligible members.
Implicit Subsidy	•	embers under age to have an implicit
Dental and Vision Subsidy	100% of eligible	members.

### **Dependents**

Demographic data were available for spouses of current retirees. For future retirees, male members were assumed to be three years older than their wives and female members were assumed to be one year younger than their husbands. Of the future retirees who elect to continue their medical coverage at retirement, 40% of males and 20% of females were assumed to have an eligible spouse who also opts for health coverage at that time.

These assumptions are based on historical and current

demographic data, adjusted to reflect the plan design, estimated future experience and professional judgment.

Please note that these assumptions are only used to determine the cost of the implicit subsidy:

### Plan Design

Development of plan liabilities was based on the plan of benefits in effect as described in Exhibit II and III of the December 31, 2020, sufficiency valuation report.

#### **Administrative Expenses**

An administrative expense load was not added to the projected incurred claim costs in developing per capita health costs.

# Missing Participant Data

Any missing census items for a given participant was set to equal to the average value of that item over all other participants of the same membership status for whom the item is known.

# Active Member Valuation Data - OPEB (Actuary's SRBR Exhibit I)

Valuation Date <sup>1</sup>	No. of Participating Agencies	Plan Type	Number	Annual Payroll (\$)²	Annual Average Pay (\$)	% Increas in Average Pay <sup>3</sup>
12/31/2012	7	General	9,392	762,983,211	81,238	1.17%
		Safety	1,408	143,518,009	101,930	-0.11%
		Total	10,800	906,501,220	83,935	0.85%
12/31/2013	7	General	9,485	772,431,136	81,437	0.24%
		Safety	1,392	144,373,236	103,716	1.75%
		Total	10,877	916,804,372	84,288	0.42%
12/31/2014	7	General	9,617	800,224,521	83,209	2.18%
		Safety	1,408	148,623,609	105,557	1.78%
		Total	11,025	948,848,130	86,063	2.11%
12/31/2015	7	General	9,634	812,636,114	84,351	1.37%
		Safety	1,437	156,897,481	109,184	3.44%
		Total	11,071	969,533,595	87,574	1.76%
12/31/2016	7	General	9,673	839,157,054	86,753	2.85%
		Safety	1,438	164,494,775	114,391	4.77%
		Total	11,111	1,003,651,829	90,330	3.15%
12/31/2017	74	General	9,887	884,429,873	89,454	3.11%
		Safety	1,436	171,231,780	119,242	4.24%
		Total	11,323	1,055,661,653	93,232	3.21%
12/31/2018	7	General	9,960	920,863,594	92,456	3.36%
		Safety	1,389	172,872,084	124,458	4.37%
		Total	11,349	1,093,735,678	96,373	3.37%
12/31/2019	7	General	9,960	952,171,197	96,600	3.40%
		Safety	1,376	177,005,751	128,638	3.36%
		Total	11,336	1,129,176,948	99,610	3.36%
12/31/2020	7	General	9,960	975,689,541	97,961	2.47%
		Safety	1,362	180,006,107	132,163	2.74%
		Total	11,322	1,155,695,648	102,075	2.47%
12/31/2021	7	General	9,903	1,010,957,679	102,086	4.21%
		Safety	1,423	193,541,750	138,010	2.91%
		Total	11,326	1,204,499,429	106,348	4.19%

<sup>1</sup> As permitted by the Actuarial Standard of Practice No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

<sup>2</sup> Projected compensation was calculated by increasing the prior calendar year's compensation (assuming every employee will work full time) by the salary increase assumption.

<sup>3</sup> Reflects the increase in average salary for members at the beginning of the year versus those at the end of the year. It does not reflect the average salary increases received by members who worked the full year.

<sup>4</sup> Starting with the December 31, 2017 valuation date, there were no active members from the Alameda County Office of Education; however, there were still retired members from that participating agency.

# Retirees Added To and Removed From OPEB Payroll (Actuary's SRBR Exhibit II)

	Adde	d to Rolls	Remove	ed from Rolls	Rolls at	Rolls at End of Year			
Valuation Date <sup>1</sup> (December 31)	Number	Annual Allowance (in \$000's)	Number	Annual Allowance <sup>2</sup> (in \$000's)	Number	Annual Allowance (in \$000's)	% Increase in OPEB Allowance	Average Annual Allowance	Change in Average Annual Allowance
2012	426	\$ 1,921	(184)	\$ (935)	7,053	\$ 32,687	3.11%	\$ 4,634	-0.43%
2013	537	2,430	(179)	(1,699)	7,411	33,418	2.24%	4,509	-2.70%
2014	421	1,725	(189)	(735)	7,643	34,408	2.96%	4,502	-0.16%
2015	388	1,745	(229)	(424)	7,802	35,729	3.84%	4,579	1.71%
2016	426	1,801	(207)	(870)	8,021	36,660	2.61%	4,571	-0.17%
2017	443	1,979	(197)	365	8,267	39,004	6.39%	4,718	3.22%
2018	497	2,243	(212)	844	8,552	42,091	7.91%	4,922	4.32%
2019	516	2,255	(229)	776	8,839	45,122	7.20%	5,105	3.72%
2020	459	2,160	(251)	136	9,047	47,417	5.09%	5,241	2.66%
2021	466	2,035	(272)	(2,144)3	9,241	47,308	-0.23%	5,119	-2.33%

<sup>1</sup> As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

<sup>2</sup> Also reflects changes in benefit for continuing members.

<sup>3</sup> The large reduction is primarily due to the decrease in the Kaiser Senior Advantage premium from calendar year 2020 to 2021.

Note: Beneficiaries are not eligible for OPEB. The allowances include medical, dental, vision and Medicare Part B premium subsidies but do not include any implicit subsidy costs valued for SRBR sufficiency or valuation liabilities.

# Member Benefit Coverage Information - OPEB (Actuary's SRBR Exhibit III)

## Actuarial Accrued Liability Not Limited to Actuarial Value of Assets<sup>1</sup>

(Dollars in Thousands)

	Aç	ggregate Accru	ed Liabilities for				rued Liabilitie eported Asset	•
Valuation Date	Active Member Contributions	Retired/ Vested Members <sup>2</sup>	Vested (Employer		Actuarial Value of Assets	Active Member Contributions	Retired/ Vested Members <sup>3</sup>	Active Members (Employer Financed Portion) <sup>3</sup>
12/31/2011	N/A	\$ 429,316	\$ 324,900	\$ 754,216	\$ 542,936	N/A	100%	35%
12/31/2012								
Scenario A	N/A	432,005	322,833	754,838	545,429	N/A	100%	35%
Scenario B	N/A	432,005	322,833	754,838	549,655	N/A	100%	36%
12/31/2013	N/A	428,851	295,725	724,576	617,627	N/A	100%	64%
12/31/2014	N/A	489,588	341,746	831,334	759,200	N/A	100%	79%
12/31/2015	N/A	511,694	389,287	900,981	822,858	N/A	100%	80%
12/31/2016	N/A	544,660	365,696	910,356	837,185	N/A	100%	80%
12/31/2017	N/A	585,466	416,176	1,001,642	858,005	N/A	100%	65%
12/31/2018	N/A	595,608	411,780	1,007,581	883,013	N/A	100%	70%
12/31/2019	N/A	631,644	442,548	1,074,192	888,184	N/A	100%	58%
12/31/2020	N/A	633,137	459,683	1,092,820	891,580	N/A	100%	56%

<sup>1</sup> When the actuarial accrued liabilities were limited to the current assets, the UAALs were \$0. Similarly, the funded ratios were 100%.

- 12/31/12 Scenario A excludes benefits and assets associated with the \$750 lump sum death benefit, whereas Scenario B includes benefits and assets associated with the \$750 lump sum death benefit. Both of these scenarios reflect the discontinuance of the Active Death Equity Benefit and the \$4,250 Lump Sum Death Benefit. These two scenarios were provided per the request of ACERA'S management to explore different options of consolidating or reclassifying the Death Benefit Reserve. The Board acted on July 18, 2013 to maintain the 2014 MMA at the 2013 level.
- 12/31/13 The Board acted on July 17, 2014 to maintain the 2015 MMA at the 2014 level.
- 12/31/14 Changes in non-economic assumption. Investment return assumption decreased from 7.80% to 7.60%; inflation assumption decreased from 3.50% to 3.25%. The Board acted on July 16, 2015 to increase the 2015 MMA by 3.5% for 2016.
- 12/31/15 The Board acted to leave the 2016 MMA unchanged for 2017 and 2018.
- 12/31/17 Changes in non-economic assumption. Investment return assumption decreased from 7.60% to 7.25%; inflation assumption decreased from 3.25% to 3.00%. The Board acted to increase the 2018 MMA for 2019. The maximum MMA for ACERA sponsored plans and individual (out-of-area) non-Medicare plans becomes \$558.00 and the maximum MMA for individual Medicare plans becomes \$427.46 for 2019.
- 12/31/18 The maximum MMA for ACERA sponsored plans and individual (out-of-area) non-Medicare plans becomes \$578.65 and the maximum MMA for individual Medicare plans becomes \$443.28 for 2020.
- 12/31/19 The Board acted to leave the 2020 MMA unchanged for 2021.
- 12/31/20 Change in non-economic assumption decreased from 7.25% to 7.00%; inflation assumption decreased from 3.00% to 2.75%.
- Note: At each valuation date, health care cost trend rates have been updated and starting premium costs have been revised to reflect updated data.

<sup>2</sup> Accrued liabilities have not been limited to benefits expected to be paid before the exhaustion of actuarial value of assets.

<sup>3</sup> Assuming actuarial value of assets is first used to entirely fund the liabilities for retired/vested members before it is used to fund the liabilities for active members. Events affecting year-to-year comparability:

# Schedule of Funded Liabilities by Type - Non-OPEB (Actuary's SRBR Exhibit III) Continued Actuarial Accrued Liability Not Limited to Actuarial Value of Assets<sup>1</sup> (Dollars in Thousands)

	Aggr	egate Accrue	ed Liabilities f	or	Portion of Accrued Liabilities Covered by Reported Assets			
Valuation Date	Active Member Contributions	Retired/ Vested Members <sup>2</sup>	Active Members (Employer Financed Portion) <sup>2</sup>	Total <sup>2</sup>	Actuarial Value of Assets	Active Member Contributions	Retired/Vested Members <sup>3</sup>	Active Members (Employer Financed Portion) <sup>3</sup>
12/31/2011	N/A	\$ 77,477	\$ 108,369	\$ 185,846	\$ 67,020	N/A	87%	0%
12/31/2012								
Scenario A	N/A	69,698	93,636	163,334	24,174	N/A	35%	0%
Scenario B	N/A	71,785	94,132	165,917	26,018	N/A	36%	0%
12/31/2013	N/A	81,814	96,985	178,799	26,870	N/A	33%	0%
12/31/2014	N/A	73,728	80,371	154,099	32,570	N/A	44%	0%
12/31/2015	N/A	83,016	84,635	167,651	35,194	N/A	42%	0%
12/31/2016	N/A	100,279	89,264	189,543	36,162	N/A	36%	0%
12/31/2017	N/A	84,063	65,558	149,621	37,517	N/A	45%	0%
12/31/2018	N/A	113,097	68,543	181,640	39,366	N/A	35%	0%
12/31/2019	N/A	124,174	71,375	195,549	40,430	N/A	33%	0%
12/31/2020	N/A	76,651	31,404	108,055	41,677	N/A	54%	0%

<sup>1</sup> When the actuarial accrued liabilities were limited to the current assets, the UAALs were \$0. Similarly, the funded ratios were 100%.

<sup>2</sup> Accrued liabilities have not been limited to benefits expected to be paid before the exhaustion of actuarial value of assets.

<sup>3</sup> Assuming actuarial value of assets is first used to entirely fund the liabilities for retired/vested members before it is used to fund the liabilities for active members. Events affecting year-to-year comparability:

<sup>12/31/12 -</sup> Scenario A excludes benefits and assets associated with the \$750 lump sum death benefit, whereas Scenario B includes benefits and assets associated with the \$750 lump sum death benefit. Both of these scenarios reflect the discontinuance of the Active Death Equity Benefit and the \$4,250 Lump Sum Death Benefit. These two scenarios were provided per the request of ACERA's management to explore different options of consolidating or reclassifying the Death Benefit Reserve.

<sup>12/31/13 -</sup> Increase in lump sum death benefit from \$750 to \$1,000.

<sup>12/31/14 -</sup> Changes in non-economic assumption. Investment return assumption decreased from 7.80% to 7.60%; inflation assumption decreased from 3.50% to 3.25%.

<sup>12/31/17 -</sup> Changes in non-economic assumption. Investment return assumption decreased from 7.60% to 7.25%; inflation assumption decreased from 3.25% to 3.00%.

<sup>12/31/20 -</sup> Changes in non-economic assumption. Investment return assumption decreased from 7.25 to 7.00%; inflation assumption decreased from 3.00% to 2.75%.

# Summary of Plan Provisions

Benefits Sections 31676.1, 31676.12, 31676.18, 31664, 31664.1, and 31664.2 Of The County Employees Retirement Law Of 1937 ("1937 Act") and Government Code Sections 7522.20(a) for General Tier 4 and 7522.25(d) for Safety Tier 4

Briefly summarized below are major provisions of the 1937 Act and the California Government Code as amended through December 31, 2020, and as adopted by Alameda County or other participating employers.

#### Membership Eligibility

With the exception of Alameda Health System, all full-time employees of participating employers who are appointed to permanent positions are statutorily required to become members of ACERA. With the passage of AB1008 in 2013, employees of newly acquired hospitals by Alameda Health System are not eligible for membership unless they are subject to an existing Memorandum of Understanding. Effective October 31, 2013, all newly hired unrepresented employees of any Alameda Health System facility are prohibited from membership.

Membership with ACERA usually begins with the second pay period following appointment to a full-time County or participating employer position, except for Housing Authority of the County of Alameda and Livermore Area Recreation & Park District. Membership for these employees is effective on the first day of employee's hire in an ACERA covered position. ACERA members who change from full-time to part-time are required to continue membership at ACERA (with future contributions and benefits adjusted accordingly).

#### Tiers (Benefit Levels)

General and Safety Tier 1 include, depending on the employer, all General and Safety members hired on or before June 30, 1983. For Housing Authority and

LARPD General members the hire dates are on or before September 30, 2011 and on or before September 30, 2008, respectively (instead of June 30, 1983). General and Safety Tier 2 include, depending on the employer, General and Safety members hired after June 30, 1983. General Tier 3 was effective October 1, 2008 for electing General active members of the Livermore Area Recreation and Park District (LARPD). LARPD adopted a benefit improvement for all service under the 2.5% @ 55 formula as an option to their employees. The County adopted Safety Tier 2 formulas, 2% @ 50 (Safety Tier 2C) and 3% @ 55 (Safety Tier 2D), for new hires starting October 17, 2010. General and Safety Tier 4 include all General and Safety members hired on or after January 1, 2013. See page 153 and page 154 for employer and employee contribution rates.

# Final Compensation for Benefit Determination ("Final Average Salary")

Final Average Salary (FAS) is defined as the highest consecutive 12 months of compensation earnable for Tier 1 and Tier 3; and the highest consecutive 36 months of compensation earnable for Tier 2. For Tier 4 members, FAS is defined as the highest consecutive 36 months of pensionable compensation.

#### **Return of Contributions**

If a member should resign or die before becoming eligible for retirement, his or her contributions plus interest will be refunded upon request. In lieu of receiving a return of contributions, a vested member or member terminated after January 1, 2003, may elect to leave his or her contributions on deposit and receive a deferred vested benefit when eligible for retirement.

#### Eligibility for Service Retirement

General non-Tier 4 members are eligible to retire: at

age 50 with 5 years of service and a total of 10 years of qualifying membership; at age 70 regardless of years of service, or at any age with 30 years of service. General Tier 4 members are eligible to retire at age 52 with 5 years of service or at age 70 regardless of service. Safety non-Tier 4 members are eligible to retire: at age 50 with 5 years of service and a total of 10 years of qualifying membership; at age 70 regardless of years of service; or at any age with 20 years of service. Safety Tier 4 members are eligible to retire at age 50 with 5 years of service or at age 70 regardless of service.

# Eligibility for Deferred Service Retirement

Vested deferred members are terminated members who have completed five years of service and leave accumulated contributions in the retirement fund. Vested deferred members are entitled to receive retirement benefits upon meeting the eligibility requirements.

#### Service Retirement Benefit

The monthly service retirement benefit depends on age at retirement and is based on a percentage of the final average salary (divided by 12 or 36 depending on Tier to get a monthly amount) multiplied by years of service. It is illustrated below for selected age-at-retirement figures.

For non-Tier 4 members integrated with Social Security, the benefit is reduced by one-third of the percentage shown below times the first \$350 of monthly final average salary per year of service credited after January 1, 1956.

### Percentage of Final Average Salary for Selected Age-at-Retirement

	General				Safety				
Age-at- Retirement	Tier 1	Tier 2	Tier 3	Tier 4	Tier 1	Tier 2	Tier 2C	Tier 2D	Tier 4
50	1.34%	1.18%	2.00%	N/A	3.00%	3.00%	2.00%	2.29%	2.00%
52	1.49%	1.30%	2.20%	1.00%	3.00%	3.00%	2.22%	2.54%	2.20%
55	1.77%	1.49%	2.50%	1.30%	3.00%	3.00%	2.62%	3.00%	2.50%
57	2.00%	1.64%	2.50%	1.50%	3.00%	3.00%	2.62%	3.00%	2.70%
60	2.34%	1.92%	2.50%	1.80%	3.00%	3.00%	2.62%	3.00%	2.70%
62	2.62%	2.09%	2.50%	2.00%	3.00%	3.00%	2.62%	3.00%	2.70%
65	2.62%	2.43%	2.50%	2.30%	3.00%	3.00%	2.62%	3.00%	2.70%
67 and over	2.62%	2.43%	2.50%	2.50%	3.00%	3.00%	2.62%	3.00%	2.70%

#### Maximum Benefit

The maximum basic benefit payable to a non-Tier 4 member or beneficiary is 100% of highest average compensation. There is no maximum basic benefit payable to Tier 4 members.

#### **Disability Benefit**

Members with five years of service, regardless of age, are eligible to apply for non-service connected disability benefits. As with the service retirement benefit, the disability benefit is based on a percentage of final compensation.

The disability benefit is 1.8% of final compensation per

year of service for General Tier 1 and Tier 3 members; and 1.5% final compensation per year of service for General Tier 2 and Tier 4 members. If the benefit does not exceed one-third of final compensation, the service is projected to age 62 for General Tier 1 and Tier 3, and to age 65 for General Tier 2 and Tier 4, but the total benefit cannot be more than one-third of final compensation.

The disability benefit is 1.8% of final compensation per year of service for Safety members. If the benefit does not exceed one-third of final compensation, the service is projected to age 55, but the total benefit cannot be more than one-third of final compensation.

If the disability is service connected ("job-related"), then there is no age or service requirement. This benefit is the greater of 50% of final compensation, or the benefit amount derived from the member's age, years of service, and salary.

Members who apply for disability retirement benefits must be able to prove they are permanently unable to perform the usual duties of their current job. In addition, those who apply for a service connected disability must prove their incapacity to perform their duties was job-related.

#### **Active Member Death Benefit**

In addition to the return of employee contributions with credited interest, a lump sum death benefit is payable to the member's beneficiary or estate equal to one month's compensation for each completed year of service under the retirement system, based on the final year's average salary, but not to exceed six month's compensation.

If a member dies while eligible for service retirement or non-service connected disability, the eligible surviving spouse/domestic partner may elect to receive 60% of the greater of service or non-service connected disability retirement allowance that the member would have received for retirement on the day of his or her death in lieu of the refund of employee contributions with interest and a lump sum death benefit.

### Service Connected Death Benefit

If a member dies in the performance of duty, the eligible surviving spouse/domestic partner may elect to receive 50% of the member's final compensation (or 100% of the service retirement benefit, if greater).

#### Retired Member Death Benefit

If a member dies after retirement, a lump sum amount of \$1,000 is paid to the beneficiary or estate. This benefit is excluded from the pension plan funding valuation, but is included in the SRBR non-OPEB sufficiency valuation.

In addition, if the retirement was for service connected disability, 100% of the member's allowance as it was at death is continued to the qualified surviving spouse/

domestic partner for life.

If the retirement was for other than service connected disability, 60% of the member's unmodified allowance is continued to the qualified surviving spouse/domestic partner for life.

### Basic Cost-of-Living Adjustments (COLA)

The basic Cost-of-Living Adjustments are based on the change in the San Francisco Bay Area Consumer Price Index (CPI) for the calendar year prior to the April 1 effective date. The basic COLA increase in retirement allowance is up to 3% per year for Tier 1 and Tier 3; and up to 2% for Tier 2 and Tier 4 members. For any year in which the CPI exceeds the COLA percentage cap for a member, the excess percentage is accumulated ("banked") for that member and subsequently applied as an increase to the allowance in a later year when the CPI figure falls short of the relevant cap.

# Supplemental Benefits Excluded from Actuarial Valuation

Non-vested supplemental COLA and retiree healthcare program benefits are paid to eligible retirees and survivors. These supplemental benefits have been excluded from the pension plan funding valuation, but are included in the SRBR, OPEB and non-OPEB sufficiency valuation.

#### **Contribution Rates**

Basic member contribution rates are based on a formula reflecting the age at entry into the Association. The rates are such as to provide, for each year of service, an average annuity at age 60 of 1/100 of FAS for General members under Tier 1; at age 60 of 1/120 of FAS for General members under Tier 2; at age 55 of 1/100 of FAS for General members under Tier 3; 50% of the total Normal Cost rate for General Tier 4 members; at age 50 of 1/100 of FAS for non-Tier 4 Safety members; and 50% of the total Normal Cost rate for Safety Tier 4 members.

Note that in estimating FAS, an assumption to anticipate how much unused vacation would be available for conversion at retirement is included for non-Tier 4 members. Member cost of living contribution rates are

actuarially determined to pay for one-half of future cost of living liabilities.

For non-Tier 4 members whose benefits are integrated with Social Security, the above contributions are reduced by one-third of that portion of such contribution payable with respect to the first \$161 of biweekly salary. Member contributions are refundable upon termination from employment.

Employer contribution rates are actuarially determined to provide for the balance of the contributions needed to fund the benefits promised under the pension plan.

# Exemption from Contributions After Thirty Years of Service

Non-Tier 4 Safety members with 30 or more years of service and General members hired on or before March 7, 1973, with 30 or more years of service are exempt from paying member contributions. However, Safety members in Tiers 1, 2 and 2D are required to continue paying the 3% cost-sharing contribution after 30 years of service.





### Statistical

This section provides additional historical perspective, context, and detail in order to provide a more comprehensive understanding of this year's financial statements, note disclosures, and supplementary information, covering pension plan benefits, postemployment medical benefits and non-OPEB. This section also provides multi-year trend of financial and operating information to facilitate comprehensive understanding of how the organization's financial position and performance has changed over time. More specifically, the financial and operating information provides contextual data for the fiduciary net position, benefits, refunds, contribution rates and different types of retirement benefits. This information was produced by either ACERA's actuary or from ACERA's member database.

#### **Additions to Fiduciary Net Position by Source**

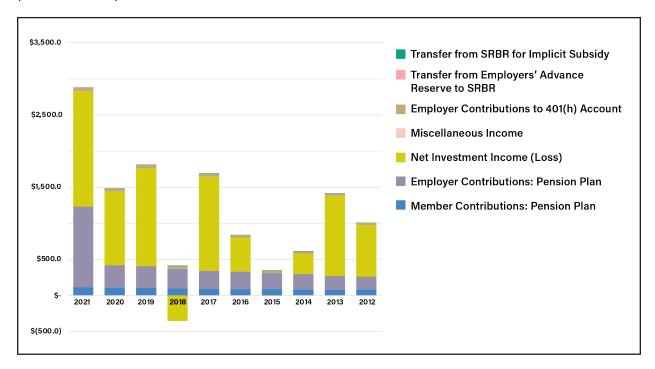
(Dollars in Millions)

Year Ended December 31	Meml Contribu		nployer ributions	lr	Net estment ncome (Loss)	lisc. come	Conti	ployer ributions 401(h) count	Em Advan	sfer from ployers' ce Reserve SRBR <sup>1</sup>	SR Im	fer from BR for plicit bsidy	Total Additions
2021	\$ 1	11.1	\$ 1,116.6 <sup>2</sup>	\$	1,601.2	\$ 1.0	\$	46.8	\$	1.5	\$	7.5	\$ 2,885.7
2020	1	.06.1	309.8		1,017.3	0.3		45.5		1.4		6.4	1,486.8
2019	1	.03.1	298.5		1,358.2	1.2		44.9		1.4		6.9	1,814.2
2018		94.7	269.7		(356.0)	1.4		43.8		1.2		5.8	60.6
2017		89.3	247.1		1,308.2	0.9		38.3		1.2		8.8	1,693.8
2016		85.8	241.7		470.0	0.5		33.8		1.2		6.0	839.0
2015		82.9	224.6		(6.5)	2.0		36.5		1.2		5.3	346.0
2014		79.7	213.3		280.6	0.4		34.0		1.1		7.0	616.1
2013		76.2	191.2		1,109.7	0.2		32.2		1.1		7.4	1,418.0
2012		78.6	179.6		711.9	0.9		33.4		1.0		4.4	1,009.8

<sup>1</sup> Effective July 1, 2011, ACERA adopted Section 31618.5 of the 1937 Act. In compliance with this law, employers allocate a portion of their contribution to the 401(h) account for estimated administrative cost of these benefits, in addition to contributions for the Postemployment Medical Benefits.

### **Additions to Fiduciary Net Position by Source**

(Dollars in Millions)



<sup>2</sup> Includes voluntary advance UAAL contributions of \$800.0 million for County Safety and \$12.6 million for LARPD General to reduce their respective UAAL and associated contribution rates.

#### **Deductions from Fiduciary Net Position by Type**

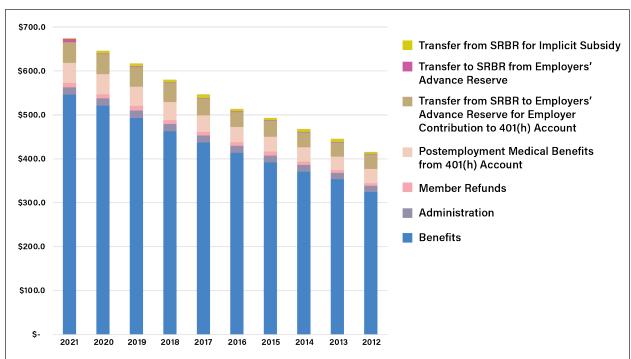
(Dollars in Millions)

Year Ended December 31	Benefits	Administration	Member Refunds	Postemployment Medical Benefits from 401(h) Account	Transfer from SRBR to Employers' Advance Reserve for Employer Contribution to 401(h) Account	Transfer to SRBR from Employers' Advance Reserve <sup>1</sup>	Transfer from SRBR for Implicit Subsidy	Total Deductions
2021	\$ 546.6	\$ 16.6	\$ 9.7	\$ 45.9	\$ 46.8	\$ 1.5	\$ 7.5	\$ 674.6
2020	521.6	16.2	9.2	46.0	45.5	1.4	6.4	646.3
2019	493.4	16.6	10.7	43.6	44.9	1.4	6.9	617.5
2018	463.2	16.5	8.7	40.9	43.8	1.2	5.8	580.1
2017	437.4	15.8	7.9	37.9	38.3	1.2	8.8	547.3
2016	413.8	15.8	8.5	34.9	33.8	1.2	6.0	514.0
2015	392.3	15.4	9.0	33.7	36.5	1.2	5.3	493.4
2014	371.2	15.0	7.5	32.6	34.0	1.1	7.0	468.4
2013	353.6	14.7	6.3	30.6	32.2	1.1	7.4	445.9
2012	324.5	14.1	5.9	32.7	33.4	1.0	4.4	416.0

<sup>1</sup> Effective July 1, 2011, ACERA adopted Section 31618.5 of the 1937 Act. In compliance with this law, employers allocate a portion of their contribution to the 401(h) account for estimated administrative cost of these benefits, in addition to contributions for the Postemployment Medical Benefits.

#### **Deductions from Fiduciary Net Position by Type**

(Dollars in Millions)



## **Changes in Pension Plan Net Position Last Ten Fiscal Years**

For the Years Ended December 31 (Dollars in Millions)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
ADDITIONS										
Member Contributions	\$ 111.1	\$ 106.1	\$ 103.1	\$ 94.7	\$ 89.3	\$ 85.8	\$ 82.9	\$ 79.7	\$ 76.2	\$ 78.6
<b>Employer Contributions</b>	1,069.82	264.3	253.6	225.9	208.8	207.9	188.1	179.3	159.0	146.2
Total Contributions	1,180.9	370.4	356.7	320.6	298.1	293.7	271.0	259.0	235.2	224.8
Investment and Miscellaneous Income (Net of Expenses)	1,602.2	1,017.6	1,359.4	(354.6)	1,309.1	470.5	(4.5)	281.0	1,116.0	712.8
Transfer from SRBR for Employers Contributions to 401(h) Account	46.8	45.5	44.9	43.8	38.3	33.8	36.5	34.0	32.2	33.4
Transfer from SRBR for Employers Implicit Subsidy	7.5	6.4	6.9	5.8	8.8	6.0	5.3	7.0	7.4	4.4
Earnings Allocated to Postemployment Medical Benefits Reserve	(242.6)	(56.8)	(55.2)	(72.8)	(64.5)	(58.8)	(102.8)	(179.4)	(109.8)	(8.4)
Earnings Allocated to Non-OPEB Reserve	(11.4)	(2.6)	(2.5)	(3.2)	(2.7)	(2.5)	(4.4)	(7.8)	(4.9)	(1.0)
Total Additions	2,583.4	1,380.5	1,710.2	(60.4)	1,587.1	742.7	201.1	393.8	1,276.1	966.0
DEDUCTIONS										
Benefit Payments	545.4	520.3	492.0	461.9	436.0	412.3	390.5	369.1	351.4	320.8
Refunds	9.7	9.2	10.7	8.7	7.9	8.5	9.0	7.5	6.3	5.9
Administration Expenses	15.1	14.8	15.2	15.3	14.6	14.6	14.2	13.9	13.6	13.1
Transfer to SRBR from Employers' Advance Reserve <sup>1</sup>	1.5	1.4	1.4	1.2	1.2	1.2	1.2	1.1	1.1	1.0
Total Deductions	571.7	545.7	519.3	487.1	459.7	436.6	414.9	391.6	372.4	340.8
Changes in Pension Plan Net Position	\$2,011.7	\$ 834.8	\$1,190.9	\$ (547.5)	\$ 1,127.4	\$ 306.1	\$ (213.8)	\$ 2.2	\$903.7	\$ 625.2

<sup>1</sup> Effective July 1, 2011, ACERA adopted Section 31618.5 of the 1937 Act. In compliance with this law, employers allocate a portion of their contribution to the 401(h) account for estimated administrative cost of these benefits, in addition to contributions for the Postemployment Medical Benefits.

<sup>2</sup> Includes voluntary advance UAAL contributions of \$800.0 million for County Safety and \$12.6 million for LARPD General to reduce their respective UAAL and associated contribution rates.

### **Changes in Postemployment Medical Benefits Net Position Last Ten Fiscal Years**

For the Years Ended December 31 (Dollars in Millions)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
ADDITIONS										
Employer Contributions	\$ 46.8	\$ 45.5	\$ 44.9	\$ 43.8	\$ 38.3	\$ 33.8	\$ 36.5	\$ 34.0	\$ 32.2	\$ 33.4
Earnings Allocated to Postemployment Medical Benefits	242.6	56.8	55.2	72.8	64.5	58.8	102.8	179.4	109.8	8.4
Transfer from Employers' Advance Reserve to SRBR <sup>1</sup>	1.5	1.4	1.4	1.2	1.2	1.2	1.2	1.1	1.1	1.0
Transfer from SRBR Non-OPEB Reserve	-	-	-	-	-	-	-	-	34.1	-
Total Additions	290.9	103.7	101.5	117.8	104.0	93.8	140.5	214.5	177.2	42.8
DEDUCTIONS										
Administrative Expenses <sup>1</sup>	1.5	1.4	1.4	1.2	1.2	1.2	1.2	1.1	1.1	1.0
Postemployment Medical Benefits Payments <sup>2</sup>	45.9	46.0	43.6	40.9	37.9	34.9	33.7	32.6	30.6	32.7
Transfer to Employers' Advance Reserve from SRBR for Employer Contributions to 401(h) Account	46.8	45.5	44.9	43.8	38.3	33.8	36.5	34.0	32.2	33.4
Transfer to Employers' Advance Reserve for Implicit Subsidy	7.5	6.4	6.9	5.8	8.8	6.0	5.3	7.0	7.4	4.4
Total Deductions	101.7	99.3	96.8	91.7	86.2	75.9	76.7	74.7	71.3	71.5
Changes in Postemployment Medical Benefits Net Position	\$ 189.2	\$ 4.4	\$ 4.7	\$ 26.1	\$ 17.8	\$ 17.9	\$ 63.8	\$ 139.8	\$105.9	\$ (28.7)

<sup>1</sup> Effective July 1, 2011, ACERA adopted Section 31618.5 of the 1937 Act. In compliance with this law, employers allocate a portion of their contribution to the 401(h) account for estimated administrative cost of these benefits, in addition to contributions for the Postemployment Medical Benefits.

## **Changes in Non-OPEB Net Position Last Ten Fiscal Years**

For the Years Ended December 31 (Dollars in Millions)

	2021	20	020	2	2019	2	2018	:	2017	2	2016	2	2015	2	2014	2	013	20	12
ADDITIONS																			
Earnings Allocated to Non-OPEB	\$ 11.4	\$	2.6	\$	2.5	\$	3.2	\$	2.7	\$	2.5	\$	4.4	\$	7.8	\$ 4	4.9	\$ 1.	.0
Dispersal of the Death Benefit-Burial Reserve	-		-		-		-		-		-		-		-	(6	6.1)		-
Transfer to SRBR OPEB Reserve	-		-		-		-		-		-		-		-	(34	4.1)		-
Total Additions	11.4		2.6		2.5		3.2		2.7		2.5		4.4		7.8	(35	5.3)	1	.0
DEDUCTIONS																			
Non-OPEB Payments	1.2		1.3		1.4		1.3		1.4		1.5		1.8		2.1	2	2.2	3	.7
Total Deductions	1.2		1.3		1.4		1.3		1.4		1.5		1.8		2.1	2	2.2	3	.7
Changes in Non-OPEB Net Position	\$ 10.2	\$	1.3	\$	1.1	\$	1.9	\$	1.3	\$	1.0	\$	2.6	\$	5.7	\$(3	7.5)	\$ (2	.7)

<sup>2</sup> Postemployment Medical Benefits are paid from the 401(h) account.

# Benefit and Refund Deductions Combined from Pension Plan, Postemployment Medical Benefits<sup>1</sup>, and Non-OPEB Net Position by Type Last Ten Fiscal Years

For the Years Ended December 31 (Dollars in Thousands)

		2021		2020		2019		2018		2017		2016		2015		2014		2013		2012
Type of Benefit																				
Age and Service Bene	fits:																			
Retirees	\$ 5	502,012	\$ 4	482,905	\$ 4	456,754	\$4	29,651	\$ 4	406,234	\$ 3	383,144	\$3	62,618	\$3	44,463	\$3	29,273	\$3	02,105
Survivors		30,587		27,232		26,448		24,699		22,962		21,226		21,878		20,070		17,357		18,555
Death in Service Benefits:																				
Survivors		4,394		3,140		3,052		3,050		2,967		2,809		2,797		2,791		2,786		2,714
Disability Benefits:																				
Retirees - Duty		46,297		45,597		42,219		38,996		35,691		33,964		31,543		29,948		28,678		27,914
Retirees - Non-duty		4,815		4,409		4,775		4,199		4,115		4,264		4,165		3,944		3,728		3,847
Supplemental Disability		53		78		78		53		72		220		121		19		70		105
Survivors		4,384		4,239		3,696		3,465		3,258		3,052		2,871		2,592		2,296		2,000
Total Benefits	\$5	92,542	\$5	67,600	\$5	537,022	\$5	04,113	\$4	75,299	\$4	148,679	\$4	25,993	\$4	03,827	\$3	84,188	\$3	57,240
Type of Refund																				
Death	\$	2,948	\$	2,492	\$	1,940	\$	2,154	\$	1,822	\$	1,501	\$	1,542	\$	313	\$	1,825	\$	529
Miscellaneous		93		37		135		21		56		295		14		25		130		9
Separation		6,603		6,655		8,650		6,534		6,015		6,675		7,435		7,115		4,364		5,355
Total Refunds	\$	9,644	\$	9,184	\$	10,725	\$	8,709	\$	7,893	\$	8,471	\$	8,991	\$	7,453	\$	6,319	\$	5,893

<sup>1</sup> Postemployment Medical Benefits are paid from the 401(h) account.

## **Benefit and Refund Deductions from Pension Plan Net Position by Type Last Ten Fiscal Years**

For the Years Ended December 31 (Dollars in Thousands)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Type of Benefit										
Age and Service Benefits	3:									
Retirees	\$ 460,979	\$ 441,185	\$ 417,295	\$392,589	\$371,716	\$351,440	\$331,998	\$ 314,702	\$301,372	\$271,692
Survivors	29,909	26,492	25,707	23,974	22,191	20,406	20,937	19,041	16,370	17,177
Death in Service Benefits	s:									
Survivors	4,351	3,096	3,000	2,993	2,908	2,744	2,730	2,715	2,698	2,611
Disability Benefits:										
Retirees - Duty	41,602	41,363	38,169	35,250	32,296	30,667	28,302	26,727	25,461	24,061
Retirees - Non-duty	4,212	3,848	4,197	3,654	3,606	3,753	3,638	3,424	3,218	3,266
Supplemental Disability	53	78	78	52	72	220	121	19	69	104
Survivors	4,330	4,170	3,616	3,391	3,188	2,984	2,811	2,536	2,234	1,933
Total Benefits	\$545,436	\$520,232	\$492,062	\$461,903	\$435,977	\$412,214	\$390,537	\$369,164	\$351,422	\$320,844
Type of Refund										
Death	\$ 2,948	\$ 2,492	\$ 1,940	\$ 2,154	\$ 1,822	\$ 1,501	\$ 1,542	\$ 313	\$ 1,825	\$ 529
Miscellaneous	93	37	135	21	56	295	14	25	130	9
Separation	6,603	6,655	8,650	6,534	6,015	6,675	7,435	7,115	4,364	5,355
Total Refunds	\$ 9,644	\$ 9,184	\$ 10,725	\$ 8,709	\$ 7,893	\$ 8,471	\$ 8,991	\$ 7,453	\$ 6,319	\$ 5,893

### Benefit and Refund Deductions from Postemployment Medical Benefits Net Position by Type<sup>1</sup> Last Ten Fiscal Years

For the Years Ended December 31 (Dollars in Thousands)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Type of Benefit										
Age and Service Benefits:										
Retirees	\$ 40,811	\$ 41,440	\$ 39,127	\$36,720	\$ 34,116	\$31,239	\$30,050	\$29,030	\$27,051	\$28,482
Survivors	-	-	-	-	-	-	-	-	-	-
Disability Benefits:										
Retirees - Duty	4,526	4,044	3,890	3,643	3,310	3,209	3,152	3,094	3,068	3,693
Retirees - Non-duty	580	537	545	515	478	479	484	466	449	516
Supplemental Disability	-	-	-	1	-	-	-	-	1	1
Survivors	-	-	-	-	-	-	-	-	-	-
Total Benefits	\$45,917	\$46,021	\$43,562	\$40,879	\$37,904	\$34,927	\$33,686	\$32,590	\$30,569	\$32,692

<sup>1</sup> Postemployment Medical Benefits are paid from the 401(h) account.

## **Benefit and Refund Deductions from Non-OPEB Net Position by Type Last Ten Fiscal Years**

For the Years Ended December 31 (Dollars in Thousands)

	2	2021	2	.020	2019	-	2018	2017	2016	2015	2014	2013	2012
Type of Benefit													
Age and Service Benefits:													
Retirees	\$	222	\$	280	\$ 332	\$	342	\$ 402	\$ 465	\$ 570	\$ 731	\$ 850	\$ 1,931
Survivors		678		740	741		725	771	820	941	1,029	987	1,378
Death in Service Benefits:													
Survivors		43		44	52		57	59	65	67	76	88	103
Disability Benefits:													
Retirees - Duty		169		190	160		103	85	88	89	127	149	160
Retirees - Non-duty		23		24	33		30	31	32	43	54	61	65
Supplemental Disability		-		-	-		-	-	-	-	-	-	-
Survivors		54		69	80		74	70	68	60	56	62	67
Total Benefits	\$	1,189	\$	1,347	\$ 1,398	\$	1,331	\$ 1,418	\$ 1,538	\$ 1,770	\$ 2,073	\$ 2,197	\$ 3,704

# Benefit Expenses by Type (Actuary's Exhibit VIII)

For the Years Ended December 31<sup>1</sup> (Dollars in Thousands)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Service Retirement Payrol	I									
Basic	\$ 352,518	\$ 337,357	\$ 321,874	\$ 304,103	\$ 290,499	\$ 275,935	\$ 263,509	\$ 253,426	\$ 240,582	\$ 220,298
COLA	110,264	103,891	96,957	89,585	82,757	75,702	69,398	64,455	59,502	55,450
Total	462,782	441,248	418,831	393,688	373,256	351,637	332,907	317,881	300,084	275,748
Disability Retiree Payroll										
Basic	34,979	33,707	31,974	30,196	27,674	26,572	24,793	23,583	22,187	21,396
COLA	11,334	10,669	9,929	9,335	8,569	8,003	7,385	6,987	6,424	6,054
Total	46,313	44,376	41,903	39,531	36,243	34,575	32,178	30,570	28,611	27,450
Beneficiaries and Survivo	'S									
Basic	24,986	23,116	21,904	20,697	19,179	18,643	17,495	16,675	15,550	14,559
COLA	17,017	15,357	14,491	13,710	12,627	11,844	10,975	10,242	9,602	9,122
Total	42,003	38,473	36,395	34,407	31,806	30,487	28,470	26,917	25,152	23,681
Total	\$ 551,098	\$ 524,097	\$ 497,129	\$ 467,626	\$ 441,305	\$ 416,699	\$ 393,555	\$ 375,368	\$353,847	\$326,879

<sup>1</sup> As permitted by the Actuarial Standard of Practice No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

### Retired Members by Type of Benefit and Option Selected Summary of Monthly Allowances Being Paid for the Month of December 31, 2021<sup>1</sup> (Actuary's Exhibit IX)

			Mon	thly Allowance	
	Number	Basic		Cost of Living	Total
GENERAL MEMBERS					
Service Retirement					
Unmodified	6,022	\$ 19,718,788	\$	6,079,174	\$ 25,797,962
Option 1	500	1,387,618		300,343	1,687,961
Option 2	438	1,122,620		293,413	1,416,033
Option 3	23	62,408		19,954	82,362
Option 4	31	85,067		16,804	101,871
Total	7,014	22,376,501		6,709,688	29,086,189
Disability					
Unmodified	583	1,290,171		497,323	1,787,494
Option 1	26	50,613		13,594	64,207
Option 2	4	8,270		1,015	9,285
Option 3	2	4,699		1,645	6,344
Option 4	1	2,862		305	3,167
Total	616	1,356,615		513,882	1,870,497
Beneficiaries	1,010	1,422,179		997,827	2,420,006
Total General	8,640	\$ 25,155,295	\$	8,221,397	\$ 33,376,692
			Mon	thly Allowance	
	Number	Basic		Cost of Living	Total
SAFETY MEMBERS					
Service Retirement					
Unmodified	1,087	\$ 6,255,397	\$	2,304,034	\$ 8,559,431
Option 1	47	232,803		44,283	277,086
Option 2	110	466,396		121,319	587,715
Option 3	4	31,934		7,788	39,722
Option 4	2	13,440		1,547	14,987
Total	1,250	6,999,970		2,478,971	9,478,941
Disability					
Unmodified	351	1,532,631		419,599	1,952,230
Option 1	6	19,093		5,392	24,485
Option 2	2	3,371		810	4,181
Option 3	2	3,235		4,801	8,036
Option 4	0	-		-	-
Total	361	1,558,330		430,602	1,988,932
Beneficiaries	285	660,029		420,229	1,080,258
Total Safety	1,896	\$ 9,218,329	\$	3,329,802	\$ 12,548,131
Total General and Safety	10,536	\$ 34,373,624	\$	11,551,199	\$ 45,924,823

<sup>1</sup> As permitted by the Actuarial Standard of Practice No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

Note: Results may not add due to rounding.

### **Retired Members by Type of Benefit - Pension Plan**

As of December 31, 2021

					Туре	of Bene	fit				0pti	on Selec	ted	
Amou of Monthly		Number of Retired Members	Duty Disability Retirement	Non-Duty Disability Retirement	DRO Lifetime Annuity	Service Retirement	Survivorship	Continuance	Supplemental Disability	Unmodified—60% Contingent Joint & Survivor	Option 1—Single Life	Option 2–100% Contingent Joint & Survivor	Option 3—50% Contingent Joint & Survivor	Option 4—33% Contingent Joint & Survivor
\$ 1 to	\$1,000	1,177	10	14	78	829	29	215	2	980	80	108	4	5
1,001 to	2,000	1,918	47	81	53	1,446	51	240	-	1,645	130	130	4	9
2,001 to	3,000	1,784	268	46	31	1,275	19	145	-	1,567	121	83	7	6
3,001 to	4,000	1,349	156	16	18	1,023	12	123	1	1,202	79	58	5	5
4,001 to	5,000	965	116	4	7	753	5	80	-	865	56	38	3	3
5,001 to	6,000	732	102	2	5	581	2	40	-	658	38	32	1	3
6,001 to	7,000	631	31	1	4	554	4	37	-	554	51	24	-	2
7,001 to	8,000	485	18	1	1	442	1	22	-	437	18	28	-	2
8,001 to	9,000	369	20	-	2	325	-	22	-	344	12	12	-	1
9,001 to	10,000	300	10	-	-	278	2	10	-	284	7	8	1	-
Over	\$10,000	797	35	-	-	738	1	23	-	734	20	38	3	2
	Total	10,507	813	165	199	8,244	126	957	3	9,270	612	559	28	38

### **Retired Members by Type of Benefit - Postemployment Medical Benefits**

As of December 31, 2021

	Type of Benefit										Option Selected					
	mount thly Be		Number of Retired Members	Duty Disability Retirement	Non-Duty Disability Retirement	DRO Lifetime Annuity	Service Retirement	Survivorship	Continuance	Supplemental Disability	Unmodified - 60% Contingent Joint & Survivor	Option 1 - Single Life	Option 2 - 100% Contingent Joint & Survivor	Option 3 - 50% Contingent Joint & Survivor	Option 4 - 33% Contingent Joint & Survivor	
\$ 1	to S	\$ 300	2,981	329	78	-	2,574	-	-	-	2,610	153	197	12	9	
301	to	600	4,216	257	69	-	3,890	-	-	-	3,759	269	158	9	21	
601	to	900	992	225	5	-	762	-	-	-	873	76	36	3	3	
		Total	8,189	811	152	-	7,226	-	-	-	7,242	498	391	24	33	

### **Retired Members by Type of Benefit - Non-OPEB**

As of December 31, 2021

					Option Selected										
Amount of Monthly Benefit			Number of Retired Members	Duty Disability Retirement	Non-Duty Disability Retirement	DRO Lifetime Annuity	Service Retirement	Survivorship	Continuance	Supplemental Disability	Unmodified - 60% Contingent Joint & Survivor	Option 1 - Single Life	Option 2 - 100% Contingent Joint & Survivor	Option 3 - 50% Contingent Joint & Survivor	Option 4 - 33% Contingent Joint & Survivor
\$ 1	to	\$ 300	396	108	20	2	156	15	95	-	376	12	8	-	-
301	to	600	43	2	1	-	13	1	26	-	42	1	-	-	-
601	to	900	13	1	-	-	2	1	9	-	13	-	-	-	-
901	to	1,200	13	3	-	-	1	-	9	-	13	-	-	-	-
1,201	to	1,500	2	-	-	-	-	1	1	-	2	-	-	-	-
1,501	to	1,800		-	-		-	-	-	-	-	-	-	-	
	Total 467 114 21					2	172	18	140	-	446	13	8	-	-

### Average Pension Benefit Payments (Actuary's Exhibit VI) Last Ten Fiscal Years

Dating on Effective Date of				Years o	f Se	rvice				Incomplete
Retirement Effective Dates <sup>1</sup>		0-4	5-9	10-14		15-19	20-24	25-29	30+	Data
Period 1/1/12-12/31/12										
Average Monthly Pension Benefit	\$	1,133	\$ 1,343	\$ 1,791	\$	2,852	\$ 3,956	\$ 5,560	\$ 6,840	N/A
Average Final Average Salary	\$	6,971	\$ 6,728	\$ 6,445	\$	7,147	\$ 7,722	\$ 8,461	\$ 8,302	N/A
Number of Retired Members Added		19	39	91		45	99	79	80	59
Period 1/1/13-12/31/13										
Average Monthly Pension Benefit	\$	1,214	\$ 1,133	\$ 1,755	\$	2,412	\$ 3,933	\$ 5,029	\$ 6,764	N/A
Average Final Average Salary	\$	9,387	\$ 5,454	\$ 6,766	\$	6,470	\$ 7,592	\$ 8,074	\$ 8,211	N/A
Number of Retired Members Added		20	48	113		53	150	88	103	50
Period 1/1/14-12/31/14										
Average Monthly Pension Benefit	\$	851	\$ 1,230	\$ 1,874	\$	2,904	\$ 3,481	\$ 5,438	\$ 6,204	N/A
Average Final Average Salary	\$	9,411	\$ 6,884	\$ 6,929	\$	7,397	\$ 7,290	\$ 8,700	\$ 8,095	N/A
Number of Retired Members Added		21	36	102		59	85	89	62	44
Period 1/1/15-12/31/15										
Average Monthly Pension Benefit	\$	1,004	\$ 1,642	\$ 1,912	\$	2,722	\$ 3,682	\$ 5,164	\$ 6,238	N/A
Average Final Average Salary	\$	9,461	\$ 7,007	\$ 6,933	\$	7,198	\$ 7,752	\$ 8,271	\$ 8,205	N/A
Number of Retired Members Added		24	45	92		62	76	63	68	39
Period 1/1/16-12/31/16										
Average Monthly Pension Benefit	\$	998	\$ 1,820	\$ 1,742	\$	2,737	\$ 3,456	\$ 5,217	\$ 6,164	N/A
Average Final Average Salary	\$	13,095	\$ 10,334	\$10,108	\$	7,775	\$ 7,960	\$ 9,002	\$ 8,324	N/A
Number of Retired Members Added		22	54	89		76	82	81	75	44
Period 1/1/17-12/31/17										
Average Monthly Pension Benefit	\$	597	\$ 1,749	\$ 2,051	\$	2,527	\$ 3,896	\$ 4,624	\$ 7,324	N/A
Average Final Average Salary	\$	8,571	\$ 7,388	\$ 7,629	\$	7,037	\$ 7,679	\$ 7,751	\$ 9,185	N/A
Number of Retired Members Added		30	50	87		76	83	82	69	35
Period 1/1/18-12/31/18										
Average Monthly Pension Benefit	\$	983	\$ 1,565	\$ 1,988	\$	2,985	\$ 4,179	\$ 4,590	\$ 6,873	N/A
Average Final Average Salary	\$	8,091	\$ 7,099	\$ 7,238	\$	7,636	\$ 8,163	\$ 7,878	\$ 9,204	N/A
Number of Retired Members Added		20	64	101		97	87	92	87	35
Period 1/1/19-12/31/19										
Average Monthly Pension Benefit	\$	846	\$ 1,459	\$ 2,315	\$	3,140	\$ 4,329	\$ 5,528	\$ 7,080	N/A
Average Final Average Salary	\$	10,462	\$ 8,150	\$ 7,943	\$	8,143	\$ 8,278	\$ 9,036	\$ 9,143	N/A
Number of Retired Members Added		43	61	89		88	95	93	98	23
Period 1/1/20-12/31/20										
Average Monthly Pension Benefit	\$	1,170	\$ 1,782	\$ 2,439	\$	3,396	\$ 4,639	\$ 5,139	\$ 7,717	N/A
Average Final Average Salary	\$	9,793	\$ 8,479	\$ 9,045	\$	8,413	\$ 9,378	\$ 8,605	\$ 9,925	N/A
Number of Retired Members Added		21	60	80		73	102	65	 107	32
Period 1/1/21-12/31/21										
Average Monthly Pension Benefit		886	\$ 1,508	\$ 2,723	\$	3,095	\$ 4,750	\$ 6,506	\$ 7,300	N/A
Average Final Average Salary		9,948	\$ 8,952	\$ 9,165	\$	7,774	\$ 9,576	\$10,321	\$ 9,661	N/A
Number of Retired Members Added		35	65	77		78	113	63	101	48

<sup>1</sup> As permitted by the Actuarial Standard of Practice No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

# Average Monthly Other Postemployment Benefits (OPEB) (Actuary's SRBR Exhibit IV)

**Last Ten Fiscal Years** 

Includes Monthly Medical Allowance, Dental, Vision, and Medicare Part B

Retirement Effective Dates <sup>1</sup>					Υ	ears o	f Ser	vice						
netirement Enective Dates.	(	0-4	!	5-9	1	0-14	1	5-19	2	0-24	25-29		30 & Over	
Period 1/1/12-12/31/12														
Average OPEB	\$	47	\$	47	\$	244	\$	360	\$	466	\$	485	\$	510
Number of Retired Members Added		16		35		81		40		94		75		85
Period 1/1/13-12/31/13														
Average OPEB	\$	46	\$	46	\$	221	\$	349	\$	463	\$	491	\$	489
Number of Retired Members Added		15		39		100		43		137		88		115
Period 1/1/14-12/31/14														
Average OPEB	\$	$0^2$	\$	$0^2$	\$	207	\$	298	\$	498	\$	471	\$	484
Number of Retired Members Added		18		31		95		54		78		77		68
Period 1/1/15-12/31/15														
Average OPEB	\$	0	\$	0	\$	273	\$	326	\$	461	\$	483	\$	538
Number of Retired Members Added		23		34		79		53		67		58		74
Period 1/1/16-12/31/16														
Average OPEB	\$	0	\$	0	\$	205	\$	337	\$	504	\$	502	\$	567
Number of Retired Members Added		21		48		76		69		63		74		75
Period 1/1/17-12/31/17														
Average OPEB	\$	0	\$	0	\$	227	\$	398	\$	509	\$	528	\$	522
Number of Retired Members Added		26		40		76		72		75		78		76
Period 1/1/18-12/31/18														
Average OPEB	\$	0	\$	0	\$	207	\$	389	\$	483	\$	527	\$	565
Number of Retired Members Added		16		52		87		85		75		83		99
Period 1/1/19-12/31/19														
Average OPEB	\$	0	\$	0	\$	195	\$	373	\$	498	\$	544	\$	541
Number of Retired Members Added		37		55		71		81		84		86		102
Period 1/1/20-12/31/20														
Average OPEB	\$	0	\$	0	\$	199	\$	380	\$	545	\$	574	\$	542
Number of Retired Members Added		18		52		67		62		88		59		113
Period 1/1/21-12/31/21														
Average OPEB	\$	0	\$	6	\$	203	\$	341	\$	469	\$	547	\$	584
Number of Retired Members Added		30		55		65		63		97		53		103

<sup>1</sup> As permitted by the Actuarial Standard of Practice Statement No. 6 (Measuring Retiree Group Benefit Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

Note: The "Average Final Average Salary" is not provided since these benefits are not dependent on salary.

<sup>2</sup> Dental and vision subsidies ended in 2014 for most retired members with less than 10 years of service.

# Participating Employers and Active Members (Actuary's Exhibit VII)

As of November 301

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
County of Alameda										
General Members	6,655	6,680	6,707	6,708	6,681	6,606	6,601	6,584	6,448	6,334
Safety Members	1,423	1,362	1,376	1,389	1,436	1,438	1,437	1,408	1,392	1,408
Total	8,078	8,042	8,083	8,097	8,117	8,044	8,038	7,992	7,840	7,742
Other Participating Employers (General M	/lembers)									
Alameda Health System <sup>2</sup>	2,486	2,451	2,409	2,430	2,431	2,246	2,205	2,231	2,203	2,187
Alameda County Office of Education <sup>3</sup>	-	-	-	-	-	1	1	1	1	1
First 5 Alameda County	69	70	67	62	60	55	52	50	60	62
Housing Authority of the County of Alameda	60	60	59	61	57	59	62	61	63	66
Livermore Area Recreation & Park District	41	43	51	58	56	62	65	63	62	63
The Superior Court of California for the County of Alameda	592	656	667	641	602	644	648	627	648	679
Total	3,248	3,280	3,253	3,252	3,206	3,067	3,033	3,033	3,037	3,058
Total Active Membership										
General Members	9,903	9,960	9,960	9,960	9,887	9,673	9,634	9,617	9,485	9,392
Safety Members	1,423	1,362	1,376	1,389	1,436	1,438	1,437	1,408	1,392	1,408
Total	11,326	11,322	11,336	11,349	11,323	11,111	11,071	11,025	10,877	10,800

<sup>1</sup> As permitted by the Actuarial Standard of Practice No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

#### **Total Active Membership**



<sup>2</sup> Formerly named Alameda County Medical Center.

<sup>3</sup> Starting with the December 31, 2017 valuation, there were no active members from the Alameda County Office of Education; however, there were still retired members from that participating agency as of that date.

# Principal Participating Employers for Pension Plan, Postemployment Medical Benefits and Non-OPEB - Current Year and Nine Years Ago

As of December 31

		2021			2012	
Participating Employers	Covered Employees	Rank	Percentage of Total System	Covered Employees	Rank	Percentage of Total System
County of Alameda	8,044	1	71.3 %	7,607	1	71.9 %
Alameda Health System	2,477	2	21.9	2,138	2	20.2
The Superior Court of California for the County of Alameda	596	3	5.3	651	3	6.2
First 5 Alameda County	69	4	0.6	61	6	0.6
Housing Authority of the County of Alameda	60	5	0.5	64	4	0.6
Livermore Area Recreation & Park District	41	6	0.4	62	5	0.6
Alameda County Office of Education	-	-	-	1	7	-
Total	11,287		100 %	10,584		100 %

## **Employee Contribution Rates (Percent of Payroll) Last Ten Years**

Fiscal Year Beginning July 1 - Effective month of September

	County and Other Participating Employers													
		Genera	l Member											
Year	Tier 1	Tier 2	Tier 3 <sup>1</sup>	Tier 4	Tier 1	Tier 2	Tier 2C	Tier 2D <sup>2</sup>	Tier 4	Aggregate				
2012/2013	9.13	7.04	12.48	8.25	11.99	14.04	11.91	16.72	13.75	8.33				
2013/2014	9.02	7.32	12.78	8.25	11.53	14.77	12.50	16.43	13.75	8.60				
2014/2015	8.97	7.28	12.69	8.12	12.24	14.72	12.57	16.39	16.77	8.58				
2015/2016	9.02	7.41	12.89	8.09	12.59	15.08	12.76	16.73	15.25	8.75				
2016/2017	9.23	7.36	13.15	8.06	10.71	15.04	12.67	16.48	14.65	8.77				
2017/2018	9.19	7.36	13.15	8.10	12.22	15.04	12.53	16.32	14.20	8.80				
2018/2019	9.59	7.81	13.56	8.76	11.57	15.84	13.52	16.42	15.75	9.37				
2019/2020	9.54	7.75	13.99	8.80	8.55	15.85	13.38	16.15	15.58	9.34				
2020/2021	9.43	7.70	14.41	8.85	9.96	15.81	13.48	16.09	15.42	9.34				
2021/2022	9.86	8.22	15.00	9.21	3.00	16.95	14.65	17.17	16.93	9.94				

<sup>1</sup> Tier 3 rate only applies to LARPD effective from October 1, 2008.

<sup>2</sup> Rate includes the 5% cost-sharing contribution (with less than 5 years of vesting service) and 3% (with 5 or more years of vesting service).

# Employer Contribution Rates (Percent of Payroll) (Actuary's Exhibit X)

**Last Ten Years** 

Fiscal Year Beginning July 1 - Effective month of September

	County													
	Ge	eneral Memb	er			Safety Meml	oer							
Year	Tier 1	Tier 2	Tier 4 <sup>1</sup>	Tier 1	Tier 2	Tier 2C <sup>2</sup>	Tier 2D <sup>2</sup>	Tier 4 <sup>1</sup>	Aggregate <sup>3</sup>					
2012/2013	17.76	16.84	16.18	56.09	43.58	44.45	42.02	41.89	23.16 <sup>4</sup>					
2013/2014	19.86	19.19	17.77	62.25	48.91	51.05	46.61	47.27	26.04					
2014/2015	19.58	18.66	17.45	66.88	49.57	52.29	47.01	50.68	25.65					
2015/2016	20.86	20.11	19.22	71.82	54.00	55.81	51.41	52.72	27.67					
2016/2017	20.22	19.39	18.54	70.87	52.73	54.05	50.10	50.89	26.96					
2017/2018	20.10	19.37	18.63	68.31	53.25	54.64	51.11	50.90	27.09					
2018/2019	22.30	21.57	20.90	76.41	61.19	62.54	59.64	57.92	30.57					
2019/2020	22.31	21.40	20.83	80.60	62.34	63.63	61.60	59.20	30.46					
2020/2021	22.90	21.92	21.43	83.07	63.66	64.94	63.31	60.49	30.98					
2021/20225	25.54	24.05	23.79	88.95	69.15	73.87	69.83	66.52	33.86					

	AHS	5, Superior Co and First 5	ourt	Other Participating Employers	Housing Authority	Housing Authority / Alameda County Office of Education <sup>6</sup>		LARPD <sup>7</sup>		
	Ge	eneral Memb	er		General Me	mber	General Member			
Year	Tier 1	Tier 2	Tier 4 <sup>1</sup>	Tier 1	Tier 2	Tier 4 <sup>1</sup>	Tier 1	Tier 3	Tier 4 <sup>1</sup>	
2012/2013	18.07	17.15	16.49	23.11	22.19	21.53	-	29.15	23.08	
2013/2014	20.27	19.60	18.18	25.38	24.71	23.29	-	30.94	24.06	
2014/2015	20.08	19.16	17.95	25.32	24.40	23.19	-	30.37	23.69	
2015/2016	21.42	20.67	19.78	26.69	25.94	25.05	-	29.32	22.87	
2016/2017	20.84	20.01	19.16	26.22	25.39	24.54	-	26.17	19.29	
2017/2018	20.81	20.08	19.34	26.21	25.48	24.74	-	26.39	19.76	
2018/2019	23.06	22.33	21.66	28.32	27.59	26.92	-	29.77	23.12	
2019/2020	23.13	22.22	21.65	28.34	27.43	26.86	33.62	38.41	32.14	
2020/2021	23.77	22.79	22.30	28.97	27.99	27.50	38.07	43.82	36.60	
2021/20225	26.48	24.99	24.73	31.72	30.23	29.97	42.96	48.02	41.21	

<sup>1</sup> Resulting from CalPEPRA legislation. Tier 4 became effective January 1, 2013.

<sup>5</sup> Employer rates for County Safety and LARPD General groups were adjusted effective FY 2021/2022 to reflect the voluntary UAAL contributions made by the County and LARPD, respectively, in June 2021. The adjusted employer rates are as follows:

		County - Safety		LARPD - General	l		
Tier 1	Tier 2	Tier 2C	Tier 2D	Tier 4	Tier 1	Tier 3	Tier 4
46.10%	26.30%	31.02%	26.98%	23.67%	14.88%	19.94%	13.13%

<sup>6</sup> Rate applied to Alameda County Office of Education (ACOE) before the December 31, 2018 valuation. Effective with the December 31, 2018 valuation, ACOE's contribution is expressed as a level dollar amount based on the declining employer payroll policy.

<sup>2</sup> New Sheriff's Department employees (excluding Probation Officers) hired on or after October 17, 2010.

<sup>3</sup> The aggregate rate is based on payroll as of the prior December 31 date.

<sup>4</sup> Aggregate rate is calculated based on December 31, 2011 valuation projected payroll. It is determined prior to the establishment of Tier 4.

<sup>7</sup> Tier 1 rate combined with Other Participating Employers before the December 31, 2018 valuation.







# Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Board of Retirement Alameda County Employees' Retirement Association Oakland, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Alameda County Employees' Retirement Association (ACERA), as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise ACERA's basic financial statements, and have issued our report thereon dated June 27, 2022.

#### Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered ACERA's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of ACERA's internal control. Accordingly, we do not express an opinion on the effectiveness of ACERA's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



#### Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether ACERA's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, and contracts, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communications is not suitable for any other purpose.

Will cains, Adley & Company CA, LLP Oakland, California

June 27, 2022