

# Comprehensive Annual Financial Report

For the Year Ended  
December 31, 2018

## Natural Variation





# *A Comprehensive Annual Financial Report*

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*for the Year Ended:* **DECEMBER 31, 2018**

*Issued By:*

**David Nelsen** CHIEF EXECUTIVE OFFICER  
**Margo Allen** FISCAL SERVICES OFFICER



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475 14TH STREET, SUITE 1000, OAKLAND, CA 94612

A Pension Trust Fund of the County of Alameda  
*(State of California)*

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# INTRODUCTION



# Letter of Transmittal

Dear Board of Retirement Members:

I am pleased to submit this *Comprehensive Annual Financial Report (CAFR) of the Alameda County Employees' Retirement Association for the Year Ended December 31, 2018*.

This report presents the financial condition of the Pension Plan, the Other Postemployment Medical Benefits (OPEB), and Non-OPEB, as well as, investment results for the year ended December 31, 2018. It also includes information from the current actuarial valuations as of December 31, 2017. The information presented is accurate and reliable. It conforms to generally accepted accounting principles and is free of material misstatements.

## ACERA 2018 – OVERVIEW

### Mission

ACERA provides members and employers with flexible, cost-effective, participant-oriented benefits through prudent investment management and superior member services. Under the supervision and direction of the Board of Retirement (the Board), ACERA deploys competent, professional, impartial, and open procedures designed to treat all members fairly and with courtesy and respect. ACERA manages investments by balancing the need for financial security of its members with superior performance.

### ACERA and its Services

ACERA was established by the Alameda County Board of Supervisors in 1947, under the County Employees Retirement Law of 1937 (CERL), to provide retirement allowances and other benefits for County employees. ACERA's membership is composed of the following participating employers:

- Alameda County
- Alameda Health System
- First 5 Alameda County
- Housing Authority of the County of Alameda

- Livermore Area Recreation and Park District
- The Superior Court of California for the County of Alameda

In accordance with the CERL and ACERA's investment policies, ACERA collects and invests employer and member contributions to fund member benefits (including lifetime retirement, disability, and death benefits), pay administration expenses, and offer non-vested benefit programs for select medical and supplemental COLA benefits (subject to annual Board approval under CERL Article 5.5).

### Investment Performance

After two years of steady growth in global asset prices, 2018 proved more of a challenge for investors, particularly in the last three months of the year. By the year end, ACERA's total fund, like the rest of the market, experienced an erase of gains made in the first three quarters, and then some.

The total fund had a -4.1% gross rate of return, and the fund ranked in the 61<sup>st</sup> percentile for the year ended December 31, 2018. The market value of ACERA's net position decreased by \$0.5 billion, to \$7.6 billion. ACERA's annualized gross rate of return over the last five and ten year spans was 5.3% and 10.0%, ranking ACERA's fund in the 31<sup>st</sup> and 5<sup>th</sup> percentiles, respectively. ACERA's investment goal is to operate at a level of performance in the upper quartile of comparable pension funds on a risk-adjusted basis.

### Financial Reporting

ACERA management is responsible for the accuracy, completeness, and fair presentation of the information in this report. Williams, Adley & Company-CA, LLP provides external audit services to determine whether the financial statements are presented in conformity with generally accepted accounting principles. The Management's Discussion and Analysis (MD&A) Section starting on [page 12](#) provides

a thorough analysis of ACERA's operations and financial status.

### Internal Controls

Management employs an annual risk assessment to design, implement, and maintain effective internal controls. Recognizing that even sound internal controls have inherent limitations, and the cost of a control should not exceed the benefits to be derived. ACERA's objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements. Common risk considerations include safeguarding pension assets, maintaining accurate and reliable accounting records, protecting member privacy, preventing fraud, and ensuring compliance with laws and regulations. The Board of Retirement oversees management's performance, and is ultimately responsible for confirming that management fulfills its duty in this regard. In addition, ACERA's Office of Internal Audit independently assesses whether the organization's risk management, control, and governance processes are adequate.

### Actuarial Funding Status

ACERA engages an independent firm to conduct annual actuarial valuations. The pension plan's actuarial accrued liability increased from \$8.24 billion in 2016 to \$8.99 billion as of December 31, 2017. The plan's valuation value of assets increased from \$6.44 billion in 2016 to \$6.83 billion as of December 31, 2017. The Unfunded Actuarial Accrued Liability increased from \$1.80 billion in 2016 to \$2.16 billion as of December 31, 2017, with the funded ratio decreasing from 78.1% to 76.0%, respectively. The Actuarial Section of this report contains a more detailed discussion of the funding requirements.

### Supplemental Retiree Benefits Reserve

ACERA administers a Supplemental Retiree Benefits Reserve (SRBR) funded by regular earnings and sharing gains above the assumed actuarial investment rate of 7.25%. As of December 31, 2017, the SRBR held \$895.5 million in actuarial value of assets, of which, \$858.0 million will fund the current benefit structure until the year 2039 for postemployment medical benefits and \$37.5 million will fund the

current non-OPEB benefit structure until the year 2038, even if no new earnings above the assumed investment rate of return are allocated to the SRBR.

### Membership

In 2018, ACERA's active membership increased from 11,313 to 11,368. The number of retired members and beneficiaries receiving pension benefits increased from 9,499 to 9,779. Deferred membership increased from 2,438 to 2,592. Total membership increased from 23,250 to 23,739.

### 2018 Accomplishments

In 2018, ACERA continued to focus on accountability and customer service enhancements to achieve our mission of excellent customer service while remaining cost effective and efficient in operations.

### Organization-Wide

Touching all departments across the organization, ACERA launched the pension administration system upgrade project, conducted an RFP for a project oversight consultant, and hired a full time in-house project manager for the project. The project is targeted for completion in 2023.

### Administration

Administrative efficiency efforts have continued and accomplishments include:

- launching an organization-wide Scorecard made up of Key Performance Indicators to measure performance outcomes;
- developing and launching Workforce Excellence, an associate development program that consolidates performance planning, professional development, and performance evaluation into a single template and management cycle;
- implementing Wells Fargo Commercial Credit Card Payment Program for paying vendors;
- upgrading the general ledger from Microsoft Dynamics GP 2013 to 2016;
- implementing budget training and budget dashboard for end users on Adaptive Insights budgeting software;

- developing trustee and staff training on the evolving cybersecurity threat landscape;
- adopting a declining employer payroll policy;
- adopting a withdrawing employer policy; and
- receiving an unmodified audit opinion for the December 31, 2017 Financial Statements.

## Investments

ACERA conducted a U.S. Small Cap Growth – Domestic Equities manager search and selected firm William Blair.

ACERA modified the strategic allocations in the Real Assets Portfolio to include both liquid and illiquid investments with specific asset allocation targets. ACERA approved a total investment of up to \$400 million into three State Street Global Advisors funds as part of the Real Assets Portfolio's liquid pool. ACERA fully redeemed investments in AQR Customized Real Return Offshore, Gresham eTAP, and Gresham TAP Funds for a combined redemption of approximately \$300 million and infused the entire redemption proceeds into the Real Assets Portfolio's liquid pool.

In 2018, ACERA continued to build out its Private Equity, Absolute Return, Real Assets, and Real Estate asset classes by approving \$145 million Private Equity commitments, \$518 million Absolute Return commitments, \$35 million Real Assets commitments, and \$100 million Real Estate commitments.

## Benefits

ACERA continued to enhance its customer service and benefits administration. Accomplishments include:

- restructuring the Benefits Department through an in depth analysis of processes, volume, and customer service goals;
- re-engineering the service retirement application process to better prepare members for retirement, as well as process retirement payments faster and primarily at 100% rather than partial payments;
- conducting an RFP for a retiree individual medical plan marketplace;
- launching an incoming call phone structure featuring direct topic selection that connects callers with topic specialists;
- recertifying ACERA Retirement Specialist position series I and II to Retirement Technician and Senior Technician, and Retirement Specialist III to Retirement Benefits Specialist (lead position);
- conducting lean process improvement initiative to review service credit purchase workflow, resulting in increased efficiencies and reduced average completion times from 90 days down to 40 days;
- launching 4 inaugural instructional web videos;
- launching a new blog-style wellness page; and
- transitioning to a new benefits consultant.

## CERTIFICATE OF ACHIEVEMENT

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to ACERA for its Comprehensive Annual Financial Report for the year ended December 31, 2017 (See [page 5](#)). This has been the twentieth year ACERA has received this prestigious award.

## ACKNOWLEDGMENTS

The compilation of this report reflects the combined efforts of ACERA's management and staff under the leadership of the Board of Retirement. This report and the corresponding Popular Annual Financial Report are available to members and the general public on ACERA's website at [www.acera.org](http://www.acera.org).

The dedication of ACERA staff forms the nucleus of our service mission, and I wish to express deep gratitude to them for the success of our operation.

Respectfully submitted,



David Nelsen  
Chief Executive Officer  
June 20, 2019



Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**Alameda County  
Employees' Retirement Association  
California**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**December 31, 2017**

*Christopher P. Morrill*

Executive Director/CEO

*ALSO AWARDED EACH YEAR FROM 1996 THROUGH 2010 AND 2012 THROUGH 2016*

## MEMBERS OF THE BOARD OF RETIREMENT

As of January 1, 2019



**George Wood**  
Chair  
*Elected by General Members*



**Henry C. Levy**  
First Vice Chair  
*Ex-Officio Member  
Treasurer-Tax Collector  
County of Alameda*



**Elizabeth Rogers**  
Second Vice Chair  
*Elected by General Members*



**Dale E. Amaral**  
*Elected by Safety Members*



**Ophelia Basgal**  
*Appointed by the Board of Supervisors*



**Keith Carson**  
*Appointed by and Member of the Board of Supervisors*



**Tarrell V. Gamble**  
*Appointed by the Board of Supervisors*



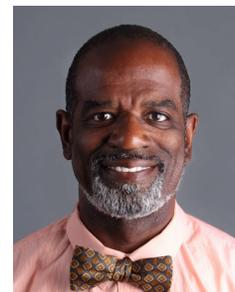
**Jaime Godfrey**  
*Appointed by the Board of Supervisors*



**Liz Koppenhaver**  
*Elected by Retired Members*



**Nancy Reilly**  
*Alternate Elected by Retired Members*



**Darryl L. Walker Sr.**  
*Alternate Elected by Safety Members*

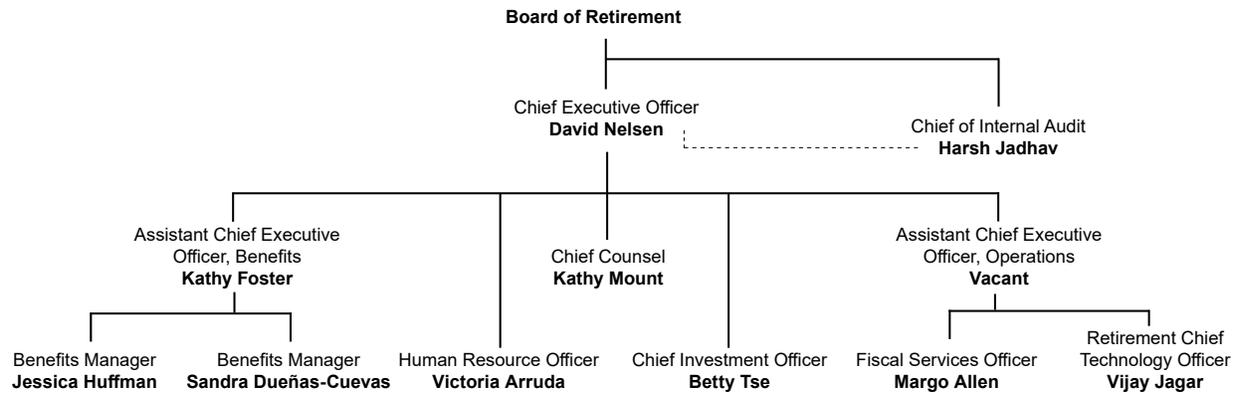
### 2018 Board of Retirement

*Tarrell V. Gamble (Chair), George Wood (First Vice Chair), Henry C. Levy (Second Vice Chair), Dale Amaral, Ophelia B. Basgal, Annette Cain-Darnes\*, Keith Carson, Liz Koppenhaver, Elizabeth Rogers Nancy Reilly (Alternate Retiree), Darryl L. Walker (Alternate Safety)*

\* Annette Cain-Darnes resigned from the Board on June 5, 2018. The Board of Supervisors appointed Jaime Godfrey to serve the remaining term until November 30, 2018.

## ADMINISTRATIVE ORGANIZATIONAL CHART

As of December 31, 2018



## PROFESSIONAL CONSULTANTS<sup>1</sup>

### Actuary

Segal Consulting<sup>2</sup>

### Administration

Leap Technologies, Inc

### Benefits

Keenan & Associates

### Fiscal Services

Armanino LLP

### Human Resources

Lakeside Group

### Independent Auditors

Williams, Adley & Company-CA, LLP

### Information Technology

Corrao Group, LLC

Digital Deployment

Levi, Ray & Shoup Consulting

LRWL Inc.

Maverick Networks Inc.

NEKO Industries

### Legal

Amy Oppenheimer

Baker & Hostetler LLP

Byers/Richardson

Hanson, Bridgett, LLP

Kroll Cyber Security, LLC

Law Offices of Elizabeth F McDonald

Meyers/Nave Professional Law Corporation

Nossaman, LLP

Reed Smith, LLP

### Other Specialized Services

American Arbitration Association

Center for Occupational Psychiatry

Cherion, Inc.

Manager Medical Review Org., Inc.

Towers Watson

U.S. Healthworks Group

<sup>1</sup> The listing of Investment Professionals found on [page 87](#) provided services to the total fund which includes the pension plan and postemployment medical benefits. Also, the schedule of Brokerage Commissions and schedule of Investment Managers Fees are reported on [page 88](#) and [page 89](#), respectively. Not all of the professional consultants listed above are required to file a Statement of Economic Interests (Form 700) under ACERA's Conflict of Interest Policy.

<sup>2</sup> Segal Consulting also provides Administration and Benefits consulting services.

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# FINANCIAL





## Independent Auditor's Report

Board of Retirement  
Alameda County Employees' Retirement Association  
Oakland, California

### Report on the Financial Statements

We have audited the accompanying financial statements of the Alameda County Employees' Retirement Association (ACERA), as of and for the year ended December 31, 2018, and the related notes to the financial statements, which collectively comprise ACERA's basic financial statements as listed in the table of contents.

#### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### *Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### *Opinion*

In our opinion, the financial statements referred to above present fairly, in all material respects, the fiduciary net position of ACERA as of December 31, 2018, and the change in its fiduciary net position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### *Emphasis of Matters*

##### *Net Pension Liability of Employers*

As described in note 5, based on the most recent actuarial valuation as of December 31, 2018, ACERA's independent actuaries determined that, at December 31, 2018, the total pension liability exceeded the pension plan's fiduciary net position by \$2.8 billion.

##### *Net OPEB Liability of Employers*

As described in note 7, based on the most recent actuarial valuation as of December 31, 2018, ACERA's independent actuaries determined that, at December 31, 2018, the total OPEB liability exceeded the OPEB plan's fiduciary net position by \$232.9 million.

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**WILLIAMS, ADLEY & COMPANY-CA, LLP**

*Certified Public Accountants / Management Consultants*

7677 Oakport Street, Suite 1000 • Oakland, CA 94621 • (510) 893-8114 • Fax: (510) 893-2603

<http://wacllp.com>



Our opinion is not modified with respect to these matters.

**Other Matters**

*Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, schedule of changes in the net pension liability and related ratios, schedule of employer contributions for the pension plan and non-OPEB, schedule of investment returns, schedule of changes in the net OPEB liability and related ratios, and the schedule of employer contributions for OPEB, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*Other Information*

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise ACERA's basic financial statements. The schedules of administration expense, investment expenses, and payments to other consultants, and the introduction, investment, actuarial, and statistical sections, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The schedules of administration expense, investment expenses, and payments to other consultants are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statement themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introduction, investment, actuarial, and statistical sections have not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

*Report on Summarized Comparative Information*

We have previously audited ACERA's 2017 financial statements, and our report dated June 25, 2018, expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2017, is consistent, in all material respects, with the audited financial statements from which it has been derived.

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated June 19, 2019, on our consideration of ACERA's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering ACERA's internal control over financial reporting and compliance.

*Williams, Adley & Company CA, LLP*

Oakland, California  
June 19, 2019

# Management's Discussion and Analysis

Management's Discussion and Analysis (MD&A) presents the financial activities of the Alameda County Employees' Retirement Association (ACERA) for the year ended December 31, 2018. It provides an overview of the financial position and the combined results of operations for the pension plan and non-OPEB and Other Postemployment Benefits (OPEB). The narrative, in conjunction with the financial statements starting on [page 20](#) and the notes to the financial statements beginning on [page 23](#), presents ACERA's overall financial position, and the results of its operations. ACERA's funding is a combination of participating employer and member contributions and earnings on invested assets. The Chief Executive Officer's Letter of Transmittal starting on [page 2](#) of this Comprehensive Annual Financial Report (CAFR) should be read along with the MD&A narrative.

*(Note: Amounts in this section are rounded and may not add or agree to other sections of this CAFR.)*

## FINANCIAL HIGHLIGHTS

As of December 31, 2018, ACERA's net position, which represents funds restricted for paying current and long-term pension benefit obligations and non-vested OPEB for plan members and their beneficiaries, was \$7.6 billion, a \$0.5 billion decrease compared to December 31, 2017. This 6% decrease was primarily attributable to the decrease in fair value of ACERA's investment portfolio during 2018.

As of December 31, 2018, the Net Pension Liability (NPL) was \$2,764.0 million, compared to \$2,013.7 million as of December 31, 2017. The \$750.3 million increase was primarily a result of the unfavorable investment return during calendar year 2018. The net investment loss of \$216.3 million in 2018 was a 120% decrease from net investment income of \$1,065.9 million in 2017.

As of December 31, 2018, the Net OPEB Liability (NOL) was \$232.9 million, compared to \$27.5 million as of December 31, 2017. The \$205.4 million

increase was primarily a result of unfavorable investment return during calendar year 2018 of about negative \$138.3 million, which was a 157% decrease from the net investment return of \$243.2 million in 2017. Favorable investment results are allocated earnings to the Supplemental Retiree Benefits Reserve (SRBR), which are credited by semiannual transfers to the reserve as defined by Article 5.5 of the County Employees' Retirement Law of 1937.

As of December 31, 2017, the date of the pension plan actuarial funding and SRBR sufficiency actuarial valuations used for the 2018 CAFR, the actuarial investment rate of return assumption used was 7.25%. The inflation rate assumption was 3.00% with assumed across-the-board salary increases of 0.5%.

As of December 31, 2017, ACERA had \$309.1 million in net deferred investment gains based on the actuarial value of assets. These deferred gains represent 3.8% of the fair value of assets, as of the December 31, 2017, actuarial valuation date. For funding purposes, when determining the actuarial value of assets, deferred gains and losses are recognized over 10 six-month periods. Unless offset by future investment losses or other unfavorable experience, the recognition of the \$309.1 million market gains is expected to have a positive impact on the Association's future funded percentage and contribution rate requirements.

## OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis serves as an introduction to ACERA's Basic Financial Statements, which comprise the following five components:

- Statement of Fiduciary Net Position
- Statement of Changes in Fiduciary Net Position
- Notes to the Basic Financial Statements
- Required Supplementary Information (RSI) and Notes to RSI
- Supplemental Schedules

The basic financial statements report the components of the fiduciary net position held in trust for benefits, the components of the changes in the fiduciary net position (additions and deductions),

along with explanatory notes to the basic financial statements.

ACERA's basic financial statements have two reporting columns. The first column reports the pension plan and non-OPEB, and the second column reports the postemployment medical benefits. ACERA's pension benefits and the non-OPEB are valued together for the purpose of determining and reporting the NPL. In addition to the basic financial statements, this report contains required supplementary information and supplemental schedules intended to assess the historical context of ACERA's progress in meeting benefit obligations through funding of contributions and investment income.

The *Statement of Fiduciary Net Position* on [page 20](#) provides a snapshot of account balances at year's end. It includes the assets available for future benefit payments as well as current liabilities outstanding at year's end.

ACERA did not have any transactions that met the criteria for deferred outflows of resources or deferred inflows of resources as defined in GASB Statement No. 63 and GASB Statement No. 65. As a result, those line items are not displayed on the 2018 Statement of Fiduciary Net Position.

The *Statement of Changes in Fiduciary Net Position* starting on [page 21](#) provides a summary view of the additions to and deductions from the fiduciary net position that occurred over the course of the 2018 financial year.

The *Basic Financial Statements* include all assets and liabilities, using the accrual basis of accounting, in compliance with generally accepted accounting principles, similar to the accounting method used by most private-sector companies. All of the year's asset additions and deductions are taken into account regardless of when the corresponding cash is received or paid. All investment purchases and sales are reported as of the trade date. Investments are reported at current fair value and in accordance with GASB Statement No. 31. Both realized and unrealized investment gains and losses are recognized. Each depreciable component of capital assets is depreciated over its useful life.

*Notes to the Basic Financial Statements* starting on [page 23](#) provide additional information essential

for a complete understanding of the basic financial statements.

*Required Supplementary Information and Notes to Required Supplementary Information* starting on [page 58](#) illustrate the GASB Statement No. 67 financial reporting requirements in the Schedule of Changes in Net Pension Liability and Related Ratios, Schedule of Employer Contributions, Schedule of Investment Returns, and Notes to Required Supplementary Information for the Pension Plan and

Non-OPEB. Also reported are the requirements of GASB Statement No. 74 in the Schedules of Changes in Net OPEB Liability and Related Ratios and Schedule of Employer Contributions, along with the Notes to the Required Supplementary Information for Postemployment Medical Benefits.

*Supplemental Schedules* of administrative expenses, investment expenses and payments to other consultants are presented on [page 65](#).

Tables 1 and 2 starting below, present condensed information about ACERA's financial position and results of operations for the current year in comparison to the preceding year, and form the basis for this financial discussion.

### Table 1: Fiduciary Net Position (Condensed)

As of December 31, 2018 and 2017 (Dollars in Millions)

	2018	2017	Increase (Decrease) Amount	Percent Change
<b>ASSETS</b>				
Current Assets	\$ 220.7	\$ 467.8	\$ (247.1)	-53%
Investments at Fair Value	7,584.2	8,106.9	(522.7)	-6%
Capital Assets, net	1.5	1.6	(0.1)	-6%
<b>Total Assets</b>	<b>7,806.4</b>	<b>8,576.3</b>	<b>(769.9)</b>	<b>-9%</b>
<b>LIABILITIES</b>				
Current Liabilities	213.8	464.2	(250.4)	-54%
<b>Total Liabilities</b>	<b>213.8</b>	<b>464.2</b>	<b>(250.4)</b>	<b>-54%</b>
<b>NET POSITION</b>				
<b>Restricted - Held in Trust for Benefits</b>	<b>\$ 7,592.6</b>	<b>\$ 8,112.1</b>	<b>\$ (519.5)</b>	<b>-6%</b>

**Table 2: Changes In Fiduciary Net Position (Condensed)**

For the Years Ended December 31, 2018 and 2017 (Dollars in Millions)

	2018	2017	Increase (Decrease) Amount	Percent Change
<b>ADDITIONS</b>				
Member Contributions	\$ 94.7	\$ 89.3	\$ 5.4	6%
Employer Contributions	269.7	247.1	22.6	9%
Net Investment Income (Loss)	(356.0)	1,308.2	(1,664.2)	-127%
Miscellaneous Income	1.4	0.9	0.5	56%
Transfer to Employers' Advance Reserve from SRBR for Employer Contributions to 401(h) Account	43.8	38.3	5.5	14%
Transfer to Employers' Advance Reserve from SRBR for Implicit Subsidy	5.8	8.8	(3.0)	-34%
Transfer from Employers' Advance Reserve to SRBR for OPEB Related Administrative Expenses	1.2	1.2	-	0%
<b>Total Additions</b>	<b>60.6</b>	<b>1,693.8</b>	<b>(1,633.2)</b>	<b>-96%</b>
<b>DEDUCTIONS</b>				
Retirement Benefit Payments	463.2	437.4	25.8	6%
Postemployment Medical Benefits	40.9	37.9	3.0	8%
Member Refunds	8.7	7.9	0.8	10%
Administration	16.5	15.8	0.7	4%
Transfer from SRBR to Employers' Advance Reserve for Employer Contributions to 401(h) Account	43.8	38.3	5.5	14%
Transfer from SRBR to Employers' Advance Reserve for Implicit Subsidy	5.8	8.8	(3.0)	-34%
Transfer to SRBR from Employers' Advance Reserve for OPEB Related Administrative Expenses	1.2	1.2	-	0%
<b>Total Deductions</b>	<b>580.1</b>	<b>547.3</b>	<b>32.8</b>	<b>6%</b>
<b>CHANGE IN NET POSITION</b>	<b>(519.5)</b>	<b>1,146.5</b>	<b>(1,666.0)</b>	<b>-145%</b>
<b>NET POSITION - JANUARY 1</b>	<b>8,112.1</b>	<b>6,965.6</b>	<b>1,146.5</b>	<b>16%</b>
<b>NET POSITION - DECEMBER 31</b>	<b>\$ 7,592.6</b>	<b>\$ 8,112.1</b>	<b>\$ (519.5)</b>	<b>-6%</b>

## ANALYSIS OF FINANCIAL POSITION

Fiduciary net position held in trust for benefits equals assets less liabilities. Table 1, on [page 14](#), displays the condensed information of the fiduciary net position, which as of December 31, 2018, totaled approximately \$7.6 billion. This is a \$0.5 billion or a 6% decrease from the prior year, primarily a result of a decrease in the fair value of ACERA's invested assets. The Investment Section, starting on [page 67](#), provides further details about ACERA's investment performance.

### Current Assets

The components of current assets are detailed on the Statement of Fiduciary Net Position on [page 20](#). Total current assets decreased by \$247.1 million from \$467.8 million in 2017 to \$220.7 million in 2018. This 53% decrease was directly due to the net decrease in cash and securities lending cash collateral totaling \$239.4 million.

### Investments at Fair Value

ACERA's investments at fair value decreased 6% from \$8.1 billion in 2017 to \$7.6 billion in 2018. The \$0.5 billion decrease in investments at fair value includes ACERA's \$173.5 million cash draw in 2018 on the portfolio to pay retirement benefits and administrative costs.

### Capital Assets, Net

Capital assets include equipment, furniture, information systems, and leasehold improvements. The value of capital assets decreased from \$1.6 million in 2017 to \$1.5 million in 2018. The net decrease of \$0.1 million or 6% was due to the declining value of capital assets.

### Total Assets

In all, total assets experienced a net decrease of \$0.8 billion, from \$8.6 billion in 2017 to \$7.8 billion in 2018. The decrease in total investments at fair value accounted for most of the decrease in total assets.

## Current Liabilities

The components of ACERA's current liabilities are detailed in the Statement of Fiduciary Net Position on [page 20](#). Current liabilities decreased by \$250.4 million or 54% from \$464.2 million in 2017 to \$213.8 million in 2018. The net decrease is mainly attributed to the \$223.9 million and \$31.0 million decrease in securities lending liability and unsettled trades, respectively, offset by a net increase in foreign exchange contracts.

## ANALYSIS OF RESULTS OF OPERATIONS

The change in fiduciary net position equals total additions less total deductions. Table 2, on [page 15](#), displays the condensed information about ACERA's 2018 financial activity. From January 1 to December 31, 2018, ACERA's fiduciary net position decreased by \$0.5 billion. The decrease was almost exclusively due to depreciation of the fair value of ACERA's invested assets.

### Additions to Fiduciary Net Position

The primary funding sources for ACERA's member benefits are member contributions, employer contributions, and net investment income. Additions to and deductions from fiduciary net position include transfers to and from the employers' advance reserve and the supplemental retiree benefits reserve.

Total additions to ACERA's fiduciary net position for the years ended December 31, 2018, and 2017, were \$60.6 million and \$1.7 billion, respectively. This is a total net decrease of \$1.6 billion or 96%. ACERA's net investment loss for 2018 was \$356.0 million, compared to \$1.3 billion investment gain in 2017. See the Net Investment Income (Loss) section on [page 17](#) for a more comprehensive discussion of this decrease.

The December 31, 2017, actuarial valuation report recommended a contribution rate increase for members and employers. The Board of Retirement approved both increases to be in effect by September 2018. The aggregate member contribution rate increased from 8.75% of payroll to 9.37% of payroll. This increase was primarily due to changes in

actuarial assumptions offset slightly by a change in membership demographics.

The aggregate employer contribution rate increased from 24.89% of payroll to 28.03% of payroll. This increase was primarily due to (a) small actuarial losses<sup>1</sup> and (b) changes in actuarial assumptions offset somewhat by (c) higher than expected return on investments (after smoothing); (d) lower than expected salary increases for active members, and (e) amortizing the prior year's UAAL over a larger than expected projected total payroll. Refer to the following member and employer contributions sections for further discussion.

### *Member Contributions*

Total member contributions for 2018 were \$94.7 million, up \$5.4 million or 6% over 2017 total member contributions of \$89.3 million. As previously stated, 2017 actuarial valuation contributions rates went into effect September 1, 2018<sup>2</sup>.

### *Employer Contributions*

Total employer contributions collected for 2018 were \$269.7 million, an increase of 9% or \$22.6 million over the \$247.1 million in total contributions collected in 2017.

### *Net Investment Income (Loss)*

Net investment loss for 2018 was \$356.0 million, which is \$1.7 billion less than the \$1.3 billion in net investment gain for 2017. This decrease in net investment income was primarily due to a net depreciation in the fair value of invested assets. The 2018 net depreciation of investments was \$417.8 million compared to a 2017 net appreciation of \$1.2 billion.

### *Miscellaneous Income*

Miscellaneous income for 2018 totaled \$1.4 million, up \$0.5 million or 56% from 2017. This increase is mainly due to a increase of class action securities litigation settlements.

### *Transfers between Employers' Advance Reserve and SRBR*

Postemployment medical benefits are paid from employers' 401(h) accounts. Participating employers identify a portion of their contributions as 401(h) contributions. Employers funded \$43.8 million and \$38.3 million to their 401(h) accounts for years 2018 and 2017, respectively. See 401(h) Postemployment Medical Benefits Account on [page 32](#).

In July 2011, ACERA applied the provisions of the 1937 Act (Section 31596.1) and allocated a portion of the 401(h) contributions towards administrative costs. As a result, \$1.2 million was transferred from the employers' advance reserve to SRBR for each of 2018 and 2017.

There was a \$5.8 million transfer from the SRBR to the employers' advance reserve in 2018 to compensate Alameda County for the 2017 blended rate health care implicit subsidy. The implicit subsidy transfer decreased by \$3.0 million or 34% from the \$8.8 million implicit subsidy transfer in 2017. This decrease was primarily due to the difference between the County's blended and unblended medical insurance rates for 2017 versus 2016.

### *Deductions from Fiduciary Net Position*

Total deductions are composed of four main categories, i.e., retirement benefits (including service retirement and disability payments, death benefits, non-OPEB burial benefits and supplemental COLA), postemployment medical benefits, member refunds, and administration expenses of the retirement system.

Total deductions from the fiduciary net position for 2018 were \$580.1 million. This is \$32.8 million or a 6% increase over the \$547.3 million in total deductions for 2017. Service retirement and disability benefit payments alone increased 6.0% or \$25.8 million over 2017. The 401(h) transfer increased \$5.5 million or 14% for 2018, and as already stated the implicit subsidy transfer decreased \$3.0 million or 34% for 2018.

<sup>1</sup> Including changes in membership demographics, lower contributions than expected and scheduled delay in implementing contributions rates after date of valuation.

<sup>2</sup> For ACERA's plan year, there is an eight-month lag before new contribution rates go into effect. This means that a prior plan year's contribution rate is in effect for eight of the twelve months of the financial reporting period. Therefore, for 2018, there was an eight-month period (January 1 through August 31, 2018) that the contribution rate was 8.75% and a four-month period (September 1 through December 31, 2018) that the contribution rate was 9.37%.

### *Retirement Benefit Payments*

Retirement benefit payments in 2018 totaled \$463.2 million, a \$25.8 million or 6% increase over \$437.4 million in 2017. The increase in benefit payments is primarily due to higher average benefits of retirees added to the retirement payroll compared to the lower average retirement allowance of those retirees removed from the retirement payroll.

### *Postemployment Medical Benefits*

Postemployment medical benefits paid from the 401(h) account in 2018 were \$40.9 million, an increase of \$3.0 million or 8% over the \$37.9 million paid from the 401(h) account in 2017. This increase was due in part to higher non-Medicare health premiums and in part to an increase in new retirees. ACERA's maximum monthly medical benefit for 2018 was \$540.44 per member. For retirees 65 years and older, enrolled in the Medicare Exchange individual plans, ACERA utilized Health Reimbursement Accounts (HRAs). Retirees 65 years and older, who were on the Medicare Exchange, received a maximum of \$414.00 Monthly Medical Allowance (MMA).

### *Member Refunds*

Member refunds originate from either a member separation from service (termination) or an active member death. Member refunds increased by \$0.8 million or 10% from \$7.9 million in 2017 to \$8.7 million in 2018. The increase was primarily due to increases in termination refunds and active member deaths.

### *Administration Expense*

Total administration expense for 2018 increased to \$16.5 million, from \$15.8 million in 2017. Administration expenses cover the basic cost of operating the retirement system. Some expenses are subject to the statutory limit, as defined in the following paragraph, and others are excluded from the statutory limit.

In accordance with legal spending restrictions outlined in the County Employee Retirement Law of 1937 (1937 Act), ACERA's Board of Retirement adopts an operating expense and administrative budget, effective for the following year. The annual amount of administrative budget is subject to legal and budgetary restrictions. Note 11 to the Basic Financial

Statements, [page 56](#), further describes the legal limitations. Consequently, the administrative budget for 2018 was kept in compliance with the "37 Act" legal spending restrictions of 0.21% of the accrued actuarial liability of the retirement system.

Administrative expenses subject to the statutory limit increase by 6% or \$0.7 million, from \$12.3 million in 2017 to \$13.0 million in 2018. The major categories of operating expenses subject to the statutory limit include personnel services, professional services, communications, and utilities, and other (i.e., depreciation, board of retirement operating expenses, insurance, miscellaneous, training, maintenance-equipment, and supplies).

Administrative expenses excluded from the statutory limit remained flat at \$3.5 million in 2018. The categories of operating expenses not subject to the statutory limit include legal, technology, actuarial and business continuity expenses.

## **CURRENTLY KNOWN FACTS AND EVENTS**

**Litigation:** In the DSA v. ACERA lawsuit, the Deputy Sheriffs' Association and others alleged that in implementing AB 197 the ACERA Board violated the rights of legacy members to have various elements of compensation included in final compensation for purposes of calculating their retirement allowances. The case was combined with two similar lawsuits filed in Contra Costa and Merced, and a judgment was rendered in the trial court concluding that legacy members do not have a vested right to include the challenged amounts in calculating retirement allowances, unless the amounts were both earned and payable in the "final average salary" period, and were paid for work during normal working hours required of all employees in the same grade and class. ACERA implemented the court's decision as of July 11, 2014.

The decision in the trial court was appealed to the Court of Appeal, which issued a decision in January, 2018. Three parties to that lawsuit petitioned the California Supreme Court to accept review of the Court of Appeal decision, which was granted. The matter is now pending before the California Supreme Court, and the decision of the Court of Appeal was vacated. While awaiting a final decision

from the California Supreme Court, ACERA continues to follow the direction of the trial court, and is not making any changes to the ACERA process until receiving direction from the California Supreme Court.

## FIDUCIARY RESPONSIBILITIES

ACERA's Board of Retirement and management are fiduciaries of the retirement plan. Under the California Constitution and the 1937 Act, assets of the retirement plan can be used only for the exclusive benefit of the plan participants and their beneficiaries.

## REQUESTS FOR INFORMATION

This report is designed to provide the Board of Retirement, the membership, participating employers, taxpayers, investment managers, vendors, and other stakeholders or interested parties with a general overview of ACERA's financial condition, financial activities, and funding status. Questions regarding any of the information provided in this report or requests for additional information should be addressed to:

ACERA  
Fiscal Services Department  
475 14th Street, Suite 1000  
Oakland, California 94612-1900

You can also contact us by e-mail at [info@acera.org](mailto:info@acera.org) or by phone at (510) 628-3000 during normal business hours. Our website [www.acera.org](http://www.acera.org) contains a wealth of information and is always accessible.

Respectfully submitted,



Margo Allen  
Fiscal Services Officer  
May 1, 2019

## BASIC FINANCIAL STATEMENTS

### Statement of Fiduciary Net Position

As of December 31, 2018, with Comparative Totals as of December 31, 2017 (Dollars in Thousands)

	Pension Plan & Non-OPEB	Postemployment Medical Benefits	Total 2018	Total 2017
<b>ASSETS</b>				
Cash	\$ 1,573	\$ -	\$ 1,573	\$ 17,130
Securities Lending Cash Collateral	183,003	-	183,003	406,876
<b>Receivables</b>				
Contributions	17,422	-	17,422	14,212
Investment Receivables	15,986	-	15,986	16,831
Unsettled Trades - Investments Sold	1,203	-	1,203	9,858
Future Contracts - Equity Index	-	-	-	341
Equity Index Swaps	-	-	-	803
Foreign Exchange Contracts	101	-	101	666
Other Receivables	108	-	108	199
<b>Total Receivables</b>	<b>34,820</b>	<b>-</b>	<b>34,820</b>	<b>42,910</b>
Prepaid Expenses	1,293	-	1,293	848
<b>Total Current Assets</b>	<b>220,689</b>	<b>-</b>	<b>220,689</b>	<b>467,764</b>
<b>Investments at Fair Value</b>				
Short-Term Investments	159,673	-	159,673	210,168
Domestic Equity	499,759	-	499,759	1,547,412
Domestic Equity Commingled Funds	1,717,777	-	1,717,777	1,082,242
International Equity	1,502,436	-	1,502,436	1,915,468
International Equity Commingled Funds	427,396	-	427,396	560,459
Domestic Fixed Income	930,750	-	930,750	953,511
International Fixed Income	137,245	-	137,245	136,735
International Fixed Income Commingled Funds	135,450	-	135,450	141,106
Real Estate - Separate Properties	69,121	-	69,121	66,538
Real Estate - Commingled Funds	492,121	-	492,121	445,602
Real Assets	293,198	-	293,198	301,579
Private Equity	522,443	-	522,443	443,631
Absolute Return	696,825	-	696,825	302,484
<b>Total Investments</b>	<b>7,584,194</b>	<b>-</b>	<b>7,584,194</b>	<b>8,106,935</b>
Non-OPEB Assets	39,366	-	39,366	37,517
Due from Pension Plan	(929,319)	889,953	(39,366)	(37,517)
Capital Assets at Cost (Net of Accumulated Depreciation and Amortization)	1,486	-	1,486	1,605
<b>Total Assets</b>	<b>6,916,416</b>	<b>889,953</b>	<b>7,806,369</b>	<b>8,576,304</b>
<b>LIABILITIES</b>				
Securities Lending Liability	183,003	-	183,003	406,876
Unsettled Trades - Investments Purchased	6,583	-	6,583	37,552
Future Contracts - Equity Index	1,153	-	1,153	231
Equity Index Swaps	239	-	239	-
Foreign Exchange Contracts	3,651	-	3,651	468
Investment-Related Payables	12,363	-	12,363	12,594
Accrued Administration Expenses	2,276	-	2,276	2,495
Members Benefits & Refunds Payable	4,151	-	4,151	3,473
Retirement Payroll Deductions Payable	363	-	363	515
<b>Total Liabilities</b>	<b>213,782</b>	<b>-</b>	<b>213,782</b>	<b>464,204</b>
<b>NET POSITION - Held in Trust for Benefits</b>	<b>\$ 6,702,634</b>	<b>\$ 889,953</b>	<b>\$ 7,592,587</b>	<b>\$ 8,112,100</b>

The accompanying Notes to the Basic Financial Statements are an integral part of these Basic Financial Statements.

## Statement of Changes in Fiduciary Net Position

For the Year Ended December 31, 2018, with Comparative Totals for the Year Ended December 31, 2017 (Dollars in Thousands)

	Pension Plan & Non-OPEB	Postemployment Medical Benefits	Total 2018	Total 2017
<b>ADDITIONS</b>				
<b>Contributions</b>				
Member	\$ 94,736	\$ -	\$ 94,736	\$ 89,326
Employer	225,907	43,777	269,684	247,064
<b>Total Contributions</b>	<b>320,643</b>	<b>43,777</b>	<b>364,420</b>	<b>336,390</b>
<b>Investment Income</b>				
<b>From Investment Activities:</b>				
Net Appreciation (Depreciation) in Fair Value of Investments	(417,757)	-	(417,757)	1,231,438
Dividends, Interest, & Other Investment Income	117,350	-	117,350	132,324
<b>Total Income (Loss) from Investment Activities</b>	<b>(300,407)</b>	<b>-</b>	<b>(300,407)</b>	<b>1,363,762</b>
Total Investment Expenses	(57,513)	-	(57,513)	(57,920)
<b>Net Income (Loss) from Investment Activities</b>	<b>(357,920)</b>	<b>-</b>	<b>(357,920)</b>	<b>1,305,842</b>
<b>From Securities Lending Activities:</b>				
Securities Lending Income	7,056	-	7,056	5,899
Securities Lending Expenses				
Borrower Rebates	(4,739)	-	(4,739)	(2,910)
Management Fees	(464)	-	(464)	(598)
<b>Total Securities Lending Activity Expenses</b>	<b>(5,203)</b>	<b>-</b>	<b>(5,203)</b>	<b>(3,508)</b>
<b>Net Income from Securities Lending Activities</b>	<b>1,853</b>	<b>-</b>	<b>1,853</b>	<b>2,391</b>
Earnings Allocated to Non-OPEB	3,180	-	3,180	2,773
Earnings Allocated	(75,977)	72,797	(3,180)	(2,773)
<b>Total Net Investment Income (Loss)</b>	<b>(428,864)</b>	<b>72,797</b>	<b>(356,067)</b>	<b>1,308,233</b>
<b>Miscellaneous Income</b>				
Transfer to Employers' Advance Reserve from SRBR for Employer Contributions to 401(h) Account	43,777	-	43,777	38,328
Transfer to Employers' Advance Reserve from SRBR for Implicit Subsidy	5,801	-	5,801	8,788
Transfer from Employers' Advance Reserve to SRBR for OPEB Related Administrative Expense	-	1,224	1,224	1,204
<b>Total Additions</b>	<b>\$ (57,217)</b>	<b>\$ 117,798</b>	<b>\$ 60,581</b>	<b>\$ 1,693,807</b>

The accompanying Notes to the Basic Financial Statements are an integral part of these Basic Financial Statements.

## Statement of Changes in Fiduciary Net Position (Continued)

For the Year Ended December 31, 2018, with Comparative Totals for the Year Ended December 31, 2017 (Dollars in Thousands)

	Pension Plan & Non-OPEB	Postemployment Medical Benefits	Total 2018	Total 2017
<b>DEDUCTIONS</b>				
<b>Benefits</b>				
Service Retirement and Disability Benefits	\$ 459,142	\$ -	\$ 459,142	\$ 433,464
Death Benefits	2,761	-	2,761	2,513
Burial Benefits - Non-OPEB	196	-	196	187
Supplemental Cost of Living Allowance - Non-OPEB	1,135	-	1,135	1,231
Post Employment Medical Benefits	-	40,879	40,879	37,904
<b>Total Benefit Payments</b>	<b>463,234</b>	<b>40,879</b>	<b>504,113</b>	<b>475,299</b>
<b>Member Refunds</b>	<b>8,709</b>	<b>-</b>	<b>8,709</b>	<b>7,893</b>
<b>Administration</b>				
Administrative Expenses	11,779	1,224	13,003	12,288
Legal Expenses	1,577	-	1,577	1,611
Technology Expenses	942	-	942	998
Actuarial Expenses	357	-	357	479
Business Continuity Expenses	591	-	591	399
<b>Total Administration</b>	<b>15,246</b>	<b>1,224</b>	<b>16,470</b>	<b>15,775</b>
Transfer from SRBR to Employers' Advance Reserve for Employer Contributions to 401(h) Account	-	43,777	43,777	38,328
Transfer from SRBR to Employers' Advance Reserve for Implicit Subsidy	-	5,801	5,801	8,788
Transfer to SRBR from Employers' Advance Reserve for OPEB Related Administrative Expense	1,224	-	1,224	1,204
<b>Total Deductions</b>	<b>488,413</b>	<b>91,681</b>	<b>580,094</b>	<b>547,287</b>
<b>CHANGE IN NET POSITION</b>	<b>(545,630)</b>	<b>26,117</b>	<b>(519,513)</b>	<b>1,146,520</b>
<b>NET POSITION - JANUARY 1</b>	<b>7,248,264</b>	<b>863,836</b>	<b>8,112,100</b>	<b>6,965,580</b>
<b>NET POSITION - DECEMBER 31</b>	<b>\$ 6,702,634</b>	<b>\$ 889,953</b>	<b>\$ 7,592,587</b>	<b>\$ 8,112,100</b>

The accompanying Notes to the Basic Financial Statements are an integral part of these Basic Financial Statements.

# *Notes to the Basic Financial Statements*

## *(an integral part of the Basic Financial Statements)*

### **1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

#### **Reporting Entity**

ACERA is an independent, public employee retirement system with its own governing board. ACERA's financial statements are included in the County of Alameda's financial statements as a pension and other employee benefit fiduciary trust fund.

#### **Basis of Accounting**

ACERA follows generally accepted accounting principles in the United States and reporting guidelines set forth by the Governmental Accounting Standards Board (GASB). The major pronouncements that prescribe ACERA's defined benefit Pension Plan and Other Postemployment Benefits for financial reporting are GASB Statement No. 31, 40, 51, 53, 67, 72 and 74.

ACERA's (fiduciary trust fund) financial statements are prepared on the accrual basis of accounting. Employer and employee contributions are recognized when due, pursuant to formal commitments, as well as statutory or contractual requirements. Security purchases and sales are recognized in the financial statements as of the trade date. Retirement benefits and member refunds are recognized as liabilities when due and payable in accordance with the terms of the plan. Other expenses are

recognized when the corresponding liabilities are incurred.

#### **Investments**

Investments are reported at fair value. Fair value for investments of publicly traded stocks and bonds and issues of the U.S. Government and its agencies is based on the last reported sale price as of the fiscal year end. Fair value of securities denominated in a foreign currency reflects exchange rates in effect at fiscal year-end. The fair value of ACERA's short-term investments held in external investment pools managed by the master custodian and securities lending agent is provided by the pool manager and is reported at net asset per share value for the pool. Fair value of investments in commingled funds of debt securities, equity securities, and real estate is based on the fund share price provided by the fund manager, which is based on net asset value. Fair value of investments in real estate separate properties is based on prices in a competitive market as determined by the investment manager relying on periodic appraisals and is reported net of the outstanding balance of associated mortgages. Fair value of investments in private equity and absolute return (formerly called alternative investments) is ACERA's respective net asset values as a limited partner. The fair value of private equity and absolute return is typically determined by the fund's general partner based on a variety of valuation methods including current market multiples for comparable companies,

recent sales of comparable companies, net present value of expected cash flows, appraisals and adjustments to prevailing public market values based on control and/or liquidity as appropriate. The funds are audited annually by the funds' independent auditors.

## Investment Income

Interest income is recognized as it accrues. Dividend income is recognized when the dividends are declared. Realized gains and losses and unrealized gains and losses on investments are combined and reported together as the net appreciation (depreciation) in the fair value of investments.

## Securities Lending Activity

Securities lending transactions are short-term collateralized loans of ACERA's securities for the purpose of generating additional investment income. For each lending transaction, ACERA receives either cash collateral or non-cash collateral.

The underlying securities out on loan are reported on the Statement of Fiduciary Net Position as if the lending transaction had not occurred.

Cash collateral held (or any security that can be sold or pledged without a default by the borrower) is separately reported on the Statement of Fiduciary Net Position in current assets. A corresponding liability of an equal amount (the obligation to return the cash collateral) is reported as a liability.

Non-cash collateral held is not reported on the Statement of Fiduciary Net Position nor is there a corresponding liability reported on this statement.

## Derivatives

ACERA's investments include the following types of investment derivatives: equity index futures contracts, currency forward contracts, equity index swaps, and rights. ACERA enters into derivative contracts for investment purposes and to manage risks associated with its investment portfolio.

The fair value of exchange traded derivatives such as futures contracts, equity index swaps, and rights are based on quoted market prices. The fair value of non-exchange traded derivatives such as currency forward contracts and certain futures contracts are

determined by an external pricing service using various proprietary methods.

The fair value of derivative contracts are reported in investments as assets or liabilities on the Statement of Fiduciary Net Position.

## Collateral and Margin Account

For the equity index futures, there is an initial margin requirement to open a contract position as well as a collateral maintenance requirement that must be kept until the position is closed out.

ACERA reports the collateral for the equity index futures in short-term investments.

## Capital Assets

Capital assets are carried at cost, net of accumulated depreciation or amortization. ACERA's capitalization threshold is an initial cost of \$5,000 and two years of useful life. Depreciation and amortization are calculated using the straight-line method over the estimated useful lives of the depreciable assets or over the term of the lease on leasehold improvements.

For each asset, ACERA recognizes one-half year of expense in the year the asset is placed in service and one-half year of expense in the year of retirement.

The estimated useful lives for the assets in each category are as follows:

	Years
Leasehold Improvements	27.5
Information System - Retirement	7.0
Office Furniture	7.0
Business Continuity Assets	5.0
Computer Hardware	5.0
Offsite Office Equipment	5.0
Electronic Document Management System	5.0
Information System - Accounting	3.0
Computer Software	3.0

## Estimates

The preparation of financial statements in accordance with generally accepted accounting principles

in the United States requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Naturally, actual results may differ from estimates.

## Income Taxes

ACERA operates as a Defined Benefit Pension Plan, qualified under section 401(a) of the Internal Revenue Code and is not subject to tax under current income tax laws. All assets accumulated for the payment of benefits may legally be used to pay benefits, including refunds of member contributions to any of the plan members or beneficiaries, as defined by the terms of the plan.

## New Accounting Pronouncements

GASB Statement No. 87, *Leases*, was issued in June 2017. The objective of this Statement is to improve accounting and financial reporting for leases by governments to better meet the information needs of financial statement users. The Statement requires recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It also establishes a single model for lease accounting based on the principle that leases are financings of the right to use an underlying asset. The requirements of this Statement are effective for reporting periods beginning after December 15, 2019. ACERA will adopt the provisions of Statement No. 87 for the fiscal year beginning January 1, 2020.

GASB Statement No. 88, *Certain Disclosures Related to Debt*, was issued in April 2018. This Statement defines debt for purposes of disclosure in the notes to the financial statements and establishes additional disclosure requirements related to debt obligations, including direct borrowings and direct placements. For purposes of disclosure in notes to the financial statements, debt is defined as a liability that arises from a contractual obligation to pay cash (or other assets that may be used in lieu of cash) in one or more payments to settle an amount that is fixed at the date the contractual obligation is established. The requirements of this Statement

are effective for reporting periods beginning after June 15, 2018. This Statement will not impact ACERA's note disclosures.

GASB Statement No. 89, *Accounting for Interest Cost Incurred before the End of a Construction Period*, was issued in June 2018. This Statement establishes accounting requirements for interest cost incurred before the end of a construction period. It requires that such cost be recognized as an expense in the period in which the cost is incurred for the financial statements prepared using the economic resources measurement focus and not be included in the historical cost of a capital asset reported in a business-type activity or enterprise fund. The requirements of this Statement are effective for reporting periods beginning after December 15, 2019. This statement will not impact ACERA.

GASB Statement No. 90, *Certain Majority Equity Interests-an amendment of GASB Statement No. 14 and No. 61*, was issued in August 2018. This Statement defines a majority equity interest and specifies that a majority equity interest in a legally separate organization should be reported as an investment if a government's holding of the equity interest meets the definition of an investment. For other holdings of a majority equity interest in a legally separate organization, a government should report the legally separate organization as a component unit. The requirements of this Statement are effective for reporting periods beginning after December 15, 2019. This statement will not impact ACERA.

## 2. PLAN DESCRIPTION

ACERA is an independent public employees' retirement system which operates a cost-sharing, multiple-employer, defined benefit pension plan serving participating employers. In addition, ACERA administers Other Postemployment Medical Benefits (OPEB) and Non-OPEB. ACERA began operations in its present form on January 1, 1948.

ACERA is governed by the California constitution, and state and federal laws, including but not limited to the 1937 Act, beginning at California Government Code Section 31450 et. seq., PEPRA and the bylaws and policies adopted by the Board of Retirement.

These laws and policies govern ACERA’s plan structure and operation. The provisions of state and federal laws govern requirements concerning membership, governance, contributions, benefits, service, retirement eligibility, disability, cost of living adjustment, financial provisions, optional allowances, reciprocal benefits, administration expenses, etc.

ACERA is not affiliated with the California Public Employees’ Retirement System (CalPERS).

ACERA meets member and beneficiary obligations through member contributions, participating employer contributions, and investment income. Contributions are prudently invested in accordance with the 1937 Act.

ACERA provides basic lifetime retirement, disability, and death benefits to members who meet the minimum age and length-of-service requirements. In addition, ACERA administers supplemental retiree postemployment medical, dental care, vision care, and cost-of-living adjustments programs. In this report, “basic” benefits refers to vested benefits provided for in accordance with the 1937 Act, whereas “supplemental” benefits refers to additional non-vested benefits paid at the discretion of the Board of Retirement and subject to available funds.

**Board of Retirement**

The Board of Retirement has sole and exclusive responsibility over plan assets and the administration of the retirement system to ensure prompt delivery of benefits and related services as provided in Article XVI of the California Constitution.

The Board of Retirement has nine members and two alternates. The Alameda County Board of Supervisors appoints four members, and four are elected by ACERA’s membership. The County Treasurer serves as an ex-officio board member. One alternate member is elected by safety members and one alternate member is elected by retired members. The Board of Retirement is currently composed of the following members:

**Board of Retirement**

Type of Member	Elected / Appointed By	# Of Members
County Treasurer	Ex-Officio Member	1
County Resident	Appointed by Board of Supervisors	4
General Member	Elected by General Members	2
Safety Member	Elected by Safety Members	1
Retired Member	Elected by Retired Members	1
Alternate Retired Member	Elected by Retired Members	1
Alternate Safety Member	Elected by Safety Members	1

Board members, with the exception of the County Treasurer, serve a three-year term in office, with no term limits.

The Board of Retirement oversees the Chief Executive Officer in the performance of his duties in accordance with the law and ACERA’s board policies.

**Authority for Establishing and Amending Benefit Provisions**

State and federal laws, as well as the California constitution, provide the authority for establishing ACERA’s benefit provisions. In most cases, where the 1937 Act provides options concerning the allowance of credit for service, the offering of benefits, or the modification of benefit levels, the law generally requires approval of the employers’ governing boards for the option to take effect.

Separately, in 1984, the Alameda County Board of Supervisors and the Board of Retirement approved the adoption of Article 5.5 of the 1937 Act. This adoption permitted the establishment of a Supplemental Retiree Benefits Reserve (SRBR) for ACERA.

Article 5.5 provides for the systematic funding of the SRBR and stipulates that its assets be used only for the benefit of retired members and their beneficiaries. The 1937 Act grants exclusive authority over the use of SRBR funds to the Board of Retirement. The SRBR provides funding for non-vested and non-pension benefits including supplemental COLA and

retired member death benefit. Other non-vested retiree health benefits are provided in agreement with ACERA's participating employers through the use of Internal Revenue Code 401(h) accounts. These retiree health benefits include dental and vision care, Medicare Part B reimbursement, and the Monthly Medical Allowance (MMA). Employer contributions fund the 401(h) benefits. ACERA treats an equal amount of SRBR assets as employer contributions for pensions. The provision of all supplemental benefits is subject to annual review and authorization by the Board of Retirement.

### Participating Employers

ACERA operates as a cost-sharing, multiple-employer, defined benefit plan for Alameda County (the "County"), and five other participating employers (which are special districts) located in the County, but not under the control of the County Board of Supervisors. In this report, the County and special districts are referred to as "participating employers". All risks and costs, including benefit costs, are shared by the participating employers. The five other participating employers are:

- Superior Court of California for the County of Alameda
- Alameda Health System
- First 5 Alameda County
- Housing Authority of the County of Alameda
- Livermore Area Recreation and Park District

Alameda County Office of Education is no longer an active participating employer as the last active member under this employer retired on December 30, 2016. However, this employer still owes an unfunded actuarial accrued liability to ACERA as ACERA still pays retirement benefits to several of its retired members.

### Plan Membership

With the exception of Alameda Health System, all full-time employees of participating employers who are appointed to permanent positions are statutorily required to become members of ACERA. With the passage of AB1008 in 2013, employees of newly acquired hospitals by Alameda Health System are not eligible for membership unless they are subject to an existing memorandum of understanding.

Effective October 31, 2013, all newly hired unrepresented employees of any Alameda Health System facility are prohibited from membership.

### Safety and General Members

ACERA has two membership types, Safety and General, which are based on job classifications:

- Safety members are employees working in active law enforcement, deferred firefighters, or positions that have been designated Safety positions by the Board of Retirement (e.g., Juvenile Hall Group Counselors and Probation Officers).
- General members are all other members.

### Defined Benefit Pension Plan

#### ACERA's Membership

As of December 31, 2018

<b>Members, Survivors, and Beneficiaries</b>	
<b>Now Receiving Benefits</b>	
Service Retirement	7,623
Disability Retirement	926
Beneficiaries and Survivors	1,230
<b>Subtotal</b>	<b>9,779</b>
<b>Active Members</b>	
Active Vested Members	7,677
Active Non-vested Members	3,691
<b>Subtotal</b>	<b>11,368</b>
<b>Deferred Members</b>	2,592
<b>Total Membership</b>	<b>23,739</b>

#### Membership Status and Vesting

Members are considered to be active, as long as they remain employed full-time by a participating employer (or subsequently change to part-time employment).

Members become vested in retirement benefits upon completion of five years of credited service.

#### Service Retirement

ACERA's regular (service) retirement benefits are based on service credit, final average salary, and age at retirement, according to the applicable statutory formula. Members who qualify for service retirement

are entitled to receive monthly service retirement benefits for life.

Non-Tier 4 vested General members may retire at age 50, with 5 years of service credit and a total of 10 years of qualifying membership, or at any age with 30 years of service, or at age 70, regardless of service credit.

Non-Tier 4 vested Safety members may retire at age 50, with 5 years of service credit and a total of 10 years of qualifying membership, or at any age, with 20 years of service, or at age 70, regardless of service credit.

Tier 4 General members may retire at age 52, with 5 years of service credit or at age 70, regardless of service credit.

Tier 4 Safety members may retire at age 50, with 5 years of service credit or at age 70, regardless of service credit.

### *Active Member Death Benefits*

ACERA provides specified active member death benefits to beneficiaries and members' survivors.

The basic active member death benefit consists of a member's retirement contributions plus interest plus one month's pay for each full year of service (up to the maximum of six-month's pay). Other death benefits may be available based on years of service, marital status, and whether the member has minor children.

### *Tier 1, Tier 2, Tier 3, and Tier 4 Benefit Levels*

The structure of the plan provides for four benefit levels or tiers within General membership and three tiers within Safety membership. The tiers differ mainly in the magnitude of contributions required and benefits received.

Generally, members with an entry date prior to July 1, 1983, belong to Tier 1, while those with an entry date on or after July 1, 1983, and before January 1, 2013, belong to Tier 2, and members with an entry date on or after January 1, 2013, belong to Tier 4.

Most active ACERA members belong to Tier 2. Alameda County Housing Authority members are mostly in Tier 1, but those hired between September 30, 2011, and January 1, 2013, belong to Tier 2.

Relative to the Tier 1 members, active members in Tier 2 contribute somewhat less to the pension plan as a percent of compensation and will receive somewhat lower retirement benefits.

Effective October 1, 2008, Livermore Area Recreation and Park District (LARPD) implemented a General Tier 3 plan for current and new employees. Those LARPD members hired before October 1, 2008, who elect General Tier 3 membership, and those hired after October 1, 2008, but before January 1, 2013, will receive an enhanced benefit of 2.5% at 55, which is higher than the Tier 1 benefit (at most retirement ages) as a result of higher employer and employee contribution rates.

Effective October 17, 2010, and before January 1, 2013, there are three benefit formula options for Safety membership within Tier 2. Two benefit formulas of 2% at 50 and 3% at 55 were implemented for new Safety members with different contribution rates. The Safety members hired before October 17, 2010, are still under the benefit formula of 3% at 50.

In accordance with PEPR, General and Safety members hired on or after January 1, 2013, belong to Tier 4. Tier 4 members are required to contribute at least 50% of the Normal Cost rate. Under the Tier 4 formulas, General members will receive a benefit of 2.5% at age 67 and Safety members will receive a benefit of 2.7% at age 57. Note 3, Contributions, starting on [page 29](#) explains retirement plan contribution rates.

### *Integration with Social Security*

The contributions and benefits associated with the federal Social Security program are completely separate from ACERA members' contributions and benefits. Most General members of ACERA are covered by Social Security, and most Safety members are not.

ACERA contributions and benefits are integrated with Social Security for non-Tier 4 members who are covered by Social Security. The purpose of integration is to reduce the degree in which ACERA's plan coverage overlaps Social Security coverage.

### *Basic Cost of Living Adjustment*

Retirement allowances are indexed for inflation. Retirees receive automatic basic Cost-of-Living

Adjustments (COLAs) based upon the Consumer Price Index (CPI) for the San Francisco Bay Area. The adjustments go into effect on April 1 each year. Under the 1937 Act, annual COLA increases are capped at 3% for Tier 1 and Tier 3, and 2% for Tier 2 and Tier 4 members. The expected impact of future basic COLA is a factor in setting the contribution rates for members and employers. In any year that the basic COLA adjustment for a retiree falls short of the CPI increase for that year due to the statutory cap, the shortfall is carried over and applied in a future year to the extent that the CPI falls short of the statutory cap in the future year.

For 2018, the CPI calculation of 2.94% was rounded to 3.0%, the nearest one-half percent, in accordance with California Government Code Sections 31870 and 31870.1. There was a maximum of 3.0% COLA increase granted for all Tier 1 and Tier 3 members. A maximum COLA increase of 2.0% was granted to all Tier 2 and Tier 4 members. Tier 2 and Tier 4 members will bank 1.0% as the 2018 COLA exceeds the 2% statutory cap.

### Postemployment Medical Benefits

ACERA administers a medical benefits program for eligible retired members. Benefits include monthly medical allowances and Medicare Part B premium reimbursements. Dental and vision coverages are also available for eligible retired members. These benefits are paid through a 401(h) account, in accordance with federal tax laws. The maximum levels of the monthly medical allowances are reviewed annually by the Board of Retirement.

#### *Program Membership*

Retired members with a minimum of ten years of service credit or those who retired due to a service connected disability are eligible to receive a monthly medical allowance benefit if they enroll in one of the ACERA-sponsored medical plans or Medicare exchange. Retired members eligible for the monthly medical allowance benefit may also be reimbursed for the lowest standard Medicare Part B premium with proof of enrollment in Medicare Part B.

Members receiving a service retirement or a non-service connected disability, with ten or more years of ACERA service credit will be eligible to receive dental and vision allowances. The following are exemptions

of the years-of-service eligibility requirements: (a) non-service connected disability recipients with less than ten years of ACERA service credit and with a retirement date effective prior to February 1, 2014; and, (b) all service connected disability recipients, regardless of years of service.

### Non-OPEB

ACERA also provides non-health, postemployment benefits, such as supplemental COLA and a lump sum retired member death benefit.

Separate from the basic COLA, the Board of Retirement implemented an ad-hoc supplemental Cost-of-Living Adjustment (supplemental COLA) program effective January 1, 1998. The supplemental COLA is structured to maintain each retiree's purchasing power at no less than 85% of the purchasing power of the original benefit. Under this program, each retiree's current allowance is adjusted, as necessary, so that the adjusted allowance becomes at least 85% of the original benefit amount indexed with the CPI.

A lump sum retired member death benefit of \$1,000 is provided to beneficiaries.

#### *Program Membership*

All retired members are eligible to receive supplemental COLA and retired member death benefit.

### Actuarial Valuation

An annual actuarial funding valuation is performed for the pension plan. In addition, there is a separate annual actuarial valuation performed for Postemployment Medical Benefits and Non-OPEB. Note 6, Actuarial Valuation, starting on [page 36](#) provides additional information about this topic.

## 3. CONTRIBUTIONS

### Pension Plan

#### *Authority for Establishing and Amending Obligations to Make Contributions*

The California constitution, as well as state and federal laws, establishes the basic obligations for participating employers and active members to

make contribution payments to the pension plan. Member and employer contribution rates are based on recommendations made by an independent actuary and adopted by the Board of Retirement. These rates are based on membership type (General and Safety) and tier (Tiers 1, 2, 3, and 4).

### *Funding Objective*

One of the funding objectives of the pension plan is to establish member and participating employer contribution rates that will remain as level as possible over time as a percentage of payroll, unless plan benefit provisions are changed. The funding for retirement benefits arises from three sources: member contributions, employer contributions, and the earnings on invested assets.

### *Member Contributions and Refunds*

Active members are required by statute to contribute toward pension plan benefits. The non-Tier 4 member contribution rates are formulated on the basis of age at the date of entry and actuarially calculated benefits. The 1937 Act authorizes participating employers to pay all or a portion of an employee's retirement contribution obligation on the employee's behalf. These employer payments are called contribution offsets. Member contributions and credited interest are refundable upon termination of membership. Note 4, Reserves, starting on [page 31](#) explains semi-annual interest crediting. The employer-paid contribution offsets may or may not be refundable.

Pursuant to PEPPRA Section 7522.30, Tier 4 members are required to contribute 50% of the normal cost rate. The code also prohibits participating employers from paying any portion of the 50% share of members contributions on the employee's behalf.

### *Employer Contributions*

The pension plan provides lifetime retirement and disability benefits to its members. Participating employers are required by statute to contribute the necessary amounts to fund these estimated benefits not otherwise funded by member contributions or expected investment earnings.

Employer contribution rates vary from year to year and depend on the established level of benefits, the

rate of return on investments, and the cost of administering benefits.

### *Member Rates Based on Age-at-Date-of-Entry*

The ranges of current non-Tier 4 member contribution rates based on age-at-date-of-entry are shown as follows (effective September 2018). Generally, each pair of percentages ranges from youngest to oldest within each category.

In November 2012, the Board of Retirement approved the use of a single, flat contribution rate, regardless of the age at entry for Tier 4 members.

## Current Member Contribution Rates

Effective September 2018

<b>Tier 1: (entry date prior to July 1, 1983)</b>	
General	7.90% - 16.36%
Safety 3% @ 50	16.03% - 24.34%
<b>Tier 2: (entry date July 1, 1983, and before January 1, 2013)</b>	
General	5.42% - 11.43%
Safety 3% @ 50	13.46% - 19.79%
<b>Tier 2: (entry date October 17, 2010, and before January 1, 2013)</b>	
Safety 2% @ 50	10.00% - 16.05%
Safety 3% @ 55 (with less than 5 years of vesting service)	15.30% - 21.54%
Safety 3% @ 55 (with 5 or more years of vesting service)	13.30% - 19.54%
<b>Tier 3: (LARPD only - entry date prior to January 1, 2013)</b>	
General	9.20% - 17.28%
<b>Tier 4: (entry date January 1, 2013 or later)</b>	
General	8.76%
Safety	15.75%

For non-Tier 4 members covered by Social Security, the contribution rates shown apply to biweekly salary over \$161 (a one-third reduction in the rates applies to the first \$161 of biweekly salary). The one-third reduction in the rates for the first \$161 of biweekly salary does not apply to Tier 4 member contributions.

## Postemployment Medical Benefits and Contributions

In accordance with federal tax law, postemployment medical benefits and related administrative expenses are paid through a 401(h) account with contributions from the participating employers. There is no requirement and no guarantee that the employers will continue to contribute to the 401(h) account. If authorized by the Board of Retirement, ACERA treats an equal amount of SRBR assets as employer contributions available for paying pension benefits. ACERA's Board of Retirement has no authority to demand future payments from employers to fund the 401(h) account. Consequently, these benefits can only be paid as long as assets are available. When assets are fully depleted, no postemployment medical benefits will be paid by ACERA. In compliance with 1937 Act Section 31618.5, employers allocate a portion of their contribution to the 401(h) account for administrative costs related to providing benefits in addition to contributions for the postemployment medical benefits.

## Pension Obligation Bonds

In 1995 and 1996, Alameda County issued pension obligation bonds and contributed the net bond proceeds to the ACERA pension plan. ACERA received aggregate net proceeds of \$591 million from these bonds. Alameda Health System (formerly known as Alameda County Medical Center), First 5 Alameda County, and the Superior Court of California for the County of Alameda were part of the County of Alameda when the pension obligation bonds were issued. They subsequently separated and became discretely presented component units or special districts of the County of Alameda. The net bond proceeds contributions allow ACERA to provide "pension obligation bond credits" to these employers (thus reducing contributions otherwise payable) over the period of time used by ACERA to amortize its Unfunded Actuarial Accrued Liability (UAAL). These employers received pension obligation bond credits of approximately \$54.7 million in the year ended December 31, 2018.

## 4. RESERVES

Reserves represent components of the fiduciary net position. The annual change in ACERA's reserves

equals the annual change in the fiduciary net position.

While a member is active, member and employer contributions associated with that member are accumulated in two separate components of reserves—the member reserve and employers' advance reserve. When a member retires, ACERA makes a one-time transfer of the associated contributions plus credited interest from these two reserve components into the retired member reserve, of an amount equal to the estimated lifetime benefit.

## Actuarial Asset Smoothing

Net investment income reported on the Statement of Changes in Fiduciary Net Position affects the reserves indirectly through an actuarial asset "smoothing" process approved by the Board of Retirement. This process is intended to minimize the impact of short-term investment gains or losses. Smoothing of asset gains or losses is conducted semi-annually in conjunction with interest crediting, with calculation periods ending June 30 and December 31. It involves spreading the difference between actual and expected market returns over ten successive semi-annual periods to determine the actuarial value of assets.

## Semi-annual Interest Crediting

ACERA updates reserve balances on a semi-annual basis as of June 30 and December 31 each year. At these times, ACERA carries out a multi-step process to calculate new reserve balances as specified in Article 5.5 of the 1937 Act. The amount of "net earnings" to be credited for the semi-annual period is calculated based on the actuarial smoothing process described earlier. To the extent that net earnings are available, interest is credited to all components of the reserves, with the exception of the market stabilization reserve and the contingency reserve. Interest credited is based upon the actuarial assumed interest rate (or the actual rate if lower). This is defined as "Regular Earnings."

In June 2014, the Board of Retirement approved the use of the contingency reserve to fund the interest shortfall, whenever the Regular Earnings during the 6-month interest crediting period are less than the assumed rate of return, but not negative.

If there are investment earnings above the target investment return rate, 50% is credited to the SRBR and the remaining 50% is credited proportionally to all other reserves (except for the contingency reserve and the market stabilization reserve).

## Components of Reserves

**The Member Reserve** represents the total accumulated member contributions of current active and inactive (deferred) members. Additions include member contributions and credited interest; deductions include refunds of member contributions along with credited interest and transfers to the retired member reserve made when a member retires.

**The Employers' Advance Reserve** represents the total net accumulated employer contributions for future retirement payments to active and deferred members. Additions include contributions from the employers and credited interest; and deductions include transfers to the retired member reserve made when each member retires or payment of benefits upon the death of an active member. Employer contribution rates are actuarially determined taking into account other events such as a member electing a refund of contributions. Therefore, a refund of member contributions should not have an adverse impact on the accumulation of funds in the employers' advance reserve.

According to Section 31618.5 of the 1937 Act, to the extent that an employer contributes to the 401(h) account to pay the cost of administering post-employment medical benefits, there is an annual transfer from the employers' advance reserve to the supplemental retiree benefits reserve for an amount equal to the postemployment medical benefit related administrative expenses. For the year ended December 31, 2018, the transferred amount was \$1.2 million.

**The Retired Member Reserve** represents funds accumulated to pay retirement benefits to retired members. This reserve represents the total net accumulated transfers from the member reserve and the employers' advance reserve (both made at the time a member retires), and credited interest, reduced by payments to retired members, beneficiaries, and survivors.

**The Supplemental Retiree Benefits Reserve (SRBR)** was established on January 1, 1985, under Article 5.5 of the 1937 Act. The SRBR represents funds required by statute to be set aside from regular earnings and investment earnings above the assumed rate of return to provide supplemental benefits to retirees. The reserves table on [page 33](#) shows the amounts of the SRBR currently available to pay for non-vested benefits. The Board of Retirement decides on an annual basis what member benefits to pay from the SRBR.

When there are funds available in the SRBR, the Board of Retirement can approve a transfer of an amount equal to the participating employers' 401(h) contributions and 401(h) administrative cost contributions from the SRBR to the employers' advance reserve. The Board of Retirement may also approve a transfer from the SRBR to the employers' advance reserve to reimburse the employers' payment of implicit subsidy to pay the full cost of postemployment medical benefits. Non-vested benefits currently funded by the SRBR are described in the following two paragraphs.

**The 401(h) Postemployment Medical Benefits Account** is used to pay the medical allowances, Medicare Part B reimbursement, dental and vision, and the associated administrative cost. The account is set up under the provisions of Internal Revenue Code section 401(h), which provides for payment of benefits on a tax-free basis. Each year participating employers decide whether to contribute the needed funds and to identify them as 401(h) account contributions. For the year ended December 31, 2018, the employers funded \$43.8 million of 401(h) contributions, including \$42.6 million for estimated cost of postemployment medical benefits and \$1.2 million for administrative cost of the 401(h) account.

**The Non-OPEB Reserve** is used to pay for the Supplemental COLA and the retired member death benefit. For the year ended December 31, 2018, \$1.1 million of Supplemental COLA and \$0.2 million of retired member death benefits were paid. The reserve is increased through interest crediting of regular earnings and investment earnings above the assumed rate of return.

**The Contingency Reserve** represents reserves accumulated to satisfy the statutory requirement of establishing a reserve against deficiencies in future

interest crediting. The size of the reserve is determined semi-annually by the Board of Retirement. The 1937 Act stipulates that the contingency reserve cannot exceed 3.0% of total assets and that, if the reserve falls below 1.0% of total assets, earnings from subsequent periods shall fund the reserve until the reserve level is at least 1.0% of total assets. Effective with the June 30, 2014, interest crediting cycle, the Board of Retirement set the contingency reserve to be a minimum of 1.0% of total assets, and authorized the use of funds in the contingency reserve to cover interest shortfalls whenever earnings during the 6-month interest crediting period are less than the assumed rate of return, but not negative.

**The Market Stabilization Reserve Account** represents the deferred balance of investment gains or losses not yet realized in the interest crediting process. This balance arises from the five-year actuarial smoothing process for investment earnings. The market stabilization reserve account balance thus represents the difference between (1) the aggregate amounts initially deferred (smoothed) from the

ten most recent semi-annual periods, and (2) the amounts subsequently recognized for semi-annual interest crediting from these same ten periods.

### Allocation of Earnings to Reserves for 2018

ACERA had \$371.1 million losses from investment activities net of administrative expenses for the year ended December 31, 2018. The contingency reserve experienced a net decrease of \$77.1 million during the year. At the December 31, 2018, interest crediting, the reserve was adjusted to 1% of total assets and subsequently reduced to zero to fund the interest crediting shortfall for the six-month period ended December 31, 2018. This reduction left the Contingency Reserve at 0.0% of total assets at the end of 2018.

The market stabilization reserve account decreased by \$878.2 million during 2018 as a result of applying the actuarial five-year smoothing process and the actuarial value corridor limits. All other reserve accounts received interest crediting of approximately \$584.2 million.

## Reserves

As of December 31, 2018 (Dollars in Thousands)

	Pension and Non-OPEB	Postemployment Medical Benefits	Total
Member Reserve	\$ 1,532,152	\$ -	\$ 1,532,152
Employers' Advance Reserve	1,045,827	-	1,045,827
Retired Member Reserve	4,654,408	-	4,654,408
SRBR	39,366	880,123	919,489
401(h) Account	-	9,830	9,830
Contingency Reserve	-	-	-
Market Stabilization Reserve Account	(569,119)	-	(569,119)
<b>Total Reserves</b>	<b>\$ 6,702,634</b>	<b>\$ 889,953</b>	<b>\$ 7,592,587</b>

## 5. NET PENSION LIABILITY

The components of the Net Pension Liability were as follows:

### Net Pension Liability

(Dollars in Thousands)

	December 31, 2018	December 31, 2017
Total Pension Liability	\$ 9,535,149	\$ 9,123,900
Plan's Fiduciary Net Position <sup>1</sup>	6,771,147	7,110,224
<b>Net Pension Liability</b>	<b>\$ 2,764,002</b>	<b>\$ 2,013,676</b>
Plan's Fiduciary Net Position as a Percentage of the Total Pension Liability	71.01%	77.93%

<sup>1</sup> For 2018, the Plan's Fiduciary Net Position amount shown (\$6,771,147) includes the net market value of assets (\$7,592,587), less OPEB-related SRBR assets (\$873,183 in the SRBR-OPEB reserve, after reducing the reserve by the \$6,940 SRBR implicit subsidy transfer, and \$9,830 in the 401(h) reserve, less a proportionate share of the deferred market losses (after adjustment to include the balance in the Contingency Reserve) commensurate with the size of the OPEB reserve (\$61,573)). For 2017, the Plan's Fiduciary Net Position amount shown (\$7,110,224) includes the net market value of assets (\$8,112,100), less OPEB-related SRBR assets (\$850,424 in the SRBR-OPEB reserve after reducing the reserve by the \$5,830 SRBR implicit subsidy transfer, and \$7,582 in the 401(h) reserve, plus a proportionate share of one half of the deferred market gains (after adjustment to include the balance in the Contingency Reserve) commensurate with the size of the OPEB and non-OPEB reserves (\$143,870)). Note: The amounts may not total properly due to rounding.

The Net Pension Liability (NPL) was measured as of December 31, 2018 and 2017. The Plan's Fiduciary Net Position was valued as of the measurement date while the Total Pension Liability was determined based upon rolling forward the Total Pension Liability from actuarial valuations as of December 31, 2017 and 2016, respectively.

The Total Pension Liability and the Plan's Fiduciary Net Position include liabilities and assets for non-OPEB. The assets for non-OPEB are held in the SRBR to pay non-vested Supplemental COLA and the retired member death benefit.

### Actuarial Assumptions

The Total Pension Liabilities (TPL) as of December 31, 2018, and December 31, 2017, were determined using actuarial valuations as of December 31, 2017, and December 31, 2016, respectively. The actuarial assumptions used to develop the December 31, 2018, and December 31, 2017, TPLs are the same assumptions used in the December 31, 2018, and 2017, funding valuations for ACERA, respectively.

### Key Assumptions Used in the Measurement

Valuation Date	December 31, 2018	December 31, 2017
Inflation	3.00%	3.00%
Salary Increases	General: 8.30% to 3.90% and Safety: 11.30% to 4.30%, vary by service, including inflation.	General: 8.30% to 3.90% and Safety: 11.30% to 4.30%, vary by service, including inflation.
Investment Rate of Return	7.25% , net of pension plan investment expense, including inflation.	7.25% , net of pension plan investment expense, including inflation.
Mortality Tables	Headcount-Weighted RP-2014 (RPH-2014) Healthy Annuitant Mortality Tables, projected generationally with the two-dimensional MP-2016 projection scale for future mortality improvements based on review of the mortality experience in the December 1, 2013 - November 30, 2016 Actuarial Experience Study.	Headcount-Weighted RP-2014 (RPH-2014) Healthy Annuitant Mortality Tables, projected generationally with the two-dimensional MP-2016 projection scale for future mortality improvements based on review of the mortality experience in the December 1, 2013 - November 30, 2016 Actuarial Experience Study.
Date of Experience Study	December 1, 2013 through November 30, 2016	December 1, 2013 through November 30, 2016

## Long-Term Expected Rate of Return

The long-term expected rate of return on pension plan investments<sup>1</sup> was determined in 2017 using a building-block method in which expected future real rates of return (expected returns, net of inflation) are developed for each major asset class. These returns are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation and subtracting expected investment expenses and a risk margin. The target allocation and projected arithmetic real rates of return for each major asset class, after deducting inflation, but before deducting investment expenses are summarized in the following table. These values were used in the derivation of the long-term expected investment rate of return assumption for the December 31, 2018 valuation. This information is subject to change every three years based on the actuarial experience study.

## Target Asset Allocation and Projected Arithmetic Real Rate of Return

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Domestic Large Cap Equity	22.40%	5.75%
Domestic Small Cap Equity	5.60%	6.37%
Developed International Equity	19.50%	6.89%
Emerging Markets Equity	6.50%	9.54%
U.S. Core Fixed Income	11.25%	1.03%
High Yield Bonds	1.50%	3.99%
International Bonds	2.25%	0.19%
TIPS	2.00%	0.98%
Real Estate	8.00%	4.47%
Commodities	3.00%	3.78%
Hedge Funds	9.00%	4.30%
Private Equity	9.00%	7.60%
<b>Total</b>	<b>100.00%</b>	

## Discount Rate

The discount rate used to measure the Total Pension Liability was 7.25% as of December 31, 2018, and December 31, 2017. Article 5.5 of the Statute, which authorizes the allocation of 50% of excess earnings to the SRBR, does not allow for the use of a different investment return assumption for funding than is used for interest crediting. In order to reflect the provisions of Article 5.5, future allocations to the SRBR have been treated as an additional outflow against the Plan's Fiduciary Net Position in the GASB crossover test<sup>2</sup>. It is estimated that the additional outflow would average approximately 0.60% of assets over time, based on the results of the actuarial stochastic modeling of the 50% allocation of future excess earnings to the SRBR.

<sup>1</sup> Note that the investment return assumption for funding purposes was developed net of both investment and administrative expenses; however, the same investment return assumption was used for financial reporting purposes, and it was considered gross of administrative expenses for financial reporting purposes. (This resulted in an increase in the margin for adverse deviation when using that investment return assumption for financial reporting.)

<sup>2</sup> The purpose of the GASB crossover test is to determine if the full expected return can be used as the discount rate to determine the TPL and the NPL. That is, if there is no crossover point where the projected benefit payments would exceed the Plan's Fiduciary Net Position, then the full expected return assumption can be used. ACERA does pass the crossover test, which means that the full 7.25% investment rate of return assumption can be used as the discount rate to determine the TPL and the resulting NPL.

The projection of cash flows used to determine the discount rate assumes plan member contributions will be made at the current member contribution rates, and that employer contributions will be made at rates equal to the actuarially determined contribution rates<sup>1</sup> plus additional future contributions that would follow from the future allocation of excess earnings to the SRBR. Projected employer contributions that are intended to fund the service costs for the future plan members and their beneficiaries, as well as projected contributions from future plan members, are not included. Based on those assumptions, the pension Plan's Fiduciary Net Position was projected to be available to make all projected future benefit payments for current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the Total Pension Liability as of both December 31, 2018, and December 31, 2017.

### Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the Net Pension Liability as of December 31, 2018, calculated using the discount rate of 7.25%, as well as what the Net Pension Liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.25%) or 1-percentage-point higher (8.25%) than the current rate:

As of December 31, 2018 (Dollars in Thousands)

	1% Decrease (6.25%)	Current Discount Rate (7.25%)	1% Increase (8.25%)
<b>Net Pension Liability</b>	\$ 4,006,840	\$ 2,764,002	\$ 1,739,579

### Money-Weighted Rate of Return

The annual money-weighted rate of return expresses investment performance, net of investment expenses, adjusted for the changing amounts actually invested. For the year ended December 31, 2018, the annual money-weighted rate of return on the total investments (pension plan and OPEB) was negative 4.44%. For trend information, refer to the Schedule of Investment Returns under the RSI section on [page 59](#).

## 6. ACTUARIAL VALUATION

ACERA retains an independent actuarial firm to conduct actuarial valuations of the pension plan, postemployment medical benefits, and non-OPEB to monitor ACERA's funding status and to establish the contribution rate requirements for the pension plan.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and health care cost trends. Actuarially determined amounts are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

### Pension Plan

The purpose of the valuation is to reassess the magnitude of ACERA's benefit commitments in comparison with the assets currently available to support those commitments. As a result, employer and member contribution rates are adjusted accordingly. For the pension plan, the actuarial assumptions have been selected to estimate, as closely as possible, what the actual cost of the plan will be so as to permit an orderly method for setting aside contributions in the present to provide benefits in the future, and to maintain equity among generations of participants and taxpayers.

Contribution requirements are determined under the entry age cost method. This method is designed to collect contributions as a level percentage of pay.

<sup>1</sup> For this purpose, only employer contributions that are intended to fund benefits of current plan members and their beneficiaries are included.

Any actuarial gains or losses that occur under this method are amortized as a level percentage of pay. To minimize the impact of short-term investment gains or losses, the Board of Retirement adopted an asset smoothing process described starting on [page 31](#) under Actuarial Asset Smoothing.

There are no legal or contractual maximum contribution rates under the 1937 Act that would affect the projection of benefits for financial reporting purposes.

## ACTUARIAL METHODS AND ASSUMPTIONS - Pension Plan

The status and funding progress for the pension plan is calculated based on the following actuarial methods and assumptions.

Valuation Date	12/31/2017
Actuarial Cost Method	Entry Age
Amortization Method	Level percent of payroll
Amortization of UAAL (Prior to January 1, 2012)	Closed 30 years decreasing period
Remaining Amortization Period (Prior to January 1, 2012)	15 years
Amortization of New UAAL (On or after January 1, 2012)	Plan amendments are amortized over separate decreasing 15-year periods. Early retirement incentive programs (ERIPs) are amortized over separate decreasing 5-year periods. Assumption and method changes are amortized over separate decreasing 20-year periods. Experience gains/losses are amortized over separate decreasing 20-year periods.
Asset Valuation Method	Actuarial Value of Assets is determined by phasing in any difference between actual and expected market return over 10 six-months interest crediting periods. The Valuation Value of Assets is the Actuarial Value of Assets reduced by the value of the non-valuation reserves.
Actuarial Assumptions	Interest Rate: 7.25% Inflation Rate: 3.00% Across-the-Board Salary Increases: 0.50% Salary Increases: General 8.30% - 3.90% and Safety 11.30% - 4.30% Demographic: refer to <a href="#">page 103</a>
Postemployment Benefit Increases	3.00% of Tier 1 and Tier 3 retirement income 2.00% of Tier 2 and Tier 4 retirement income

## Postemployment Medical Benefits

If participating employers continue to make contributions to the 401(h) account, and the Board of Retirement continues to treat equal amounts of SRBR assets as contributions for pensions, then the postemployment medical benefits are 85.7% funded assuming that the current benefit continues in perpetuity.

Actuarial calculations reflect a long-term perspective and employ methods and assumptions that are designed to reduce short-term volatility.

Under the actuarial assumed rate of 7.25% per year for future investment earnings, it is anticipated that available assets will be sufficient to fund postemployment medical benefits through year 2039.

## ACTUARIAL METHODS AND ASSUMPTIONS - Postemployment Medical Benefits

The status and funding progress for the postemployment medical benefits is calculated based on the following actuarial methods and assumptions.

Valuation Date	12/31/2017
Actuarial Cost Method	Entry Age
Asset Valuation Method	Same as Pension Plan
Actuarial Assumptions	Same as Pension Plan
Health Care Cost Trend Rates:	
Non-Medicare Plan	Graded down from 7.00% by 0.25% per annum until ultimate rate of 4.50%
Medicare Advantage Plan	Graded down from 6.50% by 0.25% per annum until ultimate rate of 4.50%
Dental and Vision	4.50%
Medicare Part B	4.50%
Postemployment Benefit Increases:	
Dental, Vision, and Medicare Part B	Subsidies are assumed to increase at 100% of the health care cost trend rates for these benefits.
Monthly Medical Allowance (MMA)	Subsidies are assumed to increase at 50% of the health care cost trend rates for MMA benefits or 3.125% (from 2019 to 2020), graded down to the ultimate rate of 2.25% over 7 years.

## Non-OPEB

Actuarial calculations reflect a long-term perspective and employ methods and assumptions that are designed to reduce short-term volatility.

Under the actuarial assumed rate of 7.25% per year for future investment earnings, it is anticipated that available assets will be sufficient to fund the Supplemental COLA and retired member death benefit program through year 2038.

## ACTUARIAL METHODS AND ASSUMPTIONS - Non-OPEB

The status and funding progress for the Non-OPEB is calculated based on the following actuarial methods and assumptions.

Valuation Date	12/31/2017
Actuarial Cost Method	Entry Age
Asset Valuation Method	Same as Pension Plan
Actuarial Assumptions	Same as Pension Plan
Postemployment Benefit Increases:	
Supplemental COLA Benefits	Payable when the current allowance from the pension plan drops below 85% of the original pension plan benefit indexed with CPI. Benefits are assumed to increase by the difference between inflation and the cost-of-living benefit guaranteed in the pension plan (3.00% for Tier 1 and Tier 3; and 2.00% for Tier 2, Tier 2C, Tier 2D, and Tier 4), subject to other limitations.

## 7. POSTEMPLOYMENT MEDICAL BENEFITS AND NET OPEB LIABILITY

### Plan Description

ACERA administers a non-vested medical benefits program for eligible retired members. Retirees can also purchase medical benefits for eligible dependents on an out-of-pocket basis. The postemployment medical, dental and vision benefits and the related administrative costs are paid through a 401(h) account funded by the participating employers' 401(h) account contributions.

The plan provides the following postemployment benefits:

- Health care subsidy in the form of monthly medical allowance,
- Medicare Part B reimbursement, and
- Dental and vision subsidies.

These benefits are paid in the form of a monthly medical allowance. The allowance is subject to annual reauthorization by the Board of Retirement.

### Plan Membership

The OPEB plan membership data as of December 31, 2017, was used in the measurement of the Total OPEB Liability as of December 31, 2018.

#### Demographic Data as of December 31, 2017

Retired members receiving medical benefits	6,225
Retired members receiving dental and vision benefits	7,270
Vested terminated members entitled to, but not receiving benefits	381
Active members	11,323

### Benefits Provided

The County negotiates the medical contracts with the providers covering both active and retired members. This arrangement results in "blended" medical premium rates that allow early retirees under 65 years of age, not yet Medicare-eligible, to purchase medical insurance from one of these providers at rates lower than otherwise available (an "implicit subsidy"). ACERA and the County collectively

determined that the total amount of implicit subsidy for the blended medical premium rate for the year 2017 was \$5.8 million. SRBR assets in this amount were treated as a pension contribution in 2018 upon the Board of Retirement's approval to compensate the County for the implicit subsidy. The implicit subsidy amount for 2018 has not yet been determined.

Outside of the County negotiated group plans, retirees over the age of 65 have the option to purchase individual Medicare insurance through a Medicare exchange. ACERA utilizes Health Reimbursement Accounts (HRAs) to facilitate the monthly medical allowance for these members.

### Benefit Eligibility

Only ACERA's retirees are eligible to receive the medical, dental and vision subsidies; dependents are ineligible to receive these benefits. Retirees eligible for monthly medical allowance are also eligible for reimbursement of Medicare Part B premiums. The 2018 maximum monthly allowance for group plans was \$540.44 and \$414.00 for members enrolled in the individual plans through the Medicare exchange. The maximum monthly combined dental and vision subsidy was \$47.91 in 2018.

The actual amount of the monthly medical allowance for each retiree depends on the retiree's number of years of service. A minimum of 10 years of service is required for service retirement and non-duty disability retirement. There is no minimum service requirement for duty disability retirees. The subsidy are 50% for retirees with 10-14 years of service, 75% for retirees with 15-19 years of service, and 100% for retirees with 20+ years of service.

### Covered Retirees

Retirees currently enrolled in the medical, dental, and vision plans through the program are as follows:

As of December 31, 2018

Number of Subsidized Retirees	
Medical	5,018
Medicare Exchange	1,495
Medicare Part B	5,383
Dental and Vision	7,613

## Contributions and Reserves

There are no legal or contractual contribution requirements for the OPEB plan. Please refer to Note 3 starting on [page 29](#) for details.

Reserve requirements of the SRBR are disclosed under Note 4 starting on [page 31](#).

## Investments

ACERA's OPEB plan is unique in that there are no direct contributions to invest for this plan. Funding for the OPEB plan relies entirely on semi-annual earnings allocations from the total fund to the Supplemental Retiree Benefits Reserve (SRBR) as mandated by Article 5.5 of the 1937 Act. ACERA's total fund includes assets of the pension plan and SRBR. The OPEB assets are accumulated in the 401(h) account and the SRBR OPEB reserve account. Therefore, references to investment target allocations, long-term expected rate of return, and discount rate all apply to the total fund.

The total fund's annual money-weighted rate of return on investments, net of investment expenses is reported on [page 59](#) of the RSI.

## Net OPEB Liability

The components of the Net OPEB Liability were as follows:

(Dollars in Thousands)

	December 31, 2018	December 31, 2017
Total OPEB Liability	\$ 1,054,337	\$ 1,029,354
Plan's Fiduciary Net Position <sup>1</sup>	821,440	1,001,876
<b>Net OPEB Liability</b>	<b>\$ 232,897</b>	<b>\$ 27,478</b>
Plan's Fiduciary Net Position as a Percentage of the Total OPEB Liability	77.91%	97.33%

<sup>1</sup> For 2018, the Plan's Fiduciary Net Position (\$821,440) includes the SRBR and 401(h) account (\$889,953) less the estimated SRBR implicit subsidy transfer (\$6,940) less the proportionate share of the deferred market losses after adjustment to include the balance of the Contingency Reserve that was commensurate with the size of the OPEB reserve (\$61,573). For 2017, the Plan's Fiduciary Net Position (\$1,001,876) includes the SRBR and 401(h) account (\$863,836) less the estimated SRBR implicit subsidy transfer (\$5,830) plus the proportionate share of one half of the deferred market gains after adjustment to include the balance of the Contingency Reserve that was commensurate with the size of the OPEB and non-OPEB reserves (\$143,870).

The Net OPEB Liability was measured as of December 31, 2018 and 2017. The Plan's Fiduciary Net Position was valued as of the measurement date, while the Total OPEB Liability was determined by rolling forward the Total OPEB Liability from the SRBR sufficiency valuations as of December 31, 2017 and 2016, respectively.

## Plan Provisions

The plan provisions used in the measurement of the Net OPEB Liability as of December 31, 2018 are the same as those used for the SRBR sufficiency valuation as of December 31, 2017.

## Actuarial Assumptions

The Total OPEB Liabilities (TOLs) as of December 31, 2018, and December 31, 2017, were determined using the sufficiency valuations as of December 31, 2017, and December 31, 2016, respectively.

The actuarial assumptions including the health care trend assumptions used to develop the December 31, 2018 and December 31, 2017 TOLs are the same assumptions used for the December 31, 2018 and 2017 sufficiency valuations for ACERA, respectively.

## Key Assumptions Used in the Measurement

Valuation Date	December 31, 2018	December 31, 2017
Investment Rate of Return	7.25% , net of OPEB investment expense, including inflation	7.25% , net of OPEB investment expense, including inflation
Inflation	3.00%	3.00%
Health Care Premium Trend Rates:*		
Non-Medicare medical plan	Graded from 7.00% to ultimate 4.50% over 10 years	Graded from 7.00% to ultimate 4.50% over 10 years
Medicare medical plan	Graded from 6.50% to ultimate 4.50% over 8 years	Graded from 6.50% to ultimate 4.50% over 8 years
Dental/Vision	4.00%	4.50%
Medicare Part-B	4.00%	4.50%
Date of Experience Study	December 1, 2013 through November 30, 2016	December 1, 2013 through November 30, 2016

\* The trend rates shown above for 2019 are before reflecting a one-time adjustment to reflect the impact of the Health Insurance Tax (HIT). The weighted average increase amongst all carriers is approximately 1.2% for Non-Medicare and 0.9% for Medicare plans.

## Long-Term Expected Rate of Return

The long-term expected rate of return on OPEB plan investments<sup>1</sup> was determined using a building-block method in which expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These returns are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation and subtracting expected investment expenses and a risk margin. The target allocation and projected arithmetic real rates of return for each major asset class, after deducting inflation, but before deducting investment expenses, used in the derivation of the long-term expected investment rate of return assumption for the December 31, 2018 valuation are summarized in the following table:

## Target Asset Allocation and Projected Arithmetic Real Rate of Return

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Domestic Large Cap Equity	22.40%	5.75%
Domestic Small Cap Equity	5.60%	6.37%
Developed International Equity	19.50%	6.89%
Emerging Markets Equity	6.50%	9.54%
U.S. Core Fixed Income	11.25%	1.03%
High Yield Bonds	1.50%	3.99%
International Bonds	2.25%	0.19%
TIPS	2.00%	0.98%
Real Estate	8.00%	4.47%
Commodities	3.00%	3.78%
Hedge Funds	9.00%	4.30%
Private Equity	9.00%	7.60%
<b>Total</b>	<b>100.00%</b>	

<sup>1</sup> Note that the investment return assumption for SRBR sufficiency testing (and pension plan funding) purposes was developed net of both investment and administrative expenses; however, the same investment return assumption was used for financial reporting purposes, and it was considered gross of administrative expenses for financial reporting purposes. (This resulted in an increase in the margin for adverse deviation when using that investment return assumption for financial reporting.)

## Discount Rate

The discount rate used to measure the Total OPEB Liability was 7.25% as of December 31, 2018 and December 31, 2017. The projection of cash flows used to determine the discount rate assumed benefits are paid out of the current OPEB SRBR assets. Based on those assumptions, the SRBR OPEB Plan's Fiduciary Net Position was projected to be available to make all projected future benefit payments for current plan members. Therefore, the long-term expected rate of return on the OPEB plan investments was applied to all periods of projected benefit payments to determine the Total OPEB Liability as of December 31, 2018 and December 31, 2017.

## Sensitivity of the Net OPEB Liability to Changes in the Discount Rate

The following presents the Net OPEB Liability as of December 31, 2018, calculated using the discount rate of 7.25%, as well as what the Net OPEB Liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.25%) or 1-percentage-point higher (8.25%) than the current rate:

As of December 31, 2018 (Dollars in Thousands)

	1% Decrease (6.25%)	Current Discount Rate (7.25%)	1% Increase (8.25%)
<b>Net OPEB Liability</b>	\$ 363,577	\$ 232,897	\$ 123,707

## Sensitivity of the Net OPEB Liability to Changes in the Health Care Cost Trend Rate

The following presents the Net OPEB liability as of December 31, 2018, calculated using the trend rate as well as what the Net OPEB Liability would be if it were calculated using a trend rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

As of December 31, 2018 (Dollars in Thousands)

	1% Decrease <sup>1</sup>	Current Trend Rates <sup>1</sup>	1% Increase <sup>1</sup>
<b>Net OPEB Liability</b>	\$ 110,530	\$ 232,897	\$ 382,925

<sup>1</sup> Current trend rates: 7.00% graded down to 4.50% over 10 years for Non-Medicare medical plan costs; 6.50% graded down to 4.50% over 8 years for Medicare medical plan costs and 4.00% for all years for Dental, Vision and Medicare Part B costs. The medical trend rates shown above for 2019 (7.00% and 6.50% for non-Medicare and Medicare plans, respectively) are before reflecting a one-time adjustment to reflect the estimated impact of the Health Insurance Tax (HIT). The weighted average increase amongst all carriers is approximately 1.2% for non-Medicare and 0.9% for Medicare plans.

## 8. DEPOSITS AND INVESTMENTS

The 1937 Act gives the Board of Retirement exclusive control over ACERA's investment portfolio. Except as otherwise restricted by the California constitution or other laws, the 1937 Act allows the Board of Retirement to prudently invest, or delegate the authority to invest the investment portfolio through the purchase, holding, or sale of any form or type of investment, financial instrument, or financial transaction.

The Board of Retirement investment authority granted under the 1937 Act was also incorporated into the state constitution as the California Pension Protection Act of 1992 (Article 16, Section 17 of the

California Constitution), which requires the Board, its officers, and employees to discharge their duties with respect to ACERA and the investment portfolio under the following rules:

- "The members of the retirement board shall discharge their duties with respect to the system solely in the interest of, and for the exclusive purposes of providing benefits to participants and their beneficiaries, minimizing employer contributions thereto, and defraying reasonable expenses of administering the system.
- The members of the retirement board shall discharge their duties with the care, skill, prudence, and diligence under the circumstances then

prevailing that a prudent person acting in a like capacity and familiar with these matters would use in the conduct of an enterprise of a like character and with like aims.

- The members of the retirement board shall diversify the investments of the system so as to minimize the risk of loss and to maximize the rate of return, unless under the circumstances it is clearly not prudent to do so.”

## Deposits

Operational cash accounts held with a financial institution are swept daily into a pooled money market fund, which invests in repurchase agreements and U.S. treasury bills and notes.

## Investments

ACERA's asset classes include domestic equity, international equity, domestic fixed income, international fixed income, real estate, private equity and absolute return (formerly known as alternative investments) and real assets. Investments in any asset class may be held in direct form, pooled form, or both.

As of December 31, 2018, thirteen investment managers managed the securities portfolios, twelve investment managers were used for real estate investments, nineteen investment managers were used for private equity, nine investment managers were used for absolute return (formerly known as alternative investments), and seven investment managers were used for real assets investments.

Available cash held by investment managers is swept daily into a pooled short-term investment fund managed by the custodial bank. This short-term investment fund holds short-term obligations and deposits, including U.S. treasury and agency obligations, corporate bonds, commercial paper, repurchase agreements, certificates of deposit, bankers' acceptances, time deposits, and floating-rate notes.

Likewise, cash collateral received in connection with the securities lending program in which ACERA participates is held in a separate short-term investment pool.

These two investment pools are each held in a trust fund sponsored by State Street Bank and Trust

Company, the investment custodian, and the securities lending agent. They are regulated by the Federal Reserve, Comptroller of the Currency, the Massachusetts Commissioner of Banks, and the U.S. Department of Labor.

The value of the underlying instruments in these investments pools is adjusted to fair value. The fair value of ACERA's position in these investment pools is not materially different from the value of the pool shares.

Governmental Accounting Standards Board, Statement No.72 (GASB 72), *Fair Value Measurement and Application*, generally requires investments to be measured at fair value, using the appropriate valuation techniques under the circumstances and for which sufficient data are available to measure the fair value. The three approaches to measuring fair value are:

1. Market Approach (actual market transactions for identical or similar items);
2. Cost Approach (the current cost to replace the service capacity of an asset); and
3. Income Approach (discounting the current value of the future cash flows).

The quality of the data (inputs) used to determine fair value can vary. Some inputs are directly or indirectly observable (independently verifiable). Other inputs are unobservable. GASB 72 establishes a three-tier hierarchy of inputs used to measure fair value consisting of:

1. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that a government can access at the measurement date. Level 1 investments include public equity securities and other publicly traded securities such as widely held domestic and international stocks, certain derivatives or U.S. Treasury securities.
2. Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for an asset or liability, either directly or indirectly. These inputs can include quoted prices for similar assets or liabilities in active or inactive markets, or market-corroborated inputs. Fair values may be based on market multiples techniques and/or matrix pricing techniques. Level 2 investments include fixed or variable-income securities, commingled

funds, certain derivatives and other assets that are valued using market information.

3. Level 3 inputs are unobservable inputs for an asset or liability. Included in this level are corporate bonds that are restricted and do not trade readily. The fair value of investments in real estate separate properties which is based on prices in a competitive market as determined by the investment manager relying on periodic appraisals is also included in Level 3 investments.

GASB 72 allows a government entity to use net asset value (NAV) per share (or its equivalent) for an investment in a nongovernmental entity that does not have a readily determined fair value. Investments measured at NAV without determinable fair value are excluded from the level of fair value hierarchy. Selected additional disclosures are required for investments measured at NAV such as fair value measurement, government's unfunded

commitments related to the investment type, general description of the terms and conditions upon which a government may redeem investments, and an estimate of when the redemption restriction might lapse for investments restricted from redemption. For private equity type investments, ACERA relies on the audited financial statements of its partnerships. The inputs used by the general partner include some or all of the following: the original transaction price, recent private transactions in the same or similar instruments, completed or pending third-party transactions in comparable businesses, recapitalizations and other transactions across the capital structure, public market valuation multiples for similar offerings in the equity or debt capital markets, as well as changes in the investment's earnings before interest, taxes, depreciation and amortization, cash flows, implied yields and leverage ratios.

## Investments and Derivatives Measured at Fair Value - Pension Plan

As of December 31, 2018 (Dollars in Thousands)

Investments by Fair Value Level	Total	Fair Value Measurements Using		
		Quoted Prices in Active Markets for Identical Assets	Significant Other Observable Inputs	Significant Unobservable Inputs
		Level 1	Level 2	Level 3
<b>Cash Equivalents</b>				
Government Issues	\$ 46,076	\$ 46,076	\$ -	\$ -
STIF-Type Instrument	99,226	-	99,226	-
<b>Total Cash Equivalents</b>	<b>145,302</b>	<b>46,076</b>	<b>99,226</b>	<b>-</b>
<b>Fixed Income Securities</b>				
Asset-Backed Securities	65,304	-	65,304	-
Commercial Mortgage-Backed Securities	70,308	-	70,308	-
Convertible Bonds	16,555	-	16,555	-
Corporate Bonds	458,637	-	458,321	316
Municipal/Revenue Bonds	1,510	-	1,510	-
FHLMC	56,459	-	56,459	-
FNMA	73,992	-	73,992	-
GNMA I	1,879	-	1,879	-
GNMA II	13,585	-	13,585	-
Government Issues	309,766	225,748	84,018	-
Mutual Funds	135,450	-	135,450	-
<b>Total Fixed Income Securities</b>	<b>1,203,445</b>	<b>225,748</b>	<b>977,381</b>	<b>316</b>
<b>Equity Securities</b>				
Non-U.S. Equity	1,502,436	1,502,546	(110)	-
Pooled Investments	2,145,173	195,920	248,550	1,700,703
U.S. Equity	499,759	499,743	16	-
<b>Total Equity Securities</b>	<b>4,147,368</b>	<b>2,198,209</b>	<b>248,456</b>	<b>1,700,703</b>
<b>Real Estate</b>				
Properties	69,121	-	-	69,121
<b>Total Real Estate</b>	<b>69,121</b>	<b>-</b>	<b>-</b>	<b>69,121</b>
<b>Collateral from Securities Lending</b>	<b>183,003</b>	<b>-</b>	<b>183,003</b>	<b>-</b>
<b>Total Investments by Fair Value Level</b>	<b>5,748,239</b>	<b>\$ 2,470,033</b>	<b>\$ 1,508,066</b>	<b>\$ 1,770,140</b>
<b>Investments Measured at Net Asset Value (NAV)</b>				
Real Assets	293,198			
Private Equity	522,443			
Absolute Return	696,825			
Real Estate	492,121			
<b>Total Investments Measured at NAV</b>	<b>2,004,587</b>			
<b>Total Investments</b>	<b>\$ 7,752,826</b>			
<b>Derivatives</b>				
Equity Index Swaps	\$ (239)	\$ 8	\$ (247)	\$ -
Future Contracts Equity Index	(1,153)	(1,153)	-	-
Foreign Exchange Contracts	(3,550)	(3,550)	-	-
<b>Total Derivatives</b>	<b>\$ (4,942)</b>	<b>\$ (4,695)</b>	<b>\$ (247)</b>	<b>\$ -</b>

## Investments Measured at the NAV

As of December 31, 2018 (Dollars in Thousands)

	Fair Value	Unfunded Commitments	Redemption Frequency (If Currently Eligible)	Redemption Notice Period
Real Assets <sup>1</sup>	\$ 293,198	\$ 117,118	See note <sup>1</sup>	See note <sup>1</sup>
Private Equity <sup>2</sup>	522,443	565,610	See note <sup>2</sup>	See note <sup>2</sup>
Absolute Return <sup>3</sup>	696,825	70,091	See note <sup>3</sup>	See note <sup>3</sup>
Real Estate <sup>4</sup>	492,121	95,724	See note <sup>4</sup>	See note <sup>4</sup>
<b>Total Investments Measured at NAV</b>	<b>\$ 2,004,587</b>	<b>\$ 848,543</b>	-	-

<sup>1</sup> Real Assets – The Real Assets portfolio consists of 8 funds investing primarily in commodities, infrastructure, and natural resources (energy). Three of the funds follow the hedge fund structure and five follow the private equity structure. The underlying investments within hedge funds are mostly liquid and the whole portfolio is valued and reported monthly based on month-end exchange prices or over-the-counter quotes in competitive markets. The funds that follow the hedge fund structure accept investments monthly and are eligible for month-end redemption after 5-60 days' written notice. The fair value of the private equity-type funds are determined using net assets value presented in the audited financial statements plus/minus the latest quarterly cash flows. The private equity funds are not eligible for redemption but rather distribute proceeds over the funds' lifespan.

<sup>2</sup> Private Equity – The Private Equity portfolio consists of 44 funds, which invest primarily in buyout, debt-related, special situations, and venture capital opportunities. The fair value of these funds is determined using net assets value represented in the audited financial statements plus/minus the latest quarterly cash flows. These funds are not eligible for redemption but rather distribute capital proceeds over the funds' lifespan in either cash or "in-kind" shares of the funds' portfolio companies. Distributions to the funds' investors occur over the span of approximately 4 to 15 years.

<sup>3</sup> Absolute Return – The Absolute Return portfolio consists of 9 funds, which are hedge manager-of-funds, currency managers and other alternative investments. Five of the funds follow the hedge fund structure and four follow the private equity structure but employ hedge fund type strategies. The funds that follow the hedge fund structure accept investments monthly and are eligible for month-end or quarter-end redemption after 30 days' notice. These funds are valued and reported monthly based on month-end exchange prices or over-the-counter quotes in competitive markets. The fair value of the funds that follow the private equity structure is determined using net assets typically valued according to client capital account statements, one quarter in arrears, plus/minus the latest quarter's cash flows. These funds are not eligible for redemption but rather distribute proceeds over the funds' lifespan.

<sup>4</sup> Real Estate – The Real Estate portfolio consists of 16 funds and a separate building (1), which also serves as ACERA's headquarters. The Real Estate funds in the portfolio invest primarily in U.S. commercial real estate (office, industrial, retail, multi-family, and other). These funds are designed as commingled funds or as limited partnerships (private equity structure). The investments that are structured as private equity or limited partnerships are not eligible for redemption but rather distribute proceeds over the funds' lifespan as distribution or return of capital. The primary objectives of the real estate portfolio are income and appreciation; distribution income is typically made on a quarterly basis throughout the lives of the funds. The fair value of these funds is determined using third-party appraisals every three years or an internal appraisal. Net asset values are typically reported one quarter in arrears, plus/minus the latest quarter's cash flows (capital calls and distributions). These funds are eligible for redemption or withdrawal typically with 90 day notice and a 90 to 180 day payout.

## Derivatives

ACERA has the following types of derivatives: futures contracts-equity index, currency forward contracts, total return swaps, and rights. An equity index futures contract represents an agreement to purchase or sell an equity index for a given price at a specified future date. Currency forward contracts generally serve to hedge or offset, the impact of foreign currency exchange rate fluctuations on the reported U.S. dollar fair value of investments denominated in foreign currencies. A total return swap is a swap agreement in which one party makes payments based on a set rate, either fixed or variable,

while the other party makes payments based on the return of an underlying asset, usually an equity index, loans, or bonds. Rights allow the holder the option to buy securities for a given price within a specified time period.

The following Investment Derivatives schedule reports the fair value balances, changes in fair value, and notional amounts of derivatives outstanding as of and for the year ended December 31, 2018, classified by type. For financial reporting purposes, all ACERA derivatives are classified as investment derivatives.

## Investment Derivatives

For Year Ended December 31, 2018 (Dollars in Thousands)

Derivative Type	Classification	Notional Value/Shares	Fair Value	Changes in Fair Value <sup>2</sup>
Currency Forward Contracts <sup>1</sup>	Receivable/Liability	\$ 474,488	\$ (3,540)	\$ (4,465)
Future Contracts - Long	Futures	1,490	-	(6,231)
Future Contracts - Short	Futures	(8)	-	2,012
Total Return Swaps Bond	Swaps	49,964	729	1,531
Total Return Swaps Equity	Swaps	(22,037)	(977)	(4,360)
Rights	Equity	17	8	23
<b>Total</b>			<b>\$ (3,780)</b>	<b>\$ (11,490)</b>

<sup>1</sup> Currency forward contracts exclude spot contracts because they are not considered as derivatives. In the foreign currency risk analysis table on [page 54](#), the spot contracts are included in the currency swaps column.

<sup>2</sup> Change in fair value includes realized and unrealized gains and losses on derivatives and are reported as Net Appreciation/(Depreciation) in Fair Value of Investments on the Statement of Changes in Fiduciary Net Position.

## Securities Lending Activity

The Board of Retirement policies authorize ACERA to participate in a securities lending program. Securities lending transactions are short-term collateralized loans of ACERA's securities for the purpose of generating additional investment income. ACERA has a securities lending agreement in place that authorizes the securities lending agent to lend ACERA's securities to broker-dealers and banks pursuant to a loan agreement. For securities on loan, ACERA receives either cash or non-cash collateral. ACERA invests the cash collateral in a pooled short-term investment fund maintained by the securities lending agent and receives earnings on it in exchange for paying a loan rebate fee to the borrower. In the case of non-cash collateral, the borrower pays ACERA a loan premium.

For the year ended December 31, 2018, on behalf of ACERA, the securities lending agent lent ACERA's securities (government bonds, corporate stocks, corporate bonds, international equities, and international fixed income) to borrowers under the securities lending agreement and ACERA received cash (U.S. and foreign currency), securities issued or guaranteed by the United States government, and sovereign debt or irrevocable bank letters-of-credit as collateral.

ACERA did not have the ability to pledge or sell collateral securities delivered absent a borrower default (therefore, such non-cash collateral is not reported on the Statement of Fiduciary Net Position).

Borrowers were required to deliver collateral for each loan equal to:

- Loaned securities denominated in U.S. dollars or sovereign debt issued by foreign governments, with a margin of at least 102% of the fair value of the loaned securities; or
- Loaned securities not denominated in U.S. dollars, or whose primary trading market was not located in the United States, with a margin of at least 105% of the fair value of the loaned securities.

Moreover, borrowers were required to maintain the designated margin percentage of collateral on a daily basis.

ACERA did not impose any restrictions for the year ended December 31, 2018, on the amount of the loans that the securities lending agent made on its behalf. In the event the borrower failed to return the loaned securities, the securities lending agent indemnified ACERA by agreeing to purchase replacement securities. If the collateral was inadequate to replace the securities lent, the securities lending agent supplemented the amount of cash collateral.

If the borrower failed to pay ACERA for any income distributions on loaned securities, the securities lending agent will also supplement the income amount due to ACERA. There were no losses during the year ended December 31, 2018, resulting from a default of the borrowers or the securities lending agent.

For the year ended December 31, 2018, ACERA and the borrowers maintained the right to terminate securities lending transactions upon notice. The cash collateral received on each loan was invested, together with the cash collateral of other qualified tax-exempt plan lenders in a short-term investment pool managed by the securities lending agent. For the fiscal year 2018, the short-term investment fund is separated into two investment pools: (a) a liquidity pool and (b) a duration pool. As of December 31, 2018, the Quality D Short-Term investment fund liquidity pool had an average duration of 27 days and an average weighted final maturity of 119 days for U.S. dollars collateral. The Quality D Short-Term investment fund duration pool had an average duration of 18 days and an average weighted final maturity of 1,701 days for U.S. dollars collateral. For the year ended December 31, 2018, ACERA had no credit risk exposure to borrowers because, for each borrower, the value of borrower collateral held exceeded the value of the securities on loan to the borrower.

As of December 31, 2018, ACERA had securities on loan with a total fair value of \$299.43 million; however, the cash collateral held against the loaned securities was \$307.00 million and exceeded the total fair value of loaned securities by \$7.57 million.

### Deposit, Investment, and Derivative Risks

GASB Statements No. 40 and 53 require the disclosure of specific risks that apply to ACERA's deposits, investments, and derivatives. They identify the following risks:

- Custodial Credit Risk—Deposits and Investments;
- Concentration of Credit Risk;
- Credit Risk—Investments and Derivatives
- Interest Rate Risk;

- Fair Value Highly Sensitive to Changes in Interest Rates; and,
- Foreign Currency Risk.

### Investment Policies

GASB Statement No. 40 requires the disclosure of deposit or investment policies (or the lack thereof) that relate to investment and custodial risks.

ACERA has chosen to manage the investment risks described by GASB Statements No. 40 and 53 by contractually requiring each portfolio investment manager to abide by restrictive investment guidelines specifically tailored to that individual manager rather than adopting across-the-board investment policies with respect to these investment risks. The guidelines stipulate the investment style, performance objective, performance benchmarks, and portfolio characteristics.

For example, in the case of foreign currency risk, the policy guidelines for the U.S. dollars equity portfolios differ from those for the non-U.S. dollars equity portfolios. Likewise, in the case of credit risk, the guidelines for one fixed income manager stipulate a minimum acceptable credit rating for each debt instrument while the guidelines for a different fixed income portfolio merely require that the average credit ratings for a certain fair value percentage of the portfolio meet a minimum requirement.

Each separate account manager is likewise subject to a "manager standard of care" that establishes a fiduciary relationship requiring the manager to act prudently and solely in the best interest of ACERA.

Separately, ACERA's guidelines also require each manager's investment return performance to compare favorably with the performance of the relevant passive market index such as the Barclays Capital Aggregate Bond Index.

ACERA's investment staff continually monitors all investment managers for compliance with the respective guidelines.

### Custodial Credit Risk—Deposits

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, ACERA will not be able to recover deposits nor be able to recover collateral securities that are

in the possession of an outside party. ACERA has no general policy on custodial credit risk for deposits.

By necessity, ACERA maintains operational cash deposits to support day-to-day cash management requirements. As of December 31, 2018, cash held with a financial institution in a pooled money market fund amounted to \$2.09 million, of which \$0.25 million was insured and \$1.84 million was uninsured and uncollateralized subject to custodial credit risk.

### **Custodial Credit Risk—Investments**

The custodial credit risk for investments is the risk that, in the event of the failure of a counterparty to a transaction, ACERA will not be able to recover the value of investment securities that are in the possession of an outside party. The individual investment guidelines for each investment manager require that managed investments be held and maintained with the master custodian in the name of ACERA. The master custodian may rely on sub-custodians. The custodial requirement does not apply to real estate investments, investments in commingled pools, and private equity and alternative investments. As of December 31, 2018, ACERA had no investments that were exposed to custodial credit risk.

### **Custodial Credit Risk—Derivatives**

ACERA's investments include collateral associated with derivatives activity. As of December 31, 2018, net collateral for derivatives was \$6.9 million. Each account was uninsured and uncollateralized, and subject to custodial credit risk.

### **Concentration of Credit Risk**

Concentration of credit risk is the risk of loss attributed to the magnitude of ACERA's investment in a single issuer of securities. The individual investment guidelines for each fixed income manager restrict concentrations greater than 5% in the securities of any one issuer (excluding direct obligations of the U.S. and/or eligible foreign governments, and those explicitly guaranteed by the U.S. and/or eligible foreign governments). As of December 31, 2018, ACERA had no investments in a single issuer that equaled or exceeded 5% of the fiduciary net position.

### **Credit Risk—Investments**

Credit risk is the risk that the issuer of a debt security or other counterparty to an investment will not fulfill its obligations. The individual investment guidelines for each fixed income investment manager describe applicable restrictions on credit risk. The credit risk restrictions by investment portfolio are as follows:

The credit quality ratings of a security, (e.g., from Moody's or S&P) give an indication of the degree of credit risk for that security.

The Credit Risk Analysis schedule on [page 50](#) discloses credit ratings of ACERA's debt investments by type and for each external investment pool as of December 31, 2018.

## Credit Risk Analysis

As of December 31, 2018 (Dollars in Thousands)

	Adjusted Moody's Credit Rating <sup>1</sup>									
	Total	Aaa	Aa	A	Baa	Ba	B	Caa	Ca and Below	Not Rated
<b>Debt Investments By Type</b>										
Collateralized Mortgage Obligations	\$ 70,308	\$ 37,293	\$ 75	\$ 1,301	\$ 2,408	\$ 921	\$ 2,251	\$ 1,502	\$ -	\$ 24,557
Convertible Bonds	16,555	-	-	-	1,168	2,210	3,628	2,213	-	7,336
Corporate Bonds	458,637	12,168	7,488	82,397	277,815	67,300	8,326	1,559	-	1,584
Federal Home Loan Mortgage Corp. <sup>2</sup>	56,459	-	-	-	-	-	-	-	-	56,459
Federal National Mortgage Assn. <sup>2</sup>	73,992	-	-	-	-	-	-	-	-	73,992
Government National Mortgage Assn. I, II <sup>2</sup>	15,464	-	-	-	-	-	-	-	-	15,464
Government Issues <sup>2</sup>	309,766	235,410	7,310	41,077	-	5,584	1,651	-	-	18,734
Municipals	1,510	-	1,510	-	-	-	-	-	-	-
Other Asset Backed Securities	65,304	43,076	1,321	3,436	5,192	296	-	2,728	4,511	4,744
<b>Subtotal Debt Investments</b>	<b>1,067,995</b>	<b>327,947</b>	<b>17,704</b>	<b>128,211</b>	<b>286,583</b>	<b>76,311</b>	<b>15,856</b>	<b>8,002</b>	<b>4,511</b>	<b>202,870</b>
<b>External Investment Pools of Debt Securities</b>										
Securities Lending Cash Collateral Fund										
Liquidation Pool <sup>3</sup>	181,961	-	-	-	-	-	-	-	-	181,961
Duration Pool <sup>3</sup>	1,042	-	-	-	-	-	-	-	-	1,042
Master Custodian Short-Term Investment Fund <sup>3</sup>	99,226	-	-	-	-	-	-	-	-	99,226
<b>Subtotal External Investment Pools</b>	<b>282,229</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>282,229</b>
<b>Total</b>	<b>\$ 1,350,224</b>	<b>\$ 327,947</b>	<b>\$ 17,704</b>	<b>\$ 128,211</b>	<b>\$ 286,583</b>	<b>\$ 76,311</b>	<b>\$ 15,856</b>	<b>\$ 8,002</b>	<b>\$ 4,511</b>	<b>\$ 485,099</b>

<sup>1</sup> Adjusted Moody's Credit Rating: This schedule displays the fair value of investments by credit rating in increasing magnitude of risk. Investments are classified by Moody's credit rating, or by the Moody's rating that corresponds to the Standard & Poor's (S&P) credit rating if the investment has a S&P rating but not a Moody's rating. Also whenever both ratings for an investment exist and the S&P rating for the investment indicates a greater degree of risk than the Moody's rating, then the investment's Moody's credit rating is adjusted, solely for the purpose of this disclosure, to the Moody's rating corresponding to the greater degree of risk.

<sup>2</sup> The investments in the following debt instruments—i.e., Federal Home Loan Mortgage Corp., Federal National Mortgage Assn., Government National Mortgage Assn. and Government Issues, that are Not Rated are implicitly guaranteed by the U.S. Government.

<sup>3</sup> The external investment pools are not rated.

## Credit Risk—Derivatives

ACERA is exposed to credit risk on investment derivatives that are traded over the counter and are reported in asset positions. Derivatives exposed to credit risk include currency forward contracts, and synthetic futures (which are included in futures contracts-equity index). To minimize credit risk exposure, ACERA's investment managers continually monitor credit ratings of counterparties. Should there be a counterparty failure, ACERA would be exposed to the loss of the fair value of derivatives that are in asset positions and any collateral provided to the counterparty, net of the effect of applicable netting arrangements. ACERA has no general investment policy with respect to netting arrangements or collateral requirements. Netting arrangements legally provide ACERA with a right of set-off in the events of bankruptcy or default by the counterparty. ACERA's investment managers may have collateral posting provisions associated with currency forward contracts. In the event of counterparty failure, ACERA would be exposed to loss of collateral provided to the counterparty. Collateral provided by the counterparty to ACERA reduces its credit risk exposure. The collateral associated with investments derivatives is disclosed on [page 49](#) under Custodial Credit Risk—Derivatives.

The following Credit Risk—Derivatives schedule discloses the counterparty credit ratings of ACERA's investment derivatives in asset positions by type, as of December 31, 2018. These amounts represent the maximum loss that would be recognized if all counterparties fail to perform as contracted, without respect to any collateral or other security, or netting arrangement.

## Credit Risk Analysis – Investment Derivatives Subject to Credit Risk

As of December 31, 2018 (Dollars in Thousands)

Adjusted Moody's Credit Rating <sup>1</sup>	Fair Value
Aa	\$ 153
A	2,574
<b>Subtotal Derivatives in Asset Position</b>	<b>2,727</b>
Derivatives in Liability Position	(6,507)
<b>Total Derivatives in Asset/(Liability) Position</b>	<b>\$ (3,780)</b>

See footnote 1 on [page 50](#).

As of December 31, 2018, the \$2.7 million maximum exposure of derivatives credit risk was reduced by (\$6.5) million of liabilities included in netting arrangements, resulting in a net exposure to credit risk of (\$3.8) million (rounded).

ACERA has a 5.6% (\$0.15 million) net exposure to credit risk with a credit rating of Aa, and a 94.4% (\$2.6 million) net exposure to credit risk with a credit rating of A.

## Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment.

ACERA has investments in three fixed income portfolios containing individual debt securities as well as investments in external investment pools containing debt securities. All of these investments are subject to interest rate risk. ACERA has no general policy on interest rate risk for the fixed income portfolios or for the investments in external pools. ACERA

manages interest rate risk for the three fixed-income portfolios by setting limits on portfolio duration for each portfolio. The duration restrictions by investment portfolio (with portfolio style) are as follows:

The following Interest Rate Risk Analysis—Duration schedule discloses the duration of ACERA's debt investments by type and the duration of each of the external investment pools of debt securities. Duration is a measure of a debt investment's exposure to fair value changes arising from changing

interest rates. It uses the present values of cash flows, weighted for those cash flows as a percentage of the investment's full price. The Master Custodian Short-Term Investment Fund had an average weighted maturity of 24 days as of December 31, 2018.

### Interest Rate Risk Analysis – Duration

As of December 31, 2018 (Dollars in Thousands)

Debt Investments by Type	Fair Value	Duration in Years
Collateralized Mortgage Obligations	\$ 70,308	3.7
Convertible Bonds	16,555	3.2
Corporate Bonds	458,637	5.3
Federal Home Loan Mortgage Corp.	56,459	4.5
Federal National Mortgage Assn.	73,992	4.1
Government National Mortgage Assn. I, II	15,464	2.8
Government Issues	309,766	7.6
Municipals	1,510	8.6
Other Asset Backed Securities	65,304	2.7
<b>Total of Debt Investments</b>	<b>\$ 1,067,995</b>	
External Investment Pools of Debt Securities	Fair Value	Duration
Securities Lending Cash Collateral Fund		
Liquidity Pool	\$ 181,961	27 days
Duration Pool	1,042	18 days
Master Custodian Short-Term Investment Fund	99,226	-
<b>Total External Investment Pools</b>	<b>\$ 282,229</b>	

## Fair Value Highly Sensitive to Changes in Interest Rates

The Interest Rate Risk Analysis table below discloses the degree to which ACERA's investments are sensitive to interest rate changes due simply to the remaining term to maturity. In contrast, ACERA's investments with fair values that are highly sensitive to interest rates due to other factors are disclosed on the Interest Rate Risk Analysis - Highly Sensitive schedule below. ACERA has no general investment policy with respect to investments with fair values that are highly sensitive to changes in interest rates.

### Interest Rate Risk Analysis – Highly Sensitive

Investment with Fair Values Highly Sensitive to Changes in Interest Rates

As of December 31, 2018 (Dollars in Thousands)

Investment Type	Investment Description	Interest Rates	Fair Value
Collateralized Mortgage Obligations	Various debt related Securities	2.80% to 5.81%	\$ 1,112
Corporate Bonds	Various debt related Securities	1.00% to 52.56%	25,350
Government Issues	Various debt related Securities	3.00% to 53.67%	41,087
Other Asset Backed	Various debt related Securities	4.46% to 6.24%	419

### Foreign Currency Risk

Foreign currency risk is the risk that changes in foreign exchange rates will adversely affect the fair value of an investment or deposit. ACERA has no general investment policy with respect to foreign currency risk.

#### *Foreign Currency Risk—Investments*

The Foreign Currency Risk Analysis schedule on [page 54](#) shows the fair value of investments that are exposed to this risk by currency denomination and investment type. This provides an indication of the magnitude of foreign currency risk for each currency.

#### *Foreign Currency Risk—Equity Index Swaps and Futures*

Equity index swaps and futures contracts-equity index are derivatives. An equity index swap represents an agreement between two parties to swap two sets of equity index values. An equity index futures contract represents an agreement to purchase or sell an equity index for a given price at a specified future date.

For those equity index swaps and futures contracts-equity index which are dollar-denominated

securities issued by foreign countries, there is an exposure to a foreign currency risk.

#### *Foreign Currency Risk—Foreign Exchange Contracts*

Foreign exchange contracts are subject to foreign currency risk. Foreign exchange contracts include currency forward contracts and spot contracts. Currency forward contracts are derivatives and are described in the derivatives section of this note. Spot contracts are generally used when ACERA is required to make or receive payments in a foreign currency. Spot contracts are agreements to buy or sell a certain amount of foreign currency at the current market rate, for settlement in two business days.

The dollar impact that foreign exchange contracts have on foreign currency risk is equal to the foreign currency settlement amounts translated in the same manner as the investments (i.e. spot exchange rate at the end of the year). The impact appears in the column labeled Foreign Currency on the schedule on [page 54](#). The Net Exposure column of the schedule indicates the net foreign currency risk, i.e., the gross risk associated with the investments less the risk hedged by the outstanding foreign exchange contracts.

## Foreign Currency Risk Analysis

Fair Value of Investments Exposed to Foreign Currency Risk by Currency  
As of December 31, 2018 (Dollars in Thousands)

Trade Currency Name	Investment Type							Net Exposure
	Common Stock	Corporate Bonds	Foreign Currency	Government Issues	Total Return Swaps	Currency Swaps	Limited Partnership	
Argentine Peso	\$ -	\$ 1,181	\$ -	\$ 1,456	\$ -	\$ -	\$ -	\$ 2,637
Australian Dollar	24,688	-	79	16,972	(2)	(996)	-	40,741
Brazilian Real	9,722	-	-	-	-	-	-	9,722
Canadian Dollar	32,687	-	116	-	-	(1,810)	-	30,993
Danish Krone	37,591	-	51	-	-	(4)	-	37,638
Euro Currency	417,195	2,284	150	-	(131)	(179)	7,929	427,248
Hong Kong Dollar	119,276	-	567	-	(54)	(1)	-	119,788
Indian Rupee	37,606	-	-	-	-	-	-	37,606
Indonesian Rupiah	21,151	-	11	-	-	-	-	21,162
Japanese Yen	235,067	-	2,777	-	(686)	798	-	237,956
Malaysian Ringgit	-	-	-	12,052	-	-	-	12,052
Mexican Peso	-	66	-	16,802	-	-	-	16,868
New Israeli Sheqel	8,728	-	4	-	-	(12)	-	8,720
New Taiwan Dollar	17,960	-	-	-	-	-	-	17,960
New Zealand Dollar	1,068	-	45	-	-	(680)	-	433
Norwegian Krone	1,367	-	28	-	-	(504)	-	891
Philippine Piso	1,602	-	-	-	-	-	-	1,602
Polish Zloty	-	-	-	7,290	-	(6)	-	7,284
Pound Sterling	259,805	-	891	18,157	-	132	-	278,985
Singapore Dollar	34,922	-	124	-	-	14	-	35,060
South African Rand	13,076	-	-	5,584	-	(108)	-	18,552
South Korean Won	12,722	-	-	-	-	-	-	12,722
Swedish Krona	29,588	-	-	-	233	(58)	-	29,763
Swiss Franc	72,550	-	849	-	390	(136)	-	73,653
Turkish Lira	3,301	-	-	-	-	-	-	3,301
<b>Grand Total</b>	<b>\$ 1,391,672</b>	<b>\$ 3,531</b>	<b>\$ 5,692</b>	<b>\$ 78,313</b>	<b>\$ (250)</b>	<b>\$ (3,550)</b>	<b>\$ 7,929</b>	<b>\$ 1,483,337</b>

## Real Estate

### Real Estate Investment Income – Separate Properties

For the Year Ended December 31, 2018 (Dollars in Thousands)

<b>Real Estate Investment Income</b>	\$	5,900
<b>Real Estate Expenses</b>		
Operating Expenses		2,641
<b>Total Expenses</b>		<b>2,641</b>
<b>Real Estate Net Income</b>	<b>\$</b>	<b>3,259</b>

There is no outstanding real estate related debt associated with the separate properties as of December 31, 2018.

## 9. CAPITAL ASSETS

ACERA's capital assets include equipment and furniture, electronic document management system, information systems, leasehold improvements, and construction in progress. See the following table for details.

### Capital Assets and Accumulated Depreciation

For the Year Ended December 31, 2018 (Dollars in Thousands)

	January 1, 2018	Additions	Deletions / Transfers	December 31, 2018
<b>CAPITAL ASSETS - DEPRECIABLE</b>				
Equipment and Furniture	\$ 3,034	\$ -	\$ (2)	\$ 3,032
Electronic Document Management System	4,163	-	-	4,163
Information Systems	10,457	-	-	10,457
Leasehold Improvements	2,585	-	-	2,585
<b>Subtotal</b>	<b>20,239</b>	<b>-</b>	<b>(2)</b>	<b>20,237</b>
<b>CAPITAL ASSETS - NON DEPRECIABLE</b>				
Construction-in-Progress	-	-	-	-
<b>Total Capital Assets (Cost)</b>	<b>20,239</b>	<b>-</b>	<b>(2)</b>	<b>20,237</b>
<b>ACCUMULATED DEPRECIATION AND AMORTIZATION</b>				
Equipment and Furniture	(2,972)	(24)	-	(2,996)
Electronic Document Management System	(4,165)	-	2	(4,163)
Information Systems	(10,457)	-	-	(10,457)
Leasehold Improvements	(1,040)	(95)	-	(1,135)
<b>Total Accumulated Depreciation and Amortization</b>	<b>(18,634)</b>	<b>(119)</b>	<b>2</b>	<b>(18,751)</b>
<b>CAPITAL ASSETS - NET OF ACCUMULATED DEPRECIATION AND AMORTIZATION</b>	<b>\$ 1,605</b>	<b>\$ (119)</b>	<b>\$ -</b>	<b>\$ 1,486</b>

## 10. LEASES

ACERA leases office space from Oakland 14th St. Office, a title holding corporation formed by ACERA. The term of the lease is seven years and seven months, with an option to renew for five additional years. Under the terms of the lease agreement, ACERA's base rent is abated. However, ACERA is required to pay its proportionate share of building operating expenses as defined in the lease. ACERA's share of these operating expenses was approximately \$63,000 for the year ended December 31, 2018.

In addition, ACERA leases photocopy machines and water coolers to support operations. All current leases will expire in 2023. Equipment rental expenses were approximately \$29,000 for the year

ended December 31, 2018. The future estimated minimum rental payments for these leases are as follows:

### Future Minimum Rental Payments

As of December 31 (Dollars in Thousands)

Year	Amount
2019	\$ 65
2020	55
2021	55
2022	53
2023	48
<b>Total</b>	<b>\$ 276</b>

## 11. ADMINISTRATION EXPENSE

ACERA's Board of Retirement annually adopts an operating expense budget covering expenses to be incurred in the following fiscal year. The operating budget includes the administration expense budget which is subject to the statutory limit based on exclusions specified in the 1937 Act.

ACERA has adopted the provisions of the 1937 Act which allows ACERA to exclude actuarial, investment, legal, business continuity and technology direct costs from administration expenses. Since investment related expenses were offset against investment income, the remaining exclusions totaled \$3.5 million for 2018.

ACERA also conforms to the provision of the 1937 Act that limits the administration cap to 0.21 percent of the Accrued Actuarial Liability (AAL). ACERA uses the AAL as of December 31 of the year in which the budget is adopted for this purpose.

A schedule of Administration Expense is included in the Supplemental Schedules on [page 65](#).

### Application of Statutory Limit on Administration Expense

For the Year Ended December 31, 2018 (Dollars in Thousands)

Total Accrued Actuarial Liability as of December 31, 2017	\$	10,138,324
Limit: Maximum Allowable fraction of Total Accrued Actuarial Liability (0.21%) times Total Accrued Actuarial Liability	\$	21,290
Portion of Administrative Expenses for the Fiscal Year subject to the Statutory Limit		13,003
Excess of Limit over Portion of Administration Expense Subject to Limit	\$	8,287
Portion of Administration Expense Subject to Limit as a Percentage of Accrued Actuarial Liability		0.13%

## 12. RELATED PARTY TRANSACTIONS

By necessity, ACERA is involved in various business transactions with the County, the primary plan sponsor. These include reimbursement to the County for the salary and benefits of ACERA staff members paid through the County and reimbursement to the Alameda County Human Resources Department for personnel consulting services and for administering ACERA's retired members' health benefits. Also, under the Board of Retirement policy, ACERA reimburses the County for a portion of the salary and benefits of each County employee elected to the Board of Retirement. Lastly, ACERA reimburses the County for the cost of services provided in the following areas: insurance/risk management, information technology, and telecommunications.

Also, ACERA leases office space from Oakland 14th St. Office, a title holding company controlled by ACERA. Note 10—Leases describes this arrangement.

### Related Party Transactions

For the Year Ended December 31, 2018 (Dollars in Thousands)

Reimbursed Cost of ACERA	
Staff Members	\$ 13,497
Reimbursed Costs of County Services	1,856
State Mandated Benefit Replacement Program (415M)	630
County Personnel Services	77
Partial Salary/Benefits Reimbursement for Elected Board Members	301
<b>Total</b>	<b>\$ 16,361</b>

## 13. SUBSEQUENT EVENTS

Management has evaluated subsequent events through June 19, 2019, the date the financial statements are available to be issued, and has determined that no adjustments are necessary to the amounts reported in the accompanying financial statements and no subsequent events have occurred, the nature of which would require disclosure.

## Required Supplementary Information (RSI)

### PENSION PLAN AND NON-OPEB

#### Schedule of Changes in Net Pension Liability and Related Ratios

For the Years Ended December 31 (Dollars in Thousands)

	2018	2017	2016	2015	2014	2013
<b>Total Pension Liability (TPL)<sup>1</sup></b>						
Service Cost	\$ 209,890	\$ 187,409	\$ 175,642	\$ 172,585	\$ 167,120	\$ 166,639
Interest	659,592	636,556	603,168	579,500	542,377	522,203
Changes of benefit terms	-	-	-	-	-	-
Differences between expected and actual experience	13,710	17,516	(68,176)	(31,965)	(85,379)	(61,362)
Changes of assumptions	-	316,728	150,677	-	431,863	-
Benefit payments, including refunds of member contributions	(471,943)	(445,288)	(422,223)	(401,298)	(378,689)	(359,938)
<b>Net Change in Total Pension Liability</b>	<b>411,249</b>	<b>712,921</b>	<b>439,088</b>	<b>318,822</b>	<b>677,292</b>	<b>267,542</b>
<b>Total Pension Liability - Beginning</b>	<b>9,123,900</b>	<b>8,410,979</b>	<b>7,971,891</b>	<b>7,653,069</b>	<b>6,975,777</b>	<b>6,708,235</b>
<b>Total Pension Liability - Ending (a)</b>	<b>\$ 9,535,149</b>	<b>\$ 9,123,900</b>	<b>\$ 8,410,979</b>	<b>\$ 7,971,891</b>	<b>\$ 7,653,069</b>	<b>\$ 6,975,777</b>
<b>Plan Fiduciary Net Position (FNP)</b>						
Contributions - employer <sup>2</sup>	\$ 269,684	\$ 247,064	\$ 241,729	\$ 224,607	\$ 213,255	\$ 191,180
Contributions - member	94,736	89,326	85,736	82,949	79,714	76,230
Net investment income	(216,308)	1,065,908	423,718	49,021	318,245	736,914
Benefit payments, including refunds of member contributions	(471,943)	(445,288)	(422,223)	(401,298)	(378,689)	(359,938)
Administrative expense	(15,246)	(14,571)	(14,618)	(14,262)	(13,855)	(13,634)
Other	-	-	-	-	-	-
<b>Net Change in Plan Fiduciary Net Position</b>	<b>(339,077)</b>	<b>942,439</b>	<b>314,342</b>	<b>(58,983)</b>	<b>218,670</b>	<b>630,752</b>
<b>Plan's Fiduciary Net Position<sup>3</sup> - Beginning</b>	<b>7,110,224</b>	<b>6,167,785</b>	<b>5,853,443</b>	<b>5,912,426</b>	<b>5,693,756</b>	<b>5,063,004</b>
<b>Plan's Fiduciary Net Position<sup>3</sup> - Ending (b)</b>	<b>\$ 6,771,147</b>	<b>\$ 7,110,224</b>	<b>\$ 6,167,785</b>	<b>\$ 5,853,443</b>	<b>\$ 5,912,426</b>	<b>\$ 5,693,756</b>
<b>Net Pension Liability (NPL) - Ending (a) - (b)</b>	<b>\$ 2,764,002</b>	<b>\$ 2,013,676</b>	<b>\$ 2,243,194</b>	<b>\$ 2,118,448</b>	<b>\$ 1,740,643</b>	<b>\$ 1,282,021</b>
<b>FNP as a Percentage of the TPL</b>	<b>71.01%</b>	<b>77.93%</b>	<b>73.33%</b>	<b>73.43%</b>	<b>77.26%</b>	<b>81.62%</b>
<b>Covered Payroll<sup>4</sup></b>	<b>\$ 1,046,034</b>	<b>\$ 995,178</b>	<b>\$ 947,568</b>	<b>\$ 945,858<sup>5</sup></b>	<b>\$ 886,925</b>	<b>\$ 853,350</b>
<b>NPL as a Percentage of Covered Payroll</b>	<b>264.24%</b>	<b>202.34%</b>	<b>236.73%</b>	<b>223.97%</b>	<b>196.26%</b>	<b>150.23%</b>

<sup>1</sup> Total pension liability is not available for years prior to December 31, 2013. Ten years of information will be presented in future years as it becomes available.

<sup>2</sup> Employer contributions are on a net basis after (i) considering the total cash contributions made by the employers, (ii) reducing by the employer contributions made to the 401(h) account, and (iii) increasing by the amount of transfer from the SRBR to the Employers Advance Reserve for employer contributions made to the 401(h) account in (ii).

<sup>3</sup> For 2018, the Plan's Fiduciary Net Position amount shown (\$6,771,147) includes the net market value of assets (\$7,592,587), less OPEB-related SRBR assets (\$873,183 in the SRBR-OPEB reserve, after reducing the reserve by the \$6,940 SRBR implicit subsidy transfer, and \$9,830 in the 401(h) reserve, less a proportionate share of the deferred market losses (after adjustment to include the balance in the Contingency Reserve) commensurate with the size of the OPEB reserve (\$61,573)). For 2017, the Plan's Fiduciary Net Position amount shown (\$7,110,224) includes the net market value of assets (\$8,112,100), less OPEB-related SRBR assets (\$850,424 in the SRBR-OPEB reserve after reducing the reserve by the \$5,830 SRBR implicit subsidy transfer, and \$7,582 in the 401(h) reserve, plus a proportionate share of one half of the deferred market gains (after adjustment to include the balance in the Contingency Reserve) commensurate with the size of the OPEB and non-OPEB reserves (\$143,870)). Note: The amounts may not total properly due to rounding.

<sup>4</sup> For years ended December 31, 2017 and later, covered payroll represents Compensation Earnable and Pensionable Compensation and is defined as the payroll on which contributions to the pension plan are based. For the years ended before December 31, 2017, covered payroll was referred to as covered-employee payroll and only Compensation Earnable and Pensionable Compensation that would go into the determination of retirement benefits are included.

<sup>5</sup> The covered payroll for the year 2015 includes 1 additional pay period.

## Schedule of Employer Contributions

Last Ten Fiscal Years (Dollars in Thousands)

Year Ended December 31	Actuarially Determined Contributions (ADC)	Contributions in Relation to ADC	Contribution Deficiency (Excess)	Covered Payroll <sup>1</sup>	Contributions as a Percentage of Covered Payroll
2009	\$ 132,199	\$ 132,199	\$ -	\$ 838,141	15.77%
2010	147,543	147,543	-	839,617	17.57%
2011	162,879	162,879	-	837,482	19.45%
2012	179,649	179,649	-	845,933	21.24%
2013	191,180	191,180	-	853,350	22.40%
2014	213,255	213,255	-	886,925	24.04%
2015	224,607	224,607	-	945,858 <sup>2</sup>	23.75%
2016	241,729	241,729	-	947,568	25.51%
2017	247,064	247,064	-	995,178	24.83%
2018	269,684	269,684	-	1,046,034	25.78%

<sup>1</sup> For the years ended December 31, 2017 and later, covered payroll represents Compensation Earnable and Pensionable Compensation and is defined as the payroll on which contribution to the pension plan are based. For the years ended before December 31, 2017, covered payroll was referred to as covered-employee payroll and only Compensation Earnable and Pensionable Compensation that would go into the determination of retirement benefits was included.

<sup>2</sup> The covered payroll for the year 2015 includes 1 additional pay period.

## Schedule of Investment Returns

Last Ten Fiscal Years<sup>1</sup> (As of December 31)

	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Annual Money-Weighted Rate of Return, net of Investment Expense	-4.44%	19.02%	7.16%	-0.10%	4.27%	19.87%	N/A	N/A	N/A	N/A

<sup>1</sup> Information prior to 2013 is not available. Ten years of information will be presented when it becomes available.

**POSTEMPLOYMENT MEDICAL BENEFITS****Schedule of Changes in Net OPEB Liability and Related Ratios**

For the Years Ended December 31 (Dollars in Thousands)

	2018	2017
<b>Total OPEB Liability<sup>1</sup></b>		
Service Cost <sup>2</sup>	\$ 31,577	\$ 26,991
Interest	73,427	69,879
Changes of benefit terms	-	-
Differences between expected and actual experience	(27,712)	(21,627)
Changes of assumptions	(11,430)	58,973
Benefit payments	(40,879)	(37,904)
<b>Net Change in Total OPEB Liability</b>	<b>24,983</b>	<b>96,312</b>
<b>Total OPEB Liability - Beginning</b>	<b>1,029,354</b>	<b>933,042</b>
<b>Total OPEB Liability - Ending (a)</b>	<b>\$ 1,054,337</b>	<b>\$ 1,029,354</b>
<b>Plan Fiduciary Net Position (FNP)</b>		
Contributions - employer <sup>3</sup>	N/A	N/A
Contributions - member	N/A	N/A
Net investment income	\$ (138,333)	\$ 243,189
Benefit payments	(40,879)	(37,904)
Administrative expense	(1,224)	(1,204)
Other	-	-
<b>Net Change in Plan Fiduciary Net Position</b>	<b>(180,436)</b>	<b>204,081</b>
<b>Plan's Fiduciary Net Position - Beginning<sup>4</sup></b>	<b>1,001,876</b>	<b>797,795</b>
<b>Plan's Fiduciary Net Position - Ending (b)<sup>4</sup></b>	<b>\$ 821,440</b>	<b>\$ 1,001,876</b>
<b>Net OPEB Liability - Ending (a) - (b)</b>	<b>\$ 232,897</b>	<b>\$ 27,478</b>
<b>FNP as a Percentage of the Total OPEB Liability</b>	<b>77.91%</b>	<b>97.33%</b>
<b>Covered-Employee Payroll<sup>5</sup></b>	<b>N/A</b>	<b>N/A</b>
<b>Net OPEB Liability as a Percentage of Covered-Employee Payroll</b>	<b>N/A</b>	<b>N/A</b>

<sup>1</sup> Total OPEB liability is not available for years prior to December 31, 2017. Information will be presented in future years as it becomes available.

<sup>2</sup> The service cost is always based on the previous year's valuation, meaning the valuation as of December 31, 2017 and 2016, respectively.

<sup>3</sup> Employer contributions are on a net basis. Benefits are funded by employer contributions to the 401(h) account and similar amounts are transferred from the SRBR to the Employer Advance Reserve to backfill the employer contributions that would have otherwise been made to the Retirement Plan.

<sup>4</sup> For 2018 "Plan's Fiduciary Net Position - beginning" (\$1,001,876) includes the SRBR and 401(h) account (\$863,836) less the estimated SRBR transfer to the Employer Advance Reserve (\$5,830) plus the proportionate share of one half of the deferred market gains after adjustment to include the balance in the Contingency Reserve commensurate with the size of the OPEB and Non-OPEB reserves (\$143,870). "Plan's Fiduciary Net Position - ending" (\$821,440) includes the SRBR and 401(h) account (\$889,953) less the estimated SRBR transfer to Employer Advance Reserve (\$6,940) less the proportionate share of the deferred market losses after adjustment to include the balance in the Contingency Reserve that was commensurate with the size of the OPEB reserves (\$61,573).

<sup>5</sup> Covered-employee payroll is not shown as contributions to the OPEB plan are not based on a measure of pay. Covered-employee payroll represents Compensation Earnable and Pensionable Compensation. Only Compensation Earnable and Pensionable Compensation that would go into the determination of retirement benefits would otherwise be included.

## Schedule of Employer Contributions

Last Ten Fiscal Years (Dollars in Thousands)

Year Ended December 31	Actuarially Determined Contributions (ADC) <sup>1</sup>	Contributions in Relation to ADC <sup>1</sup>	Contribution Deficiency (Excess)	Covered-Employee Payroll <sup>2</sup>	Contributions as a Percentage of Covered-Employee Payroll
2009	N/A	N/A	\$ -	N/A	N/A
2010	N/A	N/A	-	N/A	N/A
2011	N/A	N/A	-	N/A	N/A
2012	N/A	N/A	-	N/A	N/A
2013	N/A	N/A	-	N/A	N/A
2014	N/A	N/A	-	N/A	N/A
2015	N/A	N/A	-	N/A	N/A
2016	N/A	N/A	-	N/A	N/A
2017	N/A	N/A	-	N/A	N/A
2018	N/A	N/A	-	N/A	N/A

<sup>1</sup> Benefit are funded by employer contributions to the 401(h) account and similar amounts are transferred from the SRBR to the Employer Advance Reserve to backfill the employer contributions that would have otherwise been made to the Retirement Plan.

<sup>2</sup> Covered-employee payroll is not shown as contributions to the OPEB plan are not based on a measure of pay. Covered-employee payroll represents Compensation Earnable and Pensionable Compensation. Only Compensation Earnable and Pensionable Compensation that would go into the determination of retirement benefits would otherwise be included.

The Schedule of Investment Returns for the total fund is reported on [page 59](#) of the RSI

# Notes to Required Supplementary Information

## PENSION PLAN AND NON-OPEB

### Actuarial Assumptions

The Total Pension Liabilities (TPLs) as of the measurement dates were calculated by rolling forward the liabilities from prior years' actuarial valuations. The actuarial assumptions used to develop the TPLs are the same assumptions used for the respective funding valuations. The key assumptions used for rolling forward the TPL to December 31, 2018, are as follows:

Inflation	3.00%
Salary Increases	General: 8.30% to 3.90% and Safety: 11.30% to 4.30%, vary by service, including inflation
Investment Rate of Return	7.25%, net of pension plan investment expense, including inflation

### Methods and Assumptions Used to Establish Actuarially Determined Contribution (ADC) Rates

Actuarially determined contribution rates for the first six months of calendar year 2018 (or the second half of fiscal year 2017-2018) are calculated based on the December 31, 2016, valuation. Actuarially determined contribution rates for the last six months of calendar year 2018 (or the first half of fiscal year 2018-2019) are calculated based on the December 31, 2017, valuation.

<b>Valuation Date</b>	<b>December 31, 2017</b>	<b>December 31, 2016</b>
Actuarial Cost Method	Entry Age Cost Method	Entry Age Cost Method
Amortization Method	Level percentage of payroll	Level percentage of payroll
Remaining Amortization Period	<p>Prior to January 1, 2012, the total UAAL was amortized on a 30-year decreasing period, with 21 years remaining as of December 31, 2011 (and 15 years remaining as of December 31, 2017).</p> <p>On or after January 1, 2012, any new UAAL resulting from plan amendments are amortized over separate decreasing 15-year periods.</p> <p>Early retirement incentive programs (ERIPs) are amortized over separate decreasing 5-year periods.</p> <p>Assumption and method changes are amortized over separate decreasing 20-year periods.</p> <p>Experience gains/losses are also amortized over separate decreasing 20-year periods.</p>	<p>Prior to January 1, 2012, the total UAAL was amortized on a 30-year decreasing period, with 21 years remaining as of December 31, 2011 (and 16 years remaining as of December 31, 2016).</p> <p>On or after January 1, 2012, any new UAAL resulting from plan amendments are amortized over separate decreasing 15-year periods.</p> <p>Early retirement incentive programs (ERIPs) are amortized over separate decreasing 5-year periods.</p> <p>Assumption and method changes are amortized over separate decreasing 20-year periods.</p> <p>Experience gains/losses are also amortized over separate decreasing 20-year periods.</p>
Asset Valuation Method	<p>The actuarial value of assets is determined by recognizing any difference between the actual and the expected market return over 10 six-month interest crediting periods.</p> <p>The actuarial value of assets is further adjusted, if necessary, to be within 40% of the market value of assets.</p> <p>The valuation value of asset is the actuarial value of assets reduced by the value of the non-valuation reserves.</p>	

<b>Actuarial Assumptions:</b>	<b>December 31, 2017</b>	<b>December 31, 2016</b>
Investment rate of return	7.25%, net of pension plan investment expense, including inflation.	7.60%, net of pension plan investment expense, including inflation.
Inflation rate	3.00%	3.25%
Real across-the-board salary increases	0.50%	0.50%
Projected salary increases	General: 8.30% to 3.90% and Safety: 11.30% to 4.30%, vary by service, including inflation.	General: 7.45% to 4.15% and Safety: 10.45% to 4.45%, vary by service, including inflation.
Cost of living adjustments	<p>3.00% of retirement income for General Tiers 1 and 3, and Safety Tier 1.</p> <p>2.00% of retirement income for General Tiers 2 and 4, and Safety Tiers 2, 2C, 2D, and 4.</p>	<p>3.00% of retirement income for General Tiers 1 and 3, and Safety Tier 1.</p> <p>2.00% of retirement income for General Tiers 2 and 4, and Safety Tiers 2, 2C, 2D, and 4.</p>
Other assumptions	Same as those used in the December 31, 2017 funding actuarial valuation.	Same as those used in the December 31, 2016 funding actuarial valuation.

## POSTEMPLOYMENT MEDICAL BENEFITS

The actuarial assumptions used for the postemployment medical benefits valuation were consistent with those applied to the pension plan with exception of Health Care Cost Trend Rate assumptions which are specific to the postemployment medical benefits.

The Total OPEB Liabilities as of the measurement dates were calculated by rolling forward the liabilities from prior years' sufficiency valuation. The key assumptions used for rolling forward the Total OPEB Liability to December 31, 2018, are as follows:

Investment Rate of Return	7.25% net of OPEB plan investment expense, including inflation
Inflation	3.00%
Health Care Premium Trend Rates	
Non-Medicare medical plan	Graded from 7.00% to ultimate 4.50% over 10 years
Medicare medical plan	Graded from 6.50% to ultimate 4.50% over 8 years
Dental and vision	4.00%
Medicare Part B reimbursement	4.00%
Other Assumptions	Based on the experience study for the period December 1, 2013 through November 30, 2016

# Supplemental Schedules

## Administration Expense

For the Year Ended December 31, 2018 (Dollars in Thousands)

<b>Personnel Services</b>	
Staff Wages	\$ 6,207
Fringe Benefits	3,429
Temporary Services	571
<b>Total Personnel Services</b>	<b>10,207</b>
<b>Professional Services</b>	
Computer Services	376
Audit	108
<b>Total Professional Services</b>	<b>484</b>
<b>Communications</b>	
Printing	56
Postage	58
Communication	85
<b>Total Communications</b>	<b>199</b>
<b>Rental/Utilities</b>	
Office Space	46
Equipment Leasing	21
<b>Total Rental/Utilities</b>	<b>67</b>
<b>Other</b>	
Depreciation and Amortization	80
Board Operating Expenses	316
Insurance	924
Miscellaneous	455
Training	184
Maintenance-Equipment	63
Supplies	24
<b>Total Other</b>	<b>2,046</b>
<b>Subtotal: Administrative Expense Subject to Statutory Limit</b>	<b>13,003</b>
Actuarial Expenses	357
Business Continuity	591
Legal Expenses	1,577
Technology Expenses	942
<b>Subtotal: Administration Expense Excluded from Statutory Limit<sup>1</sup></b>	<b>3,467</b>
<b>TOTAL ADMINISTRATION EXPENSE</b>	<b>\$ 16,470</b>

<sup>1</sup> Legal expenses, business continuity, and technology include an allocation of administration overhead expenses.

## Investment Expenses

For the Year Ended December 31, 2018 (Dollars in Thousands)

Investment Manager Fees <sup>1</sup>	\$ 49,969
Brokerage Commissions	1,402
Investment Allocated Costs	3,105
Investment Consultants	1,292
Other Investment Expenses	1,189
Investment Custodians	556
<b>Total Investment Expenses</b>	<b>\$ 57,513</b>

<sup>1</sup> The Investment Section of this report provides details of Investment Manager Fees by type of investment manager.

## Payments to Other Consultants<sup>1</sup>

For the Year Ended December 31, 2018 (Dollars in Thousands)

Actuarial & Audit Services	\$ 541
Human Resources Consulting	77
Legal Services	204
Other Specialized Services	596
<b>Total Payments to Consultants</b>	<b>\$ 1,418</b>

<sup>1</sup> These are payments to outside consultants other than investment advisors. See the table above for fees paid to investment professionals.

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# INVESTMENTS



# Chief Investment Officer's Report

## 2018 CALENDAR YEAR PERFORMANCE HIGHLIGHTS OF ACERA'S INVESTMENT FUND (FUND)

In 2018, ACERA's Total Fund reached its highest level during the 3rd Quarter at \$8.3 billion, but during the 4th Quarter of 2018, the Total Fund's value dipped with the market and ended the year at \$7.6 billion. Over the 2012 – 2017 period, the Total Fund averaged nearly double digit annual returns. ACERA's portfolio returned -4.1% in 2018, as shown in the table below which includes Asset Class detail.

YEAR (\$ Values in Billions)	2018	\$ Value	Actual %	Target %
<b>Total Fund Return (as of 12/31/18)<sup>1,2</sup></b>	(4.1)%	\$ 7.61	100.0%	100.0%
Policy Index	(4.1)%	-	-	-
Median	(3.7)%	-	-	-
Domestic Equity	(4.6)%	\$ 2.21	29.0%	28.0%
International Equity	(13.3)%	\$ 1.98	26.0%	26.0%
Fixed Income	(1.2)%	\$ 1.30	17.1%	15.0%
Real Estate	7.9%	\$ 0.57	7.5%	8.0%
Private Equity	17.6%	\$ 0.53	6.9%	9.0%
Absolute Return	(1.2)%	\$ 0.71	9.3%	9.0%
Real Assets	(7.7)%	\$ 0.29	3.9%	5.0%
Cash	1.5%	\$ 0.03	0.3%	0.0%
Year-End Total Fund (as of 12/31/18)	-	\$ 7.61	-	-
Beginning Total Fund (as of 12/31/17)	-	\$ 8.11	-	-
<b>Total Change in Fund Value</b>	-	<b>\$ (0.50)</b>	-	-

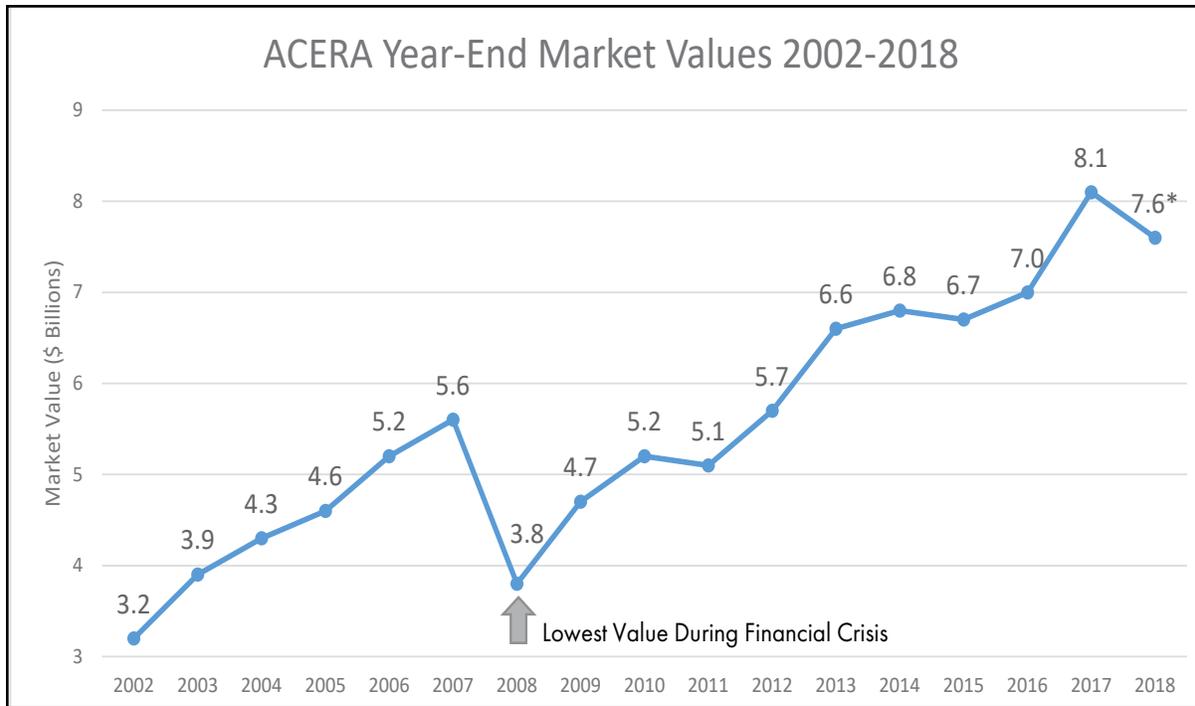
Source: Verus<sup>3</sup> (Gross of Fees)

1 All returns are gross of fees. Total Fund Return (net of fees) for 2018 is (4.2)%.

2 For 2018, ACERA made net disbursements of approximately \$173.5M to pay supplemental retiree benefits, salaries, and administrative costs. For reference, net disbursements from the Total Fund for 2017, 2016, 2015, and 2014 were \$167.6M, \$150.5M, \$140.0M, and \$137.3M, respectively.

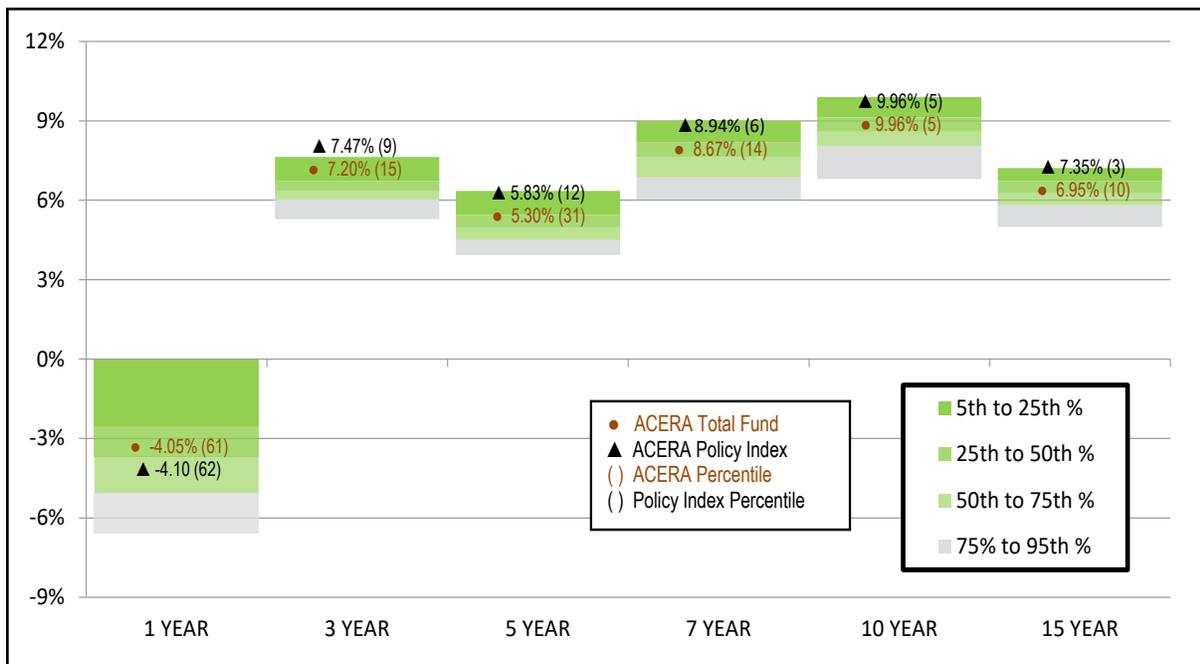
3 Verus Advisory, Inc. ("Verus") is ACERA's General Investment Consultant.

**NOTE: Returns for periods greater than one year are annualized. Monthly return calculations are time-weighted, and market value based. Results of all publicly traded investments are presented in a format consistent with the CFAI Global Investment Performance Standards®.**



\*Preliminary value of \$8.3 billion as of May 3, 2019.

## ACERA TOTAL FUND RETURNS VS. TOTAL PUBLIC FUNDS ANNUALIZED RETURNS<sup>1</sup>



<sup>1</sup> Total Fund and asset class composites are ranked against the InvestorForce universe. A ranking of 1 is a top percentile ranking and a ranking of 100 is a bottom percentile ranking.

	1 Year		3 Years		5 Years		7 Years		10 Years		15 Years	
	Return %	Rank										
ACERA	(4.1)%	61	7.2%	15	5.3%	31	8.7%	14	10.0%	5	7.0%	10
Policy Index	(4.1)%	62	7.5%	9	5.8%	12	8.9%	6	10.0%	5	7.4%	3
Median	(3.7)%	50	6.4%	50	5.0%	50	7.6%	50	8.6%	50	6.3%	50

Source: Verus (Gross of Fees)

"The Board's primary goals in managing the Fund are:

1. To ensure that sufficient funds are available to pay vested benefits and maintain supplemental benefits;
2. To comply with all applicable fiduciary standards; and
3. To add marginal value that will help reduce the costs of the plan and/or to increase benefits for the beneficiaries<sup>1</sup>."

ACERA believes that prudent management of risk is a central element of the investment function and that diversification among asset classes will reduce risk and enhance returns of the overall investment portfolio over the long-term. ACERA has strong controls in place to monitor and manage portfolio risks and to ensure compliance with all relevant fiduciary standards. It is important to remember that pension plan investments should be viewed over the long-term and that past performance is not indicative of future results.

## PERFORMANCE HIGHLIGHTS FOR 2018

After favorable returns in 2017 (up 19.7%), the Total Fund declined 4.05% on a gross basis, which outperformed ACERA's policy index which was down 4.10%. Year-to-date through September, the Total Fund was up 3.8%; however, for the 4th quarter, the Total Fund was subject to market volatility with the Total Fund dropping 7.7% during the quarter.

In the first half of 2018, ACERA's Total Fund returned 1.19% which ranked in the 42<sup>nd</sup> percentile of public

funds larger than \$1 billion<sup>2</sup>. The fund outperformed the Policy Index and the median fund which returned 0.97% and 1.00%, respectively. Asset classes that outperformed include Domestic Equity at 4.97%, Private Equity at 6.66%, Real Assets at 4.40%, and Real Estate at 4.17%.

For the second half of 2018, ACERA's Total Fund returned -5.29% on a gross basis, which ranked in the 70<sup>th</sup> percentile of public funds bigger than \$1 billion. Having a larger allocation to equity beta risk than peer public funds, the Total Fund will be comparatively more volatile. The Fund slightly underperformed both the Policy Index and the median fund which returned -5.03% and -4.62%, respectively. During the second half of 2018 all asset classes declined except Real Estate (up 3.61%) and Private Equity (up 8.23%) for the 6-month period.

While the Fund underperformed its actuarial assumed rate of 7.25%<sup>3</sup> for the year, the Fund continues to show strong performance over a longer time horizon. ACERA's Total Fund weathered the troubles during the 2008-2009 financial crisis and continues to achieve all-time highs in terms of fund size into 2018. For the trailing three-, five-, and ten-year periods, ACERA's Fund returned 7.2%, 5.3%, and 10.0%, respectively. Even with a negative return this year and a modest return in 2015, ACERA's fund continues to perform in the top 25<sup>th</sup> percentile (top quartile) of peer funds over the long-term.

<sup>1</sup> ACERA General Guidelines, Policies, and Procedures, amended September 20, 2018, p.7.

<sup>2</sup> Compared against InvestorForce Public Defined Benefit > \$1 Billion universe. Data provided by Verus.

<sup>3</sup> The assumed annual rate of investment returns was lowered to 7.25% from 7.60% in December 2017 by The Board of Trustees.

## FACTORS AFFECTING ACERA'S PORTFOLIO IN 2018

### The Board's Actions

In 2018, after approving the Private Equity Policy and Absolute Return Policy in September of 2017, ACERA's Board invested in several Absolute Return Funds to increase the diversification of the Total Fund, increasing ACERA's exposure to Absolute Return from 3.7% at the end of 2017 to 9.3% at the end of 2018, while reducing exposure to U.S. and International Equities from 64.1% to 55.0%.

ACERA concluded the remaining requests for proposal (RFP) in 2018. First, the Board selected Verus Advisory to continue providing General Investment Consulting services to ACERA. The Board also selected two new Fund Managers for a dedicated international emerging markets investment manager and a new domestic small cap growth manager (which occurred in January 2019). Additionally, the Board extended the custody contract with State Street Bank for 18-months. In August, the Board adopted Staff's recommendation to change the mandate for the Emerging Investment Manager to International Equities from Domestic Equities.

In September 2018, the Board adopted a recommendation from Staff to amend the General Investment Guidelines, Policies and Procedures. In October, the Board amended the Real Asset Policy and Investment Plan and in December 2018 amended the Real Estate Policy and Investment Plan, which included adding the ability to invest in international real estate and separately, debt real estate; both up to a limit of 15%.

The Board continued to expand the Total Fund's investment in 14 privately placed funds worth over \$870 million. Four new commitments to absolute return were executed in 2018 totaling \$598 million and five investments in private equity were executed for \$139 million. One commitment to real assets was made in 2018 and four investments in real estate, totaling \$35 million and \$100 million, respectively. The Liquid Pool was approved by the Board in 2018 and is in the contract negotiation process. ACERA's private equity,

absolute return, real assets, and real estate asset classes remain are approaching their target allocations and will continue to be built out in 2019 and beyond.

The Board is made up of eleven appointed or elected members, including two alternates. All Board members are members of the Investment Committee. Both the Board and the Committee meet monthly. An experienced group of fiduciaries, they work closely with Staff and consultants to carry out their fiduciary responsibilities. Meeting agendas and minutes can be found on the ACERA website, [www.acera.org](http://www.acera.org).

### ACERA'S PORTFOLIO - DETAIL

ACERA's portfolio is diversified among seven major asset classes: domestic equities, international equities, fixed income, real estate, private equity, absolute return, and real assets. The purpose of diversification is to reduce risk while maximizing potential long-term return. The portfolio was constructed such that its volatility (defined as a measure of risk, i.e. standard deviation) is less than that of a traditional equity-only portfolio. ACERA's Fund is positioned to weather various market conditions and provide steady growth and net return over the long-term.

### Asset Class Review - 2018

U.S. Equity	
Asset Class Allocation - Target	28.0%
Asset Class Allocation - Actual	29.0%
Return	(4.6)%
Benchmark (Russell 3000 Index)	(5.2)%
Over/(Under) Performance - relative to Benchmark	0.6%
InvestorForce <sup>1</sup> U.S. Equity (Gross) - Median	(5.9)%

Source: Verus Advisory, Inc.

In 2018, ACERA's U.S. Equity asset class returned -4.6% (gross), slightly outperforming the assigned benchmark, the Russell 3000 Index, by 0.6%. During the beginning of April 2018, all of the Mellon S&P 500 Index portfolio and a portion of the assets from

<sup>1</sup> As of 12/31/2018, the InvestorForce Public DB Funds > \$1B Gross universe consists of 100 members with a total market value of \$1,887.6 Trillion.

active managers, were transferred in to a passive index; the Blackrock Russell 1000 index, which was funded April 5, 2018.

ACERA's two large cap managers provided mixed results for the year 2018. The Large Cap Growth manager was up 1.80% vs. its benchmark of 0.46%; the Large Cap Value manager was down -16.45% vs. -6.42% for its index. ACERA's All Cap equity manager up 12.56% (vs. 11.39 benchmark) through 3Q2018 before ACERA changed its mandate to international equities<sup>1</sup>. For the Small Cap managers, the Small Cap Growth manager was off -0.93% vs. -7.02% benchmark; the Small Cap Value manager was down -19.28% vs. -12.86% for its benchmark. In both the sub asset class styles, growth outperformed the value. A large portion of the domestic equity asset class –approximately 77.1% of U.S. Equity Asset class, is in a passive index<sup>1</sup>; the Blackrock Russell 1000 index, which was funded April 5, 2018 was down -4.86% (not annualized) for the year, which included a -13.80% return in the fourth quarter of 2018.

<b>International Equity</b>	
Asset Class Allocation – Target	26.0%
Asset Class Allocation – Actual	26.0%
Return	(13.3)%
Benchmark (MSCI ACWI IMI – ex U.S. Index)	(14.4)%
Over/(Under) Performance – relative to Benchmark	1.0%
InvestorForce All DB ex-U.S. Equity (Gross) - Median	(14.8)%

**Source: Verus Advisory, Inc.**

In 2018, ACERA's International Equities was down -13.3%. ACERA has three large cap non-U.S. equity managers; 40% allocated to the large cap growth manager, 30% to a large cap value manager, and 20% to Core/quantitative manager. The remaining 10% is allocated to a small foreign company fund. Similar to the U.S. Equity asset class, growth outperformed value. The non-U.S. large cap growth was down -11.55%, the non-U.S. large cap value was down -11.68%, and the non-U.S. large cap core account was down -17.62%. Lastly, the non-U.S. foreign small company fund was down -17.76%. With the exception of the non-U.S. large cap core account, all were slightly above their respective benchmarks.

<sup>1</sup> See Board Actions in previous sections.

<b>Fixed Income</b>	
Asset Class Allocation – Target	15.0%
Asset Class Allocation – Actual	17.1%
Return	(1.1)%
Benchmark (75% BBgBarc US Agg/15% FTSE WGBI-ex U.S./10% BBgBarc US Corp HY)	(0.4)%
Over/(Under) Performance – relative to Benchmark	(0.7)%
InvestorForce Fixed Income (Gross) - Median	(0.1)%

**Source: Verus Advisory, Inc.**

ACERA's fixed income portfolio returned -1.1% in 2018, underperforming its blended benchmark (75% Bloomberg Barclays U.S. Aggregate Bond Index, 15% FTSE World Government Bond Index ex-U.S., and 10% Bloomberg Barclays U.S. Corporate High Yield Index) by -0.4%. ACERA's two active US fixed income managers outperformed their assigned benchmarks, while the Fund's global fixed income manager underperformed its assigned benchmark, returning -4.3%, underperforming the FTSE World Government Bond Index by 3.5%. ACERA's U.S. core plus fixed income manager returned -0.6% in 2018, outperforming its benchmark by 2.3%. Lastly, ACERA's U.S. core fixed income manager returned 0.1%, outperforming the benchmark by 0.1%.

<b>Real Estate</b>	
Asset Class Allocation – Target	8.0%
Asset Class Allocation – Actual	7.5%
Return	7.9%
Benchmark (NCREIF ODCE Property Index)	8.4%
Over/(Under) Performance – relative to Benchmark	(0.6)%
InvestorForce Real Estate (Gross) - Median	7.9%

**Source: Verus Advisory, Inc.**

The U.S. real estate market continued to perform well in 2018, which translated into respectable performance for ACERA's real estate portfolio investments. ACERA's real estate portfolio returned 7.95% for the year and outperformed its benchmark, the National Council of Real Estate Investment

Fiduciaries Open-End Diversified Core Property Index ("NCREIF ODCE") by 0.59%.

<b>Private Equity</b>	
Asset Class Allocation – Target	9.0%
Asset Class Allocation – Actual	6.9%
Return	17.6%
Benchmark (Thomson Reuters CJA Global All PE Index)	17.1%
Over/(Under) Performance – relative to Benchmark	0.5%

**Source: Verus, No Private Equity Median**

ACERA's Private Equity portfolio returned 17.6% for the year, outperforming its benchmark, the Thomson Reuters CJA Global All PE Index, by 0.5%. The Private Equity portfolio is currently invested across 45 funds and is segregated into three sub-asset classes: buyouts, venture capital, and debt-related/special situations. Private Equity continues to be an important asset class to the Fund, providing strong consistent returns, additional diversification, and cash-flow in the form of distributions. Because of the planned, gradual growth of the program and the return of capital as the early funds mature, the Private Equity portfolio continues to be funded toward its target allocation. As of December 31, 2018, ACERA's Private Equity portfolio has called approximately \$708.8 million in capital and distributed approximately \$575.1 million. There is roughly \$540 million of uncalled capital based on total current commitments as of the end of 2018.

<b>Absolute Return</b>	
Asset Class Allocation – Target	9.0%
Asset Class Allocation – Actual	9.3%
Return	(1.2)%
Benchmark (HFRI Fund of Funds Composite Index)	(4.1)%
Over/(Under) Performance – relative to Benchmark	2.9%

**Source: Verus, No Absolute Return Median**

\* Estimated

ACERA's Absolute Return (AR) portfolio has been designed to produce a return that is uncorrelated to the global equity markets, have an efficient risk/return profile, and be fairly liquid. The AR portfolio returned -1.2% in 2018, outperforming its benchmark, the HFRI Fund of Funds Composite Index, by 2.9%.

A 2.4% gain in the portfolio's fund of hedge fund exposure (41% of the AR portfolio at yearend) was offset by a small loss in the Alternative Premia subclass (24%) and losses in the other alternatives/opportunistic sub class (35%). It was an active investment year for this portfolio, with new investments made in the Alternative Premia (\$170 million) and other alternatives/opportunistic (\$194 million) strategy categories. In addition, the portfolio divested \$128 million from one fund of hedge funds manager, and allocated an additional \$178 million to another existing fund of hedge funds manager. The investments in this portfolio were funded from the total Fund's public equity asset classes as ACERA looked to reduce its exposure to these investments and bring the total Fund's exposure to them closer to their asset allocation targets.

<b>Real Assets</b>	
Asset Class Allocation – Target	5.0%
Asset Class Allocation – Actual	3.7%
Return	(7.6)%
Benchmark (50% Nat Res/35% Infra/15% BCOM)	(11.1)%
Over/(Under) Performance – relative to Benchmark	3.5%

**Source: Verus, No Real Assets Median**

The objective of the Real Assets (RA) portfolio is to generate a positive, domestic inflation-sensitive return in excess of its blended benchmark, which consists of 50% S&P Global Natural Resources Index, 35% S&P Global Infrastructure Index, and 15% Bloomberg Commodity Index. In 2018, the RA portfolio's return of -7.7% outperformed its benchmark by 3.5%. The portfolio's two liquid, commodity futures funds produced losses in the low double digits and its multi-asset-class liquid strategy produced a -8.1% net return. Combined, these three liquid funds represented 81% of the RA portfolio

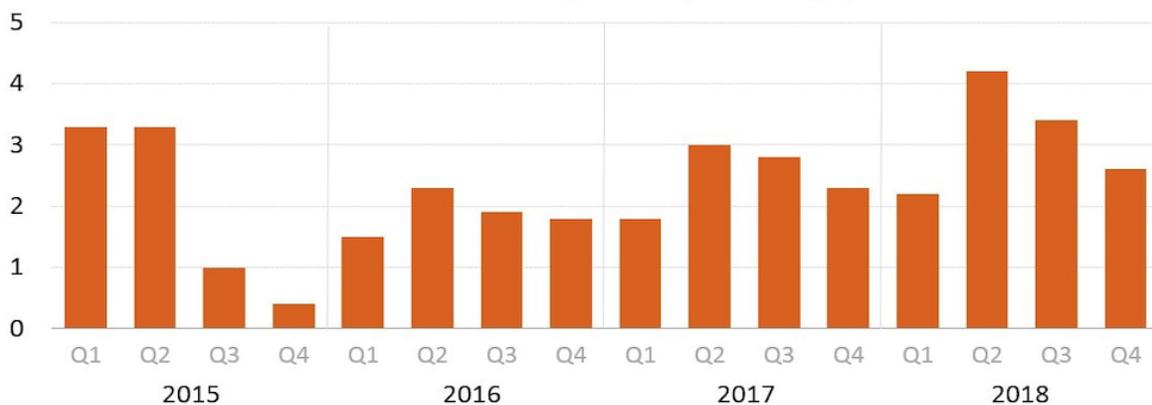
at yearend. Somewhat offsetting these losses were the RA portfolio's private portfolio of six natural resources and infrastructure funds (a combined 19% of the RA portfolio at yearend). The RA portfolio is currently being restructured to improve its return/risk profile while maintaining some inflation sensitivity. To do this, its exposure to its current liquid, generally commodity focused funds will be eliminated and replaced with another liquid strategy that replicates the RA portfolio's benchmark. This replication strategy will lower the RA portfolio's exposure to commodity futures and increase its exposure to publicly traded equity in the natural resources and infrastructure sectors. In addition, it is anticipated that this replication strategy will be drawn down to fund the growth in the RA portfolio's private investments, which are targeted to rise to 65% of the RA portfolio over a period of several years. At the beginning of 2018, the RA portfolio represented 3.7% of the total Fund and ended the year at 3.9%. It is expected that the divestiture of the portfolio's current liquid strategies and the funding of the benchmark replication strategy will bring this portfolio's allocation within the total Fund to its target allocation of 5%.

## GENERAL ECONOMY AND INVESTMENT MARKETS IN 2018

### The 2018 economic and market performance highlights are as follows:

The American economy expanded at a slow and steady pace through the end of 2018, bringing growth for the year to just below the Trump administration's goal of 3%. The economy grew at a pace of 2.9% in 2018, up from 2.2% in 2017. The four quarters of respectable-to-very-strong growth was led by a 4.2 percent second-quarter surge. Consumer spending, which accounts for about two-thirds of economic activity, slowed but still expanded by 2.8% in the fourth quarter. The ISM Manufacturing Index held strong for most of 2018 ranging between 56 and 61. December, however, signaled significant slowing, falling more than 5 points to a 54.1, but remained above 50, the key level designating an expanding economy. The unemployment rate held near historic lows throughout the fourth quarter, and there were signs of upward pressure on wages. But expectations for growth have dimmed, with a series of recent data releases raising concerns about soft spots in the economy.

**Real GDP: Percent change from preceding quarter**



U.S. Bureau of Economic Analysis

Seasonally adjusted at annual

Regarding the stock market, the S&P 500 was down -4.4% for 2018. On a quarter by quarter basis, the fourth quarter was the toughest, down -13.97%; the first quarter was relatively flat at -1.22%, the second quarter was up 2.93%, and the third quarter was up 7.20%. For the year, the Health Care sector was up

6.5%, Utilities up 4.1%, and Consumer Discretionary up 0.8%. To the downside, the Energy sector was down 18.1%, Materials down 14.7%, and Financials down 13.0%. Since the market low in March of 2009 we have experienced 114 months of expansion vs.

the average of 48 months, according to JP Morgan asset management.

To put a tough 4th quarter - and the flat-to-slightly down 2018 into perspective, it is important to keep in mind that the S&P 500 was up 57% since February 2016, and up 355.2% since the market lows in March of 2009. Markets ebb and flow –even correct, from time to time as a normal part of the market cycle. The correction that occurred in the 4th quarter with the drop in market valuations may very well be viewed as the beginning of a steeper decline which, thankfully, had not materialized.

### Equity Markets - Domestic and International

From the end of 2017 to January 26, 2018, the S&P 500 index rose 12%. U.S. stocks were extremely overpriced. But since early February, investors began to experience more downside and the beginning of volatility. And so the year began with its dramatic ups and downs –including a climb back up to its all-time highs and ended with a very tough fourth quarter. The volatility was somewhat expected as the Fed was set to raise rates incrementally and President Trump's tariffs had its effect. However, positive news, too, continued to filter into the market with rebounding corporate profits and continued hiring for the remainder 2018. Additionally, geopolitical uncertainties in the Middle East, stronger global demand for oil and, currency fluctuations all contributed to the increased volatility. Conclusively, 2018 was a volatile and emotional year for many investors.

The U.S. equity markets were favored over the international equity markets for 2018. The S&P 500 ended down 4.4% with much of that coming in the fourth quarter, down 13.5%. The Russell 1000 was down 4.8% and the Russell 3000 was down 5.2%. The latter includes small cap stocks, as well. The Russell 2000, which is considered the small cap index, was down 11%. For the year, growth stocks did better than value stocks in all subcategories of large cap (-1.5% vs. -8.3%), mid-cap (-4.8% vs. -12.3%), and small cap (-9.3% vs. -12.9%) equities. In general, Health Care and Utility stocks were the most favorable (up 6.5% and 4.1%) and the energy, materials, and the financial sectors did the poorest (returns of -18.1% and -14.7%, and -13.0%).

Turning to international equities, unhedged international equity markets were also negative in 2018. The MSCI All Cap World Index ex-U.S. was down -13.8%, EAFE down -13.4%, and EM down -14.2%. Clearly the world banks decoupled their efforts in managing their respective economies, the international markets experience a wider disparity between countries. China and Germany were off -18.7% and 21.6%, respectively; while France, Japan, and the United Kingdom were off -11.9%, -12.6%, -14.1%. Brazil was off -0.1% and Russia up 0.2%. Lower P/E multiples (valuations), not so much EPS growth appeared to effect all global markets.

### Fixed Income Markets - Domestic and Global

In the first half of 2018, the domestic fixed income markets reflected strengthening U.S. GDP growth, the persistence of monetary policy tightening, the narrowing of credit spreads to cycle lows in February, and the subsequent widening of these spreads through the end of June. The combination of higher rates (which cause bond prices to fall) and widening credit spreads from extremely tight levels caused the Bloomberg Barclays U.S. Aggregate Bond Index to lose 1.6% in the first half of 2018. In the second half of the year, domestic economic growth continued to strengthen, causing yields on the 10-year U.S. Treasury bond to peak at a cycle high of 3.2% in November, and credit spreads remained range bound at historically tight levels. As this unfolded into the final weeks of the year, investors began to anticipate an economic slowdown in 2019 as global growth had downshifted and the effects from the massive domestic fiscal stimulus program were set to wear off. At that point, the Federal Reserve was still intent on tightening monetary policy into 2019 and beyond. Fears of an impending economic slowdown combined with a hawkish Fed sent the equity markets reeling in December. As the equity markets fell, investors shifted capital into the relative safety of the fixed income markets and began to anticipate the end of the Fed's monetary tightening. As a result, U.S. bond prices staged a sharp rebound to close the year out and the Bloomberg Barclays U.S. Aggregate Bond Index ended the full year flat. For all of 2018, safer U.S. bond investments performed better than riskier ones, with the Bloomberg Barclays U.S. Treasury

Index returning 0.9% and the riskier Bloomberg Barclays U.S. Corporate High Yield Index and the Bloomberg Barclays US Credit Index losing 2.1% apiece.

The global fixed income markets also experienced a tightening of monetary conditions with the actions of the Federal Reserve combining with tightening conditions in China. These fundamentals favored the U.S. Dollar (USD), which strengthened relative to other currencies. The U.S. Dollar Index rose nearly 5% for the year, eroding the returns from bonds denominated in non-U.S. currencies. As a result, the FTSE World Government Bond Index in USD, which tracks the performance of investment-grade sovereign debt on a global basis, lost 0.8% in 2018. Much like the domestic fixed income markets, the lower-risk sovereign bonds had a better year than their riskier counterparts in USD with the Bloomberg Barclays Global High Yield Index losing 4.1% and the JP Morgan GBI-Emerging Markets Global Diversified Index returning -6.2%.

## Real Estate Markets

After a slight moderation in asset appreciation and NOI growth in 2017, 2018 still proved to be another good year. As expected, the real estate cycle continued to do well with solid real estate fundamentals and economic growth, as well as, supply and demand largely in balance. The NCREIF ODCE Property Index rose 8.35% in 2018 vs. 7.6% in 2017, marking the ninth consecutive year of positive quarterly returns since the first quarter of 2010. Industrial properties, which are primarily warehouse, continued to be the stellar performer followed by Office and Hotel. Occupancy for NCREIF-tracked was at 94.0% which is only down slightly from the occupancy last quarter of 94.17% that was the highest since the 4th quarter of 2000. Cap rates edged up very slightly to 4.81% from 4.79% last quarter despite the rising interest rate environment.

That being said, 4th quarterly NFI-ODCE total return gross of fees edged significantly lower in the fourth quarter 2018, to 1.76%, from 2.09% in the third quarter, and from 2.07% a year ago in the fourth quarter of 2017. The income return for the quarter was 1.01%, down 0.03% from the previous quarter, and well below the ten and twenty-year quarterly averages of 1.27% and 1.50%, respectively. Appreciation decreased to 0.74% for the quarter, below the

previous quarter's 1.05%, and down 0.27% from the fourth quarter 2017.

## Private Markets (PE) Markets

The global private equity markets continued its historic pace of capital raising and deal making in 2018. The total global buyout deal value increased year over year by 10% to \$582 billion including add-on acquisitions (Bain Global Private Equity Report 2019). However, the number of individual transactions decreased year over year by 13% to 2,936, as the PE industry competition continues to heat up and asset prices continue to rise. For the GPs (General Partners or Managers), headwinds included higher transaction multiples (higher prices), lower quality companies, and competition from other PE firms. These issues are emblematic of a US economic expansion that has completed its ninth year in 2018, the second longest in US history. Many GPs question how much longer this expansion can last, emphasizing a focus on downside scenarios and less cyclical industries.

Dry powder, or uncalled capital that has been committed, has hit a record high \$2 trillion across all fund types (Bain 2019). However, even with the record highs, the \$2 trillion value only reflects 3.0 years of investment based on current deal flow averages (vs 4.6 years in 2007-2008). Considering the typical PE fund has an investment timeframe of five years, the numbers suggest that GPs have ample time to deploy the capital prudently. However, as mentioned before, rising asset prices and an uncertain economic outlook are causing GPs to start due diligence earlier and for longer periods of time, focusing in on their best opportunities while building an even stronger conviction on potential assets.

As a whole, the PE asset class continues to provide higher, steadier returns than public equities across all regions and investment horizons (Bain 2019). However on a gross multiple basis, deals completed after the Global Financial Crisis (GFC) in 2008 are lower than pre-GFC deals, indicating a PE industry that has matured. Despite the decline in average industry returns, high performing funds have shown a persistence in outperformance. According to Bain & Company, for GPs who have managed a top quartile fund, there is over a 60% chance that the following successor fund will also perform above-average. As the threat of public market volatility

continues, many investors will continue to allocate more to PE for the promise of robust and higher returns.

## Absolute Return Markets

The goal of Absolute Return investments is to generate returns that are diversified from traditional asset classes such as stocks or bonds and, in doing so, enhance a total fund's risk/return profile. However, these strategies are sometimes highly correlated to the equity markets and can experience draw-downs when capital market volatility quickly rises or when widely invested trades are unwound. In 2018, absolute return investments suffered from having these characteristics and produced negative returns throughout most strategy categories. The HFRI Equity Hedge (Total) Index lost 7.13%<sup>1</sup>, the HFRI Event-Driven (Total) Index, dropped 2.15%, the HFRI Macro (Total) Index declined 4.4%, and the HFRI Relative Value (Total) Index declined by a more modest 0.44%. These indices reflect the broad performance of these common absolute return strategies. In addition, the HFRI Fund of Funds Composite Index, which is ACERA's AR portfolio benchmark, declined 4.03% last year. Finally, the HFR Bank Systematic Risk Premia Multi-Asset Index, which is the most relevant index for ACERA's Alternative Premia AR investments, lost 17.7% in 2018.

## Real Assets Markets

The goal of the Real Assets investments is to generate an inflation-sensitive return above bonds, but below equity, that provides diversification from both asset categories. These investments, which typically are commodity related and include infrastructure and real estate<sup>2</sup> can be cyclical and can, at times, move in tandem with risk assets such as stocks. Such was the case last year in the commodities markets when a strong USD, trade tensions and the selloff in risk assets hurt the value of commodities. Accordingly, the Bloomberg Commodity Index, which tracks a diverse basket of commodities, declined 11.2%, compared to a 1.7% return in 2017. In addition, the valuation of infrastructure assets, as measured by the S&P Global Infrastructure Index, also fell 9.5% amidst a broader downturn in risk

assets. However, this weakness should be seen in the context of very strong returns in 2017 and 2016 of 20.13% and 12.43%, respectively.

## ECONOMIC OUTLOOK FOR 2019

The Global economy is forever changing, albeit the U.S. remains the largest and possibly the strongest economy measured by GDP. Hence the U.S. domestic markets have been the strongest up until the end of 2018. However, to put the global economies into perspective, Asia –and in particular, China have become the dominant regions in terms of GDP growth. Accordingly, the financial markets track and rest on the changing dynamics of the international economic markets. While GDP growth is set to decelerate meaningfully in 2019, the economy is unlikely to enter a recession this year. Many forward-looking economic indicators show signs of deterioration. The stock market selloff represents a negative wealth shock to consumers, who have been the engine of growth for the U.S. economy in this expansion. Consumers are becoming less positive on major purchases of homes, autos, and appliances, citing rising rates as a major reason. These survey measures have historically been a good signal of actual purchases. The World Bank forecasts global GDP to slightly decline to 2.9 percent in 2019, following a strong 2017-2018 period. Growth in developed markets is expected to be 2.0 percent as the upturn in investment growth flattens, while emerging market growth is projected to increase by 4.2 percent, slightly down from 4.3 percent. East Asia and the Pacific are seen to moderate to 6.2 percent from 6.5 percent, respectively. The rate of acceleration in global economic growth has moderated from very strong levels in 2017 while growth rates by country and region are also more differentiated and less synchronized. But we expect global growth to be solid in 2019 and above long-term trend growth for at least the first half of the year.

Meanwhile, after holding its Fed Funds Rate at close to zero for seven years, the Federal Reserve has raised interest rates the last three years. Due to the extended nature of low rates, the US economy (and indeed all developed economies) had become dependent on cheap credit to fuel growth.

<sup>1</sup> HFRI Indices are updated on a continuous basis for several months after the period in which they cover.

<sup>2</sup> Real estate investments are not included in ACERA's Real Assets Portfolio, are separated as a different asset class in ACERA's total Fund, and covered in other sections in this report.

## GENERAL INFORMATION

External investment management firms manage ACERA's assets. Professional investment consultants, along with ACERA's investment staff, closely monitor the activities of these managers and assist the Board with the implementation of investment policies and long-term strategies. ACERA's goal remains to achieve a level of performance that will rank the Fund in the upper quartile of comparable pension funds on a risk-adjusted basis. ACERA also seeks to be as fully funded as possible so that its benefit costs do not become a burden upon future generations of members and taxpayers.

### Summary of ACERA's General Investment Guidelines, Policies and Procedures (General Policy)

The Board, having sole and exclusive authority and fiduciary responsibility for the investment and administration of the Fund, has adopted the General Policy for the management of ACERA's investments. The General Policy and other related policies are subject to the Board's review to ascertain that the goals, guidelines, and expectations set forth in the policies are consistent with the Board's expectations. The Board reserves the right to amend, supplement, or rescind the General Policy at any time. The General Policy establishes investment program goals and policies, asset allocation guidelines, performance objectives, investment management policies, and risk controls. It also defines the principal duties of the Board, staff, investment managers, master custodian, and consultants.

ACERA's primary investment objective is to undertake prudent risk, as necessary, to maximize the return on the portfolio and to minimize the cost of meeting the obligations of the Fund. The strategic asset allocation guidelines are an integral part of the overall investment policy. The allocation guidelines are designed to provide an optimal mix of asset categories with return expectations that reflect expected risk. The end result is a well-diversified portfolio that helps protect the Fund from declines that a particular asset class may experience in a given period. Both traditional assets (cash, domestic equities and fixed income, and real estate) and non-traditional assets (international equities, global

fixed income, private equity and alternatives, and real assets) are included in the mix.

ACERA periodically updates its asset allocation targets, which are incorporated into the General Policy by the Board.

## SUMMARY OF ACERA'S OTHER INVESTMENT - RELATED POLICIES

### Private Equity Policy

The ACERA Private Equity Policy governs all ACERA investments in the Private Equity asset class.

The purpose of this PE Policy is to 1) set forth the private equity policies and guidelines which are deemed to be appropriate and prudent; 2) establish criteria against which private equity opportunities are to be measured; and 3) serve as a review document to guide the ongoing oversight of ACERA's Private Equity Portfolio ("PE Portfolio") on a consistent basis. The Board believes the Fund's overall returns can be enhanced, on a risk-adjusted basis, by investing a portion of its assets in Private Equity. The strategic objective of such investments is to generate returns superior to those available in the public equity market to compensate the Fund for the long-term and illiquid commitments associated with Private Equity investments. The over-all PE Portfolio performance shall be benchmarked against the Thomson Reuters C|A Benchmark.

### Absolute Return Policy

The ACERA Absolute Return Policy governs all ACERA investments in the Absolute Return asset class.

The purpose of this AR Policy is to 1) set forth the Absolute Return policies and guidelines which are deemed to be appropriate and prudent; 2) establish criteria against which Absolute Return investment opportunities are to be measured; and 3) serve as a review document to guide the ongoing oversight of ACERA's Absolute Return Portfolio ("AR Portfolio") on a consistent basis. The strategic objective of such investments is to: 1) generate superior returns commensurate with risk taken using strategies that have a low correlation to the equity markets; 2) enhance ACERA's long-term, risk-adjusted return

and provide additional diversification to ACERA's overall investment Fund; and, 3) generate total AR Portfolio returns at or above the HFRI Fund of Funds Composite Index, (net of all fees and expenses).

### **Real Estate Investment Guidelines, Policies, and Procedures (Real Estate Policy)**

ACERA has determined that, over the long-term, inclusion of equity real estate investments should provide the following benefits:

- Lower total portfolio risk due to low correlation with other portfolio asset classes;
- Generate a stable, predictable income stream to assist in providing cash flow needs;
- Provide growth through appreciation;
- Serve as a hedge against unanticipated inflation; and,
- Provide an opportunity to enhance portfolio return through higher total return investments.

To achieve the above benefits, ACERA's Real Estate Investment Guidelines, Policies, and Procedures, most recently updated in December 2018, establishes the specific objectives, policies and procedures involved in the implementation and oversight of ACERA's real estate program. The objectives define the specific risk tolerance and return expectations for the program. The policies provide specifications for acceptable investment styles and management of the various risks associated with the asset class. The procedures provide guidelines for the implementation and oversight of said policies.

The implementation of the real estate program is also subject to ACERA's General Policy as established by the ACERA Board.

### **Emerging Investment Manager Policy**

The Emerging Investment Manager Policy governs the Emerging Manager Program, the strategic objective of which is to add incremental value to the Fund through the hiring of the most talented Emerging Investment Managers (EMs) to manage ACERA's assets. The primary goals of the EM Program are as follows: 1) to identify and gain early access to the most talented investment managers in their early

business stages; 2) to generate superior Fund return performance through the EM Program; 3) to identify superior EMs and/or investment opportunities in California and Alameda County that are equal to or superior to comparable available investments; and 4) to further diversify the Fund's overall investment program so as to enhance the risk-adjusted returns of the Fund. The EM Policy was amended in January 2013.

### **Directed Brokerage Policy**

The Directed Brokerage Policy governs the Directed Brokerage (DB) Program, the strategic objective of which is to recapture a portion of trade commissions paid to brokers. The primary goals of the DB Program are to: 1) recapture 50% or more of commissions paid on a specific percentage of trades sent to correspondent brokers on a timely basis; 2) identify a target percentage range of trades that may be subject to recapture to allow Investment Managers to have access to the research they need; 3) seek "Best Execution" through third-party administration oversight and outside consultant monitoring; and 4) encourage local broker and/or emerging broker participation through the use of an open correspondent network program. The Directed Brokerage Policy was updated in November 2014 to reflect minor changes in participating investment managers and the list of correspondent brokers.

### **Real Assets Policy**

Real Assets investments are expected to produce attractive positive returns while protecting against U.S. inflation and trending inflation, especially during periods of unexpected U.S. inflation. The strategy is designed to consist of assets that exhibit positive correlation to inflation and will be implemented using a diverse set of exposures to inflation sensitive instruments, hedges intended to reduce various risk exposures, and active strategies intended to provide additional sources of absolute returns by under- and over-weighting the strategic risk target of the various inflation sensitive instruments and securities. In addition, investments may be made in private limited partnerships in sectors including, but not limited to, energy, mining, infrastructure, timberland, and farmland. The benchmark for the Real Assets asset class is measured against

a blended benchmark consisting of the following: 50% S&P Global Natural Resources Index, 35% S&P Global Infrastructure Index, and 15% Bloomberg Commodity Index. All Real Assets investments/strategies are Alternative Investments.

## Proxy Voting Guidelines and Procedures (Proxy Guidelines)

In recognition of its duty to manage retirement plan assets in the best interest of plan participants, the Board has established the Proxy Guidelines. They are intended to assist in the faithful discharge of the Board's duty to vote proxies on behalf of the plan participants. The Board incorporated the ISS Proxy Voting Guidelines into the Proxy Guidelines in 2005.

The Proxy Guidelines consist of preferences regarding specific, recurring proxy-voting issues followed by a general statement of voting policies. ACERA will, at all times, strive to cast proxy votes in accordance with the Proxy Guidelines towards advancing the overall good of the plan participants.

ACERA's Proxy Voting Guidelines and Procedures were revised in 2016 to reflect current proxy voting issues by aligning with the ISS Benchmark Proxy Voting Policy.

## SPECIFIC INVESTMENT RESULTS BY ASSET CLASSIFICATION

In summary, ACERA's Total Fund lost 4.1% and finished 2018 with a market value of \$7.6 billion.

- ACERA's U.S. equity composite (\$2.2 billion) returned -4.1% in 2018, outperforming its benchmark (Russell 3000 Index) by 0.6% and outperforming the median equity manager, by 1.3%.
- ACERA's international equity composite (\$2.0 billion) returned -4.6%, outperforming its benchmark (MSCI ACWI ex-U.S. IMI) by 1.0% and outperformed the median of international equity managers by 1.4%.
- ACERA's total fixed income composite (\$1.3 billion) returned -1.2% in 2018, which underperformed both its blended benchmark (75%

Bloomberg Barclays U.S. Aggregate/15% FTSE WGBI ex-U.S./10% Bloomberg Barclays U.S. High Yield) by 0.7%, and the Fixed Income median by 1.1%.

- ACERA's real estate composite (\$0.6 billion) returned 7.9%, underperforming its benchmark (NCREIF ODCE) by 0.4% and outperforming the Real Estate median by 0.1%.
- The private equity composite (\$0.5 billion) returned 17.6%, outperforming its benchmark (Thomson Reuters CJA Global All PE) by 0.5%.
- ACERA's absolute return composite (\$0.7 billion) returned -1.2%, outperforming the assigned benchmark (HFRI Fund of Funds Composite Index) by 2.9%.
- ACERA's real assets composite (\$0.3 billion) earned -7.7% for the year, outperforming its blended benchmark (50% S&P Global Natural Resources Index/35% S&P Global Infrastructure Index/15% Bloomberg Commodity Index<sup>1</sup>) by 3.5%.

As of December 31, 2018, ACERA's Fund was slightly over-weight in total equities, with 55.0% in total equities versus the target of 54.0%<sup>2</sup>. Domestic equities were over-weight at 29.0% versus the target of 28.0%. International equities were on target at 26.0% versus the target of 26.0%. Total fixed income was over-weight at 17.1% versus the target of 15.0%. Real estate was below its 8.0% target at 7.5%. Private Equity was under-weight at 6.9% versus the target of 9.0%. Absolute Return was above its 9.0% target at 9.3%. At the close of 2018, the Real Assets portfolio represented 3.9% of the Fund, which is underweight with respect to the target of 5.0%. (Please refer to [page 86](#) for two Pie Charts of Asset Allocation.)

Respectfully Submitted,



Betty Tse, CPA, CGMA, MBA  
Chief Investment Officer, ACERA  
May 3, 2019

<sup>1</sup> See Board Actions in a previous section.

<sup>2</sup> It should be noted that the traditional equity and fixed income asset classes will be over-weighted until the Private Equity, Absolute Return, and Real Assets portfolios are fully funded.

# Investment Consultant's Report



## Memorandum

**To:** Alameda County Employees' Retirement Association  
**From:** Verus  
**Date:** March 19, 2019  
**RE:** 2018 Review and Outlook

### *Executive Summary*

*In 2018, the Fund experienced a modestly negative calendar year return driven primarily by the decline in global equity markets as volatility rose towards the end of the year. Global Equity markets sharply declined in the fourth quarter of 2018, resulting in negative calendar year returns for the MSCI ACWI (-9.4%) and its U.S. and International components. Fixed income indices were flat to modestly negative for the year with the Bloomberg Barclays US Aggregate posting a 0.0% return. Growth outperformed value during the calendar year by almost 7% in U.S. Large Cap with style leadership reversing during the market correction in the fourth quarter. Risk assets broadly appreciated during the first nine months of 2018 with a reversal in market sentiment in the final quarter.*

*During 2018, ACERA completed implementation of its Absolute Return portfolio following the disaggregation of private equity and absolute return (PEARLS) in the latter half of 2017. The Plan completed its dedicated emerging markets equity search and is in the final throes of finalizing full implementation of its asset allocation plan to target weights with a dedicated 2.6% allocation to emerging markets. Private equity and real assets continue to be funded at an incremental pace. As always, we emphasize taking a long-term strategic approach to allocating capital and evaluating portfolio risks. In 2019, the Plan will complete an asset-liability study and will revisit its portfolio risk and return objectives along with those of the broader enterprise.*

*In this memo, we will review the investment environment in 2018 for the major asset classes, detail 2018's fiscal year initiatives and outline the work plan for 2019.*

### **U.S. Equity**

After a run of nine straight calendar years of positive returns, the total return for S&P 500 Index in 2018 was -4.4%. This included a tumultuous fourth quarter in which the index returned -13.5%, its worst quarter of performance since Q3 2011. Thus, the market environment for U.S. equities in 2018 can be broken out into two distinct periods: the first nine months and the last three months.

Outside of a short-lived spike in equity volatility and a 10% price correction in February, U.S. equities continued to produce strong returns in the first three quarters of the year. Performance was fueled by historically impressive earnings growth that was realized, in part, due to the corporate tax cut package that was passed at the end of 2017. As of Q3 2018, year-over-year earnings growth for S&P 500 companies was 27.7% and it is expected to be 20.7% for all of 2018. U.S. economic growth was also boosted by fiscal stimulus, which underpinned robust corporate earnings and supported positive market sentiment towards risk assets. This positive backdrop in fundamentals came despite increasing investor concern over the impact of U.S. trade policy. In its first act on trade in March, the Trump

administration placed 10% and 25% tariffs on aluminum and steel imports, respectively. As the year progressed, the administration became increasingly focused on China and the perceived trading imbalances between the world's two biggest economies. Over the course of 2018, the U.S. imposed tariffs on \$250 billion worth of Chinese imports, while China responded with retaliatory tariffs on \$110 billion worth of U.S. imports (tariff rates ranged from 10-25%).

In the fourth quarter, investors became increasingly concerned with two key risks: slowing growth (both corporate earnings and economic growth) as economic data and corporate guidance started to underwhelm and Fed monetary tightening. The market appeared particularly worried about the impact of the Fed's balance sheet unwind, which was exacerbated by Fed officials' persistent comments that the tapering plan was on "autopilot". Other risks, such as Brexit, were brought to the forefront as investor sentiment soured. The move lower in equity prices was magnified by a lack of market liquidity, particularly around the end of the year. While the fundamental picture for equities worsened and earnings expectations were revised slightly lower, the bulk of the drawdown was caused by a contraction in valuations. As of year-end, the forward 12-month P/E multiple on the S&P 500 Index was 14.5, down from 18.2 one year prior.

### International Equity

One of the biggest themes of 2018 was the divergence in performance between U.S. and international equities that occurred in the middle of the year. Much of this performance gap was driven by relatively higher earnings and growth expectations in the U.S. as economic data in international developed countries consistently came in below expectations, specifically in Europe. While some of the underperformance in international equities reversed in the fourth quarter, U.S. equities still significantly outperformed over the full year. In 2018, the MSCI EAFE Index returned -13.8% in U.S. dollar terms and -11.0% in local currency terms.

Emerging markets were the worst performing equity region for the calendar year, plagued by several negative events including severe currency depreciation in a few countries, heightened concerns over the impact of tariffs on China and Southeast Asia, and further monetary tightening in the U.S. In 2018, the MSCI Emerging Markets Index returned -14.6% in U.S. dollar terms and -10.1% in local currency terms. Part of the pain in emerging markets was driven by idiosyncratic risks in smaller countries, such as Turkey and Argentina, which led to capital outflows and currency depreciation across the space more broadly. On a relative basis, emerging market equities recovered toward the end of the year as contagion fears proved overblown.

### Fixed Income

It was also a difficult year for many fixed income asset classes, particularly riskier U.S. credit. Underwhelming fixed income returns along with negative performance across equities and other risk assets created a painful experience for investors with diversified portfolios. The Bloomberg Barclays U.S. Aggregate Bond Index returned 0.0% in 2018, while the Bloomberg Barclays Corporate Investment Grade and High Yield Credit Indices each lost 2.1%.

A review of the fixed income market environment can also be segmented into the first three quarters of the year and the last quarter. During the first part, the Federal Reserve hiked interest rates three more times on the back of strong economic growth and a tight labor market, long-term Treasury yield rose steadily, and credit spreads tightened back to cycle lows. The 10-year Treasury yield rose materially from 2.4% at the end of 2017 to a peak of 3.2% early in the third quarter. Meanwhile, high yield credit spreads hit a cycle low of 300 bps in October. As equity markets began to fall in the fourth quarter, the themes in fixed income from the early part of the year reversed. Credit spreads widened and Treasury yields tumbled. Although the Fed hiked rates again in December, officials took a much more dovish tone on the outlook for future monetary tightening.

## Outlook

Although the sharp market movements in the fourth quarter appear overdone, we have a more cautious outlook this year compared to last year. The narrative of synchronized global economic growth has disappeared, led by underwhelming economic data in the Eurozone and China in particular. Economic growth in the U.S. has held up better than peers, but this may be due to positive impact from fiscal stimulus, which is set to fade in the first half of 2019. Developed central banks, namely the Fed and European Central Bank, continue to tighten on the margin, although the outlook for future tightening appears more uncertain given the volatility in financial markets. Additionally, corporate profit growth estimates have been downgraded recently and growth is expected to slow basically everywhere. According to the bottom-up consensus analyst estimate, S&P 500 companies are expected to see 5.6% earnings growth in 2019. All indications are that we are late in both the economic/credit cycle and perhaps the corporate profit cycle. However, this cycle has been unique as we have not yet seen any glaring signs of overheating, such as inflation, that could force central banks to tighten faster than they might prefer. However, if economic growth stabilizes at lower but mildly positive levels, and inflation remains muted, the cycle may continue longer than expected. We believe a neutral portfolio risk level is warranted in the current environment, but investors should be diligent in where they are taking risk and should make sure they are being appropriately compensated for that risk.

## Investment Guidelines, Policies, and Practices

In 2018, ACERA continued to work towards its target asset allocation with the goal of reducing equity risk in the portfolio. A dedicated Absolute Return portion of the portfolio was constructed to enhance ACERA's overall returns through a series of investments that should generate strong risk-adjusted returns while maintaining a low correlation to equity markets. This diversification was achieved through allocation to three types of Absolute Return strategies— Alternative Premia Strategies, Funds of Hedge Funds and Other Alternatives/Opportunistic strategies. ACERA's approach to Real Assets was examined and restructured to reflect broader diversification within that portfolio while delivering a higher expected return compared to the prior approach. ACERA's private assets portfolios continue to be implemented incrementally and over vintage years. Within equities, passive international equity and dedicated emerging markets equity managers were added to the portfolio following an international structure review. Lastly, ACERA replaced its U.S. small cap growth manager after a prolonged period of long-term underperformance.

## Investment Objectives

In 2018, the total fund achieved a -4.05% gross return, beating the policy index return of -4.1%. ACERA ranked in the 61st percentile of its peers (InvestorForce Public DB >\$1B). The Plan's high equity allocation and relatively lower fixed income allocation hurt the Plan during the 4th quarter.

The total fund's 3-year return was 7.2% and ranked in the top quartile of its peers but was slightly shy of the Policy return of 7.5%. Over longer annualized time periods (7- and 10-years), ACERA has returned in the top quartile versus its peers. 7 and 10- year returns have exceeded the Association's assumed return of 7.25% with total fund returns of 8.67% and 9.96%, respectively.

During the year, the Association once again met its goals of complying with applicable fiduciary standards, and of continuously enhancing its investment portfolio. Most importantly, the Association ensured the availability of sufficient funds to pay vested benefits and maintain supplemental benefits for its participants.

### Asset Allocation

	PERCENTAGE TARGET*	12/31/18 ACTUAL
US EQUITY	28%	29.0%
NON-US EQUITY	26%	26.0%
FIXED INCOME	15%	17.2%
REAL ESTATE	8%	7.5%
PRIVATE EQUITY	9%	6.9%
ABSOLUTE RETURN	9%	9.3%
REAL ASSETS	5%	3.9%
CASH	0%	0.3%

\* ACERA's asset allocation target was adopted by the Board on 8/20/2015. An increased allocation to Private Equity is being funded from public equities over a multi-year period.

### Investment Results\*

	ANNUALIZED		
	2018	THREE YEARS	FIVE YEARS
<b>DOMESTIC EQUITY</b>			
Total Domestic Equity	-4.6%	8.9%	7.4%
Median	-5.9%	8.7%	7.3%
Benchmark: Russell 3000	-5.2%	9.0%	7.9%
<b>INTERNATIONAL EQUITY</b>			
Total International Equity	-13.3%	6.2%	2.0%
Median	-14.8%	4.5%	1.2%
Benchmark: MSCI ACWI ex US IMI	-14.4%	4.9%	1.3%
<b>FIXED INCOME</b>			
Total Fixed Income	-1.2%	4.3%	3.7%
Median	-0.1%	3.5%	2.8%
Benchmark: Hybrid Index	-0.4%	2.8%	2.4%
<b>REAL ESTATE</b>			
Total Real Estate	7.9%	8.5%	11.3%
Benchmark: NCREIF ODCE	8.4%	8.2%	10.4%
<b>PRIVATE EQUITY</b>			
Total Private Equity	17.6%	13.5%	16.1%
Benchmark: Thomson Reuters	17.1%	13.4%	12.7%
<b>ABSOLUTE RETURN</b>			
Total Absolute Return	-1.2%	2.4%	2.9%
Benchmark: HFRI Fund of Funds Composite	-4.1%	1.3%	1.4%

	ANNUALIZED		
	2018	THREE YEARS	FIVE YEARS
<b>REAL ASSETS</b>			
Total Real Assets	-7.7%	0.3%	-6.5%
Benchmark: 50% S&P Global Natural Resources/ 35% S&P Global Infrastructure/15% Bloomberg Commodity	-11.1%	4.9%	4.5%
<b>TOTAL FUND</b>			
ACERA Total Fund	-4.1%	7.2%	5.3%
Median	-3.7%	6.4%	5.0%
Benchmark: Policy Index	-4.1%	7.5%	5.8%

**\*NOTE:** Returns for periods greater than one year are annualized and gross of fees. Monthly return calculations are time-weighted, and market value based. Results of all publicly traded investments are presented in a format consistent with the CFAI Global Investment Performance Standards®.

The ACERA portfolio's 2018 fiscal year returns were within expectations, although they fell short of the Fund's actuarial expected return. Over longer-term annualized periods measured as of year end, ACERA has achieved its actuarial expected returns and has ranked very competitively versus other plans. The Fund continues to build out its alternatives portfolios (Private Equity, Absolute Return and Real Assets) to further diversify its holdings and, just as importantly, has reduced equity risk as we enter late stages of the market cycle. Verus will assist ACERA with an asset-liability study in 2019 which may result in minor changes to its asset allocation targets. ACERA's near-term initiatives will continue to consider return enhancement, equity risk reduction and inflation protection with the goal of prudently benefiting the Association and its participants and beneficiaries.



Margaret Jadallah  
Managing Director Verus  
Investments

**Past performance is no guarantee of future results.** This document is provided for informational purposes only and is directed to institutional clients and eligible institutional counterparties only and is not intended for retail investors. Nothing herein constitutes investment, legal, accounting or tax investment vehicle or any trading strategy. This document may include or imply estimates, outlooks, projections and other "forward-looking statements." No assurance can be given that future results described or implied by any forward looking information will be achieved. Investing entails risks, including possible loss of principal. Verus Advisory Inc. and Verus Investors, LLC ("Verus") file a single form ADV under the United States Investment Advisors Act of 1940, as amended.

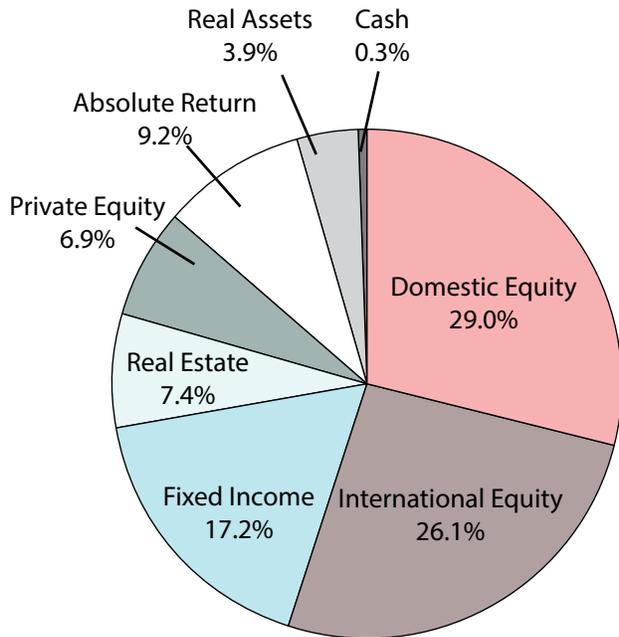
## Asset Allocation

As of December 31, 2018

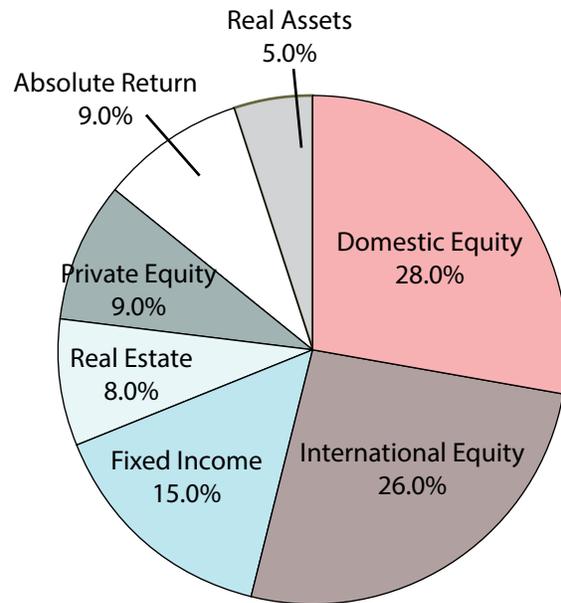
Investment Asset Class	Actual Asset Allocation <sup>1</sup>	Target Asset Allocation	Actual Allocation Over/-Under Target Allocation
Domestic Equity	29.0%	28.0%	1.0%
International Equity	26.1%	26.0%	0.1%
Fixed Income	17.2%	15.0%	2.2%
Real Estate	7.4%	8.0%	-0.6%
Private Equity	6.9%	9.0%	-2.1%
Absolute Return	9.2%	9.0%	0.2%
Real Assets	3.9%	5.0%	-1.1%
Cash	0.3%	0.0%	0.3%
<b>Total</b>	<b>100.0%</b>	<b>100.0%</b>	<b>0%</b>

<sup>1</sup> Based on total investment assets under management including receivable and payable balances as reported on the Statement of Fiduciary Net Position.

### Actual Asset Allocation



### Target Asset Allocation



## Investment Professionals

For the Year Ended December 31, 2018

### INVESTMENT MANAGERS

#### Domestic Equities

- BlackRock Institutional Trust Company, N.A.
- Kennedy Capital Management, Inc.
- Mellon Capital Management Corporation
- Next Century Growth Investors, LLC
- Pzena Investment Management, LLC
- TCW Asset Management Company

#### International Equities

- AQR Capital Management, LLC
- Bivium Capital Partners, LLC
- Capital Group Institutional Investment Services
- Franklin Templeton Institutional
- Mondrian Investment Partners Ltd.

#### Fixed Income

- Baird Advisors
- Brandywine Global Investment Management, LLC
- Loomis, Sayles & Company, L.P.

### REAL ESTATE (SEPARATE & COMMINGLED FUNDS)

- AEW Capital Management
- Angelo, Gordon & Co.
- Artemis Real Estate Partners
- CIM Group
- Clarion LIT
- Heitman Capital Management
- Jamestown Premier Property
- J.P. Morgan Asset Management
- MetLife Investment Management

- Prudential Real Estate Investors
- RREEF America, LLC
- UBS Realty Investors LLC

### PRIVATE EQUITY AND ABSOLUTE RETURN

- ABRY Partners, LLC
- Angeles Equity Partners
- Angelo, Gordon & Co.
- Audax Group, L.P.
- Avista Capital Partners
- Bernhard Capital Partners Management, LP
- Blackstone Alternative Solutions, LLC
- CapVest Equity Partners
- Catalyst Fund Limited Partnerships
- Centerbridge Partners, L.P.
- Cerberus Capital Management, L.P.
- CFM Institutional
- Dyal Investors
- EQT Credit Opportunities
- General Catalyst Partners
- Great Hill Partners
- Insight Equity
- JLL Partners
- Khosla Ventures
- KPS Capital Partners, L.P.
- Lighthouse Strategic Alpha
- Lindsay Goldberg
- New Enterprise Associates
- Oak Hill Advisors, L.P.
- Partners Group

- P/E Investments
- Peak Rock Capital, LLC
- Sycamore Partners
- Third Rock Ventures
- Warburg Pincus, LLC

### REAL ASSETS

- Gresham Investment Management, LLC
- AQR Capital Management, LLC
- Sheridan Production Partners
- Warburg Pincus Energy, LLC
- CIM Group
- I Squared Capital Advisors, LLC
- Quantum Energy Partners

### INVESTMENT CONSULTANTS

- Capital Institutional Services – (Third-Party Directed Brokerage Administrator)
- Doug McCalla dba Optimized Portfolio Rebalancing
- Zeno Consulting Group – (Trading Cost & Directed Brokerage)
- Institutional Shareholder Services – (Proxy Voting)
- Verus Advisory, Inc – (General Investment and Private Equity and Alternatives)
- Callan LLC – (Real Estate Investment)
- Cortex Applied Research, Inc. (RFP Consultant)

### CUSTODIAL AND SECURITIES LENDING BANK

- State Street Bank and Trust Company

## Investment Summary

As of December 31, 2018 (Dollars in Thousands)

Investment Asset Class	Fair Value	Percentage of Total Fair Value
Short-Term Investments	\$ 159,673	2.11%
Domestic Securities	499,759	6.59%
International Securities	1,502,436	19.81%
Domestic & Int'l Equity Commingled Funds	2,145,173	28.28%
Fixed Income Securities	1,203,445	15.87%
Real Estate - Separate Properties	69,121	0.91%
Real Estate - Commingled Funds	492,121	6.49%
Private Equity	522,443	6.89%
Absolute Return	696,825	9.18%
Real Assets	293,198	3.87%
<b>Total Investments at Fair Value</b>	<b>\$ 7,584,194</b>	<b>100.00%</b>

This schedule excludes Investment receivable and payable balances as of December 31, 2018.

## Brokerage Commissions

For the Year Ended December 31, 2018

Brokerage Firm	Rank	Commissions (in Thousands)	Shares/Par Value Traded (in Thousands)	Commission Per Share
Capital Institutional Svcs. Inc	1	\$ 105	2,998	\$ 0.035
UBS AG	2	100	24,044	0.004
J.P. Morgan Securities Plc	3	97	10,081	0.010
Credit Suisse Group AG	4	74	15,194	0.005
Morgan Stanley Group Inc.	5	66	11,708	0.006
Barclays Capital Inc.	6	63	3,191	0.020
ITG Inc.	7	62	5,728	0.011
Merrill Lynch & Co., Inc	8	60	15,344	0.004
Deutsche Bank Securities Inc	9	54	12,954	0.004
Goldman Sachs + Co., LLC	10	47	30,646	0.002
Virtu Americas LLC	11	45	3,428	0.013
Liquidnet Inc	12	44	5,333	0.008
Citigroup Global Markets Inc	13	44	10,118	0.004
Sanford c Bernstein Co., LLC	14	38	6,720	0.006
Weeden + Co.	15	35	3,017	0.012
Instinet LLC	16	23	4,263	0.005
Macquarie Group	17	23	9,869	0.002
Cantor Gitzgerald + Co.	18	22	1,450	0.015
William Blair & company LLC	19	19	517	0.037
Canaccord Genuity Inc	20	16	403	0.040
<b>Top 20 Firms by Commission Dollars</b>		<b>1,037</b>	<b>177,006</b>	<b>0.006</b>
All Other Brokerage Firms		365	38,169	0.010
<b>Total Brokerage Commissions</b>		<b>1,402</b>	<b>215,175</b>	<b>0.007</b>
Brokerage Commission Recapture		(80)	-	-
<b>Net Brokerage Commission</b>		<b>\$ 1,322</b>	<b>215,175</b>	<b>\$ 0.006</b>

## Investment Manager Fees

For the Year Ended December 31, 2018 (Dollars in Thousands)

Investment Asset Class	2018
Domestic Equity	\$ 4,029
International Equity	12,016
Fixed Income	2,538
Real Estate	3,916
Private Equity	15,254
Absolute Return	4,812
Real Assets	7,404
<b>Total Investment Manager Fees</b>	<b>\$ 49,969</b>

## Investment Assets Under Management (Fair Value)

As of December 31, 2018 (Dollars in Thousands)

Investment Asset Class	2018
Domestic Equity	\$ 2,205,550
International Equity	1,980,917
Fixed Income	1,303,860
Real Estate	561,242
Private Equity	512,945
Absolute Return	706,322
Real Assets	293,198
Cash	25,540
<b>Total Investment Assets Under Management</b>	<b>\$ 7,589,574</b>

This schedule includes investment receivable and payable balances as of December 31, 2018.

## Largest Stock Holdings<sup>1</sup>

As of December 31, 2018 (Dollars in Thousands)

Rank	Shares	Issuer	Fair Value	Percentage of Holdings
1	5,851,780	ENEL SPA	\$ 33,742	1.685%
2	3,179,259	IBERDROLA SA	25,506	1.274%
3	192,792	AIRBUS SE	18,504	0.924%
4	1,142,352	ENI SPA	17,953	0.897%
5	2,159,000	AIA GROUP LTD	17,924	0.895%
6	235,781	ASTRAZENECA PLC	17,636	0.881%
7	26,228,222	LLOYDS BANKING GROUP PLC	17,320	0.865%
8	1,295,357	VALE SA SP ADR	17,086	0.853%
9	2,593,300	BP PLC	16,380	0.818%
10	78,542	ALLIANZ SE REG	15,725	0.785%
<b>Total of Largest Stock Holdings</b>			<b>197,776</b>	<b>9.88%</b>
<b>Total Stock Holdings</b>			<b>\$ 2,002,195</b>	<b>100.00%</b>

<sup>1</sup> The Holdings Schedules pertain to holdings of individual securities; they do not reflect ACERA's investments in commingled funds. A complete list of portfolio holdings is available upon request.

## Largest Bond Holdings<sup>1</sup>

As of December 31, 2018 (Dollars in Thousands)

Rank	Shares	Issuer	Maturity Date	Interest Rate	Fair Value	Percentage of Holdings
1	31,125,000	US TREASURY N/B	3/31/2022	1.875%	\$ 30,541	2.860%
2	30,025,000	US TREASURY N/B	11/15/2025	2.250%	29,362	2.749%
3	25,900,000	US TREASURY N/B	3/31/2022	1.750%	25,319	2.371%
4	23,325,000	US TREASURY N/B	5/15/2043	2.875%	22,770	2.132%
5	19,025,000	US TREASURY N/B	2/15/2039	3.500%	20,809	1.948%
6	18,750,000	US TREASURY N/B	5/15/2024	2.500%	18,716	1.752%
7	14,180,000	UK TSY 1 3/4 2019	7/22/2019	1.750%	18,157	1.700%
8	16,000,000	US TREASURY N/B	11/15/2048	3.375%	17,110	1.602%
9	10,165,000	GOLDMAN SACHS GROUP INC	2/23/2023	3.427%	9,824	0.920%
10	9,380,000	US TREASURY N/B	2/15/2048	3.000%	9,330	0.874%
<b>Total of Largest Bond Holdings</b>					<b>201,938</b>	<b>18.91%</b>
<b>Total Bond Holdings</b>					<b>\$1,067,995</b>	<b>100.00%</b>

<sup>1</sup> The Holdings Schedules pertain to holdings of individual securities; they do not reflect ACERA's investments in commingled funds. A complete list of portfolio holdings is available upon request.

# ACTUARIAL



# Actuary's Certification Letter - Pension Plan



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T 415.263.8200 www.segalco.com

May 30, 2019

Board of Retirement  
Alameda County Employees' Retirement Association  
475 14<sup>th</sup> Street, Suite 1000  
Oakland, California 94612-1900

**Re: Alameda County Employees' Retirement Association  
December 31, 2017 Actuarial Valuation of the Statutory Retirement Plan Benefits  
for Funding Purposes**

Dear Members of the Board:

Segal Consulting (Segal) prepared the December 31, 2017 actuarial valuation of the statutory Retirement Plan benefits of the Alameda County Employees' Retirement Association (ACERA) for funding purposes. We certify that the valuation was performed in accordance with generally accepted actuarial principles and practices and ACERA's funding policy that was last reviewed with the Board in 2012. In particular, it is our understanding that the assumptions and methods used for funding purposes meet the parameters set by Actuarial Standards of Practice (ASOPs). (A discussion of the assumptions and methods used in the separate December 31, 2018 actuarial valuation for financial reporting purposes under Governmental Accounting Standards Board (GASB) Statement No. 67 is presented at the end of this letter.)

## **December 31, 2017 Actuarial Valuation for Funding Purposes**

Actuarial valuations are performed on an annual basis with the last valuation completed as of December 31, 2017. The actuarial calculations presented in the valuation report have been made on a basis consistent with our understanding of the historical funding methods used in determination of the liability for statutory retirement benefits.

The December 31, 2017 actuarial valuation is based on the plan of benefits verified by ACERA and on participant and financial data provided by ACERA. Segal conducted an examination of all participant data for reasonableness and we concluded that it was reasonable and consistent with the prior year's data. Summaries of the employee data used in performing the actuarial valuations over the past several years are provided in our valuation report.

We did not audit the Association's financial statements. For actuarial valuation purposes, Retirement Plan assets are valued at actuarial value. Under this method, the assets used to determine employer contribution rates take into account market value by recognizing the differences between the total return at market value and the expected investment return over 10 six-month periods.

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One funding objective of the Plan is to establish rates, which, over time, will remain level as a percentage of payroll unless Plan benefit provisions are changed. Actuarial funding is based on the Entry Age Cost Method. Under this method, the employer contribution rate provides for current cost (normal cost) plus a level percentage of payroll to amortize any unfunded actuarial accrued liability (UAAL). The UAAL is amortized as a level percentage of payroll using a layered approach. Prior to January 1, 2012, the total UAAL was amortized on a 30-year decreasing period, with 21 years remaining as of December 31, 2011 (and 15 years remaining as of December 31, 2017). On or after January 1, 2012, any new UAAL resulting from plan amendments are amortized over separate decreasing 15-year periods; early retirement incentive programs (ERIPs) are amortized over separate decreasing 5-year periods; assumption and method changes are amortized over separate decreasing 20-year periods; and experience gains/losses are also amortized over separate decreasing 20-year periods. The progress being made towards meeting the funding objective through December 31, 2017 is illustrated in the Schedule of Funding Progress.

Segal prepared all of the supporting schedules in the actuarial section of the Association's Comprehensive Annual Financial Report (CAFR) based on the results of the December 31, 2017 actuarial valuation for funding purposes. A listing of the supporting schedules related to the statutory retirement plan benefits that Segal prepared for inclusion in the actuarial and statistical sections of the Association's CAFR is provided below. ACERA's staff prepared the remaining trend data schedules in the statistical section.

Actuarial Section (for Funding Purposes)

Exhibit I	Schedule of Active Member Valuation Data <sup>(1)</sup> ;
Exhibit II	Retirees and Beneficiaries Added To and Removed From Retiree Payroll <sup>(1)</sup> ;
Exhibit III	Schedule of Funded Liabilities by Type;
Exhibit IV	Actuarial Analysis of Financial Experience;
Exhibit V	Schedule of Funding Progress;

Statistical Section (for Funding Purposes)

Exhibit VI	Schedule of Average Benefit Payments for Retirees and Beneficiaries;
Exhibit VII	Schedule of Participating Employers and Active Members Statistics <sup>(1)</sup> ;
Exhibit VIII	Schedule of Benefit Expenses by Type <sup>(1)</sup> ;
Exhibit IX	Schedule of Retiree Members by Type of Benefit and Option Selected; and
Exhibit X	Employer Contribution Rates.

<sup>(1)</sup> As permitted by the Actuarial Standard of Practice No. 4 (Measuring Pension Obligations), Segal has utilized participant data provided by ACERA as of November 30, 2017 with age and years of service adjusted to December 31, 2017 in calculating the liabilities for the December 31, 2017 valuation.

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 May 30, 2019  
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### *Actuarial Assumptions for Funding Valuation*

The non-economic valuation assumptions included in the Actuarial Section were adopted by the Retirement Board based on our recommendations following the November 30, 2016 Experience Analysis. The Board adopted a 7.25% investment return assumption for the December 31, 2017 valuation. The other changes in economic assumptions were documented in our November 30, 2016 Actuarial Experience Study report.

As we disclosed in our December 31, 2017 funding valuation report, the 7.25% investment return assumption that the Board approved for determining the liabilities for funding purposes and used for establishing the employer and employee contribution rates was developed without considering the impact of any future 50/50 excess earnings allocation. This is based on our understanding that Article 5.5 of the Statute, which authorizes the allocation of 50% of excess earnings to the SRBR, does not allow for the use of a different investment return for funding than is used for interest crediting. This would appear in effect to preclude the prefunding of the SRBR through the use of an assumption lower than the market earnings assumption of 7.25%.

As required by the Actuarial Standard of Practice (ASOP) No. 4 (“Measuring Pension Obligations and Determining Pension Plan Costs or Contributions”), we performed a stochastic model, as detailed in our November 30, 2016 Experience Study report, to estimate the impact of the 50% allocation of future excess earnings to the SRBR. The results of our model indicated that the 50/50 allocation of future excess earnings would have about the same impact as an “outflow” (i.e., assets not available to fund the benefits included in the funding valuation) that would average approximately 0.60% of assets over time. **For informational purposes only**, when we applied the results of our stochastic model to this valuation, we estimated that such an annual outflow would increase the Actuarial Accrued Liability (AAL) measured in this valuation using a 7.25% investment return assumption from \$8.99 billion to \$9.65 billion (for a difference of \$0.66 billion) and would increase the employer’s contribution rate by about 4% - 5% of payroll.

It is our opinion that the assumptions used in the December 31, 2017 valuation produce results, which, in aggregate, reflect the future experience of the statutory Retirement Plan. An experience analysis is performed every three years, and the actuarial assumptions adopted by the Board resulting from the experience analysis performed as of November 30, 2016 first became effective in the valuation as of December 31, 2017. The next experience analysis is due to be performed as of November 30, 2019, and the assumptions adopted from that study would first become effective in the valuation as of December 31, 2020.

### *Valuation Results*

In the December 31, 2017 valuation, the ratio of the valuation assets to actuarial accrued liabilities (funded percentage) decreased from 78.1% to 76.0%. The aggregate employer rate has increased from 24.89% of payroll to 28.03% of payroll, while the aggregate employees’ rate increased from 8.75% of payroll to 9.37% of payroll. The decrease in the funded percentage was

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 Alameda County Employees' Retirement Association  
 May 30, 2019  
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primarily the result of changes in actuarial assumptions. The increases in the aggregate employee and employer contribution rates were primarily the result of changes in actuarial assumptions.

Under the actuarial value of assets method, the total unrecognized net investment gain as of December 31, 2017 is \$309.1 million. This net investment gain will be recognized in the determination of the actuarial value of assets for funding purposes in the next few years, and will offset any investment losses that may occur after December 31, 2017. This implies that if the Association earns the assumed net rate of investment return of 7.25% per year on a market value basis, it will result in investment gains on the actuarial value of assets in the next few years. So, if the actual market return is equal to the assumed 7.25% rate and all other actuarial assumptions are met, the contribution requirements would generally decrease in the next few years.

The net deferred gain of \$309.1 million represents 3.8% of the market value of assets as of December 31, 2017. Unless offset by future investment losses or other unfavorable experience, the recognition of the \$309.1 million market gains is expected to have an impact on the Association's future funded percentage and contribution rate requirements. Under a simplified approach, which takes into account the size of the valuation and the SRBR reserves, this potential impact may be illustrated as follows:

- If one-half of the net deferred gain after restoring the Contingency Reserve to 1% of total assets were recognized immediately in the valuation value of assets, the funded percentage would increase from 76.0% to 77.7%.
- If one-half of the net deferred gain after restoring the Contingency Reserve to 1% of total assets were recognized immediately in the valuation value of assets, the aggregate employer rate would decrease from 28.03% to about 27.0% of payroll.

To the best of our knowledge, the December 31, 2017 funding valuation report is complete and accurate and in our opinion presents the Plan's current funding information.

#### **December 31, 2018 GASB Statement 67 Actuarial Valuation for Financial Reporting Purposes**

Segal also prepared the December 31, 2018 GASB Statement 67 actuarial valuation for financial reporting purposes. The valuation was performed in order to comply with GASB Statement 67 and we certify that the assumptions and methods used for financial reporting purposes meet the parameters set by ASOPs and our understanding of generally accepted accounting principles (GAAP) applicable in the United States of America as promulgated by GASB. The GASB rules only define pension liability and expense for financial reporting purposes, and do not apply to contribution amounts for pension funding purposes.

When measuring pension liability, GASB uses the same actuarial cost method (Entry Age) and the same type of discount rate (expected return on assets) as ACERA uses for funding. This means that the Total Pension Liability (TPL) measure for financial reporting is determined on generally the same basis as ACERA's Actuarial Accrued Liability (AAL) measure for funding.

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The Net Pension Liability (NPL) is equal to the difference between the TPL and the Plan's Fiduciary Net Position. The Plan's Fiduciary Net Position is equal to the market value of assets and therefore, the NPL measure is very similar to an Unfunded Actuarial Accrued Liability (UAAL) calculated on a market value basis.

As stated in the funding valuation subsection herein entitled *Actuarial Assumptions for Funding Valuation*, the investment return assumption used in the funding valuation excludes the impact of any future 50/50 excess earnings allocation to the SRBR. For the December 31, 2017 funding valuation, the investment return assumption adopted by the Board was 7.25%, as noted earlier. For the December 31, 2018 funding valuation, the Board carried forward the 7.25% investment return assumption, and that assumption was also used for the December 31, 2018 GAS 67 valuation discussed in this section. In order to estimate the impact of the 50% allocation of future excess earnings to the SRBR for the December 31, 2018 valuation, we used our stochastic model and the results of our model indicated that the 50% allocation would have about the same impact as an "outflow" (i.e., assets not available to fund the benefits included in the determination of the TPL) that would average approximately 0.60% of assets over time. For financial reporting purposes, we have taken the 0.60% "outflow" and incorporated that into our GASB crossover test (Exhibit 5 in the GASB Statement 67 valuation report),<sup>1</sup> along with the additional future employer contributions that would result from those future allocations of excess earnings to the SRBR under ACERA's funding policy.

The NPLs measured as of December 31, 2018 and 2017 were determined by rolling forward the TPLs for the funded benefits as of December 31, 2017 and December 31, 2016 (that was calculated under the new assumptions effective for the December 31, 2017 valuation), respectively. Similar to last year, we have included in the TPL as of December 31, 2018 the non-OPEB unlimited Actuarial Accrued Liability of \$164.1 million, which was calculated by rolling forward the total unlimited non-OPEB AAL as of December 31, 2017.

We have also continued the practice of adjusting the Plan's Fiduciary Net Position as of December 31, 2018 to include the \$39.3 million set aside by the Retirement Board in the SRBR reserve to pay non-vested Supplemental COLA and retired member death benefits as of December 31, 2018.<sup>2</sup> It should be noted that as of December 31, 2018, the deferred investment loss for the entire Plan was \$569.1 million and the Contingency Reserve was \$0. Consequently, we have subtracted from the Plan's Fiduciary Net Position the proportionate share of the deferred investment loss that is commensurate with the size of the non-OPEB SRBR reserve or \$2.7 million (which will cause the future interest crediting rate to the SRBR reserve to drop below 7.25% per year). The net effect of the adjustments to the Plan's Fiduciary Net Position as of December 31, 2018 for non-OPEB SRBR benefits was an additional \$36.6 million.

<sup>1</sup> The purpose of the GASB crossover test is to determine if the full expected return (or 7.25% in this case) can be used as the discount rate to determine the TPL and the NPL. That is, if there is no crossover point where the projected benefit payments would exceed the plan's fiduciary net position, then the full expected return assumption can be used. As detailed in the GASB Statement 67 valuation report, ACERA does pass the crossover test, which means that the full 7.25% investment rate of return assumption can be used as the discount rate to determine the TPL and the resulting NPL.

<sup>2</sup> We have excluded the liability and the assets associated with the OPEB component of the SRBR reserve account because it is our understanding that those amounts are reportable under GASB 74/75.

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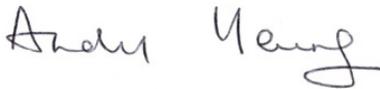
Note that the proportionate share of the deferred market loss as of December 31, 2018 for the Pension Plan was equal to \$504.8 million, and in calculation the Plan's Fiduciary Net Position we have adjusted the Pension Plan's valuation value of assets in the funding valuation to reflect that amount.

The \$127.5 million difference between the \$164.1 million added to the TPL and the net \$36.6 million added to the Plan's Fiduciary Net Position as of December 31, 2018 represents the NPL attributable to the non-OPEB SRBR benefits.

Note number 5 to the Basic Financial Statements and the Required Supplementary Information included in the Financial Section of the CAFR were prepared by the Association based on the results of the GASB Statement No. 67 actuarial valuation as of December 31, 2018 prepared by Segal.

The undersigned are members of the American Academy of Actuaries and meet the qualification requirements to render the actuarial opinion contained herein.

Sincerely,



Andy Yeung, ASA, EA, MAAA, FCA  
Vice President and Actuary



Eva Yum, FSA, EA, MAAA  
Senior Actuary

DNA/bqb  
Enclosures

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# Actuary's Certification Letter - SRBR



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May 30, 2019

Board of Retirement  
Alameda County Employees' Retirement Association  
475 14th Street, Suite 1000  
Oakland, California 94612-1900

**Re: Alameda County Employees' Retirement Association  
December 31, 2017 Actuarial Valuation of the Discretionary SRBR Benefits  
for Sufficiency Purposes**

Dear Members of the Board:

Segal Consulting (Segal) prepared the December 31, 2017 actuarial valuation of the discretionary benefits provided through the Supplemental Retiree Benefits Reserve (SRBR) of the Alameda County Employees' Retirement Association (ACERA) for sufficiency purposes. We certify that the valuation was performed in accordance with generally accepted actuarial principles and practices. In particular, it is our understanding that the assumptions and methods used for sufficiency purposes with regard to the Other Postemployment Benefits (OPEB) and non-OPEB benefits provided by the SRBR meet the parameters set by Actuarial Standards of Practice (ASOPs).

A discussion of the assumptions and methods used in the separate December 31, 2018 actuarial valuation for financial reporting purposes under GASB Statement No. 74 for the discretionary OPEB benefits provided by the SRBR is presented at the end of this letter. In addition, we have also provided a discussion of the assumptions and methods used for financial reporting purposes under GASB Statement No. 67 for the statutory Retirement Plan benefits and the discretionary non-OPEB benefits provided by the SRBR at the end of our actuarial certification letter pertaining to the statutory Retirement Plan benefits dated May 30, 2019. The pertinent GASB Statement No. 67 information from that letter pertaining to the non-OPEB benefits provided by the SRBR is also provided herein.

## **December 31, 2017 Actuarial Valuation for Sufficiency Purposes**

Actuarial valuations are performed on an annual basis with the last valuation completed on December 31, 2017. The actuarial calculations were based upon the benefits provided under the terms of the substantive plan in effect at the time of the December 31, 2017 valuation. The December 31, 2017 actuarial valuation is based on the plan of benefits verified by ACERA and on participant, premium, and financial data provided by ACERA. Segal conducted an examination of all participant data for reasonableness and we concluded that it was reasonable

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Board of Retirement  
Alameda County Employees' Retirement Association  
May 30, 2019  
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and consistent with the prior year's data. A summary of the average OPEB for new retired members, by years of service, is enclosed as Exhibit IV.

We did not audit the Association's financial statements. For the actuarial valuation for sufficiency purposes, SRBR assets are valued at actuarial value. Under this method, the assets used to determine the liabilities of the SRBR and the number of years the SRBR can continue to pay its current level of benefits (i.e., the sufficiency) take into account market value by recognizing the differences between the total return at market value and the expected investment return over 10 six-month periods. It should be noted that under the actuarial value of assets (AVA) method, the total unrecognized net investment gain as of December 31, 2017 is \$309.1 million. This net investment gain will be recognized in the determination of the actuarial value of assets in the next few years (i.e., deferred), and it will offset any investment losses that may occur after December 31, 2017.

The discretionary benefits provided through the SRBR include OPEB and non-OPEB. Benefits classified under OPEB include postretirement medical, dental, and vision benefits. Benefits classified under non-OPEB include supplemental COLAs and burial allowance.

For valuation purposes, the total cost of providing future postemployment benefits is projected, using actuarial assumptions that are common for both the statutory retirement and the discretionary SRBR benefits (e.g. turnover, mortality, disability, retirement, etc.), and assumptions that are unique to the discretionary SRBR OPEB (e.g., health care trend assumptions, etc.). The liabilities associated with providing non-OPEB SRBR benefits are disclosed together with the statutory Retirement Plan benefits under GASB 67. The liabilities associated with providing OPEB SRBR benefits are disclosed under GASB 74.

Based on the AVA available as of December 31, 2017, the SRBR would only be able to pay benefits until 2039 for OPEB and until 2038 for non-OPEB. As noted above, the Association had deferred investment gains of \$309.1 million that were not yet recognized in determining the combined actuarial value of assets for the Retirement Plan and the SRBR Plan as of December 31, 2017. The deferred gains of \$309.1 million represent 3.8% of the market value of assets as of December 31, 2017, and will increase the rate of return on the actuarial value of assets over the next few years, which may extend the sufficiency period of the SRBR.

Segal prepared all of the supporting schedules in the actuarial section of the Association's Comprehensive Annual Financial Report (CAFR) based on the results of the December 31, 2017 actuarial valuation for sufficiency purposes. A listing of the supporting schedules related to the discretionary SRBR benefits that Segal prepared for inclusion in the actuarial and statistical sections of the Association's CAFR is provided below. ACERA's staff prepared the remaining trend data schedules in the statistical section.

Board of Retirement  
 Alameda County Employees' Retirement Association  
 May 30, 2019  
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Actuarial Section (for Sufficiency Purposes)

- |             |   |
|-------------|---|
| Exhibit I   | Schedule of Active Member Valuation Data <sup>(1)</sup> ;   |
| Exhibit II  | Retirees Added To and Removed From OPEB Payroll <sup>(1)</sup> ;                                      |
| Exhibit III | Member Benefit Coverage Information (OPEB) and Schedule of Funded Liabilities by Type (non-OPEB); and |

Statistical Section (for Sufficiency Purposes)

- |            |   |
|------------|---|
| Exhibit IV | Schedule of Average Other Postemployment Benefits (OPEB). |
|------------|---|

<sup>(1)</sup> *As permitted by the Actuarial Standard of Practice No. 4 (Measuring Pension Obligations), Segal has utilized participant data provided by ACERA as of November 30, 2017 with age and years of service adjusted to December 31, 2017 in calculating the liabilities for the December 31, 2017 valuation.*

The non-economic valuation assumptions included in the Actuarial Section were adopted by the Retirement Board based on our recommendations following the November 30, 2016 Experience Analysis and specific health care related assumptions recommended for the December 31, 2017 SRBR valuation. The Board adopted a 7.25% investment return assumption for the December 31, 2017 valuation. The other changes in economic assumptions were documented in our November 30, 2016 Actuarial Experience Study report. Note that the investment return assumption for sufficiency purposes was developed without taking into consideration the impact of the 50/50 excess earnings allocation between the statutory retirement and SRBR asset pools.

The actuarial assumptions common to both the statutory retirement and discretionary SRBR benefits are provided in the Actuarial Section. Additional assumptions specific to the OPEB are included as an attachment to this letter (Schedule of Actuarial Assumptions). It is our opinion that the assumptions used in the December 31, 2017 valuation produce results, which, in aggregate, reflect the future experience of the SRBR. An experience analysis is performed every three years, and the actuarial assumptions adopted by the Board resulting from the experience analysis performed as of November 30, 2016 first became effective in this valuation as of December 31, 2017. The next experience analysis is due to be performed as of November 30, 2019, and the assumptions adopted from that study would first become effective in the valuation as of December 31, 2020.

To the best of our knowledge, the December 31, 2017 valuation report is complete and accurate and in our opinion presents the Plan's current sufficiency information.

**December 31, 2018 GASB Statement No. 74 Actuarial Valuation for Financial Reporting Purposes for the Discretionary OPEB Benefits Provided by the SRBR**

Segal also prepared the December 31, 2018 GASB Statement No. 74 actuarial valuation for financial reporting purposes, which included information for the OPEB benefits payable from the SRBR. The valuation was performed in order to comply with GASB Statement No. 74 and we certify that the assumptions and methods used for financial reporting purposes meet the parameters set by ASOPs and our understanding of generally accepted accounting principles applicable in the United States of America as promulgated by the GASB. For the December 31, 2017 SRBR sufficiency valuation, the investment return assumption adopted by

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the Board was 7.25%, as noted earlier. For the December 31, 2018 GASB Statement No. 74 (OPEB) and Statement No. 67 (non-OPEB) financial reporting valuations, the Board continued the use of a 7.25% investment return assumption. In addition, the results of the December 31, 2018 GASB Statement No. 74 valuation reflect the health care trend assumptions recommended for the sufficiency study for the SRBR as of December 31, 2018, which were provided in our letter dated May 16, 2019.

The Total OPEB Liability (TOL) measured as of December 31, 2018 of \$1,054.3 million has been determined by rolling forward the liability results used in determining the sufficiency of the SRBR to provide medical, dental, and vision subsidy benefits as of December 31, 2017.<sup>1</sup> That TOL has been adjusted to reflect the health care trend assumptions recommended for the sufficiency study for the SRBR as of December 31, 2018 (reference: our letter dated May 16, 2019).

We have also continued the practice of adjusting the Plan's Fiduciary Net Position of \$821.4 million as of December 31, 2018 by including the \$883.0 million set aside by the Retirement Board in the SRBR reserve to pay OPEB benefits as of December 31, 2018. It should be noted that as of December 31, 2018, the deferred investment loss for the entire Plan was \$569.1 million and the Contingency Reserve was \$0. Consequently, we have subtracted from the Plan's Fiduciary Net Position the proportionate share of the deferred investment loss that is commensurate with the size of the OPEB SRBR reserve, or \$61.6 million (which will cause the future interest crediting rate to the SRBR reserve to drop below 7.25% per year).

Note number 7 to the Basic Financial Statements and the Required Supplementary Information included in the Financial Section of the CAFR were prepared by the Association based on the results of the GASB Statement No. 74 actuarial valuation as of December 31, 2018 prepared by Segal.

#### **December 31, 2018 GASB Statement No. 67 Actuarial Valuation for Financial Reporting Purposes for the Discretionary Non-OPEB Benefits Provided by the SRBR**

As noted in our actuarial certification letter for the statutory Retirement Plan benefits dated May 30, 2019, Segal also prepared the December 31, 2018 GASB Statement No. 67 actuarial valuation for financial reporting purposes, which included information for the non-OPEB benefits payable from the SRBR. The valuation was performed in order to comply with GASB Statement No. 67 and we certify that the assumptions and methods used for financial reporting purposes meet the parameters set by ASOPs and our understanding of generally accepted accounting principles applicable in the United States of America as promulgated by the GASB.

For the statutory Retirement Plan benefits, the Net Pension Liabilities (NPLs) measured as of December 31, 2018 and 2017 have been determined by rolling forward the Total Pension Liabilities (TPLs) as of December 31, 2017 and December 31, 2016 (that was calculated under

<sup>1</sup> When measuring OPEB liability, GASB uses the same actuarial cost method (Entry Age) and, for benefits that are being fully funded on an actuarial basis, the same type of discount rate (expected return on assets) as ACERA uses for funding. See discussions on page ii of the December 31, 2018 GASB Statement No. 74 actuarial valuation regarding the source of funding for payment of OPEB SRBR benefits not covered by current OPEB Plan's Fiduciary Net Position in the SRBR.

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the new assumptions effective for the December 31, 2017 valuation), respectively.<sup>2</sup> Similar to last year, we have included in the TPL as of December 31, 2018 the non-OPEB unlimited Actuarial Accrued Liability of \$164.1 million, calculated by rolling forward the total unlimited non-OPEB AAL as of December 31, 2017.

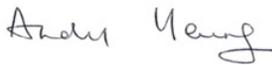
We have also continued the practice of adjusting the Plan's Fiduciary Net Position as of December 31, 2018 to include the \$39.3 million set aside by the Retirement Board in the SRBR reserve to pay non-vested Supplemental COLA and retired member death benefits as of December 31, 2018.<sup>3</sup> It should be noted that as of December 31, 2018, the deferred investment loss for the entire Plan was \$569.1 million and the Contingency Reserve was \$0. Consequently, we have subtracted from the Plan's Fiduciary Net Position the proportionate share of the deferred investment loss that is commensurate with the size of the non-OPEB SRBR reserve or \$2.7 million (which will cause the future interest crediting rate to the SRBR reserve to drop below 7.25% per year). The net effect of the adjustments to the Plan's Fiduciary Net Position as of December 31, 2018 for non-OPEB SRBR benefits was an additional \$36.6 million.

The \$127.5 million difference between the \$164.1 million added to the TPL and the net \$36.6 million added to the Plan's Fiduciary Net Position as of December 31, 2018 represents the NPL attributable to the non-OPEB SRBR benefits.

Note number 5 to the Basic Financial Statements and the Required Supplementary Information included in the Financial Section of the CAFR were prepared by the Association based on the results of the GASB Statement No. 67 actuarial valuation as of December 31, 2018 prepared by Segal.

The undersigned are members of the American Academy of Actuaries and meet the qualification requirements to render the actuarial opinion contained herein.

Sincerely,



Andy Yeung, ASA, EA, MAAA, FCA  
Vice President and Actuary



Eva Yum, FSA, EA, MAAA  
Senior Actuary



Thomas Bergman, ASA, EA, MAAA  
Retiree Health Actuary

DNA/bbf  
Enclosures

<sup>2</sup> When measuring pension liability, GASB uses the same actuarial cost method (Entry Age) and the same type of discount rate (expected return on assets) as ACERA uses for funding of the statutory Retirement Plan benefits.

<sup>3</sup> We have excluded the liability and the assets associated with the OPEB component of the SRBR reserve account because it is our understanding that those amounts are reportable under GASB 74/75.

# Summary of Actuarial Assumptions and Methods

## ASSUMPTIONS FOR PENSION PLAN

The following assumptions have been adopted by the Board of Retirement for the December 31, 2017 valuation based on the November 30, 2016, triennial experience study.

### Summary of Assumptions

Actuarial Assumed Interest Rate	7.25%
Inflation Rate	3.00%
Real Across-the-Board Salary Increase	0.50%
Projected Salary Increases	
General:	8.30% to 3.90%
Safety:	11.30% to 4.30%
These rates include inflation and real across-the-board salary increases.	
Retiree Cost-of-Living Adjustment (Basic)	
for Tier 1 and 3 members:	3.00%
for Tier 2 and 4 members:	2.00%
Employee Contribution Crediting Rate	7.25%

## Net Investment Return

For valuation purposes, the assumed rate of return on the valuation value of assets was 7.25%, net of administration and investment expenses.

## Employee Contribution Crediting Rate

7.25%, compounded semi-annually, subject to the availability of net earnings. ACERA operates under the Alternate Financial Provisions of Article 5.5 of the 1937 Act. The employee contribution crediting rate is the assumed actuarial investment rate of return to the extent that "net earnings" as defined in Article 5.5 are available. In addition, whenever there is a remaining balance of "net earnings", after all other required crediting, a portion of that remaining balance is also credited, as described in Article 5.5.

## Actuarial Value of Assets

The Actuarial Value of Assets is determined by smoothing in any difference between actual and expected market return over 10 six-month interest crediting periods.

## Post-Retirement Mortality

The actuarial valuation uses the Headcount-Weighted RP-2014 (RPH-2014) Healthy Annuitant Mortality Tables, projected generationally with the two-dimensional MP-2016 projection scale adjusted as follows:

<b>(A) HEALTHY*</b>	
General Members and All Beneficiaries	No setback for males and females.
Safety Members	No setback for males and females.
<b>(B) DISABILITY*</b>	
General Members	Set forward seven years for males and set forward four years for females.
Safety Members	Set forward two years for males and no set forward for females.
<b>(C) FOR EMPLOYEE CONTRIBUTION RATE PURPOSES</b>	
General Members	No setback for males and females, projected 20 years (instead of generationally) with the two-dimensional mortality improvement Scale MP-2016, weighted 30% male and 70% female.
Safety Members	No setback for males and females, projected 20 years (instead of generationally) with the two-dimensional mortality improvement Scale MP-2016, weighted 75% male and 25% female.

\* The RPH-2014 mortality tables and adjustments as shown above reflect the mortality experience as of measurement date. The generational projection is a provision for future mortality improvement.

## Assumed Retirement and Termination Rates

The rates shown for each cause represent the likelihood that a given member will terminate at a particular age or with the particular service for the indicated reason. For example, if the rate of retirement for a General Tier 1 member age 50 is 4.00, then it is assumed that 4.00 percent of the General Tier 1 members in this age bracket will receive service retirement during the year.

The following schedule indicates the assumed retirement rates.

### Assumed Retirement Rates

Age	Rates (%)							
	General Tier 1	General Tier 2	General Tier 3	General Tier 4	Safety Tier 1 <sup>1</sup>	Safety Tier 2,2D <sup>1</sup>	Safety Tier 2C <sup>1</sup>	Safety Tier 4
49	0.00	0.00	0.00	0.00	0.00	10.00	0.00	0.00
50	4.00	2.00	6.00	0.00	35.00	15.00	4.00	4.00
51	4.00	2.00	3.00	0.00	30.00	15.00	2.00	2.00
52	4.00	2.00	5.00	4.00	25.00	15.00	2.00	2.00
53	4.00	2.00	6.00	1.50	35.00	15.00	3.00	3.00
54	4.00	2.00	6.00	1.50	45.00	15.00	6.00	6.00
55	6.00	2.00	12.00	2.00	45.00	15.00	10.00	10.00
56	8.00	3.00	13.00	2.50	45.00	15.00	12.00	12.00
57	10.00	4.00	13.00	3.50	45.00	15.00	20.00	20.00
58	12.00	4.00	14.00	3.50	45.00	20.00	10.00	10.00
59	14.00	5.00	16.00	4.50	45.00	20.00	15.00	15.00
60	20.00	7.00	21.00	6.00	45.00	30.00	60.00	60.00
61	20.00	9.00	20.00	8.00	45.00	30.00	60.00	60.00
62	35.00	15.00	30.00	18.00	45.00	30.00	60.00	60.00

<sup>1</sup> Retirement rate is 100% after a member accrues a benefit of 100% of FAS.

## Assumed Retirement Rates (continued)

Age	Rates (%)							
	General Tier 1	General Tier 2	General Tier 3	General Tier 4	Safety Tier 1 <sup>1</sup>	Safety Tier 2,2D <sup>1</sup>	Safety Tier 2C <sup>1</sup>	Safety Tier 4
63	30.00	16.00	25.00	15.00	45.00	30.00	60.00	60.00
64	30.00	18.00	25.00	17.00	45.00	50.00	60.00	60.00
65	35.00	25.00	30.00	22.00	100.00	100.00	100.00	100.00
66	35.00	25.00	25.00	25.00	100.00	100.00	100.00	100.00
67	30.00	25.00	25.00	25.00	100.00	100.00	100.00	100.00
68	30.00	30.00	25.00	30.00	100.00	100.00	100.00	100.00
69	35.00	35.00	50.00	35.00	100.00	100.00	100.00	100.00
70	65.00	50.00	65.00	50.00	100.00	100.00	100.00	100.00
71	65.00	50.00	65.00	50.00	100.00	100.00	100.00	100.00
72	65.00	50.00	65.00	50.00	100.00	100.00	100.00	100.00
73	65.00	50.00	65.00	50.00	100.00	100.00	100.00	100.00
74	65.00	50.00	65.00	50.00	100.00	100.00	100.00	100.00
75	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00

<sup>1</sup> Retirement rate is 100% after a member accrues a benefit of 100% of FAS.

## Assumed Termination Rates Before Retirement

The following schedules indicate the assumed rates before retirement for disability, termination, and mortality.

## Disability

Age	General Rate (%) <sup>1</sup>	Safety Rate (%) <sup>2</sup>
20	0.00	0.00
25	0.01	0.03
30	0.03	0.26
35	0.05	0.58
40	0.08	0.73
45	0.19	0.78
50	0.31	1.52
55	0.38	2.00
60	0.43	2.60

<sup>1</sup> 60% of General disabilities are assumed to be service connected disabilities. The other 40% are assumed to be non-service connected disabilities.

<sup>2</sup> 100% of Safety disabilities are assumed to be service connected disabilities.

## Termination

Less than 5 Years of Service<sup>1</sup>

Years of Service	General Rate (%)	Safety Rate (%)
0	11.00	4.00
1	9.00	3.50
2	8.00	3.50
3	6.00	2.50
4	6.00	2.00

5 Years of Service or More<sup>2</sup>

Age	General Rate (%)	Safety Rate (%)
20	6.00	2.00
25	6.00	2.00
30	5.40	2.00
35	4.40	1.70
40	3.40	1.20
45	3.00	1.00
50	3.00	1.00
55	3.00	1.00
60	3.00	0.40

<sup>1</sup> 60% of all terminated members will choose a refund of contributions and 40% will choose a deferred vested benefit.

<sup>2</sup> 35% of all terminated members will choose a refund of contributions and 65% will choose a deferred vested benefit. No termination is assumed after a member is eligible for retirement (as long as a retirement rate is present).

**Mortality<sup>1</sup>**

Age	General Rate (%) <sup>2</sup>		Safety Rate (%) <sup>2</sup>	
	Male	Female	Male	Female
25	0.05	0.02	0.05	0.02
30	0.05	0.02	0.05	0.02
35	0.05	0.03	0.05	0.03
40	0.06	0.04	0.06	0.04
45	0.10	0.07	0.10	0.07
50	0.17	0.11	0.17	0.11
55	0.27	0.17	0.27	0.17
60	0.45	0.24	0.45	0.24
65	0.78	0.36	0.78	0.36

1 Note that generational projections beyond the base year (2014) are not reflected in the above mortality rates. All pre-retirement deaths are assumed to be non-service connected.

2 Based on the Headcount-Weighted RP-2014 (RPH-2014) Employee Mortality Tables times 80%, projected generationaly with the two-dimensional MP-2016 projection scale

**Salary Increases**

The annual rate of compensation increase has three components: inflation, across-the-board salary increases (other than inflation), and merit/promotional increases based on service.

Inflation: 3.00%

Across-the-board salary increase: 0.50%

Merit/promotional increases based on service:

Service	General	Safety
0-1	4.80%	7.80%
1-2	4.80%	7.80%
2-3	3.90%	7.00%
3-4	2.40%	4.40%
4-5	1.90%	3.50%
5-6	1.60%	2.30%
6-7	1.50%	1.60%
7-8	1.10%	1.00%
8-9	0.80%	1.00%
9-10	0.80%	0.90%
10-11	0.50%	0.80%
11+	0.40%	0.80%

**Actuarial Cost Method**

Entry Age Cost Method. Entry Age is the age at the member’s hire date. Actuarial Accrued Liability is calculated on an individual basis and is based on costs allocated as a level percentage of compensation. The Normal Cost is also calculated on an individual basis where the Entry Age Normal Cost is calculated as the sum of the individual Normal Costs.

**Amortization Method**

Unfunded Actuarial Accrued Liability (UAAL) is amortized as a level percentage of payroll (3.50% payroll growth assumed).

**Consumer Price Index (San Francisco Bay Area)**

Inflation assumption is 3.00% per year. Retiree COLA increases due to CPI are subject to 3% maximum change per year for General Tier 1, General Tier 3 and Safety Tier 1; and 2% maximum change per year for General Tier 2, General Tier 4, Safety Tier 2, Safety Tier 2C, Safety Tier 2D, and Safety Tier 4.

**Actuarial Experience Study**

The postretirement and preretirement demographic assumptions are based on the plan’s actuarial experience through the last triennial experience study as of November 30, 2016, which was approved by the Board of Retirement on December 21, 2017.

**Retirement Age and Benefit for Deferred Vested Members**

For deferred vested members, retirement age assumptions are as follows:

- General Age 61
- Safety Age 56

For future deferred vested members who terminate with less than five years of service and are not vested, it is assumed that they will retire at age 70 for both General and Safety if they decide to leave their contributions on deposit.

It is assumed that 30% of future General and 60% of future Safety deferred vested members will continue to work for a reciprocal employer. For reciprocals, 3.90% and 4.30% compensation increases per annum for General and Safety, respectively.

### Future Benefit Accruals

One year of service per year of employment plus 0.003 years of additional service for General members and 0.006 years of additional service for Safety members, to anticipate conversion of unused sick leave for each year of employment.

### Inclusion of Deferred Vested Members

All deferred vested members are included in this valuation.

### Percent of Members Married

70% of male members and 50% of female members.

### Age of Spouse

Female spouses are 3 years younger than their male spouses. Male spouses are 2 years older than their female member spouses.

### Unknown Data for Members

Same as those exhibited by members with similar known characteristics. If not specified, members are assumed to be male.

### Payroll Growth

Inflation of 3.00% per year plus real "across-the-board" salary increases of 0.50% per year.

### Increase in Section 7522.10 Compensation Limit

Increase of 3.00% per year from valuation date.

### Terminal Pay Assumptions

Additional pay elements are expected to be received during a member's final average earnings period. The percentages, added to the final year salary, used in this valuation are:

Membership Category	Service Retirement	Disability Retirement
General Tier 1	8.00%	6.50%
General Tier 2	3.00%	1.40%
General Tier 3	8.00%	6.50%
General Tier 4	N/A	N/A
Safety Tier 1	8.50%	6.40%
Safety Tier 2	3.50%	2.10%
Safety Tier 2C	3.50%	2.10%
Safety Tier 2D	3.50%	2.10%
Safety Tier 4	N/A	N/A

## CHANGES IN ACTUARIAL ASSUMPTIONS

The following actuarial assumptions were changed based on the December 1, 2013 - November 30, 2016 actuarial experience study. Previously, these assumptions were as follows:

### Net Investment Return

For valuation purposes, the assumed rate of return on the valuation value of assets was 7.6%, net of administration and investment expenses.

### Employee Contribution Crediting Rate

7.6%, compounded semi-annually.

### Post-Retirement Mortality

The actuarial valuation uses the RP-2000 Combined Healthy Mortality Table projected with Scale BB to 2020 adjusted as follows:

**(A) HEALTHY\***

General Members and All Beneficiaries	set back one year for males and females
Safety Members	with no setback for males and set back two years for females

**(B) DISABILITY\***

General Members	set forward seven years for males and four years for females
Safety Members	set forward six years for males and three years for females

**(C) FOR EMPLOYEE CONTRIBUTION RATE PURPOSES**

General Members	set back one year for males and females, weighted 30% male and 70% female
Safety Members	with no setback for males and set back two years for females, weighted 75% male and 25% female.

\* The mortality tables shown above contain a margin of about 10% for General and Safety members and beneficiaries combined, based on actual to expected deaths, as a provision to reflect future mortality improvement, based on a review of mortality experience as of December 31, 2016.

**Assumed Retirement and Termination Rates**

The rates shown for each cause represent the likelihood that a given member will terminate at a particular age or with the particular service for the indicated reason. For example, if the rate of retirement for a General Tier 1 member age 50 is 4.00, then it is assumed that 4.00 percent of the General Tier 1 members in this age bracket will receive service retirement during the year.

The following schedule indicates the assumed retirement rates.

**Assumed Retirement Rates**

Age	Rates (%)							
	General Tier 1	General Tier 2	General Tier 3	General Tier 4	Safety Tier 1 <sup>1</sup>	Safety Tier 2,2D <sup>1</sup>	Safety Tier 2C <sup>1</sup>	Safety Tier 4
50	4.00	2.00	6.00	0.00	35.00	15.00	4.00	4.00
51	4.00	2.00	3.00	0.00	30.00	15.00	2.00	2.00
52	4.00	2.00	5.00	4.00	25.00	15.00	2.00	2.00
53	4.00	2.00	6.00	1.50	35.00	15.00	3.00	3.00
54	4.00	2.00	6.00	1.50	45.00	15.00	6.00	6.00
55	7.00	2.00	12.00	2.50	45.00	15.00	10.00	10.00
56	9.00	3.00	13.00	2.50	45.00	20.00	12.00	12.00
57	12.00	4.00	13.00	3.50	45.00	25.00	20.00	20.00
58	12.00	4.00	14.00	4.50	45.00	25.00	10.00	10.00
59	16.00	5.00	16.00	4.50	45.00	25.00	15.00	15.00
60	24.00	6.00	21.00	4.50	100.00	30.00	60.00	60.00
61	24.00	9.00	20.00	7.50	100.00	30.00	60.00	60.00
62	40.00	18.00	30.00	19.00	100.00	30.00	60.00	60.00
63	35.00	18.00	25.00	15.00	100.00	30.00	60.00	60.00
64	35.00	20.00	25.00	17.00	100.00	100.00	100.00	100.00
65	35.00	25.00	30.00	21.00	100.00	100.00	100.00	100.00
66	35.00	25.00	25.00	20.00	100.00	100.00	100.00	100.00
67	30.00	25.00	25.00	20.00	100.00	100.00	100.00	100.00
68	25.00	30.00	25.00	30.00	100.00	100.00	100.00	100.00
69	35.00	35.00	50.00	35.00	100.00	100.00	100.00	100.00
70	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00

<sup>1</sup> Retirement rate is 100% after a member accrues a benefit of 100% of FAS.

## Assumed Termination Rates Before Retirement

The following schedules indicate the assumed rates before retirement for disability, termination, and mortality.

Disability		
Age	General Rate (%) <sup>1</sup>	Safety Rate (%) <sup>2</sup>
20	0.00	0.00
25	0.01	0.03
30	0.03	0.23
35	0.08	0.41
40	0.13	0.48
45	0.21	0.65
50	0.31	1.35
55	0.38	1.90
60	0.43	2.15

<sup>1</sup> 60% of General disabilities are assumed to be service connected disabilities. The other 40% are assumed to be non-service connected disabilities.

<sup>2</sup> 100% of Safety disabilities are assumed to be service connected disabilities.

### Termination

Less than 5 Years of Service <sup>3</sup>		
Years of Service	General Rate (%)	Safety Rate (%)
0	10.00	5.00
1	9.00	4.00
2	7.00	3.00
3	6.00	2.00
4	5.00	1.00
5 Years of Service or More <sup>4</sup>		
Age	General Rate (%)	Safety Rate (%)
20	5.00	2.00
25	5.00	2.00
30	5.00	1.70
35	4.40	1.20
40	3.40	1.00
45	2.70	1.00
50	2.50	1.00
55	2.50	1.00
60	2.50	0.40

<sup>3</sup> 60% of all terminated members will choose a refund of contributions and 40% will choose a deferred vested benefit.

<sup>4</sup> 40% of all terminated members will choose a refund of contributions and 60% will choose a deferred vested benefit. No termination is assumed after a member is eligible for retirement.

### Mortality<sup>5</sup>

Age	General Rate (%)		Safety Rate (%)	
	Male	Female	Male	Female
25	0.04	0.02	0.04	0.02
30	0.04	0.02	0.04	0.02
35	0.07	0.04	0.07	0.04
40	0.10	0.06	0.10	0.06
45	0.13	0.10	0.14	0.09
50	0.19	0.15	0.20	0.14
55	0.30	0.22	0.34	0.21
60	0.53	0.37	0.59	0.33
65	0.90	0.68	1.00	0.60

<sup>5</sup> All preretirement deaths are assumed to be non-service connected.

## Salary Increases

The annual rate of compensation increase has three components: inflation, across-the-board salary increases (other than inflation), and merit/promotional increases based on service.

Inflation: 3.25%

Across-the-board salary increase: 0.50%

Merit/promotional increases based on service:

Service	General	Safety
0-1	3.70%	6.70%
1-2	3.70%	6.70%
2-3	3.20%	5.90%
3-4	2.10%	3.80%
4-5	1.70%	3.30%
5-6	1.40%	2.50%
6-7	1.30%	1.40%
7-8	1.10%	0.90%
8-9	0.70%	0.80%
9-10	0.60%	0.80%
10-11	0.50%	0.70%
11+	0.40%	0.70%

## Consumer Price Index (San Francisco Bay Area)

Inflation assumption is 3.25% per year. Retiree COLA increases due to CPI are subject to 3% maximum change per year for General Tier 1, General Tier 3 and Safety Tier 1; and 2% maximum change per year

for General Tier 2, General Tier 4, Safety Tier 2, Safety Tier 2C, Safety Tier 2D, and Safety Tier 4.

### Payroll Growth

Inflation of 3.25% per year plus real “across-the-board” salary increases of 0.50% per year.

### Increase in Section 7522.10 Compensation Limit

Increase of 3.25% per year from valuation date.

### Terminal Pay Assumptions

Additional pay elements are expected to be received during a member’s final average earnings period. The percentages, added to the final year salary, used in this valuation are:

Membership Category	Service Retirement	Disability Retirement
General Tier 1	8.00%	6.50%
General Tier 2	3.00%	1.40%
General Tier 3	8.00%	6.50%
General Tier 4	N/A	N/A
Safety Tier 1	8.50%	6.40%
Safety Tier 2	4.00%	2.10%
Safety Tier 2C	4.00%	2.10%
Safety Tier 2D	4.00%	2.10%
Safety Tier 4	N/A	N/A

### Retirement Age and Benefit for Deferred Vested Members

For current and future deferred vested members, retirement age assumptions are as follows:

- General      Age 60
- Safety        Age 56

For future deferred vested members who terminate with less than five years of service and are not vested, it is assumed that they will retire at age 70 for both General and Safety if they decide to leave their contributions on deposit.

It is assumed that 30% of future General and 60% of future Safety deferred vested members will continue to work for a reciprocal employer. For reciprocals, 4.15% and 4.45% compensation

increases per annum are assumed for General and Safety, respectively.

### Future Benefit Accruals

One year of service per year of employment plus 0.005 years of additional service to anticipate conversion of unused sick leave for each year of employment.

### Age of Spouse

Female (or male) spouses are 3 years younger (or older) than their spouses.

## Active Member Valuation Data – Pension Plan (Actuary's Exhibit I)

Valuation Date <sup>1</sup>	No. of Participating Agencies	Plan Type	Number	Annual Payroll (\$)²	Annual Average Pay (\$)	% Increase in Average Pay³
12/31/2009	7	General	9,407	730,681,649	77,674	4.13%
		Safety	1,520	151,923,235	99,949	6.64%
		<b>Total</b>	<b>10,927</b>	<b>882,604,884</b>	<b>80,773</b>	<b>4.51%</b>
12/31/2010	7	General	9,391	747,336,146	79,580	2.45%
		Safety	1,488	151,005,579	101,482	1.53%
		<b>Total</b>	<b>10,879</b>	<b>898,341,725</b>	<b>82,576</b>	<b>2.23%</b>
12/31/2011	7	General	9,283	745,444,475	80,302	0.91%
		Safety	1,441	147,044,625	102,043	0.55%
		<b>Total</b>	<b>10,724</b>	<b>892,489,100</b>	<b>83,224</b>	<b>0.78%</b>
12/31/2012	7	General	9,392	762,983,211	81,238	1.17%
		Safety	1,408	143,518,009	101,930	-0.11%
		<b>Total</b>	<b>10,800</b>	<b>906,501,220</b>	<b>83,935</b>	<b>0.85%</b>
12/31/2013	7	General	9,485	772,431,136	81,437	0.24%
		Safety	1,392	144,373,236	103,716	1.75%
		<b>Total</b>	<b>10,877</b>	<b>916,804,372</b>	<b>84,288</b>	<b>0.42%</b>
12/31/2014	7	General	9,617	800,224,521	83,209	2.18%
		Safety	1,408	148,623,609	105,557	1.78%
		<b>Total</b>	<b>11,025</b>	<b>948,848,130</b>	<b>86,063</b>	<b>2.11%</b>
12/31/2015	7	General	9,634	812,636,114	84,351	1.37%
		Safety	1,437	156,897,481	109,184	3.44%
		<b>Total</b>	<b>11,071</b>	<b>969,533,595</b>	<b>87,574</b>	<b>1.76%</b>
12/31/2016	7	General	9,673	839,157,054	86,753	2.85%
		Safety	1,438	164,494,775	114,391	4.77%
		<b>Total</b>	<b>11,111</b>	<b>1,003,651,829</b>	<b>90,330</b>	<b>3.15%</b>
12/31/2017	7 <sup>4</sup>	General	9,887	884,429,873	89,454	3.11%
		Safety	1,436	171,231,780	119,242	4.24%
		<b>Total</b>	<b>11,323</b>	<b>1,055,661,653</b>	<b>93,232</b>	<b>3.21%</b>
12/31/2018	7	General	9,960	920,863,594	92,456	3.36%
		Safety	1,389	172,872,084	124,458	4.37%
		<b>Total</b>	<b>11,349</b>	<b>1,093,735,678</b>	<b>96,373</b>	<b>3.37%</b>

<sup>1</sup> As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

<sup>2</sup> Projected compensation was calculated by increasing the prior calendar year's compensation (assuming every employee will work full time) by the salary increase assumption.

<sup>3</sup> Reflects the increase in average salary for members at the beginning of the year versus those at the end of the year. It does not reflect the average salary increases received by members who worked the full year.

<sup>4</sup> Starting with the December 31, 2017 valuation date, there were no active members from the Alameda County Office of Education; however, there were still retired members from that participation agency.

## Retirees and Beneficiaries Added To and Removed From Retiree Payroll (Actuary's Exhibit II)

Valuation Date (December 31) <sup>1</sup>	Added to Rolls		Removed from Rolls		Rolls at End of Year		% Increase in Retiree Allowance	Annual Allowance Average	Change in Average Annual Allowance
	Number	Annual Allowance <sup>2</sup> (in \$000's)	Number	Annual Allowance (in \$000's)	Number	Annual Allowance (in \$000's)			
2009	378	\$ 21,731	(291)	\$ (5,780)	7,333	\$ 256,436	6.63%	\$ 34,970	5.37%
2010	489	27,700	(264)	(5,956)	7,558	278,180	8.48%	36,806	5.25%
2011	577	30,660	(229)	(6,177)	7,906	302,663	8.80%	38,283	4.01%
2012	511	30,485	(242)	(6,269)	8,175	326,879	8.00%	39,985	4.45%
2013	625	33,150	(234)	(6,182)	8,566	353,847	8.25%	41,308	3.31%
2014	498	28,677	(251)	(7,156)	8,813	375,368	6.08%	42,593	3.11%
2015	469	27,312	(292)	(9,125)	8,990	393,555	4.85%	43,777	2.78%
2016	523	31,922	(271)	(8,778)	9,242	416,699	5.88%	45,088	2.99%
2017	512	32,718	(275)	(8,112)	9,479	441,305	5.90%	46,556	3.26%
2018	583	36,805	(279)	(10,484)	9,783	467,626	5.96%	47,800	2.67%

<sup>1</sup> As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

<sup>2</sup> Includes data adjustments and automatic cost-of-living adjustments granted on April 1.

## Actuarial Analysis of Financial Experience (Actuary's Exhibit IV)

(Dollars in Millions)

	Plan Years									
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
Prior Valuation Unfunded/(Prefunded) Actuarial Accrued Liability	\$ 1,802	\$ 1,791	\$ 1,911	\$ 1,651	\$ 1,729	\$ 1,491	\$ 1,387	\$ 1,110	\$ 894	-
a) Before Benefit Improvement	-	-	-	-	-	-	-	-	-	\$ 552
b) After Benefit Improvement <sup>1</sup>	-	-	-	-	-	-	-	-	-	553
Salary Increase Greater (Less) than Expected	(10)	(8)	(36)	(37)	(72)	(92)	(106)	(80)	(25)	38
COLA Increase Greater (Less) than Expected	-	-	(15)	-	-	-	(11)	(7)	(31)	-
Asset Return Less (Greater) than Expected	(11)	22	(61)	(145)	(33)	300	225	339	179	245 <sup>2</sup>
Other Experience (Including Scheduled UAAL Payment)	(20)	(3)	(8)	(18)	27	30	31	25	29	40
Economic Assumption Changes	-	-	-	-	-	-	-	-	64	-
Non-economic Assumption Changes	396 <sup>3</sup>	-	-	460 <sup>3</sup>	-	-	7 <sup>3</sup>	-	-	9
Data Corrections	-	-	-	-	-	-	(42) <sup>4</sup>	-	-	9
<b>Ending Unfunded/(Prefunded) Actuarial Accrued Liability</b>	<b>\$ 2,157</b>	<b>\$ 1,802</b>	<b>\$ 1,791</b>	<b>\$ 1,911</b>	<b>\$ 1,651</b>	<b>\$ 1,729</b>	<b>\$ 1,491</b>	<b>\$ 1,387</b>	<b>\$ 1,110</b>	<b>\$ 894</b>

1 Improved General Tier 3 benefit in Plan Year 2008.

2 Includes effect of change in the market value corridor for the calculation of the actuarial value of assets, from 80%-120% to 60%-140%.

3 Combined effect of changes in non-economic and economic assumptions.

4 Following direction provided by ACERA, some retirees who were previously assumed to be married are now classified as single with no beneficiary eligible for an automatic continuance benefit.

## Schedule of Funded Liabilities by Type - Pension Plan<sup>1</sup> (Actuary's Exhibit III)

(Dollars in Thousands)

Valuation Date	Aggregate Accrued Liabilities for				Valuation Value of Assets	Portion of Accrued Liabilities Covered by Reported Assets		
	Active Member Contributions	Retired/Vested Members	Active Members (Employer Financed Portion)	Total		Active Member Contributions	Retired/Vested Members	Active Members (Employer Financed Portion)
12/31/2008	\$ 970,152	\$ 3,036,649	\$ 1,531,118	\$ 5,537,919	\$ 4,644,010	100%	100%	42%
12/31/2009	962,821	3,244,535	1,691,975	5,899,331	4,789,000	100%	100%	34%
12/31/2010	953,663	3,487,411	1,721,666	6,162,740	4,776,128	100%	100%	19%
12/31/2011	943,618	3,748,179	1,667,686	6,359,483	4,868,689	100%	100%	11%
12/31/2012	930,649	4,006,969	1,675,311	6,612,929	4,883,872	100%	99%	0%
12/31/2013	916,196	4,307,763	1,637,728	6,861,687	5,210,944	100%	100%	0%
12/31/2014	994,870	4,785,190	1,812,012	7,592,072	5,681,097	100%	98%	0%
12/31/2015	1,070,157	4,966,693	1,838,170	7,875,020	6,083,536	100%	100%	3%
12/31/2016	1,122,671	5,210,571	1,904,473	8,237,715	6,436,138	100%	100%	5%
12/31/2017	1,173,799	5,662,738	2,150,524	8,987,061	6,830,379	100%	100%	0%

<sup>1</sup> The exhibit includes actuarial funded liabilities and assets. The non-valuation reserves such as Supplemental Retiree Benefits Reserve, Death Benefit and Reserve for Interest Fluctuation, etc., are not included.

Events affecting year-to-year comparability:

- 12/31/09 - Investment return assumption decreased from 8.00% to 7.90%; inflation assumption decreased from 3.75% to 3.50%; across-the-board salary increase assumption increased from 0.25% to 0.50%.
- 12/31/11 - Changes in non-economic assumptions. Investment return assumption decreased from 7.90% to 7.80%. Effective February 6, 2011 for ACMEA Probation Mgrs. and effective March 6, 2011 for Teamsters Local Union 856, members in these groups can elect to enroll in either Safety Tier 2C (2% @ 50 formula) or Safety Tier 2D (3% @ 55 formula), with payment of additional member cost sharing contributions for Safety Tier 2D. Effective September 30, 2011, all new members hired by the Housing Authority enter General Tier 2.
- 12/31/12 - Modification to Entry Age Normal cost method from aggregate basis to individual basis for normal cost calculation.
- 12/31/14 - Changes in non-economic assumptions. Investment return assumption reduced from 7.80% to 7.60%; inflation assumption decreased from 3.50% to 3.25%.
- 12/31/17 - Changes in non-economic assumptions (including merit and promotional salary increase assumptions and terminal pay assumptions). Investment return assumption reduced from 7.60% to 7.25%; inflation assumption decreased from 3.25% to 3.00%.

## Schedule of Funding Progress – Pension Plan (Actuary's Exhibit V)

(Dollars in Thousands)

Actuarial Valuation Date	Valuation Value of Assets <sup>1</sup> (a)	Actuarial Accrued Liability (AAL) <sup>2</sup> (b)	Unfunded (Overfunded) AAL (UAAL) (b-a)	Funded Ratio (%) (a/b)	Annual Covered Payroll (c)	UAAL as a % of Annual Covered Payroll (%) (b-a) / c
12/31/2008	\$ 4,644,010	\$ 5,537,919	\$ 893,909	83.9	\$ 864,260	103.4
12/31/2009	4,789,000	5,899,331	1,110,331	81.2	882,606	125.8
12/31/2010	4,776,128	6,162,740	1,386,612	77.5	898,342	154.4
12/31/2011	4,868,689	6,359,483	1,490,794	76.6	892,489	167.0
12/31/2012	4,883,872	6,612,929	1,729,057	73.9	906,500	190.7
12/31/2013	5,210,944	6,861,687	1,650,743	75.9	916,803	180.1
12/31/2014	5,681,097	7,592,072	1,910,975	74.8	948,848	201.4
12/31/2015	6,083,536	7,875,020	1,791,484	77.3	969,534	184.8
12/31/2016	6,436,138	8,237,715	1,801,577	78.1	1,003,651	179.5
12/31/2017	6,830,379	8,987,061	2,156,682	76.0	1,055,661	204.3

<sup>1</sup> Excludes assets for SRBR and other non-valuation reserves. Includes the following amounts transferred from the SRBR to the employers' advance reserve to compensate the County for the implicit subsidy: 2008-\$4,149; 2009-\$5,288; 2010 (estimate provided by ACERA thereafter) \$4,500; 2011 \$4,411; 2012 \$7,370; 2013 \$6,993; 2014 \$5,215; 2015 \$5,325; 2016 \$8,865; and 2017 \$5,830.

<sup>2</sup> Excludes liabilities for SRBR and other non-valuation reserves.

The actuarially determined contributions and actual contributions received from the participating employers, are presented in the Schedule of Employer Contributions, included in the Required Supplementary Information Section.

## ASSUMPTIONS FOR OTHER POSTEMPLOYMENT BENEFITS (OPEB) PLAN

The actuarial assumptions used for the OPEB plan are consistent with those assumptions applied by the Retirement Board for the December 31, 2017 pension valuation, including the use of a 7.25% investment rate of return assumption. For a complete list of actuarial assumptions, refer to the summary of assumptions and methods for the pension plan. The actuarial assumptions that are specific to the OPEB plan are as follows:

### Per Capita Health Costs

The combined monthly per capita dental and vision claims cost for plan year 2018 was assumed to be \$47.91. The monthly Medicare Part B premium reimbursement for 2018 is \$134.00. For calendar year 2018, medical costs for a retiree were assumed to be as follows:

Medical Plan <sup>1</sup>	Election Assumption	Monthly Premium	Maximum Monthly Medical Allowance <sup>2</sup>
<b>Under Age 65<sup>3</sup></b>			
Kaiser HMO	90%	\$ 735.64	\$ 540.44
United Healthcare HMO	10%	1,047.16	540.44
<b>Age 65 and Older</b>			
Kaiser Senior Advantage	70%	\$ 367.23	\$ 540.44
OneExchange Individual Insurance Exchange	30%	291.39 <sup>4</sup>	414.00

<sup>1</sup> There are plans available to retirees under 65 that have a range of premiums and include OneExchange individual insurance coverage for retirees residing outside of ACERA medical plans' coverage area. It is assumed that these current retirees will draw the Maximum Monthly Subsidy (\$540.44) and 0% of future retirees will enroll in these other plans.

<sup>2</sup> The Maximum Monthly Medical Allowance of \$540.44 (\$414.00 for retirees purchasing individual insurance from the Medicare exchange) is subject to the following subsidy schedule:

Completed Years of Service	Percentage Subsidized
10-14	50%
15-19	75%
20+	100%

<sup>3</sup> Current retirees under 65 are assumed to elect medical plans in the same proportion as future retirees upon age 65.

<sup>4</sup> The derivation of amounts expected to be paid out in 2018 from the Health Reimbursement Account for members with 20 or more years of service is provided in the following table. In the table, the amounts expected to be paid for members with 10-14 and 15-19 years of service is also provided.

Derivation of OneExchange Monthly Per Capita Costs			
Years of Service Category	10-14	15-19	20+
1 Maximum MMA for 2017	\$ 207.00	\$ 310.50	\$ 414.00
2 Total of Maximum MMA (From Jan. 2017 to Dec. 2017)	\$ 424,764	\$ 708,026	\$ 4,423,203
3 Total of Actual Reimbursement (From Jan. 2017 to Dec. 2017)	\$ 317,422	\$ 503,498	\$ 2,657,446
4 Ratio of Actual Reimbursement to Maximum 2017 MMA [(3)/(2)]	74.73%	71.11%	60.08%
5 Average Monthly Per Capita Cost for 2017 [(1)*(4)]	\$ 154.69	\$ 220.80	\$ 248.73
6 Increased for Expected Medical Trend (6.50%) from 2017 to 2018 [(5)*1.065]	\$ 164.74	\$ 235.16	\$ 264.90
7 Increased for Additional 10% Margin for 2017 Expenses Incurred in 2017 but Reimbursed after December 2017 [(6)*1.10]	\$ 181.22	\$ 258.67	\$ 291.39

### Implicit Subsidy

The estimated average per capita premium for retirees under age 65 is \$9,202 per year. Because premiums for retirees under age 65 include active participants for purposes of underwriting, the retirees receive an implicit subsidy from the actives. Had the retirees under age 65 been underwritten as a separate group, their age-based premiums would be higher for most individuals. The excess of the age-based premium over the per capita premium charged makes up the subsidy. Below is a sample of the age-based costs for the retirees under age 65.

Age-Based Average Medical Costs for Retirees Under Age 65				
Age	Retiree		Spouse	
	Male	Female	Male	Female
50	\$ 10,099	\$ 11,504	\$ 7,054	\$ 9,237
55	11,994	12,383	9,440	10,692
60	14,244	13,348	12,637	12,400
64	16,342	14,160	15,953	13,957

Not all ACERA employers are receiving an implicit subsidy reimbursement from the Association. For SRBR sufficiency purposes, the projected implicit subsidy payments have been adjusted (by about 12% reduction of costs shown above) to account for this fact, based on data provided by the County of Alameda’s health consultant.

The adjustment mentioned above has not been applied in the calculation of Actuarial Present Value of Projected Benefits and Accrued Actuarial Liability (AAL).

### Health Care Cost Trend Rates

Health care trend measures the anticipated overall rate at which health plan costs are expected to increase in future years. The rates shown below are “net” and are applied to the net per capital costs shown above. The trend shown for a particular plan year is the rate that is to be applied to the premium for the shown calendar year to calculate the next calendar year’s projected premium. For example, the projected 2019 calendar year premium for Kaiser (under age 65) is \$765.06 per month (\$735.64 increased by 4.0%).

Calendar Year	Rate (%)			
	All Non-Medicare Plans	Medicare Advantage Plans	Dental and Vision	Medicare Part B
2018	7.00 <sup>(1)</sup>	6.50 <sup>(1)</sup>	4.50 <sup>(1)</sup>	4.50 <sup>(2)</sup>
2019	6.75	6.25	4.50	4.50
2020	6.50	6.00	4.50	4.50
2021	6.25	5.75	4.50	4.50
2022	6.00	5.50	4.50	4.50
2023	5.75	5.25	4.50	4.50
2024	5.50	5.00	4.50	4.50
2025	5.25	4.75	4.50	4.50
2026	5.00	4.50	4.50	4.50
2027	4.75	4.50	4.50	4.50
2028 & Later	4.50	4.50	4.50	4.50

<sup>1</sup> The actual trends are shown below, based on actual premium renewals for 2019 as reported by ACERA.

Kaiser HMO Early Retiree	United Healthcare HMO Early Retiree	Kaiser Senior Advantage	Dental and Vision
4.00%	0.00%	8.13%	1.00%

<sup>2</sup> Based on the 3.00% inflation assumption used in the pension valuation, it is expected that the Social Security COLA from 2018 to 2019 will be large enough to cover the dollar increases in the Medicare Part B premium for most retirees. It is assumed that the standard premium for all retirees in 2019 will be \$140 (\$134 in 2018 increased by 4.50%) per month.

### Assumed Increase in Annual Maximum Benefits

For the “substantive plan design” shown in this report, actuary has assumed:

- Maximum medical allowances for 2019 will increase to \$558.00 per month, then increase with 50% of trend for medical plans, or 3.125% graded down to the ultimate rate of 2.25% over 7 years;
- Dental and vision premium reimbursement will increase with full trend; and,
- Medicare Part B premium reimbursement will increase with full trend.

## Participation and Coverage Election

Retired member and beneficiaries as of valuation date:

	Under Age 65	Upon Attaining Age 65
<b>Medical Plan Subsidy (MMA)</b>		
<u>MMA on Record</u>		
Current Retirees Under 65	100%	100% and assumed to choose carrier in same proportion as future retirees
Current Retirees 65 and Over	N/A	100%
<u>No MMA on Record</u>		
Less than 10 Years of Service	0%	0%
10+ Years of Service		
Current Retirees Under 65	0%	50%
Current Retirees 65 and Over	N/A	0%
<b>Medicare Part B Premium Subsidy</b>		
<u>MMA on Record</u>		
Current Retirees Under 65	N/A	100%
Current Retirees 65 and Over	N/A	100% if Part B reimbursement on record or purchasing individual insurance from the Medicare exchange
<u>No MMA on Record</u>		
Less than 10 Years of Service	N/A	0%
10+ Years of Service		
Current Retirees Under 65	N/A	50%
Current Retirees 65 and Over	N/A	0%
<b>Implicit Subsidy</b>	Current retirees, married dependents and surviving beneficiaries under age 65 and enrolled in an ACERA non-Medicare plan are assumed to have an implicit subsidy liability.	
<b>Dental and Vision Subsidy</b>	Current retirees non self-paying ("Voluntary" or "Under 10 YOS" dental or vision code).	

Active and inactive vested members as of valuation date:

	Under Age 65	Upon Attaining Age 65
Medical Plan Subsidy (MMA)	80% of eligible members.	90% of eligible members.
Medicare Part B Premium Subsidy	80% of eligible members.	90% of eligible members.
Implicit Subsidy	80% of eligible members under age 65 are assumed to have an implicit subsidy liability.	
Dental and Vision Subsidy	100% of eligible members.	

## Dependents

Demographic data was available for spouses of current retirees. For future retirees, husbands were assumed to be three years older than their wives. Of the future retirees who elect to continue their medical coverage at retirement, 35% of males and 15% of females were assumed to have an eligible spouse who also opts for health coverage at that time.

Please note that these assumptions are only used to determine the cost of the implicit subsidy.

## Plan Design

Development of plan liabilities was based on the plan of benefits in effect as described in Exhibit II of the December 31, 2017, valuation report.

## Administrative Expenses

An administrative expense load was not added to projected incurred claim costs in developing per capita health costs.

## Missing Participant Data

Any missing census items for a given participant was set to equal to the average value of that item over all other participants of the same membership status for whom the item is known.

## Active Member Valuation Data – OPEB (Actuary's SRBR Exhibit I)

Valuation Date <sup>1</sup>	No. of Participating Agencies	Plan Type	Number	Annual Payroll (\$)²	Annual Average Pay (\$)	% Increase in Average Pay³
12/31/2009	7	General	9,407	730,681,649	77,674	4.13%
		Safety	1,520	151,923,235	99,949	6.64%
		<b>Total</b>	<b>10,927</b>	<b>882,604,884</b>	<b>80,773</b>	<b>4.51%</b>
12/31/2010	7	General	9,391	747,336,146	79,580	2.45%
		Safety	1,488	151,005,579	101,482	1.53%
		<b>Total</b>	<b>10,879</b>	<b>898,341,725</b>	<b>82,576</b>	<b>2.23%</b>
12/31/2011	7	General	9,283	745,444,475	80,302	0.91%
		Safety	1,441	147,044,625	102,043	0.55%
		<b>Total</b>	<b>10,724</b>	<b>892,489,100</b>	<b>83,224</b>	<b>0.78%</b>
12/31/2012	7	General	9,392	762,983,211	81,238	1.17%
		Safety	1,408	143,518,009	101,930	-0.11%
		<b>Total</b>	<b>10,800</b>	<b>906,501,220</b>	<b>83,935</b>	<b>0.85%</b>
12/31/2013	7	General	9,485	772,431,136	81,437	0.24%
		Safety	1,392	144,373,236	103,716	1.75%
		<b>Total</b>	<b>10,877</b>	<b>916,804,372</b>	<b>84,288</b>	<b>0.42%</b>
12/31/2014	7	General	9,617	800,224,521	83,209	2.18%
		Safety	1,408	148,623,609	105,557	1.78%
		<b>Total</b>	<b>11,025</b>	<b>948,848,130</b>	<b>86,063</b>	<b>2.11%</b>
12/31/2015	7	General	9,634	812,636,114	84,351	1.37%
		Safety	1,437	156,897,481	109,184	3.44%
		<b>Total</b>	<b>11,071</b>	<b>969,533,595</b>	<b>87,574</b>	<b>1.76%</b>
12/31/2016	7	General	9,673	839,157,054	86,753	2.85%
		Safety	1,438	164,494,775	114,391	4.77%
		<b>Total</b>	<b>11,111</b>	<b>1,003,651,829</b>	<b>90,330</b>	<b>3.15%</b>
12/31/2017	7 <sup>4</sup>	General	9,887	884,429,873	89,454	3.11%
		Safety	1,436	171,231,780	119,242	4.24%
		<b>Total</b>	<b>11,323</b>	<b>1,055,661,653</b>	<b>93,232</b>	<b>3.21%</b>
12/31/2018	7	General	9,960	920,863,594	92,456	3.36%
		Safety	1,389	172,872,084	124,458	4.37%
		<b>Total</b>	<b>11,349</b>	<b>1,093,735,678</b>	<b>96,373</b>	<b>3.37%</b>

<sup>1</sup> As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

<sup>2</sup> Projected compensation was calculated by increasing the prior calendar year's compensation (assuming every employee will work full time) by the salary increase assumption.

<sup>3</sup> Reflects the increase in average salary for members at the beginning of the year versus those at the end of the year. It does not reflect the average salary increases received by members who worked the full year.

<sup>4</sup> Starting with the December 31, 2017 valuation date, there were no active members from the Alameda County Office of Education; however, there were still retired members from that participation agency.

## Retirees Added To and Removed From OPEB Payroll (Actuary's SRBR Exhibit II)

	Added to Rolls		Removed from Rolls		Rolls at End of Year				
Valuation Date (December 31) <sup>1</sup>	Number	Annual Allowance (in \$000's)	Number	Annual Allowance (in \$000's) <sup>2</sup>	Number	Annual Allowance (in \$000's)	% Increase in OPEB Allowance	Average Annual Allowance	Change in Average Annual Allowance
2010	425	\$ 2,011	N/A	N/A	6,496	\$ 29,824	N/A	\$ 4,591	N/A
2011	494	2,298	(179)	\$ (421)	6,811	31,701	6.30%	4,654	1.40%
2012	426	1,921	(184)	(935)	7,053	32,687	3.10%	4,634	-0.40%
2013	537	2,430	(179)	(1,699)	7,411	33,418	2.20%	4,509	-2.70%
2014	421	1,725	(189)	(735)	7,643	34,408	3.00%	4,502	-0.20%
2015	388	1,745	(229)	(424)	7,802	35,729	3.80%	4,579	1.70%
2016	426	1,801	(207)	(870)	8,021	36,660	2.60%	4,571	-0.20%
2017	443	1,979	(197)	365	8,267	39,004	6.40%	4,718	3.20%
2018	497	2,243	(212)	844	8,552	42,091	7.90%	4,922	4.30%

<sup>1</sup> As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

<sup>2</sup> Also reflects changes in benefit for continuing members. For example, the increase for continuing members as of December 31, 2018 more than offsets the annual allowance removed from the rolls.

Note: Beneficiaries are not eligible for OPEB. The allowances include medical, dental, vision and Medicare Part B premium subsidies but do not include any implicit subsidy costs valued for SRBR sufficiency or valuation liabilities.

**Member Benefit Coverage Information - OPEB**  
**(Actuary's SRBR Exhibit III)**  
**Actuarial Accrued Liability Not Limited to Actuarial Value of Assets<sup>1</sup>**  
(Dollars in Thousands)

Valuation Date	Aggregate Accrued Liabilities for				Portion of Accrued Liabilities Covered by Reported Assets			
	Active Member Contributions	Retired/Vested Members <sup>2</sup>	Active Members (Employer Financed Portion) <sup>2</sup>	Total <sup>2</sup>	Actuarial Value of Assets	Active Member Contributions	Retired/Vested Members <sup>3</sup>	Active Members (Employer Financed Portion) <sup>3</sup>
12/31/2008	N/A	\$ 397,550	\$ 305,770	\$ 703,320	\$ 608,314	N/A	100%	69%
12/31/2009	N/A	428,232	335,269	763,501	591,289	N/A	100%	49%
12/31/2010	N/A	417,456	315,449	732,905	561,356	N/A	100%	46%
12/31/2011	N/A	429,316	324,900	754,216	542,936	N/A	100%	35%
12/31/2012								
Scenario A	N/A	432,005	322,833	754,838	545,429	N/A	100%	35%
Scenario B	N/A	432,005	322,833	754,838	549,655	N/A	100%	36%
12/31/2013	N/A	428,851	295,725	724,576	617,627	N/A	100%	64%
12/31/2014	N/A	489,588	341,746	831,334	759,200	N/A	100%	79%
12/31/2015	N/A	511,694	389,287	900,981	822,858	N/A	100%	80%
12/31/2016	N/A	544,660	365,696	910,356	837,185	N/A	100%	80%
12/31/2017	N/A	585,466	416,176	1,001,642	858,005	N/A	100%	65%

<sup>1</sup> When the actuarial accrued liabilities were limited to the current assets, the UAALs were \$0. Similarly, the funded ratios were 100%.

<sup>2</sup> Accrued liabilities have not been limited to benefits expected to be paid before the exhaustion of actuarial value of assets.

<sup>3</sup> Assuming actuarial value of assets is first used to entirely fund the liabilities for retired/vested members before it is used to fund the liabilities for active members.

Events affecting year-to-year comparability:

12/31/09 - Investment return assumption decreased from 8.00% to 7.90%; inflation assumption decreased from 3.75% to 3.50%; across-the-board salary increase assumption increased from 0.25% to 0.50%.

12/31/11 - Changes in non-economic assumptions. Investment return assumption decreased from 7.90% to 7.80%. The Board acted on July 19, 2012 to maintain the 2013 MMA at the 2012 level and to provide retirees currently enrolled in a United Healthcare Medicare group insurance plan with the option to purchase individual Medicare insurance from plans through a Medicare exchange, beginning in 2013. The maximum monthly medical allowance is reduced for the individual plans.

12/31/12 - Scenario A excludes benefits and assets associated with the \$750 lump sum death benefit, whereas Scenario B includes benefits and assets associated with the \$750 lump sum death benefit. Both of these scenarios reflect the discontinuance of the Active Death Equity Benefits and the \$4,250 Lump Sum Death Benefit. These two scenarios were provided per the request of ACERA's management to explore different options of consolidating or reclassifying the Death Benefits Reserve. The Board acted on July 18, 2013 to maintain the 2014 MMA at the 2013 level.

12/31/13 - The Board acted on July 17, 2014 to maintain the 2015 MMA at the 2014 level.

12/31/14 - Changes in non-economic assumptions. Investment return assumption decreased from 7.80% to 7.60%; inflation assumption decreased from 3.50% to 3.25%. The Board acted on July 16, 2015 to increase the 2015 MMA by 3.5% for 2016.

12/31/15 - The Board acted to leave the 2016 MMA unchanged for 2017.

12/31/16 - The Board acted to leave the 2017 MMA unchanged for 2018.

12/31/17 - Changes in non-economic assumption. Investment return assumption decreased from 7.60% to 7.25%; inflation assumption decreased from 3.25% to 3.00%. The Board acted to increase the 2018 MMA for 2019. The maximum MMA for ACERA sponsored plans and individuals (out-of-area) non-Medicare plans becomes \$558.00 and the maximum MMA for individual Medicare plans becomes \$427.46 for 2019.

Note: At each valuation date, health care cost trend rates have been updated and starting premium costs have been revised to reflect updated data.

**Schedule of Funded Liabilities by Type - Non-OPEB**  
**(Actuary's SRBR Exhibit III) Continued**  
**Actuarial Accrued Liability Not Limited to Actuarial Value of Assets<sup>1</sup>**  
 (Dollars in Thousands)

Valuation Date	Aggregate Accrued Liabilities for				Actuarial Value of Assets	Portion of Accrued Liabilities Covered by Reported Assets		
	Active Member Contributions	Retired/Vested Members <sup>2</sup>	Active Members (Employer Financed Portion) <sup>2</sup>	Total <sup>2</sup>		Active Member Contributions	Retired/Vested Members <sup>3</sup>	Active Members (Employer Financed Portion) <sup>3</sup>
12/31/2008	N/A	\$ 80,182	\$ 122,352	\$ 202,534	\$ 76,005	N/A	95%	0%
12/31/2009	N/A	63,808	107,370	171,178	73,481	N/A	100%	9%
12/31/2010	N/A	68,955	107,546	176,501	69,256	N/A	100%	0%
12/31/2011	N/A	77,477	108,369	185,846	67,020	N/A	87%	0%
12/31/2012								
Scenario A	N/A	69,698	93,636	163,334	24,174	N/A	35%	0%
Scenario B	N/A	71,785	94,132	165,917	26,018	N/A	36%	0%
12/31/2013	N/A	81,814	96,985	178,799	26,870	N/A	33%	0%
12/31/2014	N/A	73,728	80,371	154,099	32,570	N/A	44%	0%
12/31/2015	N/A	83,016	84,635	167,651	35,194	N/A	42%	0%
12/31/2016	N/A	100,279	89,264	189,543	36,162	N/A	36%	0%
12/31/2017	N/A	84,063	65,558	149,621	37,517	N/A	45%	0%

<sup>1</sup> When the actuarial accrued liabilities were limited to the current assets, the UAALs were \$0. Similarly, the funded ratios were 100%.

<sup>2</sup> Accrued liabilities have not been limited to benefits expected to be paid before the exhaustion of actuarial value of assets.

<sup>3</sup> Assuming actuarial value of assets is first used to entirely fund the liabilities for retired/vested members before it is used to fund the liabilities for active members.

Events affecting year-to-year comparability:

12/31/09 - Investment return assumption decreased from 8.00% to 7.90%; inflation assumption decreased from 3.75% to 3.50%; across-the-board salary increase assumption increased from 0.25% to 0.50%.

12/31/11 - Changes in non-economic assumptions. Investment return assumption decreased from 7.90% to 7.80%.

12/31/12 - Scenario A excludes benefits and assets associated with the \$750 lump sum death benefit, whereas Scenario B includes benefits and assets associated with the \$750 lump sum death benefit. Both of these scenarios reflect the discontinuance of the Active Death Equity Benefit and the \$4,250 Lump Sum Death Benefit. These two scenarios were provided per the request of ACERA's management to explore different options of consolidating or reclassifying the Death Benefits Reserve.

12/31/13 - Increase in lump sum death benefit from \$750 to \$1,000.

12/31/14 - Changes in non-economic assumptions. Investment return assumption decreased from 7.80% to 7.60%; inflation assumption decreased from 3.50% to 3.25%.

12/31/17 - Changes in non-economic assumptions. Investment return assumption decreased from 7.60% to 7.25%; inflation assumption decreased from 3.25% to 3.00%.

# Summary of Plan Provisions

## **Benefits Sections 31676.1, 31676.12, 31676.18, 31664, 31664.1, and 31664.2 Of The County Employees Retirement Law Of 1937 (“1937 Act”) and Government Code Sections 7522.20(a) for General Tier 4 and 7522.25(d) for Safety Tier 4**

Briefly summarized below are major provisions of the 1937 Act and the California Government Code as amended through December 31, 2017, and as adopted by Alameda County or other participating employers.

### **Membership Eligibility**

With the exception of Alameda Health System, all full-time employees of participating employers who are appointed to permanent positions are statutorily required to become members of ACERA. With the passage of AB1008 in 2013, employees of newly acquired hospitals by Alameda Health System are not eligible for membership unless they are subject to an existing Memorandum of Understanding. Effective October 31, 2013, all newly hired unrepresented employees of any Alameda Health System facility are prohibited from membership.

Membership with ACERA usually begins with the second pay period following appointment to a full-time County or participating employer position, except for Housing Authority of the County of Alameda and Livermore Area Recreation & Park District. Membership for these employees is effective on the first day of employee’s hire in an ACERA covered position. ACERA members who change from full-time to part-time are required to continue membership at ACERA (with future contributions and benefits adjusted accordingly).

### **Tiers (Benefit Levels)**

General and Safety Tier 1 include, depending on the employer, all General and Safety members hired on or before June 30, 1983. General and Safety Tier 2 include, depending on the employer, General and Safety members hired after June 30, 1983. General Tier 3 was effective October 1, 2008 for electing General active members of the Livermore Area Recreation and Park District (LARPD). LARPD adopted a benefit improvement for all service under the 2.5% @ 55 formula as an option to their employees. The County adopted Safety Tier 2 formulas, 2% @ 50 (Safety Tier 2C) and 3% @ 55 (Safety Tier 2D), for new hires starting October 17, 2010. General and Safety Tier 4 include all General and Safety members hired on or after January 1, 2013. See [page 131](#) and [page 132](#) for employer and employee contribution rates.

### **Final Compensation for Benefit Determination (“Final Average Salary”)**

Final Average Salary (FAS) is defined as the highest 12 consecutive months of compensation earnable for Tier 1 and Tier 3; and the highest 36 consecutive months for Tier 2. For Tier 4 members, FAS is defined as the highest 36 consecutive months of pensionable compensation.

### **Return of Contributions**

If a member should resign or die before becoming eligible for retirement, his or her contributions plus interest will be refunded upon request. In lieu of receiving a return of contributions, a vested member or member terminated after January 1, 2003 may elect to leave his or her contributions on deposit

and receive a deferred vested benefit when eligible for retirement.

### Eligibility for Service Retirement

General non-Tier 4 members are eligible to retire: at age 50 with 5 years of service and a total of 10 years of qualifying membership; at age 70 regardless of years of service, or at any age with 30 years of service. General Tier 4 members are eligible to retire at age 52 with 5 years of service or at age 70 regardless of service.

Safety non-Tier 4 members are eligible to retire: at age 50 with 5 years of service and a total of 10 years of qualifying membership; at age 70 regardless of years of service; or at any age with 20 years of service. Safety Tier 4 members are eligible to retire at age 50 with 5 years of service or at age 70 regardless of service.

### Eligibility for Deferred Service Retirement

Vested deferred members are terminated members who have completed five years of service and leave accumulated contributions in the retirement fund. Vested deferred members are entitled to receive retirement benefits upon meeting the eligibility requirements.

### Service Retirement Benefit

The monthly service retirement benefit depends on age at retirement and is based on a percentage of the final average salary (divided by 12 or 36 depending on Tier to get a monthly amount) multiplied by years of service. It is illustrated below for selected age-at-retirement figures.

For non-Tier 4 members integrated with Social Security, the benefit is reduced by one-third of the percentage shown below times the first \$350 of monthly final average salary per year of service credited after January 1, 1956.

### Percentage of Final Average Salary for Selected Age-at-Retirement

Age-at-Retirement	General				Safety				
	Tier 1	Tier 2	Tier 3	Tier 4	Tier 1	Tier 2	Tier 2C	Tier 2D	Tier 4
50	1.34%	1.18%	2.00%	n/a	3.00%	3.00%	2.00%	2.29%	2.00%
52	1.49%	1.30%	2.20%	1.00%	3.00%	3.00%	2.22%	2.54%	2.20%
55	1.77%	1.49%	2.50%	1.30%	3.00%	3.00%	2.62%	3.00%	2.50%
57	2.00%	1.64%	2.50%	1.50%	3.00%	3.00%	2.62%	3.00%	2.70%
60	2.34%	1.92%	2.50%	1.80%	3.00%	3.00%	2.62%	3.00%	2.70%
62	2.62%	2.09%	2.50%	2.00%	3.00%	3.00%	2.62%	3.00%	2.70%
65	2.62%	2.43%	2.50%	2.30%	3.00%	3.00%	2.62%	3.00%	2.70%
67 and over	2.62%	2.43%	2.50%	2.50%	3.00%	3.00%	2.62%	3.00%	2.70%

### Maximum Benefit

The maximum basic benefit payable to a non-Tier 4 member or beneficiary is 100% of final average salary. There is no maximum basic benefit payable to Tier 4 members.

### Disability Benefit

Members with five years of service, regardless of age, are eligible to apply for non-service connected disability benefits. As with the service retirement

benefit, the disability benefit is based on a percentage of Final Average Salary (FAS).

The disability benefit is 1.8% per year of service for General Tier 1 and Tier 3 members; and 1.5% per year of service for General Tier 2 and Tier 4 members. If this benefit does not exceed one-third of FAS, the service is projected to age 62 for General Tier 1 and Tier 3, and to age 65 for General Tier 2 and Tier 4, but the total benefit cannot be more than one-third of FAS.

The disability benefit is 1.8% per year of service for Safety members. If this benefit does not exceed one-third of FAS, the service is projected to age 55, but the total benefit cannot be more than one-third of FAS.

If the disability is service connected (“job-related”), then there is no age or service requirement. This benefit is the greater of 50% of FAS, or the benefit amount derived from the member’s age, years of service, and salary.

Members who apply for disability retirement benefits must be able to prove they are permanently unable to perform the usual duties of their current job. In addition, those who apply for a service connected disability must prove their incapacity to perform their duties was job-related.

### Active Member Death Benefit

In addition to the return of contributions with credited interest, a lump sum death benefit is payable to the member’s beneficiary or estate equal to one month’s salary for each completed year of service under the retirement system, based on the final year’s average salary, but not to exceed six months’ salary.

If a member dies while eligible for service retirement or non-service connected disability, the eligible surviving spouse/domestic partner may elect to receive 60% of the allowance that the member would have received for retirement on the day of his or her death in lieu of the refund of employee contributions with interest and a lump sum death benefit.

### Service Connected Death Benefit

If a member dies in the performance of duty, the eligible surviving spouse/domestic partner may elect to receive 50% of the member’s FAS (or 100% of the service retirement benefit, if greater).

### Retired Member Death Benefit

If a member dies after retirement, a lump sum amount of \$1,000 is paid to the beneficiary or estate. This benefit is excluded from the pension plan funding valuation, but is included in the SRBR non-OPEB sufficiency valuation.

In addition, if the retirement was for service connected disability, 100% of the member’s allowance as it was at death is continued to the qualified surviving spouse/domestic partner for life.

If the retirement was for other than service connected disability, 60% of the member’s unmodified allowance is continued to the qualified surviving spouse/domestic partner for life.

### Basic Cost-of-Living Adjustments (COLA)

The basic Cost-of-Living Adjustments are based on the change in the San Francisco Bay Area Consumer Price Index (CPI) for the calendar year prior to the April 1 effective date. The basic COLA increase in retirement allowance is up to 3% per year for Tier 1 and Tier 3; and up to 2% for Tier 2 and Tier 4 members. For any year in which the CPI exceeds the COLA percentage cap for a member, the excess percentage is accumulated (“banked”) for that member and subsequently applied as an increase to the allowance in a later year when the CPI figure falls short of the relevant cap.

### Supplemental Benefits Excluded from Actuarial Valuation

Non-vested supplemental COLA and retiree health-care program benefits are paid to eligible retirees and survivors. These supplemental benefits have been excluded from the pension plan funding valuation, but are included in the SRBR, OPEB and non-OPEB sufficiency valuation.

### Contribution Rates

Basic member contribution rates are based on a formula reflecting the age at entry into the Association. The rates are such as to provide, for each year of service, an average annuity at age 60 of 1/100 of FAS for General members under Tier 1; at age 60 of 1/120 of FAS for General members under Tier 2; at age 55 of 1/100 of FAS for General members under Tier 3; 50% of the total Normal Cost rate for General Tier 4 members; at age 50 of 1/100 of FAS for non-Tier 4 Safety members; and 50% of the total Normal Cost rate for Safety Tier 4 members.

Note that in estimating FAS, an assumption to anticipate how much unused vacation would be available

for conversion at retirement is included for non-Tier 4 members. Member cost of living contribution rates are actuarially determined to pay for one-half of future cost of living liabilities.

For non-Tier 4 members whose benefits are integrated with Social Security, the above contributions are reduced by one-third of that portion of such contribution payable with respect to the first \$161 of biweekly salary. Member contributions are refundable upon termination from employment.

Employer contribution rates are actuarially determined to provide for the balance of the contributions needed to fund the benefits promised under the pension plan.

### **Exemption from Contributions After Thirty Years of Service**

Non-Tier 4 Safety members with 30 or more years of service and General members hired on or before March 7, 1973 with 30 or more years of service are exempt from paying member contributions. However, Safety members in Tier 2D are required to continue paying the 3% cost-sharing contribution after 30 years of service.

STATISTICAL



# *Statistical*

This section provides additional historical perspective, context, and detail in order to provide a more comprehensive understanding of this year's financial statements, note disclosures, and supplementary information, covering pension plan benefits, postemployment medical benefits and non-OPEB. This section also provides multi-year trend of financial and operating information to facilitate comprehensive understanding of how the organization's financial position and performance has changed over time. More specifically, the financial and operating information provides contextual data for the fiduciary net position, benefits, refunds, contribution rates and different types of retirement benefits. This information was produced by either ACERA's actuary or from ACERA's member database.

## Additions to Fiduciary Net Position by Source

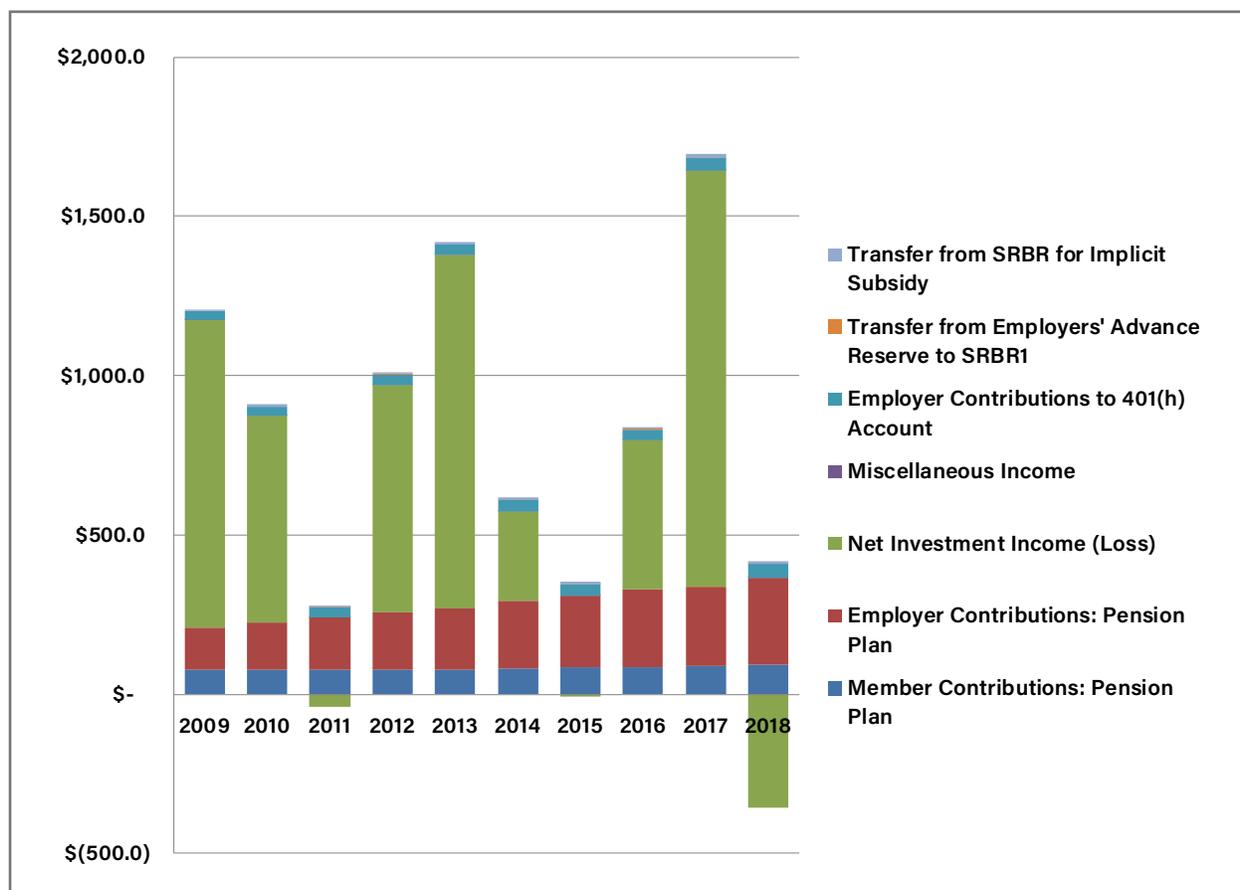
(Dollars in Millions)

Year Ended December 31	Member Contributions	Employer Contributions	Net Investment Income (Loss)	Misc. Income	Employer Contributions to 401(h) Account	Transfer from Employers' Advance Reserve to SRBR <sup>1</sup>	Transfer from SRBR for Implicit Subsidy	Total Additions
2009	\$ 77.3	\$ 132.2	\$ 963.6	\$ 2.3	\$ 27.9	\$ -	\$ 4.1	\$ 1,207.4
2010	77.6	147.5	648.1	0.5	29.5	-	5.3	908.5
2011	78.0	162.9	(40.7)	0.7	32.3	0.4	4.4	238.0
2012	78.6	179.6	711.9	0.9	33.4	1.0	4.4	1,009.8
2013	76.2	191.2	1,109.7	0.2	32.2	1.1	7.4	1,418.0
2014	79.7	213.3	280.6	0.4	34.0	1.1	7.0	616.1
2015	82.9	224.6	(6.5)	2.0	36.5	1.2	5.3	346.0
2016	85.8	241.7	470.0	0.5	33.8	1.2	6.0	839.0
2017	89.3	247.1	1,308.2	0.9	38.3	1.2	8.8	1,693.8
2018	94.7	269.7	(356.0)	1.4	43.8	1.2	5.8	60.6

<sup>1</sup> Effective July 1, 2011, ACERA adopted Section 31618.5 of the 1937 Act. In compliance with this law, employers allocate a portion of their contribution to the 401(h) account for estimated administrative cost of these benefits, in addition to contributions for the Postemployment Medical Benefits.

## Additions to Fiduciary Net Position by Source

(Dollars in Millions)



## Deductions from Fiduciary Net Position by Type

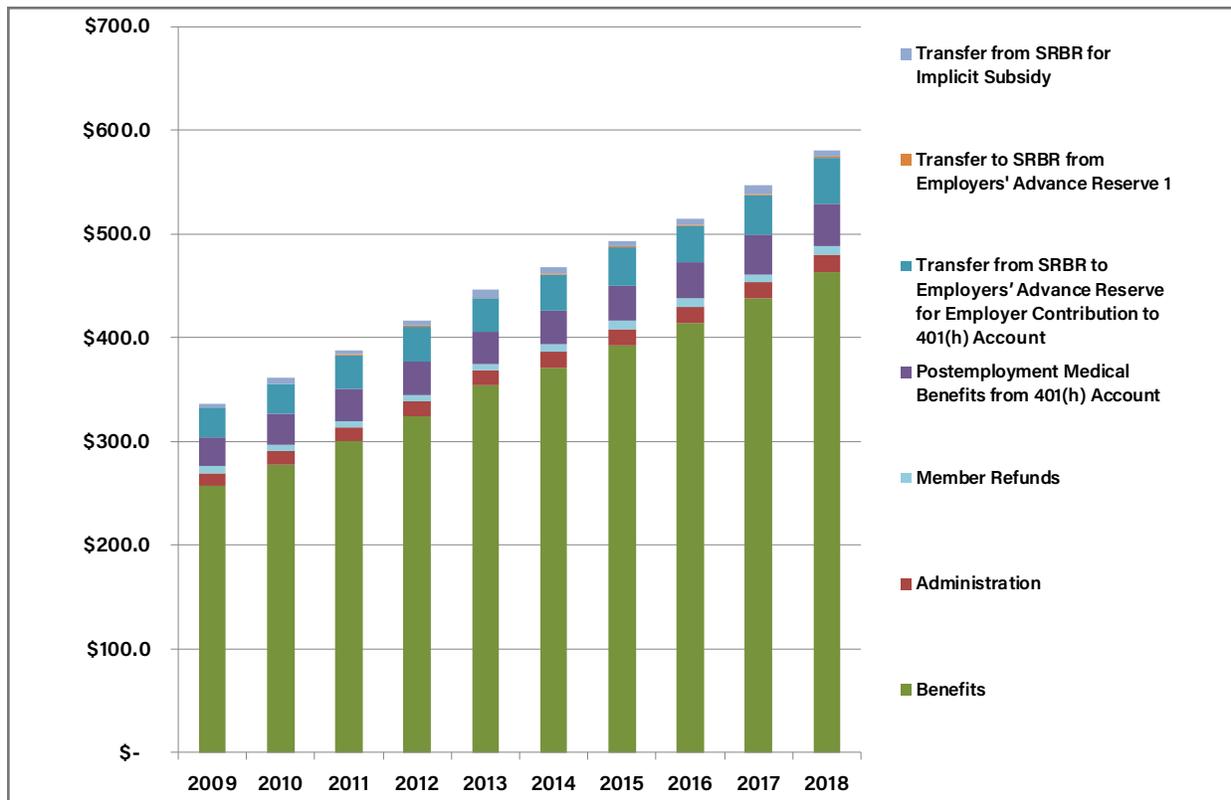
(Dollars in Millions)

Year Ended December 31	Benefits	Administration	Member Refunds	Postemployment Medical Benefits from 401(h) Account	Transfer from SRBR to Employers' Advance Reserve for Employer Contribution to 401(h) Account	Transfer to SRBR from Employers' Advance Reserve <sup>1</sup>	Transfer from SRBR for Implicit Subsidy	Total Deductions
2009	\$ 256.7	\$ 12.3	\$ 7.7	\$ 27.8	\$ 27.9	\$ -	\$ 4.1	\$ 336.5
2010	277.7	13.0	5.6	29.8	29.5	-	5.3	360.9
2011	300.2	13.8	5.4	31.6	32.3	0.4	4.4	388.1
2012	324.5	14.1	5.9	32.7	33.4	1.0	4.4	416.0
2013	353.6	14.7	6.3	30.6	32.2	1.1	7.4	445.9
2014	371.2	15.0	7.5	32.6	34.0	1.1	7.0	468.4
2015	392.3	15.4	9.0	33.7	36.5	1.2	5.3	493.4
2016	413.8	15.8	8.5	34.9	33.8	1.2	6.0	514.0
2017	437.4	15.8	7.9	37.9	38.3	1.2	8.8	547.3
2018	463.2	16.5	8.7	40.9	43.8	1.2	5.8	580.1

<sup>1</sup> Effective July 1, 2011, ACERA adopted Section 31618.5 of the 1937 Act. In compliance with this law, employers allocate a portion of their contribution to the 401(h) account for estimated administrative cost of these benefits, in addition to contributions for the Postemployment Medical Benefits.

## Deductions from Fiduciary Net Position by Type

(Dollars in Millions)



## Changes in Pension Plan Net Position Last Ten Fiscal Years

For the Years Ended December 31 (Dollars in Millions)

	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>ADDITIONS</b>										
Member Contributions	\$ 94.7	\$ 89.3	\$ 85.8	\$ 82.9	\$ 79.7	\$ 76.2	\$ 78.6	\$ 78.0	\$ 77.6	\$ 77.3
Employer Contributions	225.9	208.8	207.9	188.1	179.3	159.0	146.2	130.6	118.0	104.3
<b>Total Contributions</b>	<b>320.6</b>	<b>298.1</b>	<b>293.7</b>	<b>271.0</b>	<b>259.0</b>	<b>235.2</b>	<b>224.8</b>	<b>208.6</b>	<b>195.6</b>	<b>181.6</b>
Investment and Miscellaneous Income (Net of Expenses)	(354.6)	1,309.1	470.5	(4.5)	281.0	1,116.0	712.8	(40.0)	648.6	965.9
Transfer from SRBR for Employers contributions to 401(h) Account	43.8	38.3	33.8	36.5	34.0	32.2	33.4	32.3	29.5	27.9
Transfer from SRBR for Employers Implicit Subsidy	5.8	8.8	6.0	5.3	7.0	7.4	4.4	4.4	5.3	4.1
Earnings Allocated to Postemployment Medical Benefits Reserve	(72.8)	(64.5)	(58.8)	(102.8)	(179.4)	(109.8)	(8.4)	(17.4)	(4.4)	(16.1)
Earnings Allocated to Non-OPEB Reserve	(3.2)	(2.7)	(2.5)	(4.4)	(7.8)	(4.9)	(1.0)	(2.1)	(0.5)	(2.0)
<b>Total Additions</b>	<b>(60.4)</b>	<b>1,587.1</b>	<b>742.7</b>	<b>201.1</b>	<b>393.8</b>	<b>1,276.1</b>	<b>966.0</b>	<b>185.8</b>	<b>874.1</b>	<b>1,161.4</b>
<b>DEDUCTIONS</b>										
Benefit Payments	461.9	436.0	412.3	390.5	369.1	351.4	320.8	295.8	272.9	252.2
Refunds	8.7	7.9	8.5	9.0	7.5	6.3	5.9	5.4	5.6	7.7
Administration Expenses	15.3	14.6	14.6	14.2	13.9	13.6	13.1	13.4	13.0	12.3
Transfer to SRBR from Employers' Advance Reserve <sup>1</sup>	1.2	1.2	1.2	1.2	1.1	1.1	1.0	0.4	-	-
<b>Total Deductions</b>	<b>487.1</b>	<b>459.7</b>	<b>436.6</b>	<b>414.9</b>	<b>391.6</b>	<b>372.4</b>	<b>340.8</b>	<b>315.0</b>	<b>291.5</b>	<b>272.2</b>
<b>Changes in Pension Plan Net Position</b>	<b>\$ (547.5)</b>	<b>\$ 1,127.4</b>	<b>\$ 306.1</b>	<b>\$ (213.8)</b>	<b>\$ 2.2</b>	<b>\$ 903.7</b>	<b>\$ 625.2</b>	<b>\$ (129.2)</b>	<b>\$ 582.6</b>	<b>\$ 889.2</b>

<sup>1</sup> Effective July 1, 2011, ACERA adopted Section 31618.5 of the 1937 Act. In compliance with this law, employers allocate a portion of their contribution to the 401(h) account for estimated administrative cost of these benefits, in addition to contributions for the Postemployment Medical Benefits.

## Changes in Postemployment Medical Benefits Net Position Last Ten Fiscal Years

For the Years Ended December 31 (Dollars in Millions)

	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>ADDITIONS</b>										
Employer Contributions	\$ 43.8	\$ 38.3	\$ 33.8	\$ 36.5	\$ 34.0	\$ 32.2	\$ 33.4	\$ 32.3	\$ 29.5	\$ 27.9
Earnings Allocated to Postemployment Medical Benefits	72.8	64.5	58.8	102.8	179.4	109.8	8.4	17.4	4.4	16.1
Transfer from Employers' Advance Reserve to SRBR <sup>1</sup>	1.2	1.2	1.2	1.2	1.1	1.1	1.0	0.4	-	-
Transfer from SRBR Non-OPEB Reserve	-	-	-	-	-	34.1	-	-	-	-
<b>Total Additions</b>	<b>117.8</b>	<b>104.0</b>	<b>93.8</b>	<b>140.5</b>	<b>214.5</b>	<b>177.2</b>	<b>42.8</b>	<b>50.1</b>	<b>33.9</b>	<b>44.0</b>
<b>DEDUCTIONS</b>										
Administrative Expenses <sup>1</sup>	1.2	1.2	1.2	1.2	1.1	1.1	1.0	0.4	-	-
Postemployment Medical Benefits Payments <sup>2</sup>	40.9	37.9	34.9	33.7	32.6	30.6	32.7	31.6	29.8	27.8
Transfer to Employers' Advance Reserve from SRBR for Employer Contributions to 401(h) Account	43.8	38.3	33.8	36.5	34.0	32.2	33.4	32.3	29.5	27.9
Transfer to Employers' Advance Reserve for Implicit Subsidy	5.8	8.8	6.0	5.3	7.0	7.4	4.4	4.4	5.3	4.1
<b>Total Deductions</b>	<b>91.7</b>	<b>86.2</b>	<b>75.9</b>	<b>76.7</b>	<b>74.7</b>	<b>71.3</b>	<b>71.5</b>	<b>68.7</b>	<b>64.6</b>	<b>59.8</b>
<b>Changes in Postemployment Medical Benefits Net Position</b>	<b>\$ 26.1</b>	<b>\$ 17.8</b>	<b>\$ 17.9</b>	<b>\$ 63.8</b>	<b>\$ 139.8</b>	<b>\$ 105.9</b>	<b>\$ (28.7)</b>	<b>\$ (18.6)</b>	<b>\$ (30.7)</b>	<b>\$ (15.8)</b>

<sup>1</sup> Effective July 1, 2011, ACERA adopted Section 31618.5 of the 1937 Act. In compliance with this law, employers allocate a portion of their contribution to the 401(h) account for estimated administrative cost of these benefits, in addition to contributions for the Postemployment Medical Benefits.

<sup>2</sup> Postemployment Medical Benefits are paid from the 401(h) account.

## Changes in Non-OPEB Net Position Last Ten Fiscal Years

For the Years Ended December 31 (Dollars in Millions)

	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>ADDITIONS</b>										
Earnings Allocated to Non-OPEB	\$ 3.2	\$ 2.7	\$ 2.5	\$ 4.4	\$ 7.8	\$ 4.9	\$ 1.0	\$ 2.1	\$ 0.5	\$ 2.0
Dispersal of the Death Benefit-Burial Reserve	-	-	-	-	-	(6.1)	-	-	-	-
Transfer to SRBR OPEB Reserve	-	-	-	-	-	(34.1)	-	-	-	-
<b>Total Additions</b>	<b>3.2</b>	<b>2.7</b>	<b>2.5</b>	<b>4.4</b>	<b>7.8</b>	<b>(35.3)</b>	<b>1.0</b>	<b>2.1</b>	<b>0.5</b>	<b>2.0</b>
<b>DEDUCTIONS</b>										
Non-OPEB Payments	1.3	1.4	1.5	1.8	2.1	2.2	3.7	4.4	4.8	4.5
<b>Total Deductions</b>	<b>1.3</b>	<b>1.4</b>	<b>1.5</b>	<b>1.8</b>	<b>2.1</b>	<b>2.2</b>	<b>3.7</b>	<b>4.4</b>	<b>4.8</b>	<b>4.5</b>
<b>Changes in Non-OPEB Net Position</b>	<b>\$ 1.9</b>	<b>\$ 1.3</b>	<b>\$ 1.0</b>	<b>\$ 2.6</b>	<b>\$ 5.7</b>	<b>\$ (37.5)</b>	<b>\$ (2.7)</b>	<b>\$ (2.3)</b>	<b>\$ (4.3)</b>	<b>\$ (2.5)</b>

## Benefit and Refund Deductions Combined from Pension Plan, Postemployment Medical Benefits<sup>1</sup>, and Non-OPEB Net Position by Type Last Ten Fiscal Years

For the Years Ended December 31 (Dollars in Thousands)

	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>Type of Benefit</b>										
<b>Age and Service Benefits:</b>										
Retirees	\$ 429,651	\$ 406,234	\$ 383,144	\$ 362,618	\$ 344,463	\$ 329,273	\$ 302,105	\$ 279,581	\$ 259,279	\$ 237,590
Survivors	24,699	22,962	21,226	21,878	20,070	17,357	18,555	17,059	15,183	14,787
<b>Death in Service Benefits:</b>										
Survivors	3,050	2,967	2,809	2,797	2,791	2,786	2,714	2,641	2,362	2,161
<b>Disability Benefits:</b>										
Retirees - Duty	38,996	35,691	33,964	31,543	29,948	28,678	27,914	26,836	25,586	25,094
Retirees - Non-duty	4,199	4,115	4,264	4,165	3,944	3,728	3,847	3,796	3,473	3,332
Supplemental Disability	53	72	220	121	19	70	105	64	59	138
Survivors	3,465	3,258	3,052	2,871	2,592	2,296	2,000	1,774	1,563	1,385
<b>Total Benefits</b>	<b>\$ 504,113</b>	<b>\$ 475,299</b>	<b>\$ 448,679</b>	<b>\$ 425,993</b>	<b>\$ 403,827</b>	<b>\$ 384,188</b>	<b>\$ 357,240</b>	<b>\$ 331,751</b>	<b>\$ 307,505</b>	<b>\$ 284,487</b>
<b>Type of Refund</b>										
Death	\$ 2,154	\$ 1,822	\$ 1,501	\$ 1,542	\$ 313	\$ 1,825	\$ 529	\$ 890	\$ 2,097	\$ 1,608
Miscellaneous	21	56	295	14	25	130	9	39	28	81
Separation	6,534	6,015	6,675	7,435	7,115	4,364	5,355	4,477	3,520	6,029
<b>Total Refunds</b>	<b>\$ 8,709</b>	<b>\$ 7,893</b>	<b>\$ 8,471</b>	<b>\$ 8,991</b>	<b>\$ 7,453</b>	<b>\$ 6,319</b>	<b>\$ 5,893</b>	<b>\$ 5,406</b>	<b>\$ 5,645</b>	<b>\$ 7,718</b>

<sup>1</sup> Postemployment Medical Benefits are paid from the 401(h) account.

## Benefit and Refund Deductions from Pension Plan Net Position by Type Last Ten Fiscal Years

For the Years Ended December 31 (Dollars in Thousands)

	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>Type of Benefit</b>										
<b>Age and Service Benefits:</b>										
Retirees	\$ 392,589	\$ 371,716	\$ 351,440	\$ 331,998	\$ 314,702	\$ 301,372	\$ 271,692	\$ 248,890	\$ 229,982	\$ 210,938
Survivors	23,974	22,191	20,406	20,937	19,041	16,370	17,177	16,032	14,086	13,570
<b>Death in Service Benefits:</b>										
Survivors	2,993	2,908	2,744	2,730	2,715	2,698	2,611	2,539	2,258	2,051
<b>Disability Benefits:</b>										
Retirees - Duty	35,250	32,296	30,667	28,302	26,727	25,461	24,061	23,300	22,047	21,344
Retirees - Non-duty	3,654	3,606	3,753	3,638	3,424	3,218	3,266	3,291	2,997	2,755
Supplemental Disability	52	72	220	121	19	69	104	63	58	137
Survivors	3,391	3,188	2,984	2,811	2,536	2,234	1,933	1,711	1,509	1,331
<b>Total Benefits</b>	<b>\$461,903</b>	<b>\$435,977</b>	<b>\$412,214</b>	<b>\$390,537</b>	<b>\$369,164</b>	<b>\$351,422</b>	<b>\$320,844</b>	<b>\$295,826</b>	<b>\$272,937</b>	<b>\$252,126</b>
<b>Type of Refund</b>										
Death	\$ 2,154	\$ 1,822	\$ 1,501	\$ 1,542	\$ 313	\$ 1,825	\$ 529	\$ 890	\$ 2,097	\$ 1,608
Miscellaneous	21	56	295	14	25	130	9	39	28	81
Separation	6,534	6,015	6,675	7,435	7,115	4,364	5,355	4,477	3,520	6,029
<b>Total Refunds</b>	<b>\$ 8,709</b>	<b>\$ 7,893</b>	<b>\$ 8,471</b>	<b>\$ 8,991</b>	<b>\$ 7,453</b>	<b>\$ 6,319</b>	<b>\$ 5,893</b>	<b>\$ 5,406</b>	<b>\$ 5,645</b>	<b>\$ 7,718</b>

## Benefit and Refund Deductions from Postemployment Medical Benefits Net Position by Type<sup>1</sup> Last Ten Fiscal Years

For the Years Ended December 31 (Dollars in Thousands)

	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>Type of Benefit</b>										
<b>Age and Service Benefits:</b>										
Retirees	\$ 36,720	\$ 34,116	\$ 31,239	\$ 30,050	\$ 29,030	\$ 27,051	\$ 28,482	\$ 27,743	\$ 26,039	\$ 23,801
Survivors	-	-	-	-	-	-	-	-	-	-
<b>Disability Benefits:</b>										
Retirees - Duty	3,643	3,310	3,209	3,152	3,094	3,068	3,693	3,371	3,355	3,555
Retirees - Non-duty	515	478	479	484	466	449	516	440	407	482
Supplemental Disability	1	-	-	-	-	1	1	1	1	1
Survivors	-	-	-	-	-	-	-	-	-	-
<b>Total Benefits</b>	<b>\$ 40,879</b>	<b>\$ 37,904</b>	<b>\$ 34,927</b>	<b>\$ 33,686</b>	<b>\$ 32,590</b>	<b>\$ 30,569</b>	<b>\$ 32,692</b>	<b>\$ 31,555</b>	<b>\$ 29,802</b>	<b>\$ 27,839</b>

<sup>1</sup> Postemployment Medical Benefits are paid from the 401(h) account.

## Benefit and Refund Deductions from Non-OPEB Net Position by Type Last Ten Fiscal Years

For the Years Ended December 31 (Dollars in Thousands)

	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>Type of Benefit</b>										
<b>Age and Service Benefits:</b>										
Retirees	\$ 342	\$ 402	\$ 465	\$ 570	\$ 731	\$ 850	\$ 1,931	\$ 2,948	\$ 3,258	\$ 2,851
Survivors	725	771	820	941	1,029	987	1,378	1,027	1,097	1,217
<b>Death in Service Benefits:</b>										
Survivors	57	59	65	67	76	88	103	102	104	110
<b>Disability Benefits:</b>										
Retirees - Duty	103	85	88	89	127	149	160	165	184	195
Retirees - Non-duty	30	31	32	43	54	61	65	65	69	95
Supplemental Disability	-	-	-	-	-	-	-	-	-	-
Survivors	74	70	68	60	56	62	67	63	54	54
<b>Total Benefits</b>	<b>\$ 1,331</b>	<b>\$ 1,418</b>	<b>\$ 1,538</b>	<b>\$ 1,770</b>	<b>\$ 2,073</b>	<b>\$ 2,197</b>	<b>\$ 3,704</b>	<b>\$ 4,370</b>	<b>\$ 4,766</b>	<b>\$ 4,522</b>

## Benefit Expenses by Type (Actuary's Exhibit VIII)

For the Years Ended December 31<sup>1</sup> (Dollars in Thousands)

	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>Service Retirement Payroll</b>										
Basic	\$ 304,103	\$ 290,499	\$ 275,935	\$ 263,509	\$ 253,426	\$ 240,582	\$ 220,298	\$ 204,448	\$ 184,845	\$ 168,694
COLA	89,585	82,757	75,702	69,398	64,455	59,502	55,450	50,113	48,001	44,596
<b>Total</b>	<b>393,688</b>	<b>373,256</b>	<b>351,637</b>	<b>332,907</b>	<b>317,881</b>	<b>300,084</b>	<b>275,748</b>	<b>254,561</b>	<b>232,846</b>	<b>213,290</b>
<b>Disability Retiree Payroll</b>										
Basic	30,196	27,674	26,572	24,793	23,583	22,187	21,396	20,675	19,860	19,141
COLA	9,335	8,569	8,003	7,385	6,987	6,424	6,054	5,534	5,211	4,793
<b>Total</b>	<b>39,531</b>	<b>36,243</b>	<b>34,575</b>	<b>32,178</b>	<b>30,570</b>	<b>28,611</b>	<b>27,450</b>	<b>26,209</b>	<b>25,071</b>	<b>23,934</b>
<b>Beneficiaries and Survivors</b>										
Basic	20,697	19,179	18,643	17,495	16,675	15,550	14,559	13,558	12,484	11,887
COLA	13,710	12,627	11,844	10,975	10,242	9,602	9,122	8,335	7,779	7,325
<b>Total</b>	<b>34,407</b>	<b>31,806</b>	<b>30,487</b>	<b>28,470</b>	<b>26,917</b>	<b>25,152</b>	<b>23,681</b>	<b>21,893</b>	<b>20,263</b>	<b>19,212</b>
<b>Total</b>	<b>\$ 467,626</b>	<b>\$ 441,305</b>	<b>\$ 416,699</b>	<b>\$ 393,555</b>	<b>\$ 375,368</b>	<b>\$ 353,847</b>	<b>\$ 326,879</b>	<b>\$ 302,663</b>	<b>\$ 278,180</b>	<b>\$ 256,436</b>

<sup>1</sup> As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

## Retired Members by Type of Benefit and Option Selected

### Summary of Monthly Allowances Being Paid for the Month of December 31, 2018<sup>1</sup> - (Actuary's Exhibit IX)

	Number	Monthly Allowance		
		Basic	Cost of Living	Total
<b>GENERAL MEMBERS</b>				
<b>Service Retirement</b>				
Unmodified	5,601	\$ 16,822,083	\$ 4,972,136	\$ 21,794,219
Option 1	431	1,120,138	233,544	1,353,682
Option 2	394	962,497	250,931	1,213,428
Option 3	23	56,669	16,236	72,905
Option 4	24	60,406	11,064	71,470
<b>Total</b>	<b>6,473</b>	<b>19,021,793</b>	<b>5,483,911</b>	<b>24,505,704</b>
<b>Disability</b>				
Unmodified	583	1,197,713	431,494	1,629,207
Option 1	23	36,195	10,637	46,832
Option 2	3	3,966	647	4,613
Option 3	2	4,700	1,284	5,984
Option 4	0	0	0	0
<b>Total</b>	<b>611</b>	<b>1,242,574</b>	<b>444,062</b>	<b>1,686,636</b>
<b>Beneficiaries</b>	964	1,187,180	815,964	2,003,144
<b>Total General</b>	<b>8,048</b>	<b>\$ 21,451,547</b>	<b>\$ 6,743,937</b>	<b>\$ 28,195,484</b>
	Number	Monthly Allowance		
		Basic	Cost of Living	Total
<b>SAFETY MEMBERS</b>				
<b>Service Retirement</b>				
Unmodified	1,019	\$ 5,718,090	\$ 1,852,605	\$ 7,570,695
Option 1	41	190,580	33,622	224,202
Option 2	90	373,754	89,455	463,209
Option 3	4	31,933	4,776	36,709
Option 4	1	5,730	1,061	6,791
<b>Total</b>	<b>1,155</b>	<b>6,320,087</b>	<b>1,981,519</b>	<b>8,301,606</b>
<b>Disability</b>				
Unmodified	303	1,252,417	323,767	1,576,184
Option 1	6	14,744	5,381	20,125
Option 2	2	3,371	573	3,944
Option 3	2	3,235	4,119	7,354
Option 4	0	0	0	0
<b>Total</b>	<b>313</b>	<b>1,273,767</b>	<b>333,840</b>	<b>1,607,607</b>
<b>Beneficiaries</b>	267	537,538	326,576	864,114
<b>Total Safety</b>	<b>1,735</b>	<b>\$ 8,131,392</b>	<b>\$ 2,641,935</b>	<b>\$ 10,773,327</b>
<b>Total General and Safety</b>	<b>9,783</b>	<b>\$ 29,582,939</b>	<b>\$ 9,385,872</b>	<b>\$ 38,968,811</b>

<sup>1</sup> As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

Note: Results may not add due to rounding.

## Retired Members by Type of Benefit – Pension Plan

As of December 31, 2018

Amount of Monthly Benefit	Number of Retired Members	Type of Benefit							Option Selected				
		Duty Disability Retirement	Non-Duty Disability Retirement	DRO Lifetime Annuity	Service Retirement	Survivorship	Continuance	Supplemental Disability	Unmodified - 60% Contingent Joint & Survivor	Option 1 - Single Life	Option 2 - 100% Contingent Joint & Survivor	Option 3 - 50% Contingent Joint & Survivor	Option 4 - 33% Contingent Joint & Survivor
\$ 1 to \$ 300	232	6	2	14	162	1	47	-	116	74	40	2	-
301 to 600	399	2	2	31	280	8	75	1	240	119	38	2	-
601 to 900	490	2	11	29	339	16	93	-	296	162	31	1	-
901 to 1,200	538	2	10	15	425	17	69	-	363	130	42	3	-
1,201 to 1,500	608	5	29	19	449	18	88	-	418	140	49	1	-
1,501 to 1,800	621	31	40	14	452	11	73	-	425	136	60	-	-
1,801 to 2,100	597	69	24	12	419	10	63	-	387	118	89	3	-
2,101 to 2,400	558	93	13	9	384	7	52	-	347	86	124	1	-
2,401 to 2,700	467	89	13	11	318	3	33	-	287	71	105	3	1
2,701 to 3,000	449	53	6	11	339	5	35	-	311	71	64	3	-
Over \$3,000	4,820	409	13	30	4,056	25	286	1	3,656	547	605	12	-
<b>Total</b>	<b>9,779</b>	<b>761</b>	<b>163</b>	<b>195</b>	<b>7,623</b>	<b>121</b>	<b>914</b>	<b>2</b>	<b>6,846</b>	<b>1,654</b>	<b>1,247</b>	<b>31</b>	<b>1</b>

## Retired Members by Type of Benefit – Postemployment Medical Benefits

As of December 31, 2018

Amount of Monthly Benefit	Number of Retired Members	Type of Benefit							Option Selected				
		Duty Disability Retirement	Non-Duty Disability Retirement	DRO Lifetime Annuity	Service Retirement	Survivorship	Continuance	Supplemental Disability	Unmodified - 60% Contingent Joint & Survivor	Option 1 - Single life	Option 2 - 100% Contingent Joint & Survivor	Option 3 - 50% Contingent Joint & Survivor	Option 4 - 33% Contingent Joint & Survivor
\$ 1 to \$ 300	2,603	276	80	-	2,247	-	-	-	2,032	125	435	10	1
301 to 600	4,983	476	74	-	4,433	-	-	-	4,005	309	654	15	-
601 to 900	32	7	-	-	25	-	-	-	23	1	8	-	-
<b>Total</b>	<b>7,618</b>	<b>759</b>	<b>154</b>	<b>-</b>	<b>6,705</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,060</b>	<b>435</b>	<b>1,097</b>	<b>25</b>	<b>1</b>

## Retired Members by Type of Benefit – Non-OPEB

As of December 31, 2018

Amount of Monthly Benefit	Number of Retired Members	Type of Benefit							Option Selected				
		Duty Disability Retirement	Non-Duty Disability Retirement	DRO Lifetime Annuity	Service Retirement	Survivorship	Continuance	Supplemental Disability	Unmodified - 60% Contingent Joint & Survivor	Option 1 - Single life	Option 2 - 100% Contingent Joint & Survivor	Option 3 - 50% Contingent Joint & Survivor	Option 4 - 33% Contingent Joint & Survivor
\$ 1 to \$ 300	356	81	19	3	143	14	96	-	150	126	80	-	-
301 to 600	58	1	2	-	19	2	34	-	21	36	1	-	-
601 to 900	26	1	1	-	2	2	20	-	3	22	1	-	-
901 to 1,200	15	3	-	-	4	-	8	-	4	8	3	-	-
1,201 to 1,500	6	2	-	-	1	1	2	-	1	3	2	-	-
<b>Total</b>	<b>461</b>	<b>88</b>	<b>22</b>	<b>3</b>	<b>169</b>	<b>19</b>	<b>160</b>	<b>-</b>	<b>179</b>	<b>195</b>	<b>87</b>	<b>-</b>	<b>-</b>

## Average Pension Benefit Payments (Actuary's Exhibit VI) - Last Ten Fiscal Years

Retirement Effective Dates <sup>1</sup>	Years of Service							Incomplete Data
	0-4	5-9	10-14	15-19	20-24	25-29	30+	
<b>Period 1/1/09-12/31/09</b>								
Average Monthly Pension Benefit	\$ 956	\$ 1,163	\$ 1,681	\$ 2,295	\$ 3,653	\$ 6,730	\$ 6,913	N/A
Average Final Average Salary	\$ 6,507	\$ 5,698	\$ 6,041	\$ 6,700	\$ 6,922	\$ 9,144	\$ 8,080	N/A
Number of Retired Members Added	17	19	26	27	70	58	70	91
<b>Period 1/1/10-12/31/10</b>								
Average Monthly Pension Benefit	\$ 558	\$ 1,417	\$ 1,816	\$ 2,512	\$ 3,397	\$ 5,336	\$ 7,220	N/A
Average Final Average Salary	\$ 8,930	\$ 5,863	\$ 6,998	\$ 6,623	\$ 6,831	\$ 7,944	\$ 8,790	N/A
Number of Retired Members Added	13	47	57	49	117	65	91	50
<b>Period 1/1/11-12/31/11</b>								
Average Monthly Pension Benefit	\$ 638	\$ 1,180	\$ 1,735	\$ 2,598	\$ 3,852	\$ 5,704	\$ 6,799	N/A
Average Final Average Salary	\$ 7,660	\$ 6,031	\$ 6,461	\$ 6,426	\$ 7,357	\$ 8,320	\$ 8,325	N/A
Number of Retired Members Added	21	59	84	63	124	83	90	53
<b>Period 1/1/12-12/31/12</b>								
Average Monthly Pension Benefit	\$ 1,133	\$ 1,343	\$ 1,791	\$ 2,852	\$ 3,956	\$ 5,560	\$ 6,840	N/A
Average Final Average Salary	\$ 6,971	\$ 6,728	\$ 6,445	\$ 7,147	\$ 7,722	\$ 8,461	\$ 8,302	N/A
Number of Retired Members Added	19	39	91	45	99	79	80	59
<b>Period 1/1/13-12/31/13</b>								
Average Monthly Pension Benefit	\$ 1,214	\$ 1,133	\$ 1,755	\$ 2,412	\$ 3,933	\$ 5,029	\$ 6,764	N/A
Average Final Average Salary	\$ 9,387	\$ 5,454	\$ 6,766	\$ 6,470	\$ 7,592	\$ 8,074	\$ 8,211	N/A
Number of Retired Members Added	20	48	113	53	150	88	103	50
<b>Period 1/1/14-12/31/14</b>								
Average Monthly Pension Benefit	\$ 851	\$ 1,230	\$ 1,874	\$ 2,904	\$ 3,481	\$ 5,438	\$ 6,204	N/A
Average Final Average Salary	\$ 9,411	\$ 6,884	\$ 6,929	\$ 7,397	\$ 7,290	\$ 8,700	\$ 8,095	N/A
Number of Retired Members Added	21	36	102	59	85	89	62	44
<b>Period 1/1/15-12/31/15</b>								
Average Monthly Pension Benefit	\$ 1,004	\$ 1,642	\$ 1,912	\$ 2,722	\$ 3,682	\$ 5,164	\$ 6,238	N/A
Average Final Average Salary	\$ 9,461	\$ 7,007	\$ 6,933	\$ 7,198	\$ 7,752	\$ 8,271	\$ 8,205	N/A
Number of Retired Members Added	24	45	92	62	76	63	68	39
<b>Period 1/1/16-12/31/16</b>								
Average Monthly Pension Benefit	\$ 998	\$ 1,820	\$ 1,742	\$ 2,737	\$ 3,456	\$ 5,217	\$ 6,164	N/A
Average Final Average Salary	\$ 13,095	\$ 10,334	\$ 10,108	\$ 7,775	\$ 7,960	\$ 9,002	\$ 8,324	N/A
Number of Retired Members Added	22	54	89	76	82	81	75	44
<b>Period 1/1/17-12/31/17</b>								
Average Monthly Pension Benefit	\$ 597	\$ 1,749	\$ 2,051	\$ 2,527	\$ 3,896	\$ 4,624	\$ 7,324	N/A
Average Final Average Salary	\$ 8,571	\$ 7,388	\$ 7,629	\$ 7,037	\$ 7,679	\$ 7,751	\$ 9,185	N/A
Number of Retired Members Added	30	50	87	76	83	82	69	35
<b>Period 1/1/18-12/31/18</b>								
Average Monthly Pension Benefit	\$ 983	\$ 1,565	\$ 1,988	\$ 2,985	\$ 4,179	\$ 4,590	\$ 6,873	N/A
Average Final Average Salary	\$ 8,091	\$ 7,099	\$ 7,238	\$ 7,636	\$ 8,163	\$ 7,878	\$ 9,204	N/A
Number of Retired Members Added	20	64	101	97	87	92	87	35

<sup>1</sup> As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

**Average Monthly Other Postemployment Benefits (OPEB)**  
**(Actuary's SRBR Exhibit IV)**  
**Last Ten Fiscal Years**  
**Includes Monthly Medical Allowance, Dental, Vision, and Medicare Part B**

Retirement Effective Dates <sup>1</sup>	Years of Service						
	0-4	5-9	10-14	15-19	20-24	25-29	30+
<b>Period 1/1/09-12/31/09</b>							
Average OPEB	\$ 43	\$ 43	\$ 211	\$ 296	\$ 497	\$ 489	\$ 508
Number of Retired Members Added	24	21	26	33	76	59	70
<b>Period 1/1/10-12/31/10</b>							
Average OPEB	\$ 43	\$ 43	\$ 242	\$ 313	\$ 496	\$ 534	\$ 523
Number of Retired Members Added	13	45	54	44	116	63	90
<b>Period 1/1/11-12/31/11</b>							
Average OPEB	\$ 46	\$ 46	\$ 184	\$ 301	\$ 535	\$ 561	\$ 535
Number of Retired Members Added	15	55	82	50	119	75	98
<b>Period 1/1/12-12/31/12</b>							
Average OPEB	\$ 47	\$ 47	\$ 244	\$ 360	\$ 466	\$ 485	\$ 510
Number of Retired Members Added	16	35	81	40	94	75	85
<b>Period 1/1/13-12/31/13</b>							
Average OPEB	\$ 46	\$ 46	\$ 221	\$ 349	\$ 463	\$ 491	\$ 489
Number of Retired Members Added	15	39	100	43	137	88	115
<b>Period 1/1/14-12/31/14</b>							
Average OPEB	\$ 0 <sup>2</sup>	\$ 0 <sup>2</sup>	\$ 207	\$ 298	\$ 498	\$ 471	\$ 484
Number of Retired Members Added	18	31	95	54	78	77	68
<b>Period 1/1/15-12/31/15</b>							
Average OPEB	\$ 0	\$ 0	\$ 273	\$ 326	\$ 461	\$ 483	\$ 538
Number of Retired Members Added	23	34	79	53	67	58	74
<b>Period 1/1/16-12/31/16</b>							
Average OPEB	\$ 0	\$ 0	\$ 205	\$ 337	\$ 504	\$ 502	\$ 567
Number of Retired Members Added	21	48	76	69	63	74	75
<b>Period 1/1/17-12/31/17</b>							
Average OPEB	\$ 0	\$ 0	\$ 227	\$ 398	\$ 509	\$ 528	\$ 522
Number of Retired Members Added	26	40	76	72	75	78	76
<b>Period 1/1/18-12/31/18</b>							
Average OPEB	\$ 0	\$ 0	\$ 207	\$ 389	\$ 483	\$ 527	\$ 565
Number of Retired Members Added	16	52	87	85	75	83	99

<sup>1</sup> As permitted by the Actuarial Standard of Practice Statement No. 6 (Measuring Retiree Group Benefits Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

<sup>2</sup> Dental and vision subsidies ended in 2014 for most retired members with less than 10 years of service.

Note: The "Average Final Average Salary" is not provided since these benefits are not dependent on salary.

## Participating Employers and Active Members (Actuary's Exhibit VII)

As of November 30<sup>1</sup>

	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>County of Alameda</b>										
General Members	6,708	6,681	6,606	6,601	6,584	6,448	6,334	6,361	6,417	6,415
Safety Members	1,389	1,436	1,438	1,437	1,408	1,392	1,408	1,441	1,488	1,520
<b>Total</b>	<b>8,097</b>	<b>8,117</b>	<b>8,044</b>	<b>8,038</b>	<b>7,992</b>	<b>7,840</b>	<b>7,742</b>	<b>7,802</b>	<b>7,905</b>	<b>7,935</b>
<b>Other Participating Employers (General Members)</b>										
Alameda Health System <sup>2</sup>	2,430	2,431	2,246	2,205	2,231	2,203	2,187	2,028	2,030	2,030
Alameda County Office of Education <sup>3</sup>	-	-	1	1	1	1	1	1	1	1
First 5 Alameda County	62	60	55	52	50	60	62	62	62	61
Housing Authority of the County of Alameda	61	57	59	62	61	63	66	65	73	71
Livermore Area Recreation & Park District	58	56	62	65	63	62	63	61	64	69
The Superior Court of California for the County of Alameda	641	602	644	648	627	648	679	705	744	760
<b>Total</b>	<b>3,252</b>	<b>3,206</b>	<b>3,067</b>	<b>3,033</b>	<b>3,033</b>	<b>3,037</b>	<b>3,058</b>	<b>2,922</b>	<b>2,974</b>	<b>2,992</b>
<b>Total Active Membership</b>										
General Members	9,960	9,887	9,673	9,634	9,617	9,485	9,392	9,283	9,391	9,407
Safety Members	1,389	1,436	1,438	1,437	1,408	1,392	1,408	1,441	1,488	1,520
<b>Total</b>	<b>11,349</b>	<b>11,323</b>	<b>11,111</b>	<b>11,071</b>	<b>11,025</b>	<b>10,877</b>	<b>10,800</b>	<b>10,724</b>	<b>10,879</b>	<b>10,927</b>

<sup>1</sup> As permitted by the Actuarial Standard of Practice Statement No. 4 (Measuring Pension Obligations), the actuarial valuation has been prepared based on participant data provided by ACERA as of November 30.

<sup>2</sup> Formerly named Alameda County Medical Center.

<sup>3</sup> Starting with the December 31, 2017 valuation, there were no active members from the Alameda County Office of Education; however, there were still retired members from that participating agency as of that date.

## Total Active Membership



## Principal Participating Employers for Pension Plan, Postemployment Medical Benefits and Non-OPEB - Current Year and Nine Years Ago

As of December 31

Participating Employers	2018			2009		
	Covered Employees	Rank	Percentage of Total System	Covered Employees	Rank	Percentage of Total System
County of Alameda	8,108	1	71.3 %	7,969	1	72.8 %
Alameda Health System	2,429	2	21.4	2,021	2	18.5
The Superior Court of California for the County of Alameda	650	3	5.7	760	3	6.9
First 5 Alameda County	62	4	0.6	61	6	0.6
Housing Authority of the County of Alameda	61	5	0.5	71	4	0.6
Livermore Area Recreation & Park District	58	6	0.5	69	5	0.6
Alameda County Office of Education	-	-	-	1	7	-
<b>Total</b>	<b>11,368</b>		<b>100 %</b>	<b>10,952</b>		<b>100 %</b>

## Employee Contribution Rates (Percent of Payroll) Last Ten Years

Fiscal Year Beginning July 1 - Effective month of September

Year	County and Other Participating Employers									
	General Member				Safety Member					Aggregate
	Tier 1	Tier 2	Tier 3 <sup>1</sup>	Tier 4	Tier 1	Tier 2	Tier 2C <sup>2</sup>	Tier 2D <sup>3</sup>	Tier 4	
2009/2010	9.42	7.22	12.44	-	14.37	14.29	-	-	-	8.66
2010/2011	9.64	7.31	12.59	-	13.56	14.46	11.23	16.65	-	8.74
2011/2012	9.79	7.29	12.74	-	13.33	14.41	11.51	17.41	-	8.68
2012/2013	9.13	7.04	12.48	8.25	11.99	14.04	11.91	16.72	13.75	8.33
2013/2014	9.02	7.32	12.78	8.25	11.53	14.77	12.50	16.43	13.75	8.60
2014/2015	8.97	7.28	12.69	8.12	12.24	14.72	12.57	16.39	16.77	8.58
2015/2016	9.02	7.41	12.89	8.09	12.59	15.08	12.76	16.73	15.25	8.75
2016/2017	9.23	7.36	13.15	8.06	10.71	15.04	12.67	16.48	14.65	8.77
2017/2018	9.19	7.36	13.15	8.10	12.22	15.04	12.53	16.32	14.20	8.80
2018/2019	9.59	7.81	13.56	8.76	11.57	15.84	13.52	16.42	15.75	9.37

<sup>1</sup> Tier 3 rate only applies to LARPD effective from October 1, 2008.

<sup>2</sup> New Tiers starting as early as October 17, 2010. Estimated assuming new members would have the same demographic profile as current active members hired during the last three years prior to the December 31, 2009 valuation date, as actual data is not available.

<sup>3</sup> Rate includes the 5% cost-sharing contribution (with less than 5 years of vesting service) and 3% (with 5 or more years of vesting service).

## Employer Contribution Rates (Percent of Payroll) (Actuary's Exhibit X) Last Ten Years

Fiscal Year Beginning July 1 - Effective month of September

Year	County								
	General Member			Safety Member					Aggregate <sup>3</sup>
	Tier 1	Tier 2	Tier 4 <sup>1</sup>	Tier 1	Tier 2	Tier 2C <sup>2</sup>	Tier 2D <sup>2</sup>	Tier 4 <sup>1</sup>	
2009/2010	14.60	13.05	-	43.51	33.51	-	-	-	18.23
2010/2011	15.78	14.47	-	48.72	37.14	36.37	34.36	-	20.10 <sup>4</sup>
2011/2012	17.61	16.35	-	53.65	41.32	41.14	40.50	-	22.42
2012/2013	17.76	16.84	16.18	56.09	43.58	44.45	42.02	41.89	23.16 <sup>5</sup>
2013/2014	19.86	19.19	17.77	62.25	48.91	51.05	46.61	47.27	26.04
2014/2015	19.58	18.66	17.45	66.88	49.57	52.29	47.01	50.68	25.65
2015/2016	20.86	20.11	19.22	71.82	54.00	55.81	51.41	52.72	27.67
2016/2017	20.22	19.39	18.54	70.87	52.73	54.05	50.10	50.89	26.96
2017/2018	20.10	19.37	18.63	68.31	53.25	54.64	51.11	50.90	27.09
2018/2019	22.30	21.57	20.90	76.41	61.19	62.54	59.64	57.92	30.57

Year	AHS, Superior Court and First 5			Other Participating Employers	Housing Authority <sup>6</sup>	LARPD	Housing Authority / Alameda County Office of Education	LARPD Only
	Tier 1	Tier 2	Tier 4 <sup>1</sup>	Tier 1	Tier 2	Tier 3	Tier 4 <sup>1</sup>	Tier 4 <sup>1</sup>
2009/2010	14.74	13.19	-	19.50	-	22.65	-	-
2010/2011	15.98	14.67	-	20.79	-	24.12	-	-
2011/2012	17.86	16.60	-	22.74	21.48	24.66	-	-
2012/2013	18.07	17.15	16.49	23.11	22.19	29.15	21.53	23.08
2013/2014	20.27	19.60	18.18	25.38	24.71	30.94	23.29	24.06
2014/2015	20.08	19.16	17.95	25.32	24.40	30.37	23.19	23.69
2015/2016	21.42	20.67	19.78	26.69	25.94	29.32	25.05	22.87
2016/2017	20.84	20.01	19.16	26.22	25.39	26.17	24.54	19.29
2017/2018	20.81	20.08	19.34	26.21	25.48	26.39	24.74	19.76
2018/2019	23.06	22.33	21.66	28.32	27.59	29.77	26.92	23.12

<sup>1</sup> Resulting from CalPEPRA legislation. Tier 4 became effective January 1, 2013.

<sup>2</sup> New Sheriff's Department employees (excluding Probation Officers) hired on or after October 17, 2010.

<sup>3</sup> The aggregate rate is based on payroll as of the prior December 31 date.

<sup>4</sup> Aggregate rate is calculated based on December 31, 2009 valuation projected payroll. It is determined prior to the establishment of Safety Tiers 2C and 2D.

<sup>5</sup> Aggregate rate is calculated based on December 31, 2011 valuation projected payroll. It is determined prior to the establishment of Tier 4.

<sup>6</sup> Rate combined with the Other Participating Employers before December 31, 2011 valuation.

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# COMPLIANCE





**Independent Auditor's Report on Internal Control Over Financial Reporting and on  
Compliance and Other Matters Based on an Audit of Financial Statements Performed  
in Accordance with *Government Auditing Standards***

Board of Retirement  
Alameda County Employees' Retirement Association  
Oakland, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Alameda County Employees' Retirement Association (ACERA), as of and for the year ended December 31, 2018, and the related notes to the financial statements, which collectively comprise ACERA's basic financial statements, and have issued our report thereon dated June 19, 2019.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered ACERA's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of ACERA's internal control. Accordingly, we do not express an opinion on the effectiveness of ACERA's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether ACERA's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, and contracts, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

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**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communications is not suitable for any other purpose.

*Williams, Adley & Company CA, LLP*

Oakland, California

June 19, 2019