



**ALAMEDA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION**  
**BOARD OF RETIREMENT-OFF-SITE**  
*Shannon Community Center*  
*11600 Shannon Avenue*  
*Dublin, CA 94568*

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**Friday, October 23, 2015**

**AGENDA**

8:30 – 9:00 a.m.	<i>Continental Breakfast</i>	
9:00 a.m.	Off-Site Kick-Off	Board Chair, Elizabeth Rogers
9:00 – 9:45 a.m.	Liquidity Management	Barry Dennis, SIS
10:00 – 11:00 a.m.	Transparency Limits on Alternative Investments	Faraz Shooshani, SIS Avery Robinson, Callan Betty Tse, ACERA CIO Joseph Fletcher, ACERA Chief Counsel
10:45 – 11:00 a.m.	<i>Break</i>	
11:00 – 12:00 p.m.	ACERA 2016 Proposed Budget	Kathy Foster, ACERA Interim CEO Margo Allen, ACERA FSO
12:00 – 1:00 p.m.	<i>Lunch</i>	
1:00 – 2:15 p.m.	ACERA Business Plan/Strategic Planning	Kathy Foster, ACERA Interim CEO
2:15 – 3:00 p.m.	Department Manager Reports – 2015 Accomplishments/2016 Goals	ACERA Department Managers
3:00 p.m.	Off-Site Wrap-Up	Board Chair Elizabeth Rogers